BY IAN HAMILTON FAZEY IN LIVERPOOL

NEWS SUMMARY

GENERAL

50,000 attend anti-PLO rally

demonstration in London's BRITISH STEEL Corporation Trafilgar Square, calling on the British Government not to nego-tiate with the Palestine Liberation Organisation, was attended by up to 50,000 people.

The rally was organised by the Board of Deputies of British Jews and the Zionist Federation its target was Lord Carrington European Council of Ministers president. The council is pursuing a Middle East peace initiative. Israel feels this could lead to recognition of the PLO.

The Los Angeles Times claimed the U.S. has had secret contacts with the PLO for at least seven years, which are being maintained by the Reagan Administration, through the CIA and the U.S. Beirut em-

Moscow mission

Foreign Secretary Lord Carrington flew to Moscow to advance the EEC plan for Soviet withdrawal from Afghanistan. Back Page

Maze hopes high

Hopes continued high for resolving Ulster's Maze prison crisis after a second visit within 48 hours to the eight hungerstrikers by Irish Commission for Justice and Peace members. Back Page

Anti-racism fête

About 6,000 people took part in a "carnival against racism" pro-cession in Leeds, organised by the Anti-Next League and Rock Against Racism. Police reported no trouble. Southall's Asians reassured, Page 5, Comment,

Battery advance

British Rail has produced sodium sulphur hatteries one fifth the weight of conventional lead-acid batteries and used them to power a van a half-ton lighter than · previous battery-powered

School milk move

The EEC has agreed to pay three-quarters of the cost of sub-sidising milk for UK primary schoolchildren. Local authorities will be allowed to supply cut-price milk under a Government plan to be announced in the next 10 days:

Britain first

Britain (134 points) beat the Soviet Union (128) into second place in a two-day eight-nation European Cup athletics semi-final in Helsinki.

Renault wins

Frenchinan Alain Prost won the Page 3
French Grand Prix at Dijon in a Renault. Britain's John watson was second in a Mcthe an Laren and Brazilian Nelson Piquet third in a Brahham.

Paisley invited

The Rev Ian Paisley has been invited to the Royal Wedding. The North Antrim MP leads a Westminster political party, the Democratic Unionist Party. He would not say if he will go.

g cardo has

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Briefly . . . Lady Diena Spencer remains in London preparing for her wedding as the Royal Family, including Prince Charles, starts its annual visit to Holyrood House, Edinburgh, today.

The Royal Show, at Stoneleigh, by Premier Margaret Thatcher. earthenware manufacturer. Drinks industry is to fund showed a net loss of £1.66m research and education con- on a current cost basis for the nected with alcoholism. Page 5 year to end March. Page 14

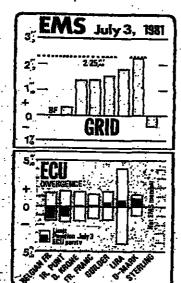
BUSINESS

Record British **Steel loss** expected

is expected to announce tomorrow a record loss of about £680m for the last financial year. Page 4

• UK MOTOR industry delegation left for Japon for what is seen as a "make or break" meeting on voluntary restraint of Japanese car shipments.

• STOCKBROKERS and jobhers are likely to face far more stringent Stock Exchange auditing after the recent collapse of two firms. Page 5



The chart shows the two constraints on European Monetery System exchange rates. The upper grid, based on the system eschange for the system definester trops rates from which no currency (except the lire) may move more than 24 per cent. The lower chart gives each currency divergence from its "central rate" against the European Currency Unix (ECU), itself a basket of European currencies.

• CURRENCIES showed little change in the European Monetary System last week with movements once again governed by U.S. interest rates. Each member currency showed an improvement against central rates reflecting the sharp fall in sterling which, although not a member of the EMS, is used to calculate the European Currency

The French authorities cut the money market intervention rate to 19.75 per cent from a record 22 per cent. The Belgian National Bank increased short term Treasury bill rates on four consecutive days to help sup-nort the Belgian franc. The latter was the weakest member and was trading on or around its floor level against the strongest currency, the D-mark.

• REAGAN Budget director said the U.S. can best help developing countries by keeping its markets open to their products instead of giving aid.

· WASHINGTON has acted to ease friction with its allies over the application of anti-trust laws outside U.S. borders.

• HOOVER, the domestic appliance manufacturer, has asked for 500 volunteers for redundancy from its Merthyr Tydfil staff of 2,900.

• MINERS look set to be the first group of workers to try and break through the public sector's informal single figure pay policy. Page 6

• CHAIRMAN and directors of Pawson, the clothing group, have sold their 8.6 per cent holding in Goodkind, fur manufacturer, and left the hoard. Page 14

Warwicks, will be opened today • WEDGWOOD, the china and

Riot that shattered Toxteth and hurt 70 police 'not racial'

patrol stopped a young black readied themselves for it motorcyclist in Liverpool and asked him to prove ownership night, they answered a call

The machine was, in fact, its riders, and the tip-off that had alerted the police false, but the incident was to spark off a riot that by early yesterday morning had injured 70 policemen and left 300 sq yds of Toxieth littered with the debris of civil

For as the black motorcyclist was being questioned a crowd cathered. The police patrol was attacked, and summoned help. After a fight, the police retreated with one prisoner who

Then, at a quarter to midabout a workman's compressor being over turned to block Liverpool's famous Upper Parliament Street, which runs from the docks past the Anglican Cathedral and through a dismal arta of inner city decline.

The roadblock, comprising three stolen overturned cars and the compressor, was at the junction with Grove Street, 200 yds from the university precinct and the conserved Georgian splendour of old Liverpool.

Throughout the night the police stayed mainly on their was later charged with assault, police stayed mainly on their Throughout Saturday the side of the blazing vehicles and Throughout Saturday the side of the blazing vehicles and been a multiracial event away the wide central reservarrows from the tops of police heard reports that there the rioters on theirs. Stones involving mainly teenage unation of the formerly genteel Georgian and Victorian railings

LAST FRIDAY evening a police was going to be trouble, and were thrown, then dozens of petroi hombs.

Police estimated the rioters' strength at 100 at most. Two everyday living.

iron street lamps installed to protest at "the authorities."

motorcyclists rode among the Mr Dick Crawshaw. MP for provide a pleasant houlevard. "I've had three jobs and be rioters reporting on the disposition of police forces.

The police, 120 strong, were reinforced an hour after dawn the Social Democrats, surveyed by many of the local populace, with 90 officers from Greater a burnt-out Ford Capri and a who think the money should Manchester. At about 7 am esterday they moved forward me: "You can have deprivation, in line, and the rioters dispersed. if you don't have a sense of By yesterday mid-morning injustice pervading everything came to inaugurate the boule-everyone involved was agreed too.

When Mr Michael Heseltine came to inaugurate the boule-everyone involved was agreed too. on one thing. What had hap-pened was not a race riot.

Indeed, talking to some of the rioters, who were cheerfully inspecting their night's handiwork, it was clear that this had

in some drab and wretched

Toxteth, and former deputy Speaker, who was one of the first defectors from Labour to demolished bus shelter and told

work. It's another to know you was pelted with eggs and rorcru are never going to get a job. to retreat, scheduled stops it's hopelessness that causes abandoned.

Some of the weekend rioters It's one thing to be out of

Round the corner 150 yards

Warning by

inner city partnership money. but has not been well received have gone into housing or to helping people directly.

bearing him and his entourage

who tore ornamental cast-iron

employed, for whom the riot Princes Avenue has just been to use as missiles more damagwill always remain a high spot given a face lift. New trees ing than eggs, felt yesterday in some drab and wretched have been planted and old cast- that they had made a similar

"I've had three jobs and been laid off from them all," one black teenager told me,

hopeless round here. "All my mates are in the same position. There's nothing for the past two years or so,

but its been simmering. It was bound to erupt."

His friends, four white teen-agers, agreed. "When we heard there was going to be trouble we came," one said, "I didn't want to get involved with any

Continued on Back Page Whitelaw to set up riot inquiry,

Moscow 'endorses' Polish leadership

Poland issued a joint com- principles." munique last night which was in eight days' time. The communique, issued in

Moscow and Warsaw, came dent state was at stake, shortly after Mr Audrei It referred instead to Communist Party leaders. It contained a new pledge

from the Polish leaders to maintain their alliance with Moscow, and said: "Poland is, was and shall be a permanent link in the socialist community." It carried a brief reference to the Polish Party congress,

called to approve political and

economic reforms, and said that

Polish leaders had informed Mr Gromyko of their preparation for the meeting. However, Western diplomatic danger of Soviet intervention.

had earlier sought to delay or Jaruzelski, the Prime Minister, voked and would continue to postpone. support for Soviet foreign policy their policies of "concession The Americans should behave initiatives, but says that "cer- and compromise" and who, it tain Western circles are trying would now appear, have wanted forthcoming arms talks

THE SOVIET UNION and as well as socialist ideals and The visit will have been

Significantly the communique seen as a Soviet endorsement made no reference to last ship, of the Polish Communist Party month's letter from the Soviet Th

It referred instead to the Gromyko, Soviet Foreign Minister, returned from two days of
talks in Warsaw with Polish

Community Road With Polish all the responsibility of the Poles. But the question of Polish national security was also "vitally important to the entire socialist community."

> Pact Treaty was repeated which referred to relations between ruling parties being based on principles of "Marxism-Leninism and socialist internationalism," but there were no references to need for "joint defence" of socialism, which might well have indicated a

observers said that the lan-guage of the lengthy com-munique seemed to indicate a visit, Mr Gromyko held talks foreign policy as irresponsible, with Mr Stanislaw Kania, the but said that the Soviet Union grudging acceptance of the with Mr Stanislaw Kania, the congress which the Soviet Union Party leader, and Gen Wojciech ostpone. both of whom were criticised in act responsibly in a complex Primarily it expresses Polish a Soviet letter dated June 6 for world." to use the crisis in Poland to regained a degree of Soviet to succeed.

greeted with a considerable sigh of relief by the Polish leader-

The commitment contained in leadership before its congress Party to the Polish leaders in the communique, that "Poland which it warned that the exist- and the USSR express their ence of Poland as an indepen- determined will to follow the road mapped out by the Helsinki conference," at least postpones the threat of Soviet intervention designed to reimpose Ministry said that the stateorthodoxy on the eve of the congress.

The reminder that the existence of socialism in Poland is a condition for maintenance ntire socialist community." of the country's independence
The passage from the Warsaw retains the necessary political pressure to contain change. Both sides bind themselves "to struggle against imperialist attempts to undertake ideological diversion against the socialist community."

Some evidence of Soviet intentions was provided by an interview nearly an hour long with Mr Georgy Arbatov, a

"would not let itself be pro-

"But we want

Government wants sterling to stabilise at its present level

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

like the sterling exchange rate prove to stabilise at about its current position. level, to prevent any upsurge in the inflation rate.

There is no firm target rate action to push up sterling. The smooth out fluctuations (though this can be frequent) rather than to defend any particular

level of the exchange rate.

The hope is that the turbulence in sterling at the end of last week will blow itself out, as it did in early June. So far there are no real signs of official

The main change so far has been in attitudes rather than actions. Treasury ministers believe that the key to economic and political success is to maintain downward pressure on the inflation rate and they are reluctant to see any event, such as a sharp fall in sterling, which might jeopardise this objective.

Consequently there has been a shift in emphasis from professed agnosticism about an appropriate rate towards a positive preference for stability. It is clear that ministers would like the sterling dollar rate (now \$1.89) to move nearer \$2.00 than \$1.80. This attitude in sterling. Full Treasury will no doubt provoke criticism forecasts have not yet been

THE GOVERNMENT would from industrialists keen to im- completed but working papers their competitive The crucial test will come if

there is a large and rapid fall in sterling. The Government would for the pound, nor is there any not then resist a rise in short-intention at present to take term interest rates in the markets and might even encourpolicy remains one of interven- age such an increase. The ing in the markets solely to authorities remain sceptical about intervention foreign exchange markets except to reinforce other moves.

A further intriguing question will lead to renewed calls for full UK participation in the European Monetary System. The official view is that this is not a live issue but the Foreign Office has always favoured full membership and the Bank of England has become more sympathetic to stable exchange

Ministers generally might therefore want to take another look at the issue, especially as the UK has just taken over the presidency of the EEC Council of Ministers. Membership of maintaining financial discipline.

the EMS would offer a way of aintaining financial discipline. Tight competitive pressures
The trigger for the shift in and the slowdown in wage rises pessimism about inflation prospects following the recent fall

point to higher 12-month rates of retail price inflation than the figures projected in March of 10 per cent at the end of this year and an 8 per cent rate in

There is apparently a lively debate among officials and ministers about the new projections with a wide range of outcomes depending on the assumptions made about wage rises in the coming pay round and about sterling. It is clear that is whether a desire for stability a single figure rate even by the end of 1982 is unlikely unless sterling stabilises.

The fear is not so much that there will be a significant re-acceleration of inflation from the current 11 to 12 per cent range but that a further slowdown will be unlikely.

The problem will be emphasised later today when a sharp rise in the raw material costs of manufacturing industry in the pound will be announced. City estimates of the possible rise range between 2 and 31 per cent.

attitudes has been greater are still expected to be reflected in a relatively modest increase in output prices charged in the domestic market for manufac-

on French oil imports

By William Chislett in Mexico City and Terry Dodsworth in Paris

that its participation in big economic projects has been put at risk by Compagnie Française des Petroles' decision to stop buying Mexican oil. Mexican

controlled oil company's oil purchases were part, of the broad economic agreement signed last year in which Mexico undertook to promote French interests in return for

said French participation in national development projects" in the motor industry, nuclear energy and the under ground railway system would he suspended.

French Relations Ministry was clearly concerned yesterday not to exacerbate the situation further, simply stating that it was following the affair closely. M Claude Cheysson, the French Foreign Minister, is to see Sr Flores de la Pena, the Mexican

announced its decision last week a day, after Pemex, Mexico's State-owned oil company, decided to raise its oil prices by \$2 to \$32.60 a barrel. Pemex cut its oil price by \$4 a barrel

at the beginning of June, in response to the slack world oil Continued on Back Page

cuts likely to be imposed next year BY RAY DAFTER, ENERGY EDITOR

year as part of its oil depletion policy. An announcement is expected this autumn.

Within the next two months, the Energy Department. Treasury, and the Foreign Office will try to find a formula to prolong UK production close to self-sufficiency, maintain Government oil revenues and satisfy traditional overseas buyers of Britain's oil.

It is understood that the Government has thrown out two depletion options put forward by the oil companies. The UK Offshore Operators' Association, representing the companies, has told the Government that it is against the imposition of depletion controls.

The association has argued that, if controls on the flow of oil were considered necessary, the Government should postpone extraction of the 12.5 per cent of royalty oil to which it is entitled. British National Oil Corporation could be told to hold back some of its production. 1980s. The idea of leaving royalty

oil in the ground has been cated that the Government Mexico, which this year have period of depletion controls. It possible, been running at 100,000 barrels would also put all the depletion would also put all the depletion tion policy was aimed at pre-burden on the state's shoulders. serving security of supply in

> to use BNOC as a sole means crises, he has said. of restricting output at a time

North Sea oil output

The Government is likely to Howell, Energy Secretary, will impose production cuts in some ask companies in specific fieldr North Sea ailfields carly next to curb output. As a result o assurances given by previous governments, oil compan

know that cuts will not applied before January 1. He said last week decisions would be take case-by-case basis. and shape of the is which measures would de start of broad economic con

the international position, and Bile extreme supply and demander market, y-ups have The latest Ene-middle of ment projections n dwt of without depletion on carrier Britain could becopped comstantial net exporter for the oil throughout the res.figures 1980s. The country is wwed.

producing more oil than it As it stands, British proof? tion, now running at about 90m tonnes annually, could rise as high as 125m tonnes annually hetween 1984 and 1986. Demand on the other hand, is expected to be between 75m and 90m tonnes annually in the mid-

Mr Howell has already indi-The Government is not keen the event of further energy

In trying to formulate a constant revisions to supply-

Home from home

tor over £2,500 million.

heart of the City. And home from home for funds currently exceeding £2½ billion, for which we act, as custodian trustees, on behalf of a number of major

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____ CONTENTS -

tract 10

ANNUAL STATEMENTS Heron
Free State Dev. &
Inv. Cpn.
Jersey Gen Inv Tst
Ocean Wilson
Transparent Paper

PROSPECTUS

Bank of England .-

prospects following the recent fall in the pound, according to the latest Financial Times Business Opinion Survey published

The survey paints a picture of industry inching its way cautiously out of recession. Companies' orders have improved in line with a pick-up in demand compared with the highly depressed levels at the start of the year. But there is little prospects of any vigorous economic upturn.

more optimistic about export increase during the past year. European currencies. The industry groups covered in the latest survey engineering, chemical and oil companies and the shipping and transport

sector-expect both wages and prices will rise by about 10 per cent and more over the next 13 The FT index of general business optimism improved again in June for the fourth succes-

BRITISH industry has become levels of wage and prices high level of sterling against Reflecting the general feeling

that the worst of the recession has now passed, companies expect stocks to increase and output to continue its recent improvement over the next 12 months. However, there is some concern that an upturn in inflation may trigger a renewed increase in interest rates.

panies expecting to prune their work forces fell last month, the employment outlook remains gloomy, with industry's demand for new labour over the next 12 inflationary expectations seem industry's sales prospects to the months likely to remain highly

Details, Page 6

Optimism about export prospects

sive month, taking it back to the levels of the first half of 1979.

Although the number of com-The sharp fall in the pound One pessimistic note is that against the dollar has improved

to be worsening again following U.S. But companies are still depressed. the sharp drop in expected complaining about the relatively

MEXICO has warned France

Mexico

supplying oil. A terse, three-paragraph Statement from the ministry

Ambassador, later this week. CFP (the Total Group)

when the state-owned corpora-tion is being encouraged to act has however been dogged by on a strictly commercial basis. constant revisions to So it is likely that Mr David and-demand forecasts.

This is Drapers Gardens, the home of NatWest Corporate Trustees, in the

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2 per cent Index-Linked Treasury Stock, 2006

PAYABLE AS FOLLOWS: £30.00 per cent Deposit with tender (30.00 per cent On Friday, 14th August 1981 Balance of purchase money

On Friday, 11th September 1981 INTEREST PAYABLE HALF-YEARLY ON 19TH JANUARY AND 19TH JULY

1. The Stock is an investment falling within Part II of the First Schedule to the Trustee Investments Act 1961. Application has been made to the Council of the Stock Exchange for the Stock to be admitted to the Official List. 2. THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorised

2. THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorised to receive tenders for the above Stock.

3. The principal of and interest on the Stock will be a charge on the National 3. The principal of and interest on the Stock will be rensierable, 4. The Stock will be registered at the Bank of England and will be transferable, 4. The Stock will be registered at the Bank of England and will be transferable, in multiples of one new penny, by instrument in writing in accordance with the in multiples of the Stock will be confined to persons who are Eligible Holders, 5. Ownership of the Stock will be confined to persons who are Eligible Holders, as defined below. The Bank of England will consider tenders for the Stock, as defined below. The Bank of England will consider tenders for the Stock, as defined below. The Bank of England will consider tenders for the Stock on behalf of an Eligible Holder. In addition, subject tendering for the Stock on behalf of an Eligible Holder. In addition, subject to the exceptions laid down in paragraph 9, a statutory declaration in the stock register is involved, or a nominee acquires Stock new account in the stock register is involved, or a nominee acquires Stock or pensions in the stock register is involved, or a nominee acquires Stock new account in the stock register is involved, or a nominee acquires Stock that nominee is not already holding Stock on the same account. The Bank that nominee is not already holding Stock on the same account. The Bank as atautory declaration in the appropriate prescribed form, where such a statutory declaration in the appropriate prescribed form.

6. Any holding of the Stock must be registered in the name of an Eligible Holder in his own right, or in the name of a nominee (as defined in paragraph 8(3) below) acting on behalf of an Eligible Holder.

7. On the first occasion on which Stock acquired by or on behalf of an Eligible Holder is to be registered directly in the name of a person specified in paragraph 8(1)(a), that Eligible Holder will be required, prior to such in paragraph 8(1)(a), that Eligible Holder will be required, prior to such registration taking effect, to fumish a statutory declaration to the Bank of England covering the matters specified in paragraph 8, unless such a declaration has previously been furnished by that Eligible Holder in respect of Stock previously acquired and still standing in his own name in the register.

8. For the purposes of this prospectus:—

(1) "Eligible Holder" means:—
(2) The trustee of trustees of any pension scheme or fund which is either:—
(3) The trustee of trustees of any pension scheme or fund which is either:—
(4) a scheme of which all or some part is treated by the inland Revenue as an "exempt approved scheme" for the purposea of Section 21 of the Finance Act 1970 and where not less than of Section 21 of the income therefrom is treated by the inland Revenue as being exempt for tax purposes; or
(4) a scheme in respect of which application has been made to the Inland Revenue for approval and for treatment of such scheme as an "exempt approved scheme" for the purposes of Section 21 of the Finance Act 1970, and such application is currently being considered; and the trustee or trustees reasonably expect that when such treatment is given not less than 95 per cent of the income of such scheme will be treated by the Inland Revenue as being exempt for tax purposes; or

purposes; or

(iii) a retirement annuity trust scheme approved under the provisions of Sections 226(5) or 226A(6) of the Income and Corporation Taxes Act 1970; or

(Iv) a fund mentioned in Section 211(2) of the Income and Corporation Taxes Act 1970.

A company authorised to carry on in the United Kingdom insurance business of a class which includes pension business, provided that:—

provided that:—

(i) the Stock is held against, and applied solely towards (ii) the Stock is held against, and applied solely towards (ii) the market value of the Stock so held, when aggregated with the market value of any holding of any other Index-Linked the market value of any holding of any other Index-Linked Government Stock which has been or may be Issued subject to the same or similar restrictions, does not at any time to the same or similar restrictions, does not at any time exceed the value at that time of pension business liabilities, net of feinsurance, as estimated by the company's appointed actuary on assumptions that would be appropriate for a scuary on assumptions that would be appropriate for a valuation of the long-term business liabilities under Section 14 of the insurance Companies Act 1974.

The trustee or trustees of a registered friendly society as defined branch thereof registered under that Act, which carries on pension business, provided that:—

branch thereof registered under that Act, which carries on pension business, provided that:

(i) the Stock is held against, and applied solely towards meeting, pension business liabilities; and pension business liabilities; and the market value of any holding of any other index-Linked the market value of any holding of any other index-Linked the market value of any holding of any other index-Linked the market value of any holding of any other index-Linked the same or similar restrictions, does not at any time to the same or similar restrictions, does not at any time exceed the value at that time of pension business liabilities, net of reinsurence, as estimated by the appointed actuary of the society or branch on assumptions that would be appropriate for a valuation of the liabilities of the society or branch under Section 41 of the Friendly Sociaties Act 1974.

(d) Any person carrying on business as a recognised stock jobber on the Stock Exchange, provided that the Stock is held as trading The Stock Exchange, provided that the Stock is held as trading of the Stock by the Bank of England, provided that the Stock is need that the Stock by the Bank of England, provided that the Stock is held by that person as nomines for an Eligible Holder specified in (a) or (b) shove.

(i) The Governor and Company of the Bank of England, Issue Department.

Department.
(g) The person for the time being holding of Senior Broker to the National Debt Commissioners.
(h) The National Debt Commissioners for public lunds under their management.

(2) The restrictions contained in sub-paragraph (i) of paragraphs 8(1)(b)

management.

(2) The restrictions contained in sub-paragraph (i) of paragraphs 8(1)(b) and (c) shall casse to apply in the event of the company entering and (c) shall casse to apply in the event of the company entering into liquidation (other than provisional liquidation) for whatever reason into liquidation (other than provisional liquidation) for whatever reason or in the event of the commencement of a winding-up by whatever or in the sevent of the commencement of a winding-up by whatever means of the society or branch. And shall be suspended for such period as shall elapse between the levying of any distress or execution period as shall elapse between the levying of any distress or execution whole or any part of the easets of the company or society or branch whole or any part of the easets of the company or society or branch in respect of any unsatisfied judgment debt and the satisfaction or in respect of any unsatisfied judgment debt and the satisfaction or in respect of any unsatisfied judgment debt and the satisfaction or in respect of which the distress or execution was leaved of or other similar step was taken).

(3) For the purposes of this prospectus, "pension business." means the lasting of insurance contracts the premiums under which fall within lesuing of insurance contracts the premiums under which fall within average of the two prices shown in the uncome and Corporation Taxes Section 323(4)(a). (aa) or (b) of the Income and Corporation Taxes Section 323(4)(a). (aa) or (b) of the Income and Corporation Taxes Section 323(4)(a). (ab) or (b) of the Income and Corporation Taxes Section 323(4)(a). (ab) or (b) of the Income and the Stock at the Act 1970; "market value" means the value of the Stock in Corporation Taxes of the paragraph of the debt and the expression "nominee" includes a custodian trustee (within and the expression "nominee" includes a custodian trustee (within and the expression "nominee" includes a custodian trustee (within and the expression "nominee" includes a custodian trustee (with

otherwise.

A reference to any anactment is to be construed as a reference to that enactment as subsequently modified or re-anacted.

(4) A reference to any anactment is to be construed as a reference to that enactment as subsequently modified or re-anacted. that enactment as subsequently modified or re-anacted.

9. Eligible Holders specified in paragraphs 8(1) (d), (e), (f), (g) and (h) will seem to be required to furnish statutory declarations for the purposes of paragraph 5, not be required to be lumished by all other Eligible Holders or Statutory declarations required to be lumished by all other Eligible Holders or time prescribe, to the following effect:—

(1) A statutory declaration by an Eligible Holder who is to become the registered holder of any of the Stock in his own right, or on whose behalf any of the Stock is to be held by a parson specified in paragraph 8(1)(e), will be to Stock is to be held by a parson specified in paragraph 8(1)(e), will be to holder of any other person, and has not created and will not create in mominee of any other person, and has not created and will not create in favour of any other person any rights in respect of that Stock by way of encumbrance or by way of transfer of beneficial ownership not involving a change in the registered holder.

(2) A statutory declaration by a nominee who is to become the registered holder on behalf of an Eligible Holder and not otherwise, and will not create or on behalf of an Eligible Holder and not otherwise, and will not create or bears and successful to the Stock by same account in the Stock register, any rights in respect of that Stock by same account in the Stock register, any rights in respect of that Stock by involving a change in the registered holder.

Statutory declarations will also contain undertakings relevant to the provisions of paragraphs 10, 11 and 12.

10. The Bank of England reserve the right at any time to require the registered brother of any of the Stock. Or a person on whose behalf any of the Stock is beneficed.

of paragraphs 10, 11 and 12.

10. The Bank of England reserve the right at any time to require the registered holder of any of the Stock, or a person on whose behalf any of the Stock is held, to furnish such ovidence (whether by statutory declaration or otherwise) held, to furnish such ovidence (whether by statutory declaration or otherwise) held, to furnish such ovidence (whether by statutory declaration or otherwise) held, to furnish such ovidence (whether by statutory declaration or otherwise) paragraph 9 have been and are continuing to be observed in relation to the Stock paragraph 9 have been and are continuing to be observed in relation to the Stock as the Bank of England within the system of any feiture to provide such evidence to the Bank of England within the event of any feiture to provide such evidence to the Bank of England as agent of Her Mejesty's one month of the request therefor, the Bank of England as agent of Her Mejesty's one month of the request therefor, the Bank of England as agent of Her Mejesty's on all persons by whom or on whose behalf any of the Stock which shalf be binding. Treasury shalf be entitled, as a term of issue of the Stock which shalf be binding. The surrender of the relevant certificate of title (if any) and to sell the Stock on all persons by whom or on whose behalf any of the Stock is held, to require in relation to which the swidence was required in the market or to the Governor in relation to which the swidence was required in the market or to the Governor of lebility whatsoever other than a liability to account to the registered holder to whichever is the lessor of (i) the proceeds realised on such sale or (ii) the for whichever is the lessor of (ii) the proceeds realised on such sale or (ii) the towhichever is the lessor of (ii) the proceeds realised on such sale or (ii) the proceeds realised on su

tor whichever of the Stock on the date on which such sale with such sale by the Bank of England.

by the bank of England, in each case less expenses properly incurred in connection by the bank of England.

with such sale by the Bank of England ander the foregoing provisions shall be proved to have been untrue at the time it was made, either by a conviction of the the declarant under the Perjury Act 1911 or otherwise to the satisfaction of the the declarant under the Perjury Act 1911 or otherwise to the satisfaction of the Bank of England, the Bank of England shell be entitled, as a term of issue of Bank of England, the Bank of England shell be entitled, as a term of issue of the Stock which shall be binding on all persons by whom or on whose behalf the Stock which shall be binding on all persons by whom or on whose behalf the Stock which shall be beinding on all persons by whom or on whose behalf any of the Stock is beinding on all persons by whom or on whose behalf are of the Stock on the Cock on the Bank of England be under no liability whatsoever other than a liability to account to the registered be under no liability whatsoever other than a liability to account to the registered beinding to which the untrue statutory (ii) the market value of the Stock on the date on which the untrue statutory declaration was made, in each case less expenses properly incurred in connection with such sale by the Bank of England.

12. If at any time any person in whose name or on whose behalf stock is held cases to be an Eligible Holder by virtue of ceasing to satisfy in whole or held cases to be an Eligible Holder by virtue of ceasing to satisfy in whole or procure that any nominee who is registered as the holder of any Stock on procure that any nominee who is registered as the holder of any Stock on procure that any nominee who is registered as the holder of any Stock on procure that any nominee who is registered as the holder of the grown of the stock in mriting to dispose of all or part of the relevant Stock of England by

with such sale by the Bank of England.

3. The right is reserved to Her Majesty's Treesury from time to time to extend the definition of Eligible Holder to include any other class or category of persons who would not be included in such definition at the date of this prospectua. Any such extension will be promulgated by means of a supplement to this prospectus. The right is reserved to the Bank of England from time to the to very the strengements contained in this prospectus concerning the turnishing of statutory declarations, as regards the persons by whom and the terms on which such statutory declarations are to be given.

TENDERS MUST BE LODGED AT THE BANK OF ENGLAND. NEW ISSUES (X). 14. If not previously redeemed under the provisions of paragraph 23, the Stock WEDNESDAY, STH JULY 1981, OR AT ANY OF THE BRANCHES OF THE BANK OF ENGLAND OF ENGLAND OF AT THE GLASGOW AGENCY OF THE BANK OF ENGLAND OF ENGLAND OR AT THE GLASGOW AGENCY OF THE BANK OF ENGLAND OF ENGLAND OF AT THE GLASGOW AGENCY OF THE BANK OF ENGLAND OF ENGLAND OF AT THE GLASGOW AGENCY OF THE BANK OF ENGLAND OF ENGLAN

16. The amount due on repayment, per £100 nominal or stock, will be announced by the Bank demicals rounded to the nearest figure below, will be announced by the Bank of England not later than the business day immediately preceding the data of England not later than the business day immediately preceding the data

of England not later than the business day immediately preceding the data of the penultimate interest payment.

17. Interest will be payable helf-yearly on 19th January and 19th July, income tax will be deducted from payments of more than £5 per annum. Interest warrants will be transmitted by post.

18. The first interest payment will be made on 19th January 1982 at the rate of £0.92 per £100 nominal of Stock.

of £0.92 per £100 nominal or \$100x.

19. Each subsequent half-yearly interest payment will be at a rate, per £100 to the month nominal of Stock, of £1 multiplied by the Index ratio applicable to the month

in which the payment talls due.

20. The rate of interest for each interest payment other than the first, expressed 20. The rate of interest for each interest payment outer than this litest, expressed as a percentage in pounds sterling to two places of decimals rounded to the nearest figure below, will be announced by the Bank of England not later than the business day immediately preceding the date of the previous interest

then the business day immediately preceding the date of the previous interest than the business day immediately preceding the date of the previous interest payment.

21. If the index is revised to a new base after the Stock is issued, it will be necessary, for the purposes of the preceding paragraphs, to calculate and be necessary, for the purposes of the preceding paragraphs, to calculate and use a notional index figure in substitution for the index figure applicable to use a notional index figure will be calculated due (" the month of payment"). This notional index figure will be calculated due (" the month of payment"). This notional index figure on the old base for the month on which the revised index is the index figure on the old base for the month on which he revised index is the index figure will be used for each occasion on which a revision is made during the life of the Stock.

22. If the index is not published for a month for which it is relevant for the purposes of this prospectus, the Bank of England, after appropriate contents in the index figure which shall be an estimate of the Index figure which would have lead figure which shall be an estimate of the Index figure would have shall be used for all purposes for which the actual Index figure would have been relevant. The calculation by the Bank of England of the amounts of been relevant. The calculation by the Bank of England of the amounts of been relevant. The calculation by the Bank of England of the amounts of been relevant. The calculation by the Bank of England of the amounts of been relevant. The calculation by the Bank of England of the amounts of been relevant. The calculation will be made in the event of subsequent shall be conclusive and binding upon all stockholders. No subsequent publication of the Index figure which would have been applicable to the month of payment.

23. If any change should be made to the coverage or the basic calculation of the calculation of the coverage or the basic calculation of the calculation of the calculat

adjustment to such amounts will be made in the publication of the Index figure which would have been applicable to the publication of the Index figure which would have been applicable to the month of payment.

23. If any change should be made to the coverage or the basic calculation of the Index which, in the opinion of the Bank of England, constitutes a the Index which, in the opinion of the Bank of England, constitutes a the Index which would be materially detrimental to the Index mental change in the Index which would be materially detrimental to the Index of Index Index Index Index of Index of

WILL BE REJECTED.

25. A separate cheque representing a deposit at the rate of £30,00 for every 25. A separate cheque representing a deposit at the rate of £30,00 for every 25. A separate cheque amount of Stock tendered for must accompany each tender; 2100 of the nominal amount of Stock in, and be payable in, the United Kingdom, cheques must be drawn on a bank in, and be payable in, the United Kingdom, the Channel lalands or the Isle of Man. Envelopes containing tenders should be marked "Index-Linked Treasury Tender."

26. Tenders must be for a minimum of £5,000 nominal of Stock and for multiples of Stock as follows:

Amount of Stock tendered for Ex. On Ex. O

of Stock as follows:

Amount of Stock tendered for E5,000

E50,000 or greater

27. Her Majasty's Treasury reserve the right to reject any tender or to allot a less amount of Stock than that tandered for. Valid tenders will be ranked in descandamount of Stock than that tandered for. Valid tenders will be ranked in descandamount of Stock than that tandered for. Valid tenders will be ranked in descandamount of price and enders which her Majesty's Treasury decide that any at or shows the lowest price at which her Majesty's Treasury decide that any at or shows the allotments price will be allotted. All eliatments will be made at tender should be accepted (the eliatment price). All eliatments will be made at the allotment price of the Edward of Stock not above the eliatment price will be allotted in full. Any balance of Stock not above the eliatment price will be allotted at the allotment price to the Governor and allotted to tenderer will be allotted at the allotment price to the Governor and allotted to tenderer will be allotted to tenderer of eliatment, and any the risk of the tenderer, but the despetch of any letter of eliatment, and any the risk of the tenderer, but the despetch of any letter of eliatment, and any the risk of the tenderer, but the despetch of any letter of eliatment, and any the risk of the tenderer, but the despetch of any letter of eliatment, and any the risk of the tenderer, but the despetch of any letter of eliatment, and any the risk of the tenderer, but the despetch of any letter of eliatment, and any the risk of the stock allocated to the stock of the stock allocated to tender of such withholding, the tenderer's cheque has been paid. In the Bank of England be withholding, the tenderer will be notified by letter by the Bank of will, when refunded, be remitted by cheque despatched by post at the risk of will, when refunded, be remitted by cheque despatched by post at the risk of will, when refunded, be remitted by cheque despatched by post at the risk of will, when refunded, be remitted by

completed registration form and, where required, a statutory declaration, when the balance of the purchase money is paid, unless payment in full has been the before the due data, in which case they must be autrendered for registration not later than 11th September 1931.

Tender forms and copies of this prospectus may be obtained at the Benk of 22. Tender forms and copies of this prospectus may be obtained at the Benk of England. New Issues, Watling Street, London, EC4M 9AA, or at any of the Branches of the Benk of England, or at the Glasgow Agency of the Bank of Branches of the Benk of Ireland, P.O. Box 13, Donegall Place, Belfast, BT1 5BX: England; at the Benk of Ireland, P.O. Box 13, Donegall Place, Belfast, BT1 5BX: England; at the Benk of Ireland, P.O. Box 13, Donegall Place, Belfast, BT1 5BX: Exchange in the United Kingdom. Forms of statutory declaration will be made available to successful tenderers with their letters of allotment.

BANK OF ENGLAND LONDON 3rd July 1981

THIS FORM MAY BE USED

TENDER FORM

This form must be lodged at the Bank of England, New Issues (X). Watling

This form must be lodged at the Bank of England, New Issues (X). Watling

Street, London, ECAM 9AA not later than 10.00 A.M. ON WEDNESDAY, 8th JULY

Street, London, ECAM 9AA not later than 10.00 A.M. ON TUESDAY, 7th JULY

Agency of the Bank of England not later than 3.30 P.M. ON TUESDAY, 7th JULY

1981. Envelopes containing tenders should be marked "index-Linked Treasury Tender".

ISSUE BY TENDER OF £1,000,000,000

2 per cent Index-Linked Treasury Stock, 2006

TO THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND 1/We tender in accordance with the terms of the prospectus dated 3rd July

tioned Stock tendered for, being a minimum of £5,000 Amount of abo

1. NOMINAL AMOUNT OF STOCK

Amount of Stock tendered for £5,000—£50,000 2. AMOUNT OF DEPOSIT (a) Amount of deposit enclosed, being E30.00 for every £100 of the nominal amount of Stock tenderd for (shown in Box 1 above) —

3. TENDER PRICE (b) The price tendered per £100 Stock, being a multiple of 25p (tenders lodged without a price being stated will be rejected):—

I/We declare that I am/we are an Eligible Holder as defined in paragraph 8 of the prospectus dated 3rd July 1961, or am/are tendering for Stock on behalf of an Eligible Holder as so defined.

I/We hereby engage to pay the instalments as they shall become due on a allotment that may be made in respect of this tender, as provided by the

I/We request that any letter of allotment in respect of Stock allotted to me/us be sent by post at my/our risk to me/us at the address shown below.

oi, or on behalf oi, tanderar		
July 1981		
PLEASE USE BLOCK LETTERS		
FULL NAME(S)		
FULL POSTAL ADDRESS:-	<u></u>	
·	· · · <u>· · · · · · · · · · · · · · · · </u>	•
POST-TOWN	COUNTY	POSTCODE

A separate cheque must accompany each tender. Cheques should be made payable to "Bank of England" and crossed "Tressury Stock". and crossed treasury on a bank in, and be payable in, the United Kingdom, the Channel Islands or the

Each tender must be for one emount and at one price which is a multiple

STAMP OF LODGING AGENT

OVERSEAS NEWS

Moscow 'ready to scrap missiles'

BY ROGER BOYES IN BONN

THE SOVIET UNION is prepared to make serious concessions in arms talks with the United States and will be ready to scrap many of its medium-range SS-20 missiles if the West drops its plan to modernise its theatre nuclear forces in Europe.

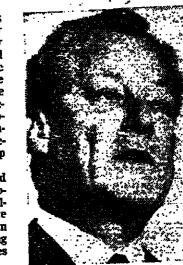
This is the view brought back from Moscow by Herr Willy Brandt, chairman of West Germany's Social Demoeratic Party and former Chancellor, after talks with Mr Leonid Brezhney, the Soviet leader. But Herr Brandt's trip has met with some scepticism from officials in Bonn and with a note of caution from Herr Hans Deitrich Genscher, the Foreign Minister.

According to Herr Brandt, the Soviet Union has softened its position on two key points. As soon as negotiations begin with the U.S., the Soviet Union would stop any further deployment of SS-20 missiles, most of which are targeted on

western Europe. This has been suggested before by Moscow but was rejected by the West because it would have frozen efforts to secure a balance in medium-range weapons. The Russians are now, Herr Brandt says, " placing no conditions on our production nor on the preparatory excavation and construction work needed to set up the rockets."

Secondly, Moscow showed great interest in the 50called zero option—the willinguess to scrap a large number of SS-20 missiles in return for the non-stationing of the new Cruise missiles and Pershing 2s. West German officials are

sceptical about this softening and not a little embarrassed by Herr Brandt's zeal. The zero option, though theoretically desirable, may create more problems than it solves both technical (how to verify the scrapping of the



Herr Brandt: message received with scepticism

missiles) and political (how to convince the Reagan Administration that this is not the first step towards a neutral or a nuclear-free Germany).

But Bonn's fundamental anxiety is that the Brandt visit makes it seem as if Moscow, despite its missile hulld-up, is more willing than Washington to enter arms Such an imnegotiations. pression can only aggravate relations between Bonn and Washington and strengthen the growing anti-missile movement in Germany.

Herr Genscher, in an interview at the weekend, was at pains to shift the emphasis of Herr Brandt's trin. He stressed that it was first up to the Soviet Union to reduce its medium-range superiority in Europe.

AP reports from Rome: The Italian Socialist Party says the Soviet Communist Party has asked West European Socialist and Social Democrat parties to put pressure on the U.S. to start talks quickly on limiting mediumrange nuclear missiles in

Execution

Bani-Sadr

By Terry Povey in Tehran

threat to

Lebanon's right-wing Christians refuse to sever Israel links

BY IHSAN HIJAZI IN BEIRUT AND LOUIS FARES IN DAMASCUS

LEBANON'S Christians, led by the Phalange south of Beirut. Party, yesterday refused to renounce their links with Israel, Pierre Gemayel, said his party so blocking attempts by the Arab League Committee to end the Lebanese crisis.

The committee ended its talks in Lebanon abruptly yesterday after only two sessions lasting five hours and will not reconvene for three weeks. The failure of the talks makes it likely that the Syrian army

will now act more firmly against the Christian militias, The committee, consisting of the Foreign Ministers of Lebthe Foreign Ministers of Leb-reacted strongly to anon, Saudi Arabia, Ruwait and Christian decision. S

BY DAYID LENNON IN TEL AVIV

day are seen in Tel Aviv as a

warning to Israel not to take

any military action against

yesterday to discuss this first-

ever practice landing by Soviet

troops in the Middle East, but

Russian

admiral in

Belgrade

Admiral Sergei Gorshkov.

Commander in Chief of the

Soviet Navy and architect of the post-war expansion of the

Soviet deep water fleet, has

arrived in Belgrade for what

Tanjug, the official Yugoslav

news agency described as " an official, friendly visit," An-

The Soviet Union has a limited naval repair agree-ment with Yugoslavia under

which one warship and one

naval auxiliary are allowed

access at any one time to Yugoslav repair facilities at Tivat in the Gulf of Kotor.

But the granting of full naval base facilities in Yugoslavia

has been a long-standing objective of Soviet foreign

policy. Such requests have

been rejected in the past by

Yugoslavia, which was ex-pelled from the Eastern bloe

Since the death of President

Tito, however, Yugoslav trade

with the Soviet Union has

more than doubled, spear-headed by increased Soviet

oil shipments. While there have been no indications that

the Russians have been using

increased economic leverage

to secure concessions. Admiral

Gorshkov's visit is a reminder

of the Soviet Union's interest

in Yugoslavia's long Mediter-

in 1948.

thony Robinson reports.

Lebanon.

The Phalange leader, Mr would only be prepared to sign a statement of national reconciliation rejecting ties with Israel on the strictest conditions.

army from Lebanon, its positions to be taken over by the Lebanese regular army, and curbs on Palestinian guerrillas.

the Syrian officials say that a decision has weekend at the mountain resort already been taken on "a the work of saboteurs.

ISRAEL will be following ing the Cabinet Secretary not wait for ever for the diplo-

closely the joint Soviet-Syrian denied that the subject had matic effort to resolve the amphibious exercises being been debated.

held on the coast of Syria this Mr Mordechai Zippori, Deputy the U.S. mediator, is due back

Syrian anti-aircraft missiles in threats to destroy the missile Egyptian and U.S. forces. Other

voluntarily.

after the regular Sunday meet- the Cabinet that Israel would strategy in the region.

batteries if they were not with-

week. The manocuvres which Minister of Defence, said yes- in the region this week.

were expected to start yester- terday that the exercise could

right-wing of Beiteddine about 18 miles radical and decisive solution."

e Phalange south of Beirut.

to the problem of the Phalange. In Damascus, a senior aide of President Hafez al-Hassad was quoted by diplomats as sayerushing Phalangists in Lebanon "will

> the withdrawal of the Syrian killed and 53 wounded in an explosion in a munition dump in predominantly Moslem west Beirut late on Saturday. The blast started a huge fire in an The Syrian Government has eight-floor building. The dump belonged to the Organisation of Communist Action in Lebanon

> > Mr Zippori said it was also

officials said the exercise had

little military importance. They

Whether the Likud ends up

with one more seat than Labour

apparently depends on the re

distribution of votes cast for

parties which did not gain a

Anthony McDermott adds from Cairo: Mr Begin is due to

meet President Anwar Sadat at

Such a meeting, were it to

take place, would concentrate on

Israel's final withdrawal from

Sinal by the end of next A pril,

details of a peace-keeping force

place in the Knesset.

the end of the month

Bank and Gaza Strip.

be the Soviet Union's way of likely that the manoeuvres were

telling Israel it was standing a Soviet reply to the joint exer-

by Syria following Israeli cise in Egypt last year involving

vesterday when Mr Menahem statement directed at those Begin, the Prime Minister, told Arab states which support U.S.

Israeli Premier confident

seats in the Knesset, which for the withdrawal area and would give it a one-seat lead the stalled talks on autonomy

over the final tally for the for the Palestinians in the West

he will form coalition

BY OUR TEL AVIV CORRESPONDENT

MR MENAHEM BEGIN, the

Israeli Prime Minister, told the

Cabinet yesterday that there

was no doubt that he would

be asked by the President to

form the next Government and

that he should be able to com-

plete coalition discussions with-

Tuesday's election are not expected before the end of the

week, unofficial results showed

the ruling Likud bloc as having

a definite 47 and possibly 48

Opposition Labour Party.

While the final results of last

in 10 days.

The threats were renewed saw it primarily a

RANS fugitive ex-President. Mr Abolhassan Bani-Sadr, faces execution if he is caught, the head of Tehran's revolutionary court declared yesterday. "If Mr Bani-Sadr does not repent and is not impose a heavy military burden on us." arrested then he deserves not one execution but many, Meanwhile seven people were

Ayatollah Mohammed Gilani His biggest offence was deceiving the leader of the revolu-tion," the judge claimed. Next on the list of charges came having changed the direction of the revolution and putting it under the control of the superpowers, which is a criminal offence. Mr Baniwhich said the explosion was Sadr should be "executed (several times" because he had committed treason against every member of the nation. Begin watch on Soviet landings

the Ayatollah added. At the same Press conference in the capital's Evin prison Mr Assadollah Lajervardi, Tehran's revolutionary prosecutor, gave details of con-tinuing arrests of opponents of the regime. One group of 90 people were detained recently in a raid on a People's Mojahedin centre he claimed. An official indicated that 15 of them would be

executed.

On Saturday two other centres of the People's Mojahedin in Tehran were discovered by Revolutionary Guards. shoot-out two of the dissidents were killed and three guards were injured. Revolutionary Guards used grenades and tear gas. Arrests were also reported in

the capital's industrial areas on Saturday. One worker spoke of seeing three large coaches taking away those detained. According to Mr Lajervardi these people were arrested for showing pleasure at the result of the explosion last week in which 74 fundamentalist leaders died.

Over the past two days 18 more executions have reported.

Thousands evacuated

Thousands of people were evacuated yesterday when monsoon rains and flooding rivers swamped additional districts in northern and north-eastern India, AP reports from Delhi. In Bangladesh, the districts of Sylhet and Mymensingh were reported to be flooded.

Japan's trade outlook brightens

BY RICHARD C. HANSON IN TOKYO

BRISK EXPORTS, coupled Japan back into equilibrium this year, according to private forecasts. further widening of the huge At least two reports published recently predict a sharp turn- Community and the U.S. run around from last fiscal year's with Japan. If present trends (ended March 31) U.S.\$7.3bn continue, the EEC deficit will (F3.8bn) deficit to a surplus. increase to U.S.\$11.2bn from The official forecast for the year U.S.\$9.7bn last year. The U.S. presumes a .U.S.\$6bn deficit. Nomura Research Institute is U.S.\$10bn from U.S.\$7.5bn, the most confident of the pri- according to the research vate forecasters so far, predict- centre.

ing a substantial surplus of ends March 31, 1982). The deficits or a balance.

Economic Research The latter is forecasting a deficits which the European

deficit will increase

to

The reports come as no surwith sluggish imports, will Centre says the surplus will be prise considering Japan's trade push Japan's current account a more modest U.S.\$1.6bn. On a seasonally adjusted basis. the current account has been in rough equilibrium since the

start of the year. Forecasts for exports, however, are being revised upwards. partly because of the weakening of the yen. This has restored a degree of export competitiveto a broad range of export items

On the other hand Japanese Other forecasts of the current imports are expected to remain U.S.\$4.8bn (for the year which account show either small sluggish as a result of slow economic growth.

Bonn call for public spending cut

BY OUR BONN CORRESPONDENT

economic advisers has handed a week, after they have been disspecial report to the Govern- cussed with Ministers, but a few ment which is believed to urge Bonn to cut back its public sector spending and borrowing.

themselves to preparing an annual forecast of German economic development, commissioned by the Government to act as a check on Bonn's own predictions. But they can also act on their own initiative if they feel that an urgent shift in

policy is necessary.

WEST GERMANY'S panel of will not be released until next tionary consequences of the key elements have been leaked. Reduction in public spending seems to play an important role in the report, though the panel The experis-known as the also points out, that too rapid a government's deliberations of five wise men-normally confine cut would harm growth prospects even further.

It is understood that there is disagreement within the panel over the effects of last winter's wage round in which settlements of around 5 per cent in most of manufacturing industry were recorded. It is understood that a majority of the panel has criticised the inflater feel that an urgent shift in were recorded. It is under-olicy is necessary. stood that a majority of the The panel's recommendations panel has criticised the infla-

wage round but at least one member demurred. The report comes shortly

before both the Western economic summit in Ottawa this month and the Bonn what cuts should be made in the 1982 budget. The panel clearly hopes that its report will influence the budget discussions. . .

ranean coastline. Vietnamese changes

Truong Chinh, the second most senior official in the Communist Party of Vietnam, has been named head of a powerful new presidency in a reorganisation of Government, our Bangkek correspondent reports. The leadership changes result from the adoption of a Soviet-style constitution last year and signal the ascendancy of Chinh, who is 73, over Pham Van Dong, who is reappointed Prime Minister with reduced

Van Agt backed **Dutch Christian Democrats**

responsibilities.

have upheld their nomination of the party leader. Mr Dries van Agt, as Prime Minister, dimming prospects aran early greakthrough in ition talks, reuter reports a The Hague.

THIRD WORLD AID DILEMMA

U.S. puts stress on boosting trade

BY DAVID BUCHAN IN WASHINGTON

THE U.S. can best help the countries, both in official Gov- Capitol Hill, made obvious his had sufficient standing to raise markets' open to labour-intended to labou sive products from developing minded budget director made countries; and its economy clear he would use his influexpanding, instead of giving aid, according to Mr David Stockman, ment aid contribution more the Reagan Budget director.

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HARD-LABOR CO.

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Servation West to the transfer of the L'S Comment o

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According to the second second

to let lapse on June 30 its four- week, Mr Stockman was publiyear old negotiated import cising his better trade thancellings an shoe imports from aid" outlook for the first time

potential to the U.S. far out-weighed the "relatively modest" influence than ever because of capital afforms from developed his U.S. budget victories on Agencies like the World Bank

minded budget director made Saying the U.S. would stick to ing by clear he would use his influits international commitments Officials at the World Bank,

The Administration's decision Speaking to reporters last Taiwan and South Korea was since he lost an Administration intended to be a signal of this policy he said.

Official aid to institutions like The Third World's export the World Bank by half. But

such as its \$3.2bn contribution headed since July 1 by Mr. to the World Bank's soit loan A. W. Clausen, formerely of ment aid contribution more to the World Bank's sort loan A. W. Clausen, formerely of modest still.

Second as the world Bank's sort loan A. W. Clausen, formerely of fund, the cabinet officer warned Bank of America, have rethat the Reagan Administration peatedly sought to point out will "take a hard look" at any the U.S. self-interest in the agency's operations - onethird of all U.S. exports go to the Third World, U.S. companies win nearly one-fifth of all World Bank project contracts, and so on. But with the Reagan Administration, these argu-

ments have fallen on deafer

Inflation seen eroding benefits of credit

BY BRIJ KHINDARIA IN GENEYA

Commercial credits to deve-

Commercial credits to developing countries should reach
about \$74ba in 1990 but in
real terms after adjustment
for inflation the figure will
represent less than the \$45bn
received by theme in 1980.

The stagnation in real terms
of lending to those countries,
especially the poorest among
them, will occur because of
continuing concern among
banks about the second worthiness
of many borrower

nations with worsening balance of payments pro-blems, political instability and problems of debt manage-

Mrs Shirley Boskey, 2 direc-tor at the World Bank, told the UN Economic and Social Council (Ecosoc) in Geneva that, to achieve economic growth rates averaging about 2 per cent a year, developing countries must receive commercial loans totalling at least

\$117bn by 1990. Lending would, therefore, have to increase 10 per cent yearly. Such lending grew 20 per cent a year in the 1970s from \$7bn in 1970 to \$45bn in 1980.
Official aid would have to reach \$66bn, including \$51bn from industrialised countries

further U.S. replenishment of multinational soft loan funds. He also believed that rich

countries like the U.S. could

get away with backing institu-

oversees activities of all UN technical agencies.
A slowdown in lending

the late followers, catch up.

The report also questions the

ability of poor and more highly

populated countries to follow in the footsteps of the fast

and \$15bn from oil exporters.

Ecosoc is the UN body which

would further erode economic recovery. A year ago the World Bank estimated that industrialised economies would grow at up to 3.5 per cent a year, but it has since scaled down the forecast to 3.1 per cent a year. poorest developing countries could grow at as little as 0.7 per cent a year while the wealthier ones might manage annual rates of only 2.1 per

Rail deal for GEC By Our World Trade Staff

Zimbabwe

CONTRACTS worth nearly £13m for improvements for the Zimbabwe National Railways have been won by two

GEC Telecommunications announced it has secured an £8.5m contract to supply a 300 kilometre communications system for the railway. The system will run from Salisbury to Dabuka in the southcentral part of the country. The system is part of an overall railway electrification project being carried out by a group of British companies. Signal Company, part of the Hawker Siddeley Group, will supply over £4m in signalling equipment to the electrifica-tion project. The company said the equipment will be used for the first phase of the electrication programme.

Dutch housing order

The Ballast-Nedam Groep has received a Fi 1bn (#198m) order from the Saudi Arabian Government for the construc-tion of houses and infrastructure, Reater reports from Amsterdam. The order is an extension of an earlier contract for the building of towns in Riyadh, Dhahran, Taif and Khamis, projects which Ballast-Nedam started in 1975. Amsterdam-Rotterdam Bank will lead a hank consortium for a guarantee facility for the

Washington moves to soothe foreign fear on anti-trust law

THE U.S. has acted to ease ton with President Reagan. friction with its allies over the application of its anti-trust laws desire

Senator Peter Durack, the Australian Attorney General, judicial doctrine that any action has been invited to Washington outside the U.S. affecting U.S. for talks in November with his commerce is subject to the American counterpart Mr William French Smith.

This will provide an opportunity for Australia and the U.S. to resume negotations about an agreement to set up a mechanism for giving early warning of possible U.S. antitrust investigations involving Australian companies.

When first mooted last year such an agreement was considered a model which could tection of Trading Interests Act be applied by the U.S. to other designed to prevent enforce-countries, but the Australian ment of U.S. court anti-trust Government is still awaiting a judgments. draft treaty first promised by the Carter Administration.

The decision to resume the talks about the application of U.S. anti-trust laws emerged from talks Mr Malcolm Fraser, the Australian Prime Minister

Administration to soften the antagonism caused by the U.S.

jurisdiction of the U.S. courts. Such a doctrine, considered to impinge on the sovereignty of other nations, has been bitterly contested not only by Australia but also by the UK and EEC countries and by

Canada and Commonwealth countries. It has resulted in a spread of legislation like the UK protection of Trading Interests Act

Senator Durack has just introduced in the Australian Parliament a new Bill providpenalised in foreign anti-trust judgments to recover in Aus-

would come from the Australian It indicates the apparent assets of the foreign company desire of the Reagan winning the case.

Australian anger about U.S claims to exercise jurisdiction abroad has been heightened by a case brought in a Pittsburgh, Pennsylvania, court by the Conservation Council of Western Australia. This seeks to prevent Alcoa and Reynolds Metals, two U.S. groups, from mining banxite in the state.

Both the defendants and the Australian Government have told the court it has no jurisdiction to hear the case. The judge will decide whether to dismiss the action, because it concerns Western Australia and not the U.S., during the next few days.

But Australia's officials have drawn some comfort from a Smith who said that the U.S. Justice Department is studying ing a means for Australians the application abroad of U.S. anti-trust laws. And President Reagan conceded to Mr Fraser tralia all they have lost in that U.S. auti-trust laws have had late last month in Washing- penalties abroad. Recovery some "rough edges."

Swedish group in Greek hospital order

BY WESTERLY CHRISTNER IN STOCKHOLM

SWEDEVELOP, Hospital AB, a in Athens on behalf of the Swedish medical building con- University of Ionnina, located tractor, has landed a SKr 560m near the Albanian border, (£55m) turnkey order from the according to Mr Lars Lundgren, tractor, has landed a SKr 560m Greek government for a univer-

sity teaching hospital. The contract was awarded by the Ministry of Social Services

Swedevelop Hospital managing

ponsible for project program-ming, architecture, construction, equipment delivery and training of some technical personnel. The hospital is to be completed in three years with on-site work scheduled to

ODI warns on electronics imports controls

EUROPEAN warned against trying to defend their electronics industries through trade controls in low labour costs.

a report published today by the Overseas Development to be a permanent subsidisation Institute in London.

It notes that Britain along which is no longer competitive with many other advanced "If governments are to intercountries, is squeezed on one hand by Japan and the U.S. which lead in electronics technology, and on the other by low labour costs of electronics assembly work in the Far East. Japan." The report says there should be a "positive adjustment" to international competition such

thinking which interprets such adjustments to mean invest-ment supported by trade proadjustments to rean invest innovation.

ment supported by trade-pro West European countries it tection, so that existing pro describes as "early tech-

intensive and less vulnerable to incursions by exporters with

and protection of an industry vene there seems more future in actively promoting or subsidising new rather than estab- raises questions about the lished products, as appears to happen, for example, in

The report, which examined how the British electronics industry has fared in the face of as by adapting and upgrading competition from newly in-products.

But it warns of Government warns of the dangers of just following U.S. and Japanese

countries are ducts can be made more capital pological followers" with their growing, newly industrialised main innovations being made countries elsewhere in the U.S. and

"There are possibilities for Asian and African countries Japan. These countries enjoy a period of growth in home markets of the early followers trying to reproduce the history of Far Eastern NICs in this hefore the developing countries, (electronics) sector. But the expectations of many of their It warns that the shortening governments may be quite gap between innovation and the wide dispersal of technology It also doubts just how far

even the most sophisticated viability, let alone the stability, NICs can develop into the more of such a form of specialisation. technologically independent, But it adds that in practice governments of advanced higher value added production governments of advanced countries have also intervened to which they aspire. to promote new products and to British Electronics and Com

resist the loss of production to less technically sophisticated countries with low wage costs. petition with Newly Indus-trialising Countries. By trialising Countries. By Vincent Cable and Jeremy Clarke. The Overseas Development Institute, July 6, 1981; 10-11, Percy Street, London WIP 0JB; 125 pages; £2.50.

World Economic Indicators

, -					
	TRAI	DE STATIS	TICS		
France FFr bn	Exports imports Balance	May '81 47.010 50.357 -3.347	Apr. '81 48,478 50,654 -2,176	Mar. '81 45.205 48.811 -3,606	May '80 38,328 45.558 -7.230
W. Germany DMbn	Exports Imports Balance	Apr. '81 33.6 30.3 +3.3	Mar. '81 33.8 33.9 —0.1	Feb. '81 30.2 29.3 +0.9	Apr. '80 31.3 29.3 +2.0
Japan Sbn	Exports Imports Balance	12.610 11.100 +1.510	13 <i>.727</i> 11.616 +2.111	11.902 10.522 +1.380	9.831 10.372 0.491
U.S.A. \$bn	Exports Imports Balance	19.82 23.28 3.46	21.43 21.88 —0.45	19.76 21.92 2.16	18.57 19.77 1.20
Italy Lire bn	Exports Imports Balance	7, <u>24</u> 5 9,387 —2,122	5,250 7,114 1,864	5,921 7,454 1,533	5,411 6,921 —1,510
Belgium BFrbn	Exports Imports	jan. '81 142.580 174.177	Dec. '80 162.267 180.887	Nov. '80 168.626 186.028	jan. '80 155,700 181,768

Outlook grim as tanker rates continue to slide

TANKER chartering rates slid proved Worldscale levels which even further last week and the came into effect at the start of prospect of any improvement this month. for shipowners looks as remote as ever in the present oil glut. There could be around 60 large tankers available to take any new business from the Arabian Gulf between now and

this year, over 7.2m dwt of tanker and combination carrier the end of July, according to tonnage had been scrapped com-Galbraith Wrightson in its pared with 8.6m dwt for the One major U.S. oil group took a 250,000 dwt vessel for the Arabian Gulf to Mediterranean route at Worldsoale 221

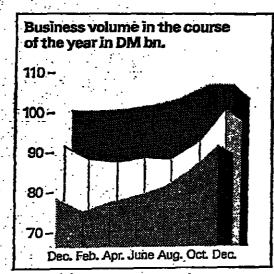
route at Worldscale 231, based laid-up, idle or being repaired Balance -31.597 -18.620 -17.402 -26.068 on the old rate, not the im- was almost 16.4m dwt,

As a result of the extreme

slackness in the tanker market,

scrapping and lay-ups have continued. By the middle of

1980. A Year's Work.



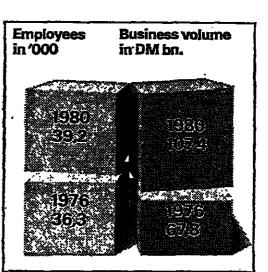
Development of business volume

■ 1978 ☐ 1979 **■** 1980

Share of exports.

One quarter of the exports of the Federal Republic of Germany in 1980 was settled by Deutsche Bank.

Deutsche Bank



Strong rise in business volume by almost 60% accomplished with small increase in number of staff.

Risk-awareness shapes growth and earnings.

In 1980, Deutsche Bank's business volume rose by 6.4% to DM 107.4 bn. Group business volume increased by 10.9% to DM 178.1 bn.

For the bank, 1980 was a satisfactory year. With a continuing restrictive policy on the part of the Bundesbank our business policy was one of limited expansion of volume. Our good operating result enabled us to make particularly comprehensive provision for risk. Above and beyond that, we were in a position to pay a higher dividend out of the remaining overall result.

The scope provided by the capital increase in autumn 1979 was used to expand our credit volume. In our deposits business, we endeavoured to further strengthen our refinancing structure.

After the allocation of DM 120 m. from undisclosed taxed reserves, the bank has capital and reserves totalling DM 4.4 bn.

With the capital increase in April

1981, a further DM 472 m. was allocated to capital and reserves.

Success of our foreign organization.

Our foreign organization made a greater contribution to the bank's positive result in 1980. Special importance here attached to the growth at our foreign branches. above all in New York, Madrid and Milan. The balance sheet total of all our foreign branches together increased by 31%, their credit volume expanded by 45%. Here, business with local customers in the respective national currency was particularly strengthened. At the beginning of December 1980. our worldwide network was supplemented by the foundation of Deutsche Bank (Suisse) S.A., Geneva. The new bank will engage in investment business as a specialized institution, devoting particular attention to international private customers.

Attheend of 1980, we had a total of twelve foreign branches and six wholly-ownedsubsidiaries abroad. Together with our associated companies and trade investments as well as our representative offices, we had a total of 88 bases in 53 countries. Over and above that, we have over 4,000 correspondent banks in all parts of the world.

Growth at our subsidiaries abroad.

In the business year which closed at the end of September 1980, Deutsche Bank Compagnie Financière Luxembourg participated as lead manager, manager or co-manager in 38 international syndicated credits for the equivalent of DM 12 bn. (previous year: 31 credits with a volume of DM 11 bn.).

Deutsche Bank (Asia Credit) Ltd., Singapore, strengthened its market position in its second business year. At the end of the year, its balance sheet volume reached the ... equivalent of DM 1.7 bn.

Atlantic Capital Corporation (ACC), our investment banking affiliate in New York, increased its order business and trading turnover strongly in 1980. Here, the company profited from increased interest, above all on the part of German customers, in American securities. Besides this, it was able to strengthen its position in the underwriting of new issues; in 1980, it participated in 377 share and bond issue transactions.

128 Eurobond issues floated.

In international new issue business, we managed or co-managed 128 Eurobond issues (previous year: 101). The biggest single transactions under our lead-management were a DM 700 m. bond issue for the World Bank and a DM 400 m. bond issue in two tranches for Australia.

On the other hand, we exercised restraint in Eurocredit business. In the interest of our export clientele, the bank was available without restriction for foreign trade financing; the settlement of foreign payment business continues to be one of the pillars of the bank's international business.

High investment in company training activities.

Last year's achievements were accomplished with an almost unchanged number of employees. 39,242 members of staff played their part in the good result. Our team was strengthened above all in customer counselling and customer service at home and abroad. Weinvested DM 78 m.in basic and further vocational training. This figure represents our expenses for 3,908 apprentices and for the development of 20,300 employees in 1,033 internal seminars.

Swedevelop Hospital is res- begin this autumn.

retary.

iiiiberal.

BY ALAN PIKE

tion will set another negative record this week and announce losses for the last financial year of more than £600m.

Results for the year ended in March, due to be published BSC's new corporate plan. tomorrow, will be worse than new issues. One the other the the 1979-80 record loss of £545m. BSC executives have workers that the review may calculated unofficially that this lead to still further job losses year's loss will be about £660m. on top of some 70,000 redun-

to be presented by Mr Ian months. MacGregor, who became chair. Mr I loss in recent months.

Dairy produce Sugar, tea, coffee and soft drinks Bread, flour and cereals

Preserves and dry groceries Sauces and pickles

Meat, bacon, etc. (fresh)

Fruit and vegetables

Canned goods Frozen foods

THE BRITISH STEEL Corpora- however, that much remains to be done if BSC is to be restored to viability. Later this month, Mr MacGregor will meet Sir Keith Joseph, the Industry Secretary, to review progress on

There are fears among steel-This annual report is the first dancies in BSC in the past 18

Mr MacGregor does not man a year ago. He will draw intend to make final decisions some comfort from the fact that on any adjustments to the plan there has been a sharp reduc-tion in the corporation's rate of until he receives the detailed results on BSC's performance Mr MacGregor and his colin the first quarter of the pre-leagues are anxious to stress, sent financial year. These will

Grocery prices index up again

676-52 210-50

112.53 54.25

237.73 576.55

285.28 242.49

2,398.04

ended 30.6.1980

R000

172

1,758

37

363

907

3,421

3,861

At 30.6.1980

5,658

5,659 3

5,676

1,815 3,861

5,676

27,149

21,491

25th July, 1981

1st August, 1981

10th August, 1981

21st August, 1981

By Order of the Board.

COMPANY, LIMITED

Secretaries per: D. J. Barrett

14

1,795 85

24

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

FINANCIAL TIMES SHOPPING BASKET, JUNE 1981

53.69 195.93

2,920.91

January 120.47; February 122.32; March 124.18; April 125.94; May 128.79; June 128.53; July 129.04; August 128.41; September 127.41; October 126.84; November 127.77; December 129.38 January 130.96; February 131.75; March 132.75; April 134.93; May 136.30; June 137.37.

FREE STATE DEVELOPMENT AND INVESTMENT

CORPORATION LIMITED

(Incorporated in the Republic of South Africa)

PRELIMINARY REPORT, BALANCE SHEET AND NOTICE OF FINAL DIVIDEND

INCOME STATEMENT

(Unaudited)

Income from listed investments

Share of mining profits

Administration expenses

Net normal income for the year ...

Net profit on realisation of invest-

ments less provision for possible loss (1980: after reversing

provisions)

Profit before taxation

Interim dividend No. 17 of 15

Final dividend No. 18 of 32.5 cents per share (1980: 25 cents) ...

Retained profit brought forward

Retained profit at 30th June ...

At cost less provisions

Loan portion of taxation

Issued share capital

Distributable reserve

Market value of listed investments

Appreciation

Net asset value per share: cents ...

Registers close (dates inclusive) from

Currency conversion date (for payments

Last date for registration

from London)

Date of Payment

don ECAM 3XE).

Net current assets

Unlisted investments and mineral

NET ASSETS: Listed investments:

R1.275m of the increase in income from investments is attributable to the payment of an abnormal dividend by Tavistock Collieries Limited in terms of a scheme of arrangement by which Johannesburg Consolidated Investment Company, Limited acquired the minority shareholdings in Tavistock.

BALANCE SHEET

FINAL DIVIDEND NO. 18

A final dividend of 32.5 cents per share has been declared for the year ended 30th June, 1981.

The dividend is payable subject to the customary conditions which may be inspected at or obtained from the com-

pany's Johannesburg office or from the office of the London

Secretaries (Barnato Brothers, Limited, 99 Bishopsgate, Lon-

JOHANNESBURG CONSOLIDATED INVESTMENT

cents per share (1980: 10 cents)

Profit after taxation

Other income

ended 30.6.1981

638 50

545

1,180

3,861

At 30.6.1981

5,948

1.815

7,585

not be available until later this

BSC announced yesterday an investment of about £18m to increase continuous casting facilities at Scunthorpe, the first major investment of Mr Mac-Gregor's chairmanship. Continuous casting, as well as being more cost-effective, enables steel manufacturers to give customers better-quality guaran-

The Scunthorpe workforce has recently been breaking iron-making records on the plant's elderly blastfurnaces, while employees in other works, like Llanwern and Port Talbot, have shown a remark-able willingness to abandon old working practices.

FINANCIAL TIMES

grocery prices index rose in

June for the ninth month in

succession. The index stood at

The increase in the cost of

the shopping basket on which

the index is based was mainly

caused by a marginal rise in

much of the past nine months,

with no area outstripping any other. In June, the main

increase came from higher fresh

fruit and vegetable prices-up

by 2.5 percentage points—but

collected by 25 shoppers, who monitor a list of more than

100 items each month in the

same shops. The shops range

from village grocers to super-

The index is a guide only

and should not be taken as an

absolute indicator of food

prices. These can vary consider-

ably according to shop type and

In the grocery market, it

appears that food sales have

maintained their volume in

recent weeks although the sec-

tor is facing what is normally one of its "dull" trading

Mainstop, the superstores operation of BAT Stores,

reports that sales have increased

substantially in recent weeks in

location.

The index is based on data

all sections rose slightly.

This has been the trend for

prices in most sectors.

137.37, a rise of 1.07 on May.

Hope of London seat for Mrs. Williams

BY OUR LOBBY CORRESPONDENT

THE MONOPOLIES and

Mergers Commission's basis

for approving Loutho's take-

over of The Observer was

strongly attacked by Mr Donald Trelford, the editor.

in yesterday's issue of the

Last week the commission

recommended that the sale

to Lonrho by Atlantic Rich-

field, the American energy

group, should be allowed to

go ahead subject to a series of conditions, including the

appointment of at least six

independent directors to The

Labour MP for Bermondsey, her. South London, said yesterday that he would resign in the autumn if he found that his new job as vice-chairman of the Docklands Development Corporation interfered too much

with his duties as an MP. Bermondsey is a safe Labour seat and in many ways would seem unsuited to the Social "If it works out that it will take Democrats. But it has a large Catholic population which could my MP's job reasonably well, I marginally improve the chances of Mrs Williams, herself a Mr Mellish, MP for Bermond-Catholic, if she decided to take

stituency party, which has been has said she would like to fight moving steadily to the left. At a by-election in the autumn.

MRS SHIRLEY WILLIAMS one point, before Mrs Williams could have an opportunity to finally left the Labour Party. fight a by-election this autumn. it looked as if he might step Mr Bob Mellish, the veteran down to create a by-election for

Observer board. The commis-

sions report has been accepted

by Mr John Biffen, Trade Sec-

In his editorial Mr. Trel-

ford described the commis-

sion's recommendations as

unacceptable, and said he and

his journalists would not

accept the "shoddy" report.

He accused the commission

of reaching conclusions which

did not flow from the evi-

dence in a report which con-

tained no serious analysis of

the central issues involved.

unworkable and

Despite agreeing to take or the job of vice-chairman of the Docklands Development Corporation, he has until now declined to give any firm indication of whether he intends staying on at Westminster. Yesterday he said he wanted

up too much of my time to do sey for the past 35 years, has always stressed that he had no Mr Mellish, an old-fashioned intention of joining the SDP. right winger, has been increas- But if he resigned it would give ingly at odds with his con- Mrs Williams the chance she

to see how the job worked out

Foot promises tax cuts and higher spending

BY ROBIN REEYES, WELSH CORRESPONDENT

THE OUTLINES of a big refla-munity services": tionary policy by the Labour necourage major infrastruc Government on assuming office ture modernisation programmes were spelled out at the weekend in the nationalised industries by Mr Michael Foot, the Opposition leader.

Mr Foot conceded that the

Mr Foot told an unemployment rally in Cardiff that the increase in the Public Sector 'silliest and wickedest story peddled by the Tories" was that there was no alternative to their

As soon as it got the chance, the Labour Government would: comparison with the same of cut income tax for "the mass growth in the economy, period last year.

Of working people"—at least so Mr Foot admitted the Mainstop has noticed a trend as to restore the real value of in particular towards more personal allowances:

reproduced or used in any way and neavy on only.

without consent. All inquiries or reduce Minimum Lending markets.

The rally was attended by

on "essential social and com- from all over Britain.

The FT grocery prices index is copyright and may not be reproduced or used in any way and heavy oil duty:

The FT grocery prices index direct taxes, particularly the economy by improving the comission of manufacturing in domestic

should be made to Lucinda Rate The rally was attended by Wetherall at the Financial increase public expenditure about 12,000 Labour supporters

programme would result in an

Borrowing Requirement but,

like any company or organisa-

tion, it was necessary to horrow

in order to grow, he said. He

believed that much of the cost

would be offset by the resulting

gramme would probably cause the pound to fall, but said this

would stimulate fur

Mr Foot admitted the pro-

Stock Exchange turnover in June

Trade increases in all sectors

BY GEOFFREY FOSTER

Stock Exchange turnover was higher in all sectors. Total turnover in June was £17.4bn, attracted speculative activity

The Financials Times turnover index for all securities rose mission clearance of Hongkong from the May level of 478.4 to 533.2 and the 1980 monthly average was 501.2.

Currency uncertainties and revived fears about the shortterm outlook for interest rates restrained business in gilts, but dealings in the funds over the month rose by £1.13bn to £13.43bn, of which shorts accounted for £6.72bn.

The number of bargains in gilts increased by 5,191 to 74,201 with deals in shorts 1,822 higher at 22,916. Deals in longs and irredeemables rose 2,369 to 51,285. The FT turnover index for government securities rose to 568.3 from the May level of 520.5 and compares with the 1980 monthly average of 535.0. Equity turnover rose £600m to £3.16bn and the number of bargains improved by 38,316 to 344,839. The average value per equity bargain was £9,163 compared with £8,239 in May. The FT turnover index for ordinary shares moved up to 563.8 last month compared with May's

450.6, while April's index was 624.1.Composite insurances were

HELPED BY the fact that there enlivened by bid hopes after a ous industrial leaders were held were three more trading days surprise dawn raid on Eagle in check in front of and after last month compared with May. Star by Allianz, the German the June 18 announcement of concern while the big banks-Lloyds in particular—also up by £1.79bn or 11.5 per cent. after a Press report suggesting
The Financials Times turn that a possible Monopolies Comand Shanghai Banking's near-

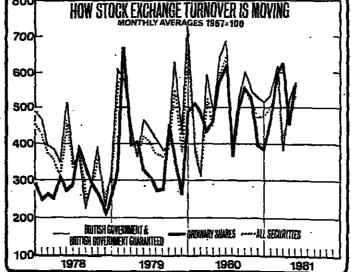
> bid for a British clearing bank. minent on belief that proposed spending cuts were less than points down, or 25.27 per cent, feared but generally miscellane-

£500m, bid for the Royal Bank of Scotland could lead to a U.S. Defence stocks became pro-

BP's £624m rights issue, the largest underwritten new equity

The Financial Times indus-trial ordinary share index closed the month 2.3 points harder at 544.8 after moving between 555.6 and 535.8.

The FT gold mines index, reflecting a fall of \$521 in the gold price over the month to \$427 an ounce ended June 90.2



Value of all Average Average purchases: value & sales of per day bargains Category £m total British Government and British Government Guaranteed Short-dated (having five years or less to run) Others 38.6 38.5 6,719.3 293,216 1,042 2,331 irish Government Short-dated (having five years or less to run) Others 12 98.687 111.9 2,377 47,085 108 U.K. Local Authority 336.6 1.9 4,304 0.9 15.3 78,197 196 Overseas Government Provincial and Municipal 31.1 931 0.2 14 33,447 42 Fixed Interest Stock Preference and Preferred Ordinary Shares 24,515 5.7 5.4 5.713 1,114 TOTAL (Categories 1-7) 14,241.9 81.8 108,461 23.9 647.3 131,309 4,930 Ordinary Shares 18.2 76.1 3,159.8 344,839 143.6 9,163 15,675 TOTAL (Categories 1-8) 17,401.6 100.0 453,300 100.0 +38,389 +20,605

* Average of all securities

Call to restructure **EEC Budget**

By Guy de Jonquieres

Observer editor attacks basis of Lonrho takeover

"It dodges all the awkward

questions. It takes all the

easy options. It lacks intel-

lectual rigour or a convinc-

ing urge for the truth. It

allows obvious inconsistencies

to go unchecked. It rests its

final conclusion on a concept

which has never been tested.

journalists could not settle

for such a specious solution.

The newspaper's readers

needed to be reassured that

they would continue to read

the honest opinion of free

independent directors

Mr Trelford said he and his

The Confederation of British Industry has called on the Government to make the restructuring of the Community Budget its top priority during Britain's six-month presidency of the EEC Council of Ministers, which began last

The CBI said in a paper submitted to Lord Carrington, the Foreign Secretary, that it was essential to review the Common Agricultural Policy and to release more EEC funds for spending which would benefit industry.

The Community's resources should flow from richer to poorer countries, and more money should be channelled to industry through the EEC Regional and Social Funds. The ceiling on the EEC budget should not be raised until these reforms had been

The CBI also called for coordinated actions by EEC governments towards trade with and investment from Japan. It called for measures to make Japan balance its trade with the Community and the establishment of an early warning system to detect the excessive build-up of new types of imports.

Internally, the EEC should press ahead with efforts to strengthen the Common Market by removing tech-nical barriers to trade and liberalising services, such as men and women. should not be reassured by what is proposed so far. There must be a better way." National Union of Journalists' representatives on the newspaper last week saw Mr

Biffen and demanded the imposition of written conditions including the election of two journalists to the board and proper consultation over the independent directors. • Mr Treiford's message was lost on many of The Observer's regular readers.

Later editions of the news-

paper were not produced because of a dispute involving members of the National Society of Operative Printers, Graphical and Media Person nei (Natsopa).

The company considers the men, who work in the machine room, to be on unofficial strike over pay differentials while the Natsopa members claim they were locked out. The company is likely to announce this week that it will not resume publication unless it receives guarantees of uninterrupted production.

Northern councils plan to oppose Stansted

BY RHYS DAVID

throughout the north of England are to form a common front to oppose plans by the British Airports Authority to develop a road. third London airport at Stansted in Essex

A joint case listing the region's objections now seems likely to be presented to the public inquiry into the scheme in September. A major campaign by northern MPs is to be mounted in Parliament, with the first efforts likely this week to secure a meeting with Mr Heseltine, Environment Secre-

The decision to oppose Stan-sted was taken at a meeting in Manchester, organised by Manchester International Airport Authority and attended by MPs and representatives from local authorities, northern chambers of commerce, and regional airports.

This passed a resolution calling for investment in regional airports to be accorded national planning priorities in preference to Stansted and deploring the public investment "bias" in favour of the South-East over several decades.

The main fear is that Stansted's development — the first stage of which is expected to up to 15m passengers-will prepublic expenditure at a time

THE MAIN local authorities of other hig capital projects throughout the north of England such as the Channel Tunnel. British Rail's cross-London link and the M25 London orbital

> As a result, it is claimed, although the Government is on paper committed to the development of regional air services, in practice it might be unwilling to make available the loan sanctions required for the development of northern regional airports such as Manchester, Newcastle, Leeds and Liverpool

According to the northern lobby, if a decision is made to go ahead with Stansted, it will accentuate the growing disparity in wealth between north and south and simply stimulate urbanisation in the South-East and encourage the creation of "two nations." This overall economic argu-

ment apart it is also being claimed that Stansted's development on the scale envisaged is excessive, and will itself influence, the pattern of demand for air services in Britain for possibly the next 40 years.

Airlines which have to split their services between Stansted and London Heathrow will be unwilling for cost reasons, it is argued, to develop a third base cost £500m and bring capacity offering international services at Manchester-an airport given empt a further large chunk of international gateway status by the Government in its White when the South-East will Paper on airport policy two already be enjoying the benefit years ago.

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

	July 15-Aug. 1	The Royal Tournament (01-371 8141)
	July 15-17	The London Cleaning and Maintenance Exhibition
	_	(01-446 2411)
i	July 19-23	Autumn '81 Lightshow (Moelfre 88396)
	July 19-23	21st Harrogate Gift Fair (0382 867153)
	Aug. 21-31	Motorcycle Show-BIKE '81 (01-385 1200)
i	Aug. 23-26	International Craft and Hobby Fair (04252 72711)
	Aug. 23-28	Solar World Forum-International Energy Society
		Congress and Exhibition (01493 6601)
	Sept. 3-5	Business and Light Aviation Show (01-643 8040)
	Sept. 6-10	Watch, Jewellery and Silver Trades Fair (01-643
	, ocpc 0 10	8040)
	Sept. 8-10	Laboratory S1 Exhibition (0799 22612)
ļ		Offshore Europe 81 Exhibition and Conference
	10p1 1010,.,	(01-549 5831)
		/AT-A28 APAT) ************************************

Earls Court Aberdeen

Brighton Centre

Cranfield Airfield

Olympia

Harrogate Earls Court

Grosvenor House, W1

Wembley Conference Centre

OVERSEAS TRADE FAIRS AND EXHIBITIONS July 7-11 International Oil and Gas Exposition (01-637 8575)

July 8-12: International Audio-Visual Equipment Exhibition Mexico City Singapore and Produce (01-486 1951)

Aug. 28-Sept. 6 ... International Fair of Consumer Goods (01-874 6034) Aug. 29-Sept. 2 ... International Fair (01-734 0543)
Sept. 4-13 International Radio and TV Exhibition (01-540 Frankfürt Sept. 5-8 International Exhibition of Sports Goods and Outdoor Activities (01-439 3964) Electronic Packaging Exhibition—INTERNEPCON

BUSINESS AND MANAGEMENT CONFERENCES

Embassy Hotel, W2

Queens Hotel, Leeds

Tudor Street, EC4

Jesus College, Cambridge Sudbury Conference Theatre

Wembley Conference Centre

Cumberland Hotel, W1

Grosvenor House Hotel,

Heaton Mount, Bradford

Glenesgies Hotel, Perthshire

Kensington Palace Hotel, W8

London, SW1

Henley

Glasgow

Uxbridge

Aberdeen

Birmingham :

Cambridge

Cora Hotel, WC1

Mount Royal Hotel

London Business School

1	
July 6-10	IPM: The Work of the Personnel Department
July 7	(01-387 2844) Hille International: Office Facility Planning Seminar (01-580 2080)
July 8	Education, Training and Information Technology
July 9	New Opportunity Press: The Secrets of the Wills
July 12-17	round (01-444 7281) Cranfield School of Management: Marketing of
July 12-17	FUIATICIAL SETVICES (11744 751179)
}	Institute of Bankers/Administrative Staff College, Henley: Business Strategies for the 1980s (01-623 3531)
July 13-14	The British Commuter Societies, Problem No.
July 14	Conference on Databases (01-637 0471) Oyez-IBC: Management of Inshore/Offshore Diving Operations (01-242 2481)
July 14	The Henley Centre for Forecasting: Agents of social change and their impact (01-353 9961)
July 14	
July 15	Liaison Committee for the Cleaning Industry The
July 15	Bubbles and the Politics (01-407 2304) Offshore Suppliers Information Centre: British National Oil Corporation Vendors Forum (01-439 9021)
July 16	Institute of Credit Management; Minis, Micros and Credit Management (0990 23711)
July 16-17	Brunel Institute: Developing Women (0895 56461)
July 17-Aug. 2	investment Seminars International: Offshore investment seminar on international portfolio
July 23-24	University of Bradford: The causes and symptoms
Aug. 6-7	of company failure (Bradford 42299) AMR International: Executive Project Management (01-282 2732)

(01-262 2732) Aug. 19 Institute of Credit Management: Credit Clerks Aug. 25

Training Day (0990 23711)

Management Training Consultants: Modular
Approach to Supervisory Training (0533 27062)

Citizens' Rights Office: Income Maintenance and the Personnel Officer's Job (01405 5942)

British Computer Section 1 Sept. 7 British Computer Society: Query Languages for the End User (01-637 0471) Institute of Local Government Administrators:

Employment—the Local Government Response (0206 45212) Sept. 13-26 Seatrade Academy: Anatomy of Shipping (0223

353451)

Wembley Conference Centre

Anyone wishing to attend any of the above events is advised to telephone the organisms to example that there has been no change in the details published.

Head Office and Registered Office: Consolidated Building. Corner Fox and Harrison Streets,

Johannesburg 2001. (P.O. Box 590, Johannesburg 2000) 3rd July, 1981

£2m alcoholism Police presence reassures Southall's beleaguered Asian community fund to be set up

A 52% fund for research and "substantial financial help." education connected with alcoholism is to be set up by the a Government, with finance from although the fund money was the drinks industry and the released for the scheme

a scheme set up in 1904 to compensate Reensees who lost their fund is to be split up. About licences as part of a policy fim will be used to set up a to reduce the number of public new fund to support licensed

been mainly unused since 1940. Department of Employment sug-

The society said yesterday gests that education is one of that once the scheme was established companies in the drinks an anti-alcohol abuse pro-industry would provide further gramme.

They were bought originally because of Scottish

licensing laws which allowed

sale of spirits on Sunday at

and the hotel ambitions of

hotels only.

The Home Office will appoint chairman and trustees, prospect of further substantial through a private members' Act elp from brewers.

introduced by Mr Robert Banks,
The money is to come from Conservative MP for Harrogate,

The remaining £2m in the houses. The funds, which trade charities, such as pentotalled more than £4m, were sioner's homes and maintaining schools. The remaining £1m is owners, mainly the breweries. to be held to deal with any claims on the original funds. the main thrust for the idea of A recent paper on the prob-sewing up an education and lem drinker at work by the alcohol research fund with the Health and Safety Executive, compensation money which has the Health Departments and the

SOUTHALL HAS this weekend been ringed by special reserves of police, brought in after Friday night's disturbances. However, the local reaction to the heavy police presence was in sharp contrast to the tense

London not far from Heathrow Airport, the police presence has tended to reassure the Asian community that it is safe from what is seen as racial provocation from outsiders.

In Brixton the fact that so many police were there was seen by some as provocation in itself. In an area with almost 30,000 blacks, mainly West Indians, the immediate cause

youths believed that police propaganda in the schools of started the trouble by their pro-were hindering, not helping, a late."
stabbed West Indian.

He bitterly regretted the conSome Asians say that the

atmosphere in Bristol during the April riots.

In this outer area of West in Southall, nowever, populated by some 30,000 Asians and 5,000 West Indians, the police bore the brunt of the petrol In Southall, however, popubombs and bricks - but the years. intended battle was between youths separated by the colour of their skins.

> The Asian population believes itself much more the victim of racisi attacks, particularly from skinheads.

One of Southall's home beat (community) policemen who, like his colleagues, was called Indians, the immediate cause in on Saturday to patrol the of the conflict was an incident local streets, said: "If 200 skininvolving the police and a black heads come into an area like this, it is like a red rag to a bull. Somebody must be egging ship between police and sections these skinheads on. I have unreasonable protection to the of the black community that noticed more extreme Right skinheads from outside who had

He bitterly regretted the consequences of Friday's distur-bance and said: "We have been trying to win the Asian community's confidence for many These skinheads have

Discussions with large gatherings of Asians, young and old, who congregated outside the burnt-out Hambrough Tavern and along the bustling main shopping street bore this out. incident, the police could not

enjoy the complete confidence of either side. What officers on Peach, a New Zealand teacher, the scene saw as a genuine died and many Asians were effort to keep the peace and arrested. hold the two factions apart, was interpreted by Asians as giving

police do not believe them when they complain of racial attacks. The police say that there has been no recent increase in racially-motivated attacks and claim that the Asians often

exaggerate incidents. Whatever the truth of individual complaints, it is a fact that the weekend's disturbances are the most serious since those in 1979 when the National Front centred its activities in Southal). During the street disturbances that ensued Mr Blair

Left to itself, the Asian community is a peaceful one.

Lisa Wood analyses the role of skinheads in the weekend troubles identifies with English goals. It wants to get on and build up its confined mainly to burglary and

and there is much unemploy-

ment, yet the community itself

gives off an air of enterprise

Mrs Shirley Lal Jhangiani, a

pyschologist at a South London

hospital near Brixton, compared

Southall's streets and their neat

stores selling saris, Asian foods

and groceries with those in

She said: "Asians over the

last decade have given this area

and economic confidence.

To some extent the disturbances in Southall were simply a brawl between skinhead hooligans and Asian youths which

added: "It is far more prosperous and stable than many got out of hand Many people will draw comfort from the fact The terraced houses where that in this sense it was not another Brixton. Southall's Asian population is concentrated are among the most overcrowded in London The underlying similarities

must not be ignored, however. Mr Peter Jones, chairman of Ealing Community Relations Council, summed up what was for him the basic common He sald: "We either believe

we are being swamped by black problem'—or else we accept people as equal human beings. At present we have a Govern-ment which thinks the former. Until they change to believing

Stock Exchange council may be urged to use its powers more swiftly

Exchange following recommendations expected from a special committee established after the Sterling and Grumbar.

The committee, which is likely to complete its study of

collapse of stock brokers the point of recommending a auditors Norman Collins and Hedderwick significant strengthening of the It is a

council should be more ready

a fresh look at ways in which the Stock Exchange might The Stock Exchange already monitor firms following investi-

probe into the activities of its gilts dealing department. None

tive-merger with Quilter, Hilton Goodison.

STOCK BROKERS and jobbing the two firms by the end of the demands that firms submit their gations. Hedderwick was the moved to tighten the rules the objectives of the relation-month, was set up to see if their accounts to specially designated to much more stringent and to much more stringent and positive auditing by the Stock in present system of the Stock believed to think that the probe into the activities of its private clients. private clients.
A new rule, 79f, has been

ive—merger with Quilter, Hilon Goodison.

From now on firms must draw recommends that discretionary
up a detailed written contract contracts be reviewed and conThe Stock Exchange has also for such clients. It must define trolled by a partner.

council's present system of auditing firms' accounts.

toring the financial stability of and swifter to use its powers to firms. It is believed to be on appoint special investigatory ever, prevented the eventual a code of practice wherever or transactions are to be the point of recommending a auditors

collapse of the firm ahead of the firms have discretion to deal on excluded. It is also likely to recommend

firms have discretion to deal on excluded. proposed-but ultimately abor- behalf of clients.

of these investigations, how- brought into effect. It lays down specify what type of investments

To the 1576 readers of this newspaper who will fly to Nigeria this week.

The weather forecast for Nigeria is hot and humid. Your personal horoscope says you are likely to be working extremely hard.

Both are good reasons for insisting on the quickest, most comfortable flight you can get to Nigeria.

Nine of our tenflights a week from London Gatwick are non-stop. And every one offers you a wide-bodied jet.

The most relaxing way to spend such a long flight is in First Class.

But even in Economy Class you'll find our service superb. On your outward journey, dinner now begins with an ample helping of smoked salmon, and pâté on your return flight. The main course is on Royal Doulton china, accompanied by a mixed side salad. And complimentary wine is served in a stemmed wine glass.

Not surprisingly, our service to passengers has made us the most popular airline to Nigeria.

Which means that if you're flying to Lagos tomorrow, you'll probably be on our flight that departs at the very civilised hour of noon. And arrives very conveniently in the early evening.

Our midday flight to Lagos is available every single day of the week. That's more daylight services to Nigeria than any other airline.

On Tuesdays, Thursdays, Fridays and Sundays it stops briefly at Kano en route to Lagos.

But if you prefer to fly overnight, we have flights departing London Gatwick at 2300 on Mondays, Tuesdays and Thursdays arriving early morning in Lagos.

Return flights give you the choice between flying during the day, or overnight, as you prefer.

Our London airport is Gatwick. With the convenience of easy British Caledonian connections all over the UK, ample parking, and a Rapid City Link (40 minutes) with Victoria Station.

The reason we offer you more convenient flight times, faster journeys, and more comfort and attention is that unlike national airlines, we're an independent business. And to stay in business, we have to compete.

If we didn't run a better airline, we wouldn't have an airline to run.



We never forget you have a choice.

Scottish hotels for sale MOVING STRONGLY into the of the EMI hotel and restaurant

four-star hotel business has group enlarges its stake towards caused Scottish and Newcastle the top of the market. Thistle is expanding faster 15 to 20 of its small open-house in England than Scotland, and inn hotels in Scotland. These were part of the com-pany's Thistle Hotel Group and hotel operations headquarters will soon transfer from Edinburgh to London. catered for the travelling sales-man and budget-conscious

Scottish and Newcastle says that revenue from the 26 Open-House inns, 20 in Scotland, was small and administration costs were high. Directors expect that many will be sold to families or Pubs now open on Sunday.

small hotel groups. and the hotel ambitions of Some may be transferred to Scottish and Newcastle have the managed houses division of changed. Its recent purchase Scottish and Newcastle.

SECOND SUPPLEMENT TO PROSPECTUS

2 per cent INDEX-LINKED TREASURY STOCK, 1996

On bahalt of Her Majesty's Treasury: the Bank of England announce that certain of the restrictions contained in the prospectus for the above Stock-dated 10th March 1981 (as amended by the first supplement dated 18th March 1981) ("the Prospectus") have been modified in the manner set out below so as to provide that any holding of Stock may be registered in the name of a nominee (as defined) acting on behalf of an Eligible Holder.

As from the date of this second supplement to the Prospectus, the provisions of the Prospectus are smended by:—

the substitution, for paragraphs S and 6 of the Prospectus, of the following paragraphs:

"5. Ownership of the Stock will be confined to parsons who are Eligible Holders, as defined below. The Back of England will consider tenders for the Stock, in accordance with the procedures described below, only tooply agreed by whom declarations have been made that they are fligible Holder. In addition, subject to the exceptions laid down in paragraph 9, a statutory declaration in the appropriate prescribed form covaring the matters specified in that paragraph will be required on each octasion when, on surrender of a letter of silotment or presentation of an instrument of transfer for registration, the opening of a new account in the stock register is involved, or a nominee acquires Stock for addition to an existing account on behalf of an Eligible Holder for when that nominee is not already holding Stock on the same account. The Bank of England will decline to register any holding of the Stock, until turnished with a statutory declaration in the appropriate prescribed form, where such a declaration is

6. Any holding of the Stock must be registered in the name of an Eligible Holder in his own right, or in the name of a nominee (as defined in paragraph 8(3) below) acting on behalf of an Eligible

(ii) the addition at the end of paragraph B(3) of the Prospectus of the

9. Eligible Holders specified in paragraphs 8(1)(d), (e), (f), (g) and (h) will not be required to furnish statutory declarations for the purposes of paragraph 5. Statutory declarations required to be furnished by all other Eligible Holders or by nominees will be in such form as the Bank of England shall from time to time prescribe, to the following effect:—

the following effect:

(1) A statutory declaration by an Eligible Holder who is to become the registered holder of any of the Stock in his own right, or on whose behalf any at the Stock is to be held by a person specified in paragraph 8(1)(e), will be to the effect that the Eligible Holder is an Eligible Holder, is not acting as the nomines of any other person, and has not created and will not create in fevour of any other person any rights in respect of that Stock by way of encumbrance or by way of transfer of beneficial ownership not involving a change in the registered holder.

anip not involving a change in the registered holder.

(2) A statutory declaration by a nominee who is to become the registered holder of any of the Stock will be to the effect that such nominee is acting an behalf of an Eligible Holder and not otherwise; and will not create or knowingly permit to be created in fevour of any person, other than an Eligible Holder on whose behalf Stock is their held by the nominee on the same account in the stock register, any rights in respect of that Stock by way of encumbrance or by way of transfer of beneficial ownership not involving a change in the registered holder.

Statutory declarations will also costain understations released to

Statutory declarations will also contain undertakings relevant to the provisions of paragraphs 10, 11 and 12.

Statistics of paragraphs 10, 11 and 12.

10. The Bank of England reserve the right at any time to require the registered holder of any of the Stock, or a parson on whose behalf any of the Stock is held, to furnish such evidence (whether by statutory declaration or otherwise) as may be reasonably required, to the effect that the provisions is down in paragraph 9 have been and are confinuing to be observed in relation to the Stock registered in his name or held on his behalf, or to such other effect in telation to a holding of the Stock as the Bank of England may reasonably require: In the event of any failure to provide such evidence to the Bank of England within one month of the request therefor, the Bank of England as agent of the Majasty's Treasury shall be entitled, as a term of lasue of the Stock which shalf be binding on all persons by whom or on whose behalf any of the Stock is held, to require the surrender of the relevant certificate of title (if any) and to sell the Stock in relation to which the evidence was required in the market of to the Governor and Company of the Bank of England, Issue Department; and to confer a good title on the purchaser of such Stock; and the Bank of England shall be under no liability whatsoever other than a liability to account to the registered holder for whichever is the lasser of (i) the proceeds retificed on such sale or (ii) the market value of the Stock on the date on which such evidence was first required by the Bank of England, in each case less expenses properly incurred in connection with such sale by the Bank of England.

(iv) the substitution, for paragraph 12 of the Prospectus, of the

paragraph:

12. If at any time any person in whose name or on whose behalf Stock is held cases to be an Eligible Holder by virtue of cassing to satisfy in whole or in part the conditions laid down in paragraph 8, that person shall, or shall procure that any nomines who is registered as the bolder of any Stock on behalf of such person shall, notify the Bank of England forthwith; and such person (or, as shall, notify the Bank of England forthwith; and such person (or, as the case may be, such nomines) may be required by the Bank of England by notice in writing to dispose of all or part of the relevant Stock within one month of such notification. In the event that there shall be failure to comply with the requirements of such notice, or if it should copie to the attention of the Bank of England other than by such notification that the relevant Eligible Holder has cassed to be eligible, the Bank of England shall be entitled, as a term of issue of the Stock which shall bevinding on all persons by whom or on whose behalf any of the Stock is held, to require the surrender of the relevant cardinate of title (if any) and to sail the Stock in accordance with the provisions of the preceding paragraph; and the Bank of England shall be under no liability whatsoever other than a Bank of England shall be under no liability whatsoever other than a Bank of England shall be under no liability whatsoever other than a liability to account to the registered holder for whichever is the lease of (i) the processed realised on such sale of (ii) the market value of the Stock on the date on which the relevant Eligible Holder cassed to be eligible, in each case less expenses properly incurred in connection with such sale by the Bank of England.

Prospectus.

Copies of this second supplement to the Prospectus may be obtained at the Bank of England, New Issues, Warting Street, London, EC4M 9AA, or the Bank of England, New Issues, Warting Street, London, EC4M 9AA, or any of the Bank of England; at the Bank of Ingland, or at the Glasgow Agency of the Bank of England; at the Bank of Ingland, P.O. Box 13, Donegall Place, of the Bank of England; at Mulleins & Co., 15 Moorgate, London, EC2R SAN; or at any office of The Stock Exchange in the United Kingdom, SANK OF ENGLAND LONDON

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FT Monthly Survey of Business Opinion

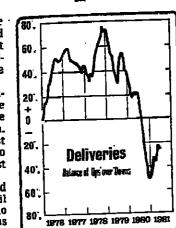
GENERAL OUTLOOK

Confidence improves again

Industry's optimism about the business outlook registered another sharp improvement last month, reflecting fresh confidence that the worst of the recession is now over.

The index measuring comoptimism about the general business situation rose for the fourth successive month. Following the steep decline last year, the index is now back to around its levels of the first half of 1979.

Of the three groups covered last month, chemical and oil companies were less inclined to themselves optimistic, but the engineering



industry and shipping and transport companies both registered improvements.

In the chemicals and oil sector, the main positive factor was an upturn in overseas business. Some engineering companies said they had noticed an increase in orders as well as simply an end to their decline. Improvements in trade were also pointed out by shipping and transport firms

Both the engineering and chemical and oil sectors were also more optimistic about prospects for the UK economy than they had been when last surveyed in February.

GENERAL BUSINESS	4 m	onthly n	noving t	otal	Eng	June 198	Shipping
Are you more or less optimistic about your company's prospects than you were four months ago?	Mar- June %	Feb May %	Jan- Apr. %	Dec- Mar. %	(man-	Chems. & Oils %	Transport % 55
- More optimistic	41	_ 	47	50	24	54	40
Neutral	41	41	_ 7/	29	47	17	41
Less optimistic	18	22	20				

C Statistical Material Copyright Taylor Nelson Group Ltd.

ORT DECEMENTS (Weighted by exports)

No answer

EXHANI LKADLER 19 (MEIRITOR				ntal		June 198	<u> </u>
	4 n	onthly n	IDVING C	<u></u>	Eng.		Shipping
2 2 2	Mar- June %	Feb May	Jan.∽ Apr. %	Dec- . Mar. %	(non-	Chems. & Oils %	Transport %
Over the next 12 months exports will be:		<u></u>	41	40	45	56	
Higher	49	_ 	26	77	29	- 6	28
Same	25			32	26	38	
Lower	25	28		 -			_
Don't know	1	•	. •				هبنه

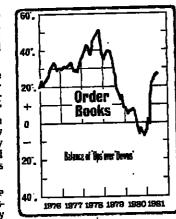
ORDERS AND OUTPUT

Signs of better demand

last month of improved demand, although the recent increases in deliveries seem to have tailed

All three sectors were more inclined to report a higher trend of new orders. However the index measuring companies' order books—which has risen steeply during the past few months-showed hardly any change as the chemicals and oil sector reduced its expectations for increased order levels.

One bright spot was the improvement in export pros-pects mentioned particularly by



the engineering and chemical and oil sectors. Companies also expected output would continue to improve during the next 12

Respondents said the reces-ion was still affecting deliveries. The fall in sterling against the dollar was belping U.S. sales, but turnover in Europe was still being affected by the strength of the pound against Continental currencies.

The shipping and transport sector cited bigh world oil stocks, the world recession and the U.S. miners' strike as negative influences

τ	Don't know							
	NEW ORDERS	4 m	onthly n	noving to	otal	Eng.	June 198	Shipping
	The trend of new orders in the past 4	Mar June %	Feb May %	jan Apr. %	Dec- Mar. %	· faan-	Chems. & Oils	& Transport %
	months was:	/6 18	18	13	14	23		
	Up		24	25	20	17	29	
	Same		47	47	49	56	46	. 6

PRODUCTION/SALES TURNOVER	4 m	en th ly m	noving to	June 1981			
These expecting production/sales turn-	Mar June	Feb May %	jan Apr. %	Dec- Mar. %	Eng. (non- elec.) %	Chems. & Oils %	Shipping & Transport %
over in the next 12 months to .			3	3		8	
Rise over 20%							
Rise 15-19%	 -						- 14
Rise 10-14%		_ -		 _	•	29	
Rise 5-9%	17	16	_ <u>u</u> _		_ _	46	65
About the same	<u> </u>	60	62	<u>\$8</u>	57		
		6	- 8	7	30	<u> </u>	
Fall 5-9%	 -		- 4	5		_	-
Fail over 10%			 -	- 11		17	20
No comment	7	. 5	7.	11			·

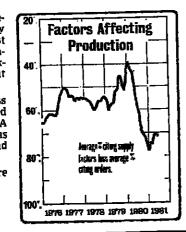
CAPACITY AND STOCKS

Improved output levels

Further evidence of an improvement in industry's capacity usage came from a fall last month in the number of companies saying they were working at below planned output

All three sectors were less inclined to report that fixed assets were not being used. A particular improvement was noticed in the engineering and shipping sectors. All three sectors were more

CAPACITY WORKING



4 monthly moving total

51

59

inclined than they had been in February to expect stocks of all types to increase during the next 12 months. The increase in expectations for work in progress was particularly large.

Respondents were also more inclined to report that stock levels were roughly adequate rather than too high.

Order shortages rather than FACTORS CURRENTLY AFFECTING PRUDUCTION supply-side factors continue to he the main influences constraining output.

lune 1981

STOCKS	4	noving to	june 1981				
Naw materials and components over the next 12 months will:	Mar June %	Feb May	jan Apr. %	Dec- Mar. %	Eng. (non- elec.)	%	Shipping & Transport %
Increase	30	29	23	19	42	21	
Stay about the same	49	47	48	44	24	46	85
	18	22	25	31	14	33	<u>1_</u> _
Decrease No comment		2	4	6	20		14
Manufactured goods over the next 12 months will:							
Increase	26	24	21	18	42	<u>25</u>	
Stay about the same	46	46	48	44	6		
Decrease	15	19	19	26	18_	34	<u>29</u>
No comment	13	11	12	12	34	12	71 .

MAIAMA ASSISTANTE INTERIOR		ionthly m	loving to	june 1761			
	Mar- June %	Feb May %	Jan Apr. %	Dec- Mar. %	Eng. (non- elec.)	%	Transport %
Home orders	92	.92	91	91	100	100	43
Export orders	61	60	62	64	98	83	69
Executive staff	3	2	_				28
		2	3	4	4	_	
Skilled factory staff	— ; —	_ <u>_</u>					28
Manual labour							
Components	1_						
Raw materials	5	7	4_	4		_=	
Production capacity (plant)		3	3	. 3		<u> </u>	
Finance		1	_	1	_		
	18	15	14	13	11	42	20
Others		15	16	11			34
Labour disputes	11		_ 	::-			17
No answer/no factor	4	3	ì	1			''

LABOUR AND INVESTMENT

Above target capacity

Below target capacity

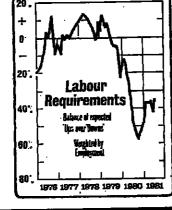
Planned output

Employment outlook gloom

remains gloomy, even though all three sectors were slightly less pessimistic about the prospects for taking on more staff during the next 12 months. Although the index measur-

ing expected labour requirements recovered after the previous month's fall, it remains highly depressed.

Demand factors rather than wage costs continued to be the main influences on firms' workforce plans.



The chemicals and oil sector reduced its expectations of higher capital investment over the next 12 months, offsetting greater optimism in the engineering and shipping and transport industries.

73

Around one third of the companies quizzed expected overseas capital spending to rise. The index measuring liquidity

levels continued to improve, with the engineering sector reporting that its liquidity if anything was too high.

		•
LABOUR REQUIREMENT	S (Weighted by	employment)

Those expecting their labour force over the next 12 months to :	Mar June %	Feb May %	Jan Apr. %	Dec- Mar. %	Eng. (non- elec.) %	%	Transport %
Increase	13	10	11	12	40	<u> </u>	10
Stay about the same	39	39	42	38	32	44	51
Decrease	48	51	47	49	28	46_	39
No comment				1			-

monthly moving total

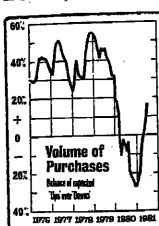
4 monthly moving total

Those expecting capital expenditure over the next 12 months to:	Mar June %	Feb May %	jan Apr. %	Dec Mar. %	Eng. (non- elec.) %	Chems. & Oils %	Transport %
Increase in volume	22	28	26	25	35	3	25
Increase in value but not in volume	8	6	6	7	76	3	7
Stay about the same	26	26	22	25	18	19	37
Decrease	40	40	45	42	31	75	5
No comment	4		1	1		_	26

COST AND PROFIT MARGINS

Inflation prospects worsening

to be worsening again as industry edges out of recession. This result, the medium expected followed a sharp drop in the increase in wage rises over the industrial sectors (mechanical expected levels of wage and price inflation during the past



Compared with

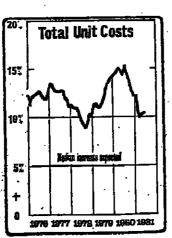
Inflationary expectations seem ping/transport sectors expected to be worsening again as indushigher rates of wage. As a next year rose slightly further above 10 per cent. This was the same as the forecast increase in unit costs during the next 12

The chemical and oil sector also expected higher price rises during the next year, though the other two groups expected more moderate increases. The median expected price rise across all three groups is just under 10 per cent.

The index measuring expectations for profit margins showed a further improvement, mainly because of optimism in the chemical/oil and shipping/ transport sectors.

Three sectors and some 30 companies are covered in turn every month. They are drawn from a sample based upon the FT Actuaries' index, which survey in February, both the accounts for about 60 per cent chemical and oil and the ship- of all public companies.

The all-industry figures are four-monthly moving totals covering 120 companies in 11 engineering is surveyed every second month).



Completé tables can be purchased from Taylor Neison and Associates.

							Ene	-	Chinning
CAPITAL INVES	TMENT	(Weighted			expen			June 19	
	No co	mment		· –		1		<u></u>	_
Decrease			48	51	47	49	28	46	39
St	ay about th		39	39	42	38	32	44	51
the tiene is the		ncrease	13	10	11	12	40	. 10	10

COSTS

Wages rise by:		Mar June %	Feb May %	Jan Apr. %	Dec. Mar. %	(non- elec.)	Chems. & Oils %	Transpor
	0-4%			1		_	_	-
	5-9%	43	45	53	49	94	46	15
	10-14%	.: 48	46	40	40	. 4	54	85
	15-19%			1	4			
	Same	***						
	No answer	9	9	5	6	-		
Unit cost rise by:					-			
	0-4%	2	3	6	7			
	5-9%	· 34	35	35	30	69	21	15
· · ·	10-14%	40	39	37	40	13	62	_
	15-19%	2	4	5	6	4	·	6
	20-24%	ī	1			_		
	Same	_	7	1	1	<u></u>		
	Decrease	2	2	2	2		Sep.	
	No answer	19	15	14	14	14	. 17	79
								

RUFII MAKGINS	4 п	nonthly n	noving to	otal		June 198	IT .
hose expecting profit margins over the ext 12 months to:	Mar- June %	Feb May %	Jan Apr. %	Dec Mar. %	Eng. (non- elec.)	Chems. & Oils %	Shippin & Transpo %
Improve	45	38	37	30	38	75	. 4
Remain the same	35	37	39	39	74	21	47
Contract	20	24	23	30	48	4	48
		1	1	1			- 6

UK NEWS-LABOUR

Government may alter formula on police pay

BY OUR LOBBY CORRESPONDENT

for a new formula to be used servative backbenches. this year to calculate police pay. tion with the police.

For the last two years, police pay has been linked to the average rise in earnings. But now, the Home Office may try to persuade the other bodies represented on the Police Negotiating Board to accept a new formula which would take account of other factors. This would almost certainly result in the police being recommended an increase below the 13 per cent or so which they would probably get under the old

The Government has a manifesto commitment to improve police pay and to honour the recommendations of the Edmund Davies committee, which proposed the formula under which police pay has, for the last two years, been linked to average earnings.

THE GOVERNMENT may press run into trouble from the Con-

But the committee also said on which it is seeking to avoid that, after 1978, the board an embarrassing and potentially should be able to take into politically damaging, confronta account new factors, and that all should be able to propose variations on the formula.

Given the Government's determination to keep public sector pay rises to single figures, the Home Office may well argue for

a modified formula.

But it is not certain that either the police themselves, or the local authorities, who sit on the board with the Home Office, would accept the change.

The Bank of England, whose pay negotiations are covered by the Government's 6 per cent cash limit, has agreed to a 7.5 per cent pay deal.

Mr Ian Partridge, general secretary of the Bank of Eng-land Staff Organisation, said the deal was within the 6 per cent target because of savings through voluntary severance. The Bank is expected to seek

a further 150-200 redundancies Any attempt to over-ride the on top of the reduction of about board's recommendations would 1,000 staff last year.

Miners likely to attempt breach of wage policy

BY CHRISTIAN TYLER, LABOUR EDITOR

Joe Gormley, the NUM's outgoing preident, not to commit mend in a ballot of the members, his negotiators to a specific The moderates still command his negotiators to a specific

Left-wing areas of the union have tabled motions demanding a minimum wage of £100 a week —the same claim passed by last year's conference which would mean a rise of about 25 per cent from November 1.

On the eve of the conference. Mr Gormley made his customary effort to give the negotiators for manoeuvre, arguing that £100 a week is already the union's wage target

The Left insists that its certainty.

THE FIRST public sector union motions stand because of the to try to break through the sting in their tails. These informal single-figure wage instruct the national executive policy is likely to be the National Union of Mineworkers, claim is not met so that rank despite an appeal to the conference of the claim is not met so that rank despite an appeal to the union's and file delegates—and not the conference this week from Mr executive—can decide what if and file delegates—and not the any, industrial action to recom-

> majority on the executive. The conference has been moving the Left's way in recent After a meeting of the big

Yorkshire delegation yesterday. Mr Arthur Scargill, area presideut, said he saw the wages issue as a test of the Government's whole economic strategy with the National Coal Board and not merely as argument ---- He claimed that the trade

union movement was preparing But the militants are most for a showdown with the unlikely to heed him when the Government although the issue process of drawing up compo- triggering that confrontation site wage motions starts today, could not be foreseen with

TUC structure changes proposed by council

BY NICK GARNETT, LABOUR STAFF

structure over the next five ment; years, which will be put before Congress in September, contains two proposals for immediate implementation and pilot schemes on six issues. The ability to capitalise on

these schemes and adopt them will be governed partly by

June 1981

june 1981

Early proposals for much greater powers for the TUC have been eroded during consultations and no not generally appear in the proposals. The immediate projects

would be: an examination of how the

movement can increase resources, with a report and recommendations to next year's Congress; development of existing work in developing regional organisa-

tion, trying to co-ordinate collective bargaining of unions, setting up industry committees and improving support to union members on public bodies. The general council report says some of the pilot projects

may not prove viable and among those that are useful, "the general council will assess priorities in light of the movement's financial position." The six schemes would be: a bargaining bulletin covering pay, technology and other

issues to provide greater union co-ordination and information; a project based on one TUC region and run by tutors and union education officers, to see

THE TUC general council's how membership education can report on developing the TUC's improve operation and involvetwo research projects, one on

developing union links with ethnic minorities and the other on women's rights; a survey of international links with an examination of British unions' involvement in

union organisation in Hong a quarterly journal with a. pilot period of a year to 18

months; a test of the demand for an

extended information and advice service on health and



apprison, marine pace of the in the Berker Surgeons. Half, Monkawell Square, London Wall, E. C. 2, on-John 7th, 1981 anytime between 11.00 a.m. 7.30 p.m. On show will be our plans for the South ... West's No.7 new industrial development, it's an invitation in revenue ment, it's an invitation. est's No.1 newindustrial syclopment. It's an invitation or con't afford to miss! or further information contacts lerke \$1. Modwer reporties Lift., Berkeley ouse, Dist's Field. Exetur, evon. Tel: Esster \$4734. eed Office: Quartien. ouse, Lichtleid, Staffs. Tel: 184221 84824. ST. MODWEN PROPERTES

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CONTRACTS AND TENDERS

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COMPANY NOTICES

REGIE MATIONALE DES USINES RENAULT 6.75% 1967-1982 Last of U.S.\$20,000,000

We inform the bondwolders that the retemption instalment of U.S.52.000.000 nor-sit June, 1987 has been astisfied by the drawing for redemption on 9th June, 1987 in Lunemburg, in the presence of an 'hirtself'.

The bonds will be relambured at bur on 1st August 1981, coupon due payment on the reserve of the bonds, attached, according to the modalities of

The numbers of such drawn bonds are as folio 99 to 0092<u>22</u>

009699 to 009703 009828 to 009833 009828 to 009880 009809 and 00980 009909 and 009910 009993 to 009997 010033 and 010054 010233 to 010164 010233 and 010234 to 009951 010000 to 010022 010057 to 010124 010202 to 010205 010245 to 010245 010140 tn 010150 010225 to 010229 010254 tn 010252 010292 to 010294 010335 to 010337 010285 D10321 to 010325 010345 to 010407 010425 to 010428 010497 010531 010563 to .010582 010623 010650 to .010652 010538 010585 to 010592 010558 to 010560 010819 and 010620 010634 to 010642 010742 010809 to 010814 010987 to 010989 10 , 010652 -010623 010684 to 010738 010753 to 010738 010832 and 010833 011071 to 011080

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7723 to 012741 2772 to 012777 3895 to 012920 013535 013641 to 013680 013748 to 013751 014780 to 014785 014815 014914 and 014915 014988 to 014971 015074 to 015970 015277 to 015236 015278 to 015534 01573 to 015534 01573 and 015794 01583 and 01583 01583 and 01583 01682 and 01593 01683 01673 to 01574

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and 6362 6844 6839 6859 and 6870 7287 and 7284 7682 and 7683 8010 8870 to 6853

THE PRINCIPAL PAYING AGENT SOCIETE GENERALE ALSACIENNE DE BANQUE

> GOLD FIELDS GROUP DRIEPONTEIN CONSOLIDATED LIMITED ein Gold Mfning Company Limited MERGER OF

EAST DRIEFONTEIN GOLD MINING COMPANY LIMITED AND WEST DRIEFONTEIN GOLD MINING COMPANY LIMITED

(Both incorporated in the Republic of South Africa)
tional Entitiements — United Kingdom currency equiva Parsons who were shareholders in West Drie at 30 June 1981 are sed that fractions of shares in Drietomein Consolidated Limited to which were entitled have been aggregated and sold on The Johannesburg Stock Exchange and that the net proceeds of sale amounted to R25.50 per snare, southwhen to 25.5 cents per hundredth of a share.

Warrants in payment to former shareholders on the United Kingdom Branch Register of West Drie at 30 Juna 1981 will be posted to the registered stdensses of the persons so entitled on 20 July 1981 from the ofice of the United Kingdom register. Such payments will be made in sterling calculated at the rate of exchange of R1,699721 to £1, this being the rate of exchange ruling on 3 July 1981 for transferable rand. The United Kingdom currency equivalent for such payments is therefore 15,00245p per hundredth of a share.

for such payments is then London Office: 49 Moorpate. London EC2R 6BQ. United Kingdom Registrary Close Registrary Limited, 803 High Road, Leyton, London E10 ZAA. 3 July, 1981.

By order of the Board C. E. WENNER London Secretary

OLD COURT DOLLAR COMMODITY (CDRs)

The undersigned announces that as from July 15th, 1981 at Kas-Associatie N.V., Spoistrast 172 and Pierson, Heldring & Pierson N.V., Herengracht 214, in Amsterdam, div. cp. no. 4, of the CDR Old Court Dollar Commodity. Trust will be payable with DRs. 25.38 per CDR, repr. 10 units and with DRs, 253.80 per CDR, repr. 10 units and with DRs, 253.80 per CDR, repr. 100 units. (DIv. per record-date 22.4.1981; USS0.96 per unit.) This dividend distribution is not subject to tax withholding at source.

AMSTERDAM DEPOSITARY COMPANY N.V. Amsterdam, June 30th, 1981.

TRAVEL

***** Remember Paris Figure 1 and 1 and

TIME OFF, 2a Chester Class, London SWIX7BG. 01-235 8876 ***********

ART GALLERIES

AGNEW GALLERY, 43. Old Bond St., WT. 629 5176. LIFE AND LANDSCAPE IN BRITAIN, 1670-1770. Until 31 July, Mon-Fri, B.36-5.30; TRUTE, 1981 7; COLNAGHI, 14. Old Bond Street, Wi. 01-491 7408, Exhibition: OBJECIS FOR A "WUNDERKAMMER." Mon.-Fri. 10-COLNAGRI ORIENTAL, 14. OM Bord St. London, WI. 01-991 7408. GODS. GARDENS AND ELPHANTS. Until 17 Jdly. Man-Fri. 10-5.30. T. MOONEY FEET DAVID CARRITT LTD. & RICHARD NATHANSON, 15. Duke Street. St. James's, Wi. ALERED STREET, Und. 11 July, Mon. Set. 18-5. 01-950 8734. MARLBOROUGH, 8, Afternarie St. Wi. OSKAR KOKOSCHKA. (1886-1980) Memoral Exhibition pinki 27st. July. Nem. Rel. 10-5.30. Sec. 70-12.30. Fel. 10-5.30, Sep 70-12.30.

MATHAF GALLERY, 24. Motoomb Street,
London, SW1, Tel. 235 0010, Edifficion
of Arabian Paineings by Theodore Frene. DIFFEVE GALLERY, 30, Broton St. WI. 01-693 1572/S. 20th CENTERY WORKS ON VIEW. Mon-Pt. 10-5. WILDENSTEINS Cosulat Burbe Restoration. Art in early XIX Gentury France From '7th June through July Weekdays 10-5.30, Saturdays 10-12.36, 147, New Bond Street, London, W1. WHITECHAPEL ART GALLERY, White-chapel High Street. 04.377 0107. To 16 August Gillery & George—Photo-pieces 1971-80. 11-6 Sun-Fri. d. Set. Adm. Free. Tube Aldsute East. DOUWES FINE ART, 38; Duber Street.
St. James's, SW1, 839 5795. Jeen-Luc
Berrent showing Hallan Old Master Drawlegs. Mon.-Fri. 10-5.30, Sat. 10-1 pm.
Until July 11th.

CLUBS

eye has outlined the others because of a policy of fair play and ratue for money. Supper from 10-3-30 am. Disco and ton musicians. planorous hostesses, exciting floorshows. 189, Resent St. 734 9557. GARGOYLE 50. Dean Street London, W1.
NEW EROTIC FLOORSHOW

"CLOSE ENCOUNTERS of 1 am.
11-3-30 am. Shows at Midnight and 1 am.
Mon-Fri. Closed Saturdays, 01-437 5455.

III INDOSUEZ

The Board of Directors of Banqua de l'Indochine et de Suez, upon the proposel of Mr. Philippe Melet, Chairman of Compagnie Financiere de Suez, appointed Mr. Antoine Jeancourt-Galignen Chairman and Chief Executive Officer on 25th June 1981 in replacement of Mr. Michel Caplein whose death occurred on 30th May 1981. The Corporate Management of the Bank is accordingly now assured by:

Antoine Jeancourt-Galignani, man and Chief Executive Mr. Gerald Dangelzer, Vice Chair-man and Chief Executive Officer; Mr. Fraderic Ourbak, Senior Executive Officer Investment Banking:

Mr. Antoine Jeencourt-Gelignani, 44 years old and a former Inspector of Finance, was Deputy Chief Executive Officer of the Caisse Nationale de Credit Agricole for a period of six years. He joined Banque de L'indochine at de Suez az advisar on the Chairman in 1979 and became subsequently Deuty Chief Executive. subsequently Deputy Chief Execut Officer from April 1980.

DIAMONDS FOR INVESTMENT

Diamond Selection Ltd. offer loose-and polished diamonds for investmen. The following is a cross section prices from their price guide as 1st July. 1981. Based on \$ rate 2.05 PRICE IN PRI 200/25/126 275/25/1106 350/50/106 425/60/96 500/150/86 750/399/66 1000/399/66 1500/999/45

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PEOPLE'S DEMOCRATIC REPUBLIC OF YEMEN

THIRD HIGHWAY PROJECT

The Government of the People's Democratic Republic of Yomen has applied for a loan from the International Development Association, the Kuwait Fund for Arab Economic Development, and the OPEC Development Fund for the construction of the first phase of the Nagabah/Beihan road. This project aims at improving the rural road network and raising socioeconomic standards. It consists of the construction of 32 km of surfaced road connecting Al-Nagabah and Nissb, via Ama and including a branch to As-Said. The implementing agency is the Planning Unit, Ministry of Construction.

to As-Said. The implementing agency is the resinung contraction.

The initial stage of the Project will include the procurement of construction aguipment amounting to approximately USS 11 million (expected to be partly financed from the proceeds of the OPEC Development Fund loan). The aguipment list in general terms will consist of:

OUARRY EQUIPMENT—

150 the crushing/screaning plant, crawler drill, air-compressors, sir tools, ANFO mixer and loader, front-and loaders, trucks (12 t).

BITUMEN SURFACING PLANT—

aggregate spreaders, acreening/precoating plant, bitumen distributor, bitumen storage tanker, bitumen decanter, road brooms

EARTHMOVING PLANT — tracked tractors, tracked concerns, tracked loaders, front-and loaders
 Constructions to the concerns of the conce

loaders, tront-and loaders

> COMPACTION PLANT —

soli-propelled and drawn vibrating rollers, self-propelled multi-tyred, pedestrian vibrating and flat plate compactors

• GENERAL TRANSPORT — fuel and water tankers, flet bed trucks, low loader and prime mover, utility vehicles, mobile cranes

AUXILIARY PLANT — generating sets, concrete mixers, concrete vibrators, water pumps, mobile velders, field service units, field workshop trailers, steam or high pressure cleaners, mobile fuel storage tanks, lighting towers, water storage tanks, water trestment squipment, survey and soils testing equipment equipment

WORKSHOP —
service tools and equipment associated with overhaul of heavy plant
and light vehicles, equipment for walding and machine shope, hand
tools and consumables for all areas, electrical equipment for power
distribution and lighting

CONSTRUCTION MATERIALS —
bitumen, cement, reinforcing steel, form timber/ply, corrugated steel
culverts, explosives, gebion mettresses/pillows, paints and thinners,
traffic signs, drilling consumables

PREFABRICATED BUILDINGS — single and family quarters, mese facilities, workshop and store

MOBILE EQUIPMENT CONSUMABLES —
 lubricating oils, tyres and batteries.
 It is anticipated that invitations to bid for the supply of the above equipment will be issued in July 1881. Potential bidders who wish to receive bidding documents on issue are invited to register their interest with:

The Director of Planning Unit
Ministry of Construction
PO Box 8017
KHORMAKSAR
THE PEOPLE'S DEMOCRATIC REPUBLIC OF YEMEN
Telex No. 260 CAFOGA AD

TENDER FOR THE SUPPLY OF

PLANT MACHINERY AND **EQUIPMENT**

CERAMICS FACTORY KITWE, ZAMBIA

Indeco Limited intends to establish a Ceramics Factory at Kitwe, Zaghia for the manufacture of Tableware, Sanitaryware, Wall Tiles and Floor Tiles and hereby invites interested companies to tender for the supply of imported plant machinery and equipment; erection of that equipment; and the mechanical testing of that equipment.

Tender Documents have been prepared by the appointed Projection Manager/Engineer: HENSHALL BAMFORD & PARTNERS

Ceramic House, 4 Brook Street Stoke-on-Trent ST4 1 JN

Tender Documents are now available and can be obtained only from Henshall Bamford and Partners at the above address. The price per set is Zambian Kwacha 100 or its equivalent in freely convertible currency excluding postal charges for weight of 1.8 kilogrammes.

Notices similar to this are being placed in overseas newspapers by Embassies and High Commissions located in Bonn, Paris, Belgrade, New Delhi, Rome and Tokyo. The closing date for accer-

September 1981 at 12.00 hours local time in the office of the Director of Projects, Indeco Limited. Tenders will be opened on 16th September 1981 at 14.30 hours

local time in the office of the Director of Projects, Indeco Tenders prepared in accordance with the instructions contained

in the Tender Documents are to be sent in sealed envelopes to: Managing Director INDECO LIMITED

New Indeco House Buteko Place, Cairo Road P.O. Box 31935 Lusaka

8 Enquiries regarding the Tender Documents should be addressed to Henshall Bamford and Partners.

GOVERNMENT OF YEMEN ARAB REPUBLIC

MINISTRY OF EDUCATION IMPLEMENTATION UNIT

IDA EDUCATION PROJECT

P.O. Box 96, Sanaa

Cable: PROJED. Telex: 2405 EPIU YE INTERNATIONAL TENDER NOTICE

Manufacturers and suppliers from member countries of the World Bank/IDA and Switzerland are invited to participate in the Tender for supplying: (i) Education Equipment; (ii) Furniture; and (iii) Vehicles for Livestock Secondary School at Sanaa

under IDA credit 915/YAR. Tender documents can be obtained from the above address upon a non-refundable payment of US\$100 for Equipment package and US\$50 for each of the

other two packages. Tenders will be received up to 12.00 noon (local time) on the 15th October; 1981 and will be opened in public in the Implementation Unit, IDA Education Project at 10.00 am on the 17th October, 1981.

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ARGENTINE REPUBLIC GOVERNMENT OF THE PROVINCE OF BUENOS AIRES

PROGRAM SIDEGBA 1

CONSULTING COMPANIES REGISTRATION FOR POTABLE WATER AND DRAINS SUPPLY.

CALLS ON CONSULTING COMPANIES associated with or to be associated with Argentine Consulting Companies, to the preliminary registration in order to participate in the PUBLIC COMPETITION of methodology and prices which will take place at an early date to be so established, to HIRE the studies of technical and economic alternatives as well as those regarding prefeasibility, for POTABLE WATER AND DRAINS SUPPLY in the areas of the urban agglomeration of the "Gran Buenos Aires", Argentine Republic, not supplied at present. Registration expires on: July 27, 1981, at 4:00 p.m. Population to be supplied: 5,000,000 inhabitants.

Extension: 2,000 km.

PROGRAM INLAP 1 COMPANIES REGISTRATION FOR POTABLE WATER

AND DRAINS SERVICES EXPLOITATION. CALLS ON COMPANIES OF ASSOCIATIONS OF COMPANIES associated with or to be associated with Argentine Companies, to the preliminary registration, in order to participate in the TENDER which will take place at an early date to be so established, to contract the reconstruction, enlargement, financing and exploitation of POTABLE WATER and DRAIN services in the area.

corresponding to the urban agglomeration of "Gran La Plata", Province of Buenos Aires, Argentine Republic. Registration expires on: August 10, 1981, at 4:00 p.m. Population to be supplied: 700,000 inhabitants. Extension: 700 km

PROGRAM VIGBA 1 COMPANIES REGISTRATION FOR HOUSING FINANCING AND CONSTRUCTION.

CALLS ON COMPANIES OF ASSOCIATION OF COMPANIES associated with or to be associated with Argentine Companies,, to the preliminary registration, in order to participate in the TENDERS which will be held during 1981/1982/1983, to contract the financing and the construction of URBAN GROUPS OF HOUSINGS FOR LOW-INCOME FAMILIES, in the area of the province, and specially, "Gran La Plata" and "Gran Buenos Aires", Argentine Republic.

Registration expires on: August 11, 1981, at 4:00 p.m.

Number of units: 100,000 houses.



Registration Bases: They must be applied for through note by mail or personally at the Secreta de Planeamiento y Desarrollo, Calle 7 Nº 370 e (39 y 40) 1900 - La Plata, República Argentina. Télex: 31149 GOBA.



LEMBAGA LETRIK NEBARA TANAH MELAYU

NATIONAL ELECTRICITY BOARD OF THE STATES OF MALAYA PORT KLANG POWER STATION -- PHASE I BOILER FEED PUMP CONTRACT CONTRACT NO. 31/78/16

NOTICE OF INVITATION TO TENDER

The National Electricity Board (NEB) of the States of Malaya plan to invite tenders during August, 1981 from manufacturers for the supply, erection and commissioning of boiler feed pumping plant for Phase I of Port Klang Power Station on the West Coast of Peninsular Malaysia. Phase I of the development consists of two 300 MW gas/oil fired boilers, turbine generators, and ancillary

plant.
The scope of work for the boiler feed pump contract includes: The scope of work for the boiler feed pump contract includes:

Two—Sets of three electric motor driven variable speed pumps, each of 50% nominal rating, together with leak-off equipment, local pipework and suction strainers. Each pump will be suitable for a rating of approximately 157 kg/s at a discharge pressure of 214 barg and suction conditions of 6.6 barg and 152°C.

The plant is to be fully automatic with the majority of control equipment supplied under a separate Control and Instrumentation Contract.

Brief Description of Works" may be obtained free of charge from Ewbank and Partners Limited at the address given hereunder. It will be necessary for Tenderers quoting for this contract to have proven experience in the manufacture of plant of this rating and they shall have worked in countries other than that of their manufacturing base.

The procedures to be followed in obtaining tender documents are contained in the "Brief Description of Works." Prospective tenderers are required to register their interest in writing and to pay a non-refundable documentation fee by 10th August. 1981.



Ewbank and Partners Ltd. Prudential House, North Street. Brighton BN1 IRW. United Kingdom.

SYRIAN ARAB REPUBLIC

ETABLISSEMENT PUBLIC DES EAUX DE FIGER

INVITATION FOR SUBMISSION OF QUOTATIONS FOR SUPPLY OF DUCTILE IRON PIPE AND HITINGS

Due to extreme urgency, Establissement Public Des Eaux de Figeh (EPEF) invites submission of price quotations for supply of ductile iron pipe and fittings necessary for Dummar-Jemraya Water Supply Project, according to following conditions:

— Quantity: 7,500 linear metre approximately ranging in diameter

from 400 mm to 600 mm.

— Bid Bonds: 5% of total bid value.

— Performance bond: 10% of contract value.

 Delivery Period: 4 months from supplier's notification of L/C.
 Prices should be quoted in U.S. dollars and on basis of C&F Syrian Port. Shipping should be carried out by the Syrian General Authority for Maritime Transport.

- Validity Period: Quotations should be valid for selection for a period of 90 days as from closing date for submission of - Delay Penalties: 0.1% (one per thousand) of total contract

amount for each day of delay, not exceeding 20% of this amount. - Import Licence: shall be provided by Figeh. Funding: The goods will be financed under World Bank Loan 1241-SYR, and Arab Fund Loan 26/76.

Submitting of Quotations: Quotations shall be submitted to the Secretariat of EPEF with all supporting documents, bid bonds and a copy of the conditions for supply duly signed by bidder.

Forms for submissions and the conditions may be obtained by applying to: Etablissement Public Des Eaux De Figeh Rue Al Nașer

Damascus, Syria Telex 11312 FIGDAM, Cables: FIGDAM Quotations should reach EPEF by 2.00 o'clock, August 8, 1981. Any bids that reach EPEF after closing date or that do not have bid bonds shall be rejected.

> Eng. Rida MOURTADA President Director General

GOVERNMENT OF MALAYSIA

NOTICE OF PREQUALIFICATION OF CONSTRUCTION

CONTRACTORS FOR

THE CONSTRUCTION OF INTERCHANGES ON THE KUALA LUMPUR-SEREMBAN TOLL MOTORWAY

A. NOTICE OF PREQUALIFICATION The Government of Malaysia intends to invite tenders during 1981 from prequalified foreign as well as Malaysian Class A registered Contractors for the construction of interchanges on the Kuala Lumpur-Soremban Toll Expressway. Construction is anticipated to commence in late 1981. The project has been divided into two contract packages described

Package 1—Interchanges at Salak South, UPM and Kajang
The work involved in Package 1 is as follows:

(a) The construction of a trumpet interchange at Salak South with a
16-span bridge, 309 metres long of in sau reinforced concrete
voided slab construction.

(b) The construction of a trumpet interchange at UPM with a 4-span
bridge of precast concrete beam construction of total length
60.35 metres.

(c) The construction of a trumpet interchange at Kejang with a 4-span
bridge of pracest concrete beam construction of total length
64 metres.

bridge of precest concrete beam construction of total length 64 metres.

(d) The reconstruction of some three kilometres of the existing Kajang-Puchong Road to a dual carriageway road with 7.3-metre and a median varying in width from 3.0 metres to 10.7 metres.

(e) The construction of a 4-span bridge of precest concrete beam construction of total length 56.7 metres to carry the reconstructed Kajang-Puchong Road over the Expressway.

The astimated quantities of major items involved are as follows:

(a) Earthworks

Cot

665,000 cv m

(c) Surfacing Construction

Granular sub-base
Aggrapare base
(c) Surfacing

Bituminous concrete surfacing 43,500 cu m 28,900 cu m

12,400 cu In

Bridgeworks Vaided slab construction

Precest concrete beam construction

4,000 sq m

Preckage 2—Interchanges at Bangi South, Nilsi and Seremban North

The work involved in Package 2 is as follows:

(a) The construction of a trumper interchange at Bank South with a

4-span bridge of precast concrete beam construction of total length

60.35 metres.

(b) The construction of a partial cloverleaf interchange at Nilsi making

use of the existing underbridge at the present T-junction.

(c) The construction of a medilized diamond with loop interchange

at Seremban North with a 4-span bridge of precast concrete beam

construction of total length 60.35 metres.

The estimated quantities of major stems involved are as follows:

(a) Earthworks

Cut

373.000 cu m

5,900 cu m

rete beam construction 3,100 sq m Pengerusi, Lembaga Lebuhraya Malaysia, Bangunan Yayasan Syed Kechik,

Bangsar, Kuale Lumpur,

Bangear,
Kuale Lumpus,
Maleyeia.
Foreign lirms are encouraged to form a Joint venture with suitable registered local contractors for this underteking.

The contractor may apply for proqualification for one or both of the two contract packages but the prequalification criteria will be based upon the contractor's capability to perform accordingly.

Applications for prequalification will be considered only from principals who are prepared to undertake responsibility for carrying out the whole of the works of a contract package. Applications from agents, prospective subcontractors, or suppliers of materials will not be considered.

Prequalified contractors will be required to provide a Tender Bond in an amount equal to 5 per cent of the total tender sum at the time of tendering. The successful tenders will be required to furnish the guarantee of a Benk established in Malaysis to an amount of not less than 5 per cent of the Contract Price. Prequalified contractors will make their own arrangements to collect the Tender Documents from the office of the Paggerusi, Lembaga Lebuhraya Malaysis.

Applications for prequalification are to be in the English language and, together with all the required information supported by the pecassary documents, should be sent to the address below in a sealed envelope marked "Application for Prequalification for the Construction of Interchange on the Kuela Lumpur-Seremben Toll Expressway":

Lembaga Lebuhraya Malaysia,
Bangunan Yayasan Syed Kechik,
Bangar, Kuela Lumpur,

Bangsar, Kuala Lumpur,

THE CLOSING DATE FOR RECEIPT OF COMPLETED PREQUALIFICATION QUESTIONNAIRES IS 15TH AUGUST, 1981

INTERNATIONAL TENDER

CONTRACTING OF TWO NEW BUILDINGS

(Liner Multi Purpose Vessels)

The President's office of the United Republic of Cameroon is tendering the delivery of two vessels on international basis for account of Cameroon Shipping Lines S.A.

The tender documents can be obtained at the office of the Presidence de la Republique, Secretariat General (Direction Centrale des Marches) as from 15th June 1981 on presentation of a receipt for payment of 250.000 FcFa to the Cameroon State Treasury.

Offers must reach the:

Presidence de la Republique—Secretariat General Direction Centrale des Marches, Yaounde/Cameroon at the latest by 20th July 1981—17.00 hours local time by registered mail with confirmation of receipt, or deposit against receipt.

The envelopes will be opened by the:

Commission Centrale des Marches in the Conference Room of the Secretariat General de la Presidence de la Republique during a non-public meeting.

Yaounde, June 1981.

REPUBLIQUE DE DJIBOUTI

Unité - Egalité - Paix

APPEL D'OFFRES INTERNATIONAL DE PRE-QUALIFICATIONS Laiterie de Djibouti

Pre-quaincation offers can be written in English or French

Contracts and official documents will be established in French language

Aux entreprises intéressées à la réalisation clé-en-main, tous corps d'état de la laiterie de Djibouti. Capacité: lait reconstitué 20,000 it/j.

Projet finance per le FOND KOWEITIEN POUR LE DEVELOPPEMENT ECONOMIQUE ARABE. Seules les entreprises disposées à faire une ofire compléte comprenent les fondations, les VRD (voies et réseaux divers), les bâtiments (construction métallique pour les bâtiments industriols et construction conventionnelle pour 4 logements) sinsi que tous les àquipements de latterie et de production des fluides suxiliaires seront prises en constidération.

L'offre de préqualification doit contenir notemments

— vne déclaration d'intention de soumission — un extrait du registre du commerce ou de la chembre du commerce Indiquent les noms du responsable de la sociaté, lo genra da .société et le capital

- le chiffre d'effaires des 3 demières années

- les références générales - les références dans le domaine particulier (industries-silmantaires) — les pré-qualifications de chacun des sous-traitents proposés. et devra être remise en 2 exémplaires, eu plus tard le 31 juillet 1981 d

L B F INGENIEURS-CONSEILS ET ARCHITECTES S.A. Avenue de la Gere 17 CH-1110 Morges



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Technology

Langford-Alexander **Advertisin**a

6,George Rd.,Edgbaston Birmingham, B15 1NP

021 455 9696

Intelligence for data systems | Going one better to change

AFTER TWO years of develop- ance, tell what he has entered ment in the UK Burroughs has and also display data from the launched what it claims to be mainframe. the "first intelligent, fully Burroughs emphasises that programmable data collection because of the intelligence and system for industrial applications.

Equipped with 96,000 words dustrial of random access memory, the application. MT 1500 is controlled by an Intel 8086 microprocessor.

The availability in addition mainframe on which a producof read only and electrically tion control program can be alterable read only memory run to provide management means that, in addition to pro- with gramming the terminal to precisely meet the user's needs, it the shop floor. has also been possible to instal automatic validity checks 50 that only clean, formatted data is sent to the mainframe com-

puter. The MT 1500 can be provided with various input arrangements including optical character recognition, bar code readwands, magnetic card readers and keyboards, in addi-tion to conventional Hollerith card/badge readers.

Wall or desk-top mounted, rather than paper records can the terminal has a 40 character be made of what goes on to the single line display. This can be shelves, and what is issued for used to provide operator guid- production.

themselves.

IMI Norgren (:ays that its Series 13 Mark III Olympian plug-in

system of compressed air processing equipment for 1-1 pipe systems will enhance performance, providing better water removal efficiency for filters and filter regulators improved

diaphragm construction for regulators and filter-regulators

and a new optional orientable metal bowl with sight glass for

filters and, especially, for lubricators. More on 0608-61676.

New island post office

at the Head Post Office in Regent Street, Douglas.

WORK IS to start shortly on the new headquarters of the Isle of Man Post Office Authority in

Circular Road, Douglas, near the main sorting office. Parkinson of Braddan, whose tender was the lowest of seven received, has been awarded a £1.57m contract. The building will accommodate the

Authority's administrative departments and the philatelic bureau. Counter services are to continue

assemble a data-bank on the workings for an initial study

by civil and mining engineers,

geologists, archaeologists and

In parallel, specialist engineers will make a study

in which workings will be

classified according to type,

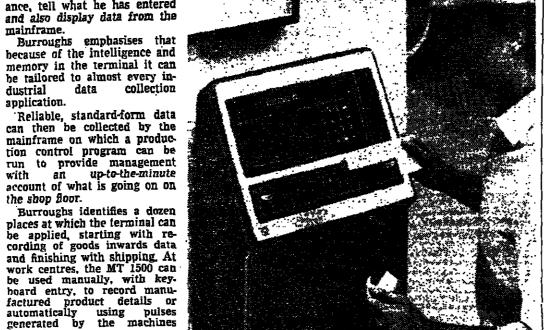
nature, quality of surrounding

rocks and what is known

photogrammatists.

Delving into Midland limestone

In the stores, electronic



BECAUSE this new data collection terminal from Burroughs "brain" than most, it can be tailored to almost any industrial application.

Microcircuit for

HONEYWELL HAS its own custom-designed microcircuit in the latest residential central heating controller it is offering, the ST699C.

only four inches square by 1.5 inches deep, has a permanent liquid crystal clock display which, by simple movement of a slider wil also show the selected on and off times for checking or re-setting. Timing is altered by simple button depression to roll the times back and forward.

Little current is consumed by the timer and a built-in battery ensures that the device wil go on working for a week if the mains should fail. More on 0344 24555.

IBM conversion

ENGINEERING

Known as Focus it converts VS1, MVS or VM environment DOS COBOL to OS COBOL, and needs about 80K of storage.

Focus can also build complete information. It runs in an OS,

tools on a machining centre

KEARNEY and Trecker Marwin multi-spindle work, the four days every six months, of Brighton has gone one better freedoms of movement associthan conventional builders of multi-tool computer numerically controlled machines.

Its new "Multiheadchanger" does not change individual tools for different tasks, it changes multi-spindle heads. And just like a conventional

single spindle machine a transfer mechanism transfers heads from the magazine to the spindle drive.

According to KTM the new machine is as flexible as a conventional CNC machining centre: "It can mill, contour and be quickly programmed to change from one job to another. "At the same time," the com-pany claims, "it introduces to

ated with a machining centre-X, Y and Z libera axes and a rotary axis.

The company argues that the new machine is ideally suited to tasks such as setting up production systems to create, say, engine cylinder heads in greatly different batch numbers.

This is important in the automobile industry where the maintenance of spares levels for up to 10 years after a model has been dropped from the current line has always been a

The conventional solution is to keep expensive transfer line

KTM says that the most economic solution is to utilise the freedoms of movement and

Using the X-axis movement. the head can be passed in front of the spindle to drill, bore, tap and contour mill at each cylinder. This permits relatively simple and consequently low cost heads to be used, thereby

For larger production runs, successively more complicated tooling can be used ending with linked multi-head machines performing different simultaieuos operations as in a conventional transfer line. More about the Multiheadchanger on

a relatively simple multi-head.

minimising tooling costs.

in commission for use on a few

Drimax

WITH THE object of exploiting the surface chemical properties of aqueous slurries to bring about, big reductions in filter cake moisture content, Allied Colloids has added Drimax 1938 to its range of Drimax filter cake dewatering

> The chief area of application, the company says, is vacuum filtration, but other uses include filter pressing, free gravity drainage and centrifugation. Drimax 1938, according to Allied Colloids, has demonstrated a reduction of filter transfer of the property of the p cake moisture of as much as 28 per cent at a fraction of the cost of thermal drying. Further information on 0274-671267.

Detector

THE HAND-HELD Type 8902C Ultransonic Leak Detector and Steam Trap Tester is described in a leaflet issued by Dawe Instruments. Details include the device's ability to detect gas or steam leaks through an orifice as small as 0.25mm at a pressure of less than 0.7kgf/cm2 at 45m range and to detect the condition of open or leaking steam traps. More on 01-992 675L

Meanwhile, Dawe has started commercial production of a high pressure steam leak locator known as the Leakator, Type 8903A which was developed by the Central Electricity Generaling Board.

Mortar

DESIGNED for use in conjunction with a wide range of electric rotary power hammers, the Rex Mortarchisel is available from Garrison Dales. The company says that the tool will assist the raking out of mortar joints in brickwork without risk of damage to the bricks. More on 0905-28224.

central heating

Timing motors, mechanically operated contacts and similar items have been done away with and the unit provides two electronically pre-"on" and "off" times every 24 hours to switch domestic central heating, hot water, or both, on and off as

The unit, which measures

Westinghouse announces

A CONVERSION system which. DOS JCL to OS JCL and pre-states the company, eliminates processes Assembler and RPG almost all manual work in a 11. Westinghouse adds that DOS to OS system conversion OS Jobstreams with relevant for IBM users is announced in operator restart instructions the UK by Westinghouse Man-from DOS JCL and program

Jig help for disabled

constructors. It is hoping to take Engineer of the Year competithe idea further into provide tion. More on 051-480 2777.

ROLSAN ROLLERS of Stour-

port on Severn has intro-duced a new range of Initial Pinch Bending Roll (IPBR) Machines. Aimed at maximis-

ing shop floor space the new

range incorporates the power transmission unit within the

The range covers produc-

tion of pipes and tubes up to

two metres long. The shortest

standard unit is 600 mm but

frame of the machine.

CAMPCLAMP has developed a flexible universal drilling jig for the idea, in its simplest form, won a prize in the 1979 Young

London's biggest unused holes

in the ground-has been des-

cribed by Mr Heseltine as " a

Looking ahead, Mr Hesel-

tine said that the building

ing areas at Heathrow Airport

are to be overslabbed under a

£2.4m contract awarded to

Wimpey Asphalt by the British

Working at night Wimpey will phase the work so that flying can continue, although the

airport will be partially closed between 9.30 pm and 7.30 am.

The work is expected to end by

Other Wimpey contracts: A

£711,000 contract-also in Man-

chester-for modernising 52

shameful eyesore."

Asphalt at

Heathrow

Airports Authority.

if required, shorter machines

can be supplied, the company

states. Sheet metal from 0.5

mm to 5 mm can be accom-

Operation is simple. Rolsan

says. Sheet metal is fed into

the pinch rolls which are driven by Ch D2 Leroy Somer

geared motor units via a gear

train. As the sheet metal is fed through, a third roller at

the back curls it into the basic

Torque wrench

0242-517701.

private hiring.

Hospital

building

SHEPHERD CONSTRUCTION

new ward and theatre block,

together with outpatients department, comprises Phase 1

project, while in Wolverhamp-

ton it is to build a large extension for New Cross Hospital.

Another £345,000 contract

concerns construction of addi-

contracts totalling £11.6m.

DESOUTTER has introduced a range of \$ ins and \$ ins square drive torque controlled angle wrenches for critical joint and confined space fastening. There are two types with speed

tube or pipe diameter. Sub-

sequently, it is seam welded.

a foot control. The shaped

cylinders are removed from

the rollers by releasing the

outrigger bearing and turning

the top roll counter balance handle which raises the top roll clear of the end frame

and enables the tube to be

withdrawn endwise. More on

The machine is operated by

PRESS Engineering contractors to the

Ipswich

COSTAIN Civil Engineering is

St Aidan's College, University of When ready in about a year's time the extension—designed by

Durham. Faulkner-Brown Hendy Watkin-son Stonor-will provide 42 study-bedrooms on two floors with laundry and pantry facilities and a tutors' flat.

council houses and construction in Plymouth of 136 homes. valued at £2.35m.

waste heat from the air condi- Amey Roadstone has reduced from six to four the number of are also available. More on aggregates, coated stone and

Corby.

the name adopted by the new steel and wire company which evolved from Phoenix 1 discussions and which is jointly owned by the GKN Group and

boilerhouse from Ashwell Scott it is building under a £1.8m building services contractors contract for Quaker Oats at for its Stanhope Bretby, Staffor its Stanhope Bretby, Staffordshire, mining research and Marchesi Holdings of Dun-

stable is supplying a Danish timber house for Hull builder Yorkshire and Lincolnshire (Homes). It is expected to sell

development project in Kuwait are to be built under a DM 10m for more than £100,000. Motorway re-surfacing coubeen won by Tarmac Roadstone (Northern) involving the M1 at

Buckton Contractors is to road and site development in the North Preston area for the Central Lancashire Develop-

● E. C. Harris and Partners are quantity surveyors for the £289.000 extension of clinical research wing of the chest unit of Kings College Hospital Medical School at Denmark Hill, south east Lon-

Vaperlite is a new roof insulation board introduced by Vapotherm (UK) to meet more stringent requirements for strength and fire resistance. It is a composite of polyurethane foam and perlite board.

• Latest stage in the development of Stakehill Industrial Park by John Finlan with Royal Insurance is almost complete with 175,000 sq ft of single storey industrial and warehouse units ready for letting.

Steelwork for new TV studios being built at Maidstone for Television South, new franchise holders for the southern region, will be supplied and constructed

by Graham Wood Structural, a member of the Amsteel Group.

 A section of the ICI plant division's complex at Yalding, Kent is to be extended under a £400,000 contract awarded to G. E. Wallis and Sons. Engineers for the two-storey project are Bruce, Webb and Partners of Rochester

and Atkins Laboratories of the W. S. Atkins Group have gained contracts worth more than £3m in connection with the building of a £200m gas fractionation plant at Mossmorran in Fife-shire, Scotland. The plant is being built by the Ralph M. Parsons Company on behalf of Shell Exploration Production.

• Myton, a member of the Taylor Woodrow Group, is to refur. £4m. bish three floors at 85, Gracechurch Street, London, EC3, owned by The Pension Fund Property Unit Trust, under a £1.2m contract

• British Gas is to pay William Press and Sons £2.5m under an installation contract at Dynevor Arms, Merthyr Tydfil, for 10,000

bypass has secured hospital building

to build the section of the Ipswich Bypass from the Orwell of the Lincoln County Hospital Bridge eastwards to the A45 near Seven Hills under a £10.2m contract from the Department of Transport. This is the first of three main contracts to be awarded for the Ipswich Southern Bypass following last year's public inquiry. Costain-expects to complete by October tional student accommodation at

Meanwhile, the Transport Department has announced the preferred route for a bypass of Bromham in Bedfordshire. This starts on the A428 next to Bromham hospital, runs south to the A422. swings east to the Box End Road (A5134) and rejoins the A428 at Cold Lane, a distance of about 2.5 miles. Bromham lies on a route connecting the Haven Ports with the Midlands as well as pro-viding a link to Milton Keynes.

Roundabout

REALIGNMENT of about two km of the Maidstone Sheerness road A249 is to be undertaken by Mears under a £1.5m con-tract from the Kent County Council. The work includes a new roundabout to the west of Sittingbourne at the junction of the A249 and the A2.

Construction consists of about 900 metres of flexible carriage way on embankment, metres in cutting with widths varying between 7.3 metres and 9.3 metres. Footways, drainage

and lighting are included. The contract brings the value of roadworks awarded to Mears in recent months to more than

Corrall work

CORRALL CONSTRUCTION has received three contracts total hag more than £1.75m, involving £1.05m improvements and repairs to 55 Hillngdon homes, £200,000 improvements to 38 Croydon and Sutten homes and a £468,937 conversion and modernisation on a Church east London.

INDUSTRIAL **DOORS & SECURITY CLOSURES** David Arrowsmith, Export Sales Director of Shutter Doors Limited will be visiting the Sudan shortly

OLD LIMESTONE workings

in the West Midlands are to

be investigated by Ove Arup

and Partners on behalf of the

Environment Department and

the local authorities of

Dudley, Sandwell and Wal-

sall, and the West Midlands

First task will be to

County Council.

interested in Industrial Doors and Security Closures and wishing him to call, please Shutter

Doors Ltd Shutter Doors Limited, Wharf Road Industrial Estate, Pinxton, Norts NG16 6LE,

Tel: Ripley (0773) 811081.

Telex: 377370.

Warrington company secures £12.33m

A MOTORWAY in Shropshire, a new pumping main and landsewage treatment in Northants, scaping under an Environment works in Lincolnshire and in Somerset, and a pump station in Nottinghamshire represent new work valued at £12.33m for A. Ontario Monk of Warrington.

A £11.8m Transport Depart- Hydro deal ment contract involves an eight- GEORGE WIMPEY, Canada, is km section of Telford motorway M54 and includes construction of a grade separated interchange with the A464 trunk road and the proposed Telford link road.

Water Authority has ordered a

advance work in Cheshire, civil Department contract. More on 0925-812000.

about former collapse.

Limestone was mined in the
Midlands by the Romans, but

it was exploited mainly in the

mid-19th century to supply

the iron industry with lime-

stone for fluxing with iron ore. Seams within the

ancient Silurian rocks were

quarried and mined. Further

information from 01-636 1531.

to prepare a site at Atikokan under a £2m contract for Ontario Hydro as part of a £5m five-contract series of awards. he proposed Telford link road. Other contracts include provi-At Great Billing, the Anglian sion of underground water and electricity services. drainage contract for Stage 36 of a and waterworks at Vaughan. In sewage treatment works exten- Alberta, work is under way for sion, while at Appleton Thorn a £900,000 site preparation for sion, while at Appleton Thorn a £900,000 site preparation for cost-saving low temperature (Northern) involving the M1 at near Warrington, Monk is to Dow Chemical and the Alberta underfloor warm water heating Chesterfield and the M62 in demolish buildings and provide Gas Ethylene Company.

Filling the hole in the ground in 1986. The site-one of would provide facilities for accepted an offer of £32m

New range for pinch bending

modated.

BUILDING of a £36m International Conference Centre from the Pearl Assurance Westminster's Broad Company towards the overall Sanctuary site is scheduled to begin next April following an announcement by Mr Michael Heseltine, the Environment Secretary, that he had

Marine borings

0633-52181.

second phase.

AG, Grevenbroich.

in British Telecom's new

chill Development Corporation profiled metal, concrete or of Canada to carry out marine timber flat roof decks on new borings and surveys in the and existing buildings, is the Strait of Belle Isle, Newfound- result of close co-operation land. The purpose is to confirm between Vencel Resil and the feasibility of trenching a Isocrete Group Sales. transmission cable across the 10mile wide strait as part of the client's project to develop new

facilities in Labrador. be managed by Osiris-Cesco, a bined be managed by Osiris-Cesco, a bined qualities of their sister company of Beaver Dredg- materials provide good dimening and co-member of inter-sional stability, high fire national contractors. Royal resistance and excellent insula-Westminster of the Netherlands. tion values.

duced Speedform, a reusable

system of supporting in-situ

concrete floors. Made of aluminium it gives a 50 per

cent weight saving over steel.

♠ A DM 45m cement plant with

a 3,000 tpd capacity is to be

built in India by Krupp Poly-

sius AG, Beekum, for Coro-

mandel Fertilisers of Secunder-

abad. It will include a roller

Hewgate of Aylesbury says

that the 60.000 so it warehouse

Southall has moved into its

One of three desalination

units, and the sea water pre-

treatment for the three units

which are for a research and

The main contractor is to he Bovis, who will manage the project, and completion is due

Laminated board BEAVER DREDGING of JABPERL, a new laminated PART of the taxiway and hold-Toronto has received a \$7.5m roof insulation board suitable contract from the Lower Chur- for insulating any type of

The Jabperl panel comprises Isocrete's Heraperm Perlite insulation board, factory bonded hydroelectric power generating to varying thicknesses of VR's Jablite EPS insulation board. £955,000 upgrading of 62 flats The companies say that the comformal for Manchester Corporation; a The two-month site work will The companies say that the com-

• Uni-Green, an interlocking puter centre near St. Albans. grass and concrete has been tioning plant will be re-used. developed by BDC Concrete Products. Each unit measures 560 mm x 280 mm x 85 mm thick. Full and half edging units its regions which produce

Premix concrete. ● Acrow (Engineers) has intro- • The Commission for the New

mill for difficult-to-grind Indian British Steel Corporation.

• BarFab Reinforcements is

development establishment.

contract by Buckau-Walther • Multibeton (UK) is installing

NEWS IN BRIEF

Christmas.

cellular grid paving system for Under the £100,000 contract build the first phase of a new ment Corporation,

> Towns is to pay £700,000 to Higgs and Hill to build 13 factory units on the Earlstrees Industrial Estate (East) in

National Coal Board has ordered a £1.1m "showcase"

tracts worth about £3m have • R. M. Douglas has completed nance centre for Wincanton steel pipework and specialist modernisation on a Charce Transport at Darlaston, West equipment Protective coatings Army Housing Estate in south

 Bison Concrete is to supply precast concrete flooring valued at more than £104,000 for Medina Borough Council's £2m

housing development at New-port, Isle of Wight. Atkins Inspection Services

a f2m transport and maintemetres of carbon and stainless will also be applied.

oil,gas,chemical, process and power generation industries. international governmental conferences. While supplementing those already offered for commercial purposes, it William Press Group. Tel.01-353 6544. would also be available for

THE MANAGEMENT PAGE

Why multinationals may have to face a more muscular Third World

Arnold Kransdorff examines the work of the UN Centre on Transnational Corporations

TO SIT across the negotiating ing to get universal agreement in haste and without proper Centre's activities in this area table from a multinational com—still at least a year away—legal advice, are widespread barely scratch the surface, but across the developing world, he reissel is confident that the service will arow rapidly. Since greenhorn. With their vast in which they operate. trans-national experience, and heavy-weight legal support dated to provide governments multinationals can frequently with technical co-operation in tie up contracts which the other an effort to strengthen their

Course Al

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Rentification and 021 455 969

Contract Con

10

tector

Such is the problem facing many Third World countries, whose emergence as industrial to decide that they need us," nations usually necessitates a says Feissel. measure of involvement with outside companies which are often more sophisticated — and shrewd - than themselves.

Most of the people who negotiate with multinationals on behalf of Third World countries are pretty bad," says Gustave in Asia whose government eissel. In most cases the wanted to investigate whether person at the top, usually the it had any petroleum and/or chief minister, is the only competent individual. Below him few people are any good and one man cannot do everything approached by a U.S. company on his own."

Feissel, a U.S. national who was educated in Paris and New York, is unusually well-placed to make such a judgment. He runs a United Nations programme which has provided many developing countries with advice on how to negotiate with multinationals - free of charge.

Feissel's programme forms part of the activities of the UN Centre on Transnational Corporations, which is better known for the work it is doing on try-

The Centre has been manparty soon considers less than ability to deal with multinationals.

"Unfortunately governments wait until a quarter to midnight

Two-man company

He quotes the extraordinary case of a Third World country

The Government had been with a suitably impressive New York address. After a session drawn up giving the company exclusive exploration rights.
In the event the company, which turned out to be nothing more than two individuals in a Fifth Avenue office, subsequently sold the contract to a third party, over whom the host

control. According to Feissel this is not an isolated incident.

The type of contract drawn he argues, the financial arrange. ments are invariably unfair, and the host country's control over the project (and its implications) is often weak

This can obviously lead to bitterness between the parties -and could be one reason why there is so much antipathy from developing countries towards the multinational company.

The scope of the UN Centre's technical co-operation pro-gramme covers the provision of advice and the organisation of training programmes. The advice can cover the formulation of policies, laws and regulations affecting foreign participation, as well as assistance in dealing with specific arrangements with multinationals.

These can include a wide range of subjects-ownership and control, transfer of techof negotiation, a contract was no ogy, transfer pricing, inint ventures, licensing arrangements, management contracts and production sharing agree-

The Centre's advisers are not rmitted to assist at the negocan be provided in preparation country had no choice and little for negotiations with multi-

vice will grow rapidly. Since the technical co-operation up is frequently inappropriate, scheme was started nearly four years ago the Centre has dealt vith 188 advisory projects from 56 countries.

Nearly a third-55-were completed or initiated during the last reported year to March 1980. Of these, nearly a half were in response to requests from African countries, 17 from Asian countries, 12 from South American countries and two from one European country.

To carry out the work, the Centre, which occupies modest accommodation away from the UN headquarters in New York, employs seven full-time advisers and another eight consultants on retainer. These are supplemented by a group of high-level experts who are engaged on an

Examples of recent projects related to policies, laws and regulations include missions to African countries. In one case the Centre's advisers made recommendations for the more effective control of that coun'ry's mining interests and in the other, assistance was given to evaluate the possible incidence tiating table but staff back-up of transfer pricing in selected

In the latter case, the advisers also analysed existing tax laws In terms of the volume of and regulations, reviewed their business between developing adequacy in controlling abuses Such "contracts," drawn up countries and multinationals the and made appropriate recom-



"Now don't commit yourself to anything"

mendations for monitoring transfer pricing practices. On specific projects, the gramme — training — consists

missions to a poor Asian country where advisers have helped finalise the development of a sponge iron project; assisted in or fisheries, and specific technegotiations for joint ventures nical issues, such as disclosure in the pulp and paper and fer- and transfer pricing. They are tiliser and petrochemical indus- organised at regional or tries; and helped in the choice national levels and are held, tiliser and petrochemical indusof alternative project financing usually, at venues in developing in the development of a

country's food industry. An indication, perhaps, of the success of these missions is contained in an annex to the Centre's last annual report, which contains a list of responses from Governments to specific co-operation

grammes senior civil servant of an unnamed country, says: "Your Centre's assistance has been of enormous value to my Country contributions and moneys diverted from United Nations Development Programme spurces To determine the my Country contributions and moneys diverted from United Services assistance has been of gramme spurces." enormous value to my Government. Without the assistance you have provided, we would have been at a serious disadvantage in negotiations. By ensuring parity in the processing of information, you made it

possible for us to be assured of

obtaining fair and reasonable

Centre has, for example, re-cently undertaken several major regulation of, and negotiation with, multinationals.

The other arm of the Centre's

technical co-operation pro-

The workshops also deal with specific sectors, such as mining countries.

Over the past four years the Centre has held more than 43 training workshops attended by some 1,700 participants from more than 75 countries.

The Centre's technical cooperation services, which come free to UN member governments, are financed mostly from \$3.8m has been received or pledged from six countries West Germany, The Nether-lands, Norway, Sweden, Switzer-

land and the UK. The cost of advisory services ranges from \$4,000 to more than \$20,000 while the cost of training workshops ranges from \$15,000 to \$70,000.

Corporate lowdown goes on file

Apart from its technical cooperation services and the work it is doing on a Code of Conduct, the United Nations Centre on Transnational Corporations is preparing corporate profiles on a selection of multinational companies.

هكذامن الأجل

This is another area where it believes that it can be of help to Third World—and even developed—countries in dealing with large outside corporations. So far more than 24 governments have requested profiles from the Centre.

The Centre believes that from a negotiating point of view, most governments are at a disadvantage because they do not have immediate access to all the relevant historical information and facts about a particular multi-

It maintains that while this type of information is pro-bably available from a variety of sources such as Press cuttings, annual reports, brokers' reports and financial information services like Dunn and Bradstreet, there is no one document available that gives an authoritative and comprehensive corporate profile of a multinational that is geared to the requirements

of a government. It is the Centre's intention to produce such profiles on around 506 of the world's multinationals—and update them every two years.

The decision to produce corporate profiles on various multinational companies is a relatively recent one for the Centre and follows a controversy over previous information-gathering activities, when multinationals complained that they were not given the opportunity of cross-checking information and that many facts being disseminated by the UN were incorrect.

Rana Singh, a former administrative head of the civil service in Assam, India, who now runs the Centre's Information Analysis Division, concedes that this criti-

" degree " validity.

"There was a belief that the collected data was inaccurate and downright hostile to the multinationals? he says. "We also concluded that the system didn't meet the requirements of Govern-

ments and decided on the corporate profile approach."

Although the Centre will continue to use the data bank as a source of information, Singh stresses that all information and facts will have to bear scrutiny by the relevant multinational before being used, although the Centre reserves the editorial right to reject any of their complaints.

So far Singh has about 225 corporate profiles in various Stages of completion and verification. He says that the Centre has had a satisfactory response from about 90 per cent of the companies.

He hopes to complete about a hundred profiles a year until the figure of 500 is reachedwhich would represent a large cross-section of the big multinationals. We don't want to go beyond that because of the updating problems," he adds.
Each profile is about 50

pages in length (using single spacing) and includes background information, details of management, products and company's foreign operations and geographic distribution and finan-cial information such as sources and uses of funds. In some cases the document also assesses trends in products and markets and gives a review of the company's technology objectives.

Singh describes the profiles as "the most comprehensive compilation of information on particular companies geared to the requirements of host countries."

He estimates that it takes between three and six months to prepare a profile and another three to six months to get approval from the com-

Business courses

Developing Women, Uxbridge, MSS Computer and Business Developing New Products, Middlesex July 16-17. Fee: £165. Consultancy, MSS House, 54 Maidenhead, Berkshire. July Details from The Secretary, Chapel Road, Worthing, West 19-24. Fee: £380 (plus VAT) Management Programme, Brunel University, Uxbridge, Research for Profitability, Middlesex, UB8 3PH. Amsterdam, August 23-27. Fee:

Manufacturing/Production Con-

The Causes and Symptoms of SFr 640 members, SFr 790 non-Company Failure, Bradford, members of the European July 23-24 Details from Course Society for Opinion and Mar-Secretary, University of Brad-ford Management Centre, Heaton Mount, Keighley Road, Bradford, West Yorkshire, BD9

trei Concepts; Worthing, July 27-28. Fee: £175 (plus VAT). Details from Course Registrar,

Sussex, BN11 1BE Amsterdam_ August 23-27. Fee: Society for Opinion and Mar-

dam. The Netherlands. August 26-28. Details from Management Centre Europe, avenue des Arts 4, B-1040 Brussels, Belgium

members, £395 (plus VAT) nonmembers of the Institute of Marketing. Details from The College of Marketing, Moor Hall, Cookham. Maidenhead, Berkshire. SL6 9QH.

keting Research. Details from International Financial Manage-ESOMAR Central Secretariat, ment Seminar, Geneva. August Wamberg 37, 1083 CW Amster 17-28. Fee: SFr 5,500. Details from Centre d'Etudes Indus-Leasing Seminar, Brussels. trielles, 4 chemin de Conches, August 26-28. Details from CH-1231 Geneva, Switzerland. Executive Project Management. Scotland, August 6-7. Fee: £345 (plus VAT). Details from AMR Sussex, BN11 1BE.

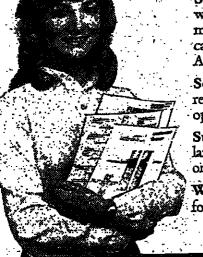
International, 6-10 Frederick Close, Stanhope Place, London W2 2HD. Working and Living Abroad London, August 12, Fee: £42

per person, £67 per couple. Details from The Short Course Unit, Polytechnic of Central London, 25 Marvlebone Road London NW1 5LS. Microprocessors - Management Appraisal, Worthing, August

13. Fee: £110 (plus VAT). Details from Course Registrar, MSS Computer and Business Consultancy, MSS House, 54 Chapel Road, Worthing, West

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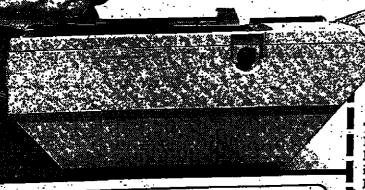


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The coming U.S. recession

BY SAMUEL BRITTAN

Reagan game plan for the U.S. economy. The Administration's weakened. documents - and even more its early sales talk -- assumed slow but positive economic growth this year followed by a take-off into rapid growth from 1982 onwards. This was supposed to be combined with a tough monetary policy and a pronounced steady full in the inflation rate.

Both prognoses could not be true simultaneously. Hardly any modern inflation of neardouble digit rates has been reversed without an intervening recession — sometimes politely called a "stabilisation crisis." The recession does not have

to continue all the time that inflation is being reduced. Nor is the extent of the recession proportional to the size or the speed of the reduction. I leave that kind of arithmetical scaremongering to the House of Commons Treasury Committee. But it is still unfortunately almost impossible to change inflationary expectations without at least an initial shock to output and employment.

I am of course talking about a genuine reduction in inflation, not a cosmetic reversal of the distortions in the U.S. Consumer Price Index which took the headline figures up to a totally artificial 13 per cent last year. compared with an underlying rate of around 10 per cent.

Contradiction

But until recently it was unclear whether the contradiction would be resolved, as Dr Henry Kaufman of Salomon Brothers once feared, by the financial markets outwitting the Fed in manufacturing new monetary assets and inflation continuing merrily, or by a remuch talk about the prospect cession. It is now pretty clear of a substantial further fall that the recession alternative will be seen.

Signs of softness are multiplying in the U.S. economy, particularly in the auto and far as possible by a recovery housing markets. The high of the pound against the dollar. dollar exchange rate is begin. This is so if the Thatcher post the post on six occasions ning, in a way familiar in the Government does not want to in 1968 Le Garcon D'Or bowed UK. to reduce demand for have to so to the country with out at the end of the 1973 cam-American goods and to squeeze an inflation rate higher than paign with 34 successes to his profit margins. The savings and loan associations which horrow. Denis Healey.

+ ludicates programme

BBC 1

(Ultra High Frequency only). 11.25 Cricket: Second Test-

Bod. 1.45 News. 2.00 Regional

News for England (except

London). 2.05 Cricket: Second Test from Lord's, 4.18 Regional

News for England (except

London). 4.20 Play School (as BBC2 11.00 am). 4.45 Jana of the

Jungle, 5.05 John Craveo's News-

round. 5.10 Blue Peter Flies the

ACROSS

I Parent has part to play in

obtaining early release (6) 4 Company on tour taking to

the streets? In what way?

10 Family has last word with

West End feature (9)

12 Female would take off (4)

13 Course it's from redskin

15 Gold Street before it became

16 Create when told to play

19 Done without old Bob get-

21 A small amount of com-

27 Shan't be worried by county

30 Retiring like this to look

DOWN

1 Europeans pitch into direc-

28 Go with current firm (9)

cal adaptations (8)

after port (6)

tion finder (4, 4)

stripped of luxury (7)

against the slope (4, 2)

to win 55-0? (5)

stock (6, 4)

ting cut (6)

punction (7)

(5)

authority (4, 6)

(4, 4)

5.55 Nationwide (London and Scotland.

England v Australia.

World: Malaysia.

6.40-7.30 am Open University

IN SEVERAL recent articles I short and lend long for home have underlined what I saw as ownership are under extreme the main contradictions in the pressure. Factory payrolls, market indicators have all

> But above all it is the Fed's behaviour that has made recession nearly certain. As Mr Anthony Boeckh has remarked in the Bank Credit Analyst, the Fed has responded to criticism of its credibility by "permitting MTB (its main monetary target) to fall below its lower target band while reacting aggressively to any overshooting." Above all, real interest rates of 10 per cent cannot continue for so many months without puncturing economic activity.

The abrupt termination of the 1980 recession after one quarter always seemed too good to be true; and the true downturn is turning out to he, as some of us suspected all along. W-shaped or double-bottomed.

Interest rates

The prospect is not neces-sarily a disaster for Europe. A period of distress corporate borrowing may keep U.S. shortterm interest rates high for a while langer; but it would not be surprising to see nominal short term interest rates in single figures before the end of

There may then he a sufficient swing in interest rates relative to the market's view of the norm to strengthen European first Monday in July than currencies against the dollar today's programme. There is ofter their recent fall. As Euromonetary targets, to follow an interest rate policy related to the exchange rate, the prospect is for lower interest rates on this side of the Atlantic too.

British policymakers would nowever he well advised to allow the running to be made by the Germans. There is now in the pound against the D mark. If that happens it will be very important to make sure that this is balanced as the one it inherited from Mr credit.

South East only). 6.20 Nationwide.

6,55 Ask the Family.

9.25 The Monday Film: "The

11.40 Managing the Micro.
All Regions as BBC1 except as

Power Play"

Raymond Burr.

Cymru/Wales - 1.30-1.45

Pila pala. 5.55-6.20 Wales Today. 6.55-7.20 Heddiw. 12.05 pm News

Wumbles, 10.00 Jackanory, 10.15

Godzilla, 10.35-10.55 Take Hart.

Reporting Scotland.

1.25-1.30 pm The Scottish News.

12.05 am News and Weather for

2 Seconds increase in price of

3 First place to conduct (4)

5 Two way journey to remote

6 Put out underworld boss by

8 Which person going to work

9 About to dust? Far from it

14 Drink mother's willing to

17 Capital affair in the High

18 Manneuvre in action spread

keeping cargo dry (7)

a different pattern (6)

22 A maths puzzle giving rise to

26 Endlessly wrong novelist (4)

The solution to last Satur-

day's prize puzzle will be pub-

lished with names of winners

give fictional lawyer (5, 5)

over pale cries? (6)

beans (7. 2)

agreement (10)

Court (5, 4)

complaint (6)

next Saturday.

out (8)

area (7)

11 Shuts enabling South Africa 7 Man will ring greeting (5)

23 Autograph handbook of rayol 20 Gun dean might use for

25 Love letter artist left spoken 21 Position of batsman can set

29 A river scout making musi- 24 Left right-he's doomed (5)

7.20 Blake's Seven. 3.10 Panoruma.

11.08 Now Showing.

11.38 News Headlines.

and Weather for Wales.

5.55-6.20

F.T. CROSSWORD PUZZLE No. 4.612

Scotland - 9.35 am

Northern Ireland - 4.18-4.20 pm Northern Ireland News, 5.55-6,20 Scene Around Six, 12.05 am

(Leeds); Look North (New-castle); Look North West (Man-Midlands chester): (Birmingham); Points West (Bristol); South Today (South-ampton); Spotlight South West (Plymouth).

BBC 2 6.40-7.55 am Open University. 11.00 Play School. 4.30 pm Cricket: Second Test -England v Australia. 6.35 Onen University.

7.00 Jacqueline du Pré Master-7.25 Mid-Evening News.

7.50 Arthur Negus Enjoys. X 05 Secret Army.

9.00 Sing Country. 9.50 Brass Tacks to look at

divorce in Britain). 10.35 They're Playing My Tune. 10.45 Newsnight. 11.30 Cricket: Second Test

highlights. LONDON

9.30 am Schools Programmes. 12.00 Charlton and the Wheeltes. 12.10 pm Rainbow. 12.30 Home and Design. 1.00 News, plus FT Index. 1.20 Thames News, 1.30 The Diana Dors Show. 2.00 The Riordans 2.30 Monday Matinee:
"Mister Jerico" starring Patrick Muchee, Connie Stevens and Herbert Lom. 4.15 Porky Pig and Daff Duck. 4.20 Now for Machine 4.55 Sant Land Nookie. 4.45 Scarf Jack. 5.15 History of the Motor Car.

5.45 News.

6.00 Thames News. 6.35 Crossroads.

7.00 The Krypton Factor. 7.30 Coronation Street. 8.00 Sorry. I'm a Stranger Here Myself.

8.30 World in Action. 9.00 Quincy.

10.00 News.

10.30 Hammer House of Horror.

11.30 Great Fights of the Seventies: Ali v Quarry and Ali v Dunn.

1.20 pm HTV News. 2.00 Carloon Time. 12.10 Monday Metings Cheward, My Son." starring Spencer Tracy and Deborah Kerr. 5.15 The Clifton House Mystery. 6.00 Report

13:25 am Close: Sit Up and News and Weather for Northern Al IBA Regions as London except at the following times:

England-5.55-6.20 pm Look

ANGLIA 1.20 pm Anglia News. 2.00 Monday Film Matines: "Woman of Strew." starring Gina Lollobrigida, Sean Connery and Ralph Richardson. 5.15 University Challenge. 6.00 About Anglia. 6.30 Survival. 10.30 Anglia Reports (Tonight's edition investigates how the Cambridgeshire Health Authority spends its money) 11.00 Speedway. 11.30 Hammer House of House 12.30 am Methodists in Con-Today Speedway. 11.30 Hammer House of Horror 12.30 am Methodists in Con-

Baker.

·ATV

1.20 pm ATV News. 2.00 The Royal Show from Stoneleigh Abbey 3.45 Our Little Town. 5.15 Father Dear Father. 6.00 ATV Today. 10.30 Left, Right and Centre. 11.10 ATV News. 11.15 Hammer House of Horror. 12.15 am Something Different.

BORDER

1.20 pm Border News. 2.30 Monday Matinee: "Warpath," starring Edmond O'Brien and Dean Jagger 5.15 Sur-vival. 6.00 Looksround Monday. 6.15 Try for Ten. 6.45 The Sound of Stan Baster. 11.30 Border Nows

CHANNEL

1.20 pm Channel Lunchtime News, What's On Where and Weather. 2 00 The Monday Matinee: "Gro." 5.15 Nappy Days. 5.00 Channel Report. 6.20 Cartoontime. 6.30 Mork and Mindy. 10.28 Channel Late News. 10.34 Hammer House of Horror: "Charlie Boy" 11.30 News and Weather in French.

GRAMPIAN

GKAMPIAN

9 45 am First Thing. 9.50 Tarzan.
10.35 Al Oeminy 11.00 Carloon Time.
11.10 Call It Marconi. 11.35 Barley's
Bird. 1.20 pm North News. 12.00
Monday Matinee: "Carve Her Name
With Pride," starring Virginia McKenna.
5.15 More and Mindy. 6.00 Summar
at Sig. 6.35 Out of Town. 11.30
North Headlines. 11.35 Father Dear
Father

GRANADA

1.20 pm Grenada Reports. 2.00 Monday Matinee "The Winslow Boy." starring Robert Donat 5.15 Joe 90. 600 Granada Roports 10.30 Film: "Charlie Boy." 11,30 Today Tonight. 11.40 Cities (Melina Mercourt's Athors).

HTV

GOOD LAW preserves bad to make or to refrain from the sandwiches.

In 1975, the Bank of England Under the law of contract in took the filling from the sand-

its present form, developed in wiches. At the beginning of 1974. Burmah Oil was a prosperous bargain for the disposal of one les, commerce consists of of its main assets, none of its striking bargains and sticking and profitable company. But the collapse in the stock market and shareholders - however deeply to them. Nobody who has struck the explosion in oil prices aggrieved and however deserv- a sticky bargain has any autoing of sympathy—can success- matic or inviolate legal right change in its fortunes. By the market value. Inequality of bargaining power among the prospective parties to a contract in the

per unit. In January 1975, the market year it had recovered to about

£5.50 per unit The price at which by agreement Burmah Oil soid its BP shares to the Bank of England resulting from the oil crisis in January 1975 was £2.30 per contributed to a dramatic unit-380 below the prevailing

end of the year, it was in risk Burmah Oil's proceedings of substantial default on mas- against the Bank of England sive loan agreements and had were started in October 1976.

THE WEEK IN THE COURTS

BY JUSTINIAN

to face the prospect of liquida-The Bank of England, with Government backing, came to

There were two stages to the rescue. In December 1974. Burmah Oil mortgaged the shareholding in BP with the Bank as security for the Bank's first support package. In January 1975, the need arose for the second stage, and the Bank required as a term of the arrangement the sale of the BP shares by Burmah Oil to the Bank at a price fixed by the Government.

In July 1974, the market value of BP stock units had been about £6 per unit. By the In the eyes of the law, the sandwiches, the company's BP parties to a contract are free shareholding was the filling in end of December that year the

It was alleged that the January 1975 sale of BP stock units was "unconscionable, inequitable and unreasonable," and "was procured by the Bank acting in breach of its duty of fair in breach of its duty of fair accept the Bank's offer in dealing and taking an unfair January 1975 to buy BP stock and unconscionable advantage of Burman Oil." In support of these and other

grounds. Burmah Oil relied on various factors—the "inequality of bargaining power" between it and the Bank: the advantage taken by the Bank of its "temporary financial predicament": the sale of the BP stock "at an undervalue": the absence of profit sharing between it and the Bank: the delay by the Bank in stating its proposals: the failure of the Bank to pro- but for the Bank coming to the

OPERA & BALLET

price was rising. By July that duty of fair dealing, and the loss of dividend income from the BP stock.

In an earlier stage of the proceedings (when Burmah Oil was attempting to obtain disclosure of government documents) Lord Wilherforce had said that the exact nature of Burmah's claim against the bank is not very clear." But Lord Scarman remarked that the cause of action was described by Burmah Oil's counsel as one "not yet fully developed in English law." and that "there are indications in the modern case law that economic duress in a commercial setting may well constitute

a good cause for action." At the 13-day trial, Mr Justice Walton decided that there was never anything remotely equivalent to the putting of any pressure on Burmah Oil to units.

it could have washed its hands rate. of the whole affair.

In any event, Burmah Oil had quite capable of understanding and evaluating the Bank's terms. and had advised Burmah Oil to accept them.

The evidence established that,

The sanctity of contract still prevails in the land value had fallen to below 22 vide guidelines for sale to third rescue, there would have been per unit.

Parties: its inability to seek a liquidation in which Burnah assistance elsewhere: the Bank's Oil's shareholders would have got nothing.

One of the arguments put forward on behalf of Burnah Oil was that the Bank of-England owed a duty to all the world to behave with those standards of conduct which the court demanded from one of its officers of the Supreme Court. Mr Justice Walton, rejecting this argument, said that the Bank was bound by the same rules in its commercial dealings as the rest of the community.

. This too conforms with the traditional concept of the law of contract which sedulously refrains from imposing different standards of commercial conduct or morality on different types of commercial enterprise.

The law does not yet demand a higher degree of responsibility in commercial dealings from businesses or enterprises which exercise a higher degree of economic power. The same On the evidence before him, rules and the same standards it was clear that the Bank would apply alike to the village grocer have been only too delighted if and the international conglome-

The time is ripe for a review of the traditional concepts of "extremely high-powered inde-pendent advisers" who were statutory adjustment of those concepts so as to suit the needs and interests of various sections of the community at a disadvantage in business transactions in an era of harsh economic

Le Garcon D'Or is on parade

decided cases over the centur-

course of negotiation or cre-

ation is not in itself an illa-

gitimate restriction upon their

islation in recent years

entitling the courts to consider

and take into account the strength of bargaining power

among the negotiators of a con-

tract represents a fundamental.

from the basic rule of common

law which still remains the

The Burmah Oil case con-

cerned that company's and its

subsidiary's holding of shares

in BP Ltd. The number of

those shares was large, and

This shareholding was the

company's greatest single asset, and had caused many of its own

16,000 small shareholders to

acquire or retain their shares

in the company. A share in

Burmah Oil was a passable substitute for a share in BP-

if shares in Burmah Oil were

their value considerable.

welcome, departure

The consumer protection leg-

to become unstuck.

freedom of contract.

though

norm.

THERE CAN seldom have been a busier racing schedule for the afternoon racing at Edinburgh pean central banks tend and Pontefruct, and evening despite their lip service to sport at Windsor and Wolversport at Windsor and Wolverhampton.

bargains. This is one of the making it.

side-effects of the odour of the

If a company makes a bad

fully sue the recipient of the

asset either for an order for its

return or for damages for

Nor can any member of the

company's workforce take

similar proceedings. Nor can

So strict is the law's regard for the sanctity of contract that

the courts do not recognise or

apply a doctrine of unjust

impoverishment-they do know

of hetrine of unjust enrich-

ment so as to recover the spoils

titling the victim of a bad

bargain to any form of legal

redress for or relief from his or her misfortune.

This, no doubt, is one of the

privileges of belonging to a nation of shopkeepers. Behind

the predictable decision on Friday, of the trial judge, Mr

Justice Walton, in the historic case of Burmah Oil Co. Ltd. r.

The Governor of the Bank of

England lurks this time-honoured legal principle. The principle itself is an

essential feature of the law's

approach to commercial trans-

from a departing trustee-en-

sanetity of contract.

deprivation.

the company itself.

For many, one of the more enjoyable sights at Edinburgh will be Le Garcon D'Or's reappearance on his favourite course when he parades before the ninth running of the fivefurlong sprint named after him.

No horse did more to earn a race in his honour than the 23-year-old Le Garcon D'Or. The sprinter, who began racing in 1960, set a record for this century by scoring on at least one occasion during each of the next 13 sersons. First

There is no sprinter in to-

Garcon D'Or Handicap of any- Glenfuir Stakes, the way should thing approaching the talent of the Robert Manners - owned gelding. However, the race has

RACING BY DOMINIC WIGAN

Dafvdd and Ramboro Again, as well as the Jack Calvert fiveyear-old, Caledonian, who is

out to notch his fourth con-

secutive victory. Ramborn Again, in no way disgraced when failing by a length to give Silent Tears 35 the in a similar handicap at Warwick on June 20, will relish the top-of-the-ground conditions, and can halt Caledonian's

Now Amberdamus. Letsgomo, and Singing Dandy

day's field of eight for the Le have been withdrawn from the be clear for Six Legs to notch an overdue first success.

At Windsor, Lester Piggott should again benefit through Grevill Starkey's suspension. Piggott stands in for the Pul-borough stable jockey on Guy Harwood's likely two-year-old winner, Never So Lucky, in the Albany Stakes.

Fifty minutes later, that same trainer could add to his formidable through Gayles Bambina in the Beaumont Handicap.

EDINBURGH

2.00—\$ami 2.30—Six Legs***
3.00—Ramboro Again 4.30-Prionsaa

WINDSOR

6.45-Never So Lucky 7.35—Gayles Bambina" 8.05-Childown Blue**

am Close: Sit Up and West 10.28 HTV News, 11.30 Paris Listen with Dame Janet by Night. Raker HTV Cymru/Wales—As HTV West e-cept: 10.05-10.20 am Cymru A'r Mor 11.05-11.20 Mwy Neu Lat. 12.00-12.10 pm Flatabatam. 1.30-2.60 Hamdden. 4.45-5.15 Ser. 5.00 Y Dvdd. 6.25-7.00 Report Wates. 10.30-11.00

> International Matcholay Darts Tourna SCOTTISH

9.55 am Alphabet 10.20 Advanture Time. 10.30 England Their England. 10.55 The Lost Islands. 11.20 Pro-Celebrity Snooker. 7.20 pm News Haad-Celebrity Snooker, 1 20 pm News Headlines and Road and Weather Report,
2 00 The Royal Horse Show from
Stoneleigh Abbey, 3.46 Give Us a
Clue—Michael Aspel, 5.15 Mork and
Mindy, 6.00 Scotland Today, Crimedesk, 6.30 The Amazing Years of
Cinema, 10.30 The Communicators,
Hugo de Burgh talks to Sir Huw
Wheidon, 11.00 Late Call, 11.05 Hammer House of Horror.

SOUTHERN

1.20 pm Southern News, 2.00 Houseparty, 2.25 "Union Station," stating William Holden, 3.45 Life Begins at Forty, 5.15 Happy Days 6.00 Day by Joelleding Southsport, 11.30 WKRP in Cincinnati.

TYNE TEES

9 20 am The Good Word 9 25 North East News. 1.20 pm North East News. end Lookaround 2 00 Give Us a Clue 5.15 Mork and Mindy 6.00 North East News 6.02 Sale of the Century 6.30 Northarn Life. 10.30 North East News 10.32 Northern Report 1 100 Presenting Lona Martell. 11.30 Our Little Town. 12.00 Learning from Children ULSTER

1.20 pm Lunchtime. 2.30 Monday atinee: "Bush Baby." 4.13 Uister Mattnes: Bush Baby. 4.13 Digiter News. 4.45 Call It Mataroni, 5.15 Joe 90. 6 00 Good Evening Ulater 8.30 Hare's Boomer. 10.29 Ulster Weather 10.30 The Irish Factor: The Brethren 11.00 Golfing Greats (Byron Nelson) 11.30 Bedtime.

WESTWARD 1.20 pm Westward News Headlines
2 00 The Monday Matines: "Grg.,"
storring Leslie Caron and Maurice
Chevalier. 4.12 Gus Honeybun's Birthdays. 5.15 Happy Days. 6.00 Westward Diary 10.32 Westward Late News.
11.30 Faith for Life 11.35 West Country Weather and Shipping Forecast.

YORKSHIRE

1.20 pm Calendar News. 12.00 Monday Maines: "The Magic Bow," staring Stewart Granger with Phyllis Calvett, Jean Kent and Dennis Price. 4 00 Hare Hore. 5.15 Sha Na Na. 6.00 Calendar (Emley Moor and Belmont editions) 6 36 Happy Days 10.30 The Sweeney. 11.30 Moura (film profile of Moura Lympany).

COLISEUM. S. 836 3161. CC 240 5258.
NUREYEV FESTIVAL Lact Week. Evgs.
7 30. Mat Wed & Sat 2,00. With The
Boston Ballet SWAN LAKE. Nurever
dances every performance. This available
for mat. Wednesday next. A lew Sasts
still available for other performances. COVENT GARDEN. 240 1066. S. (Cardencharge CC 836 5903.) 65 amphises a small for all perfs from 10 am on the day of perf THE ROYAL OPERATION. Wed & Sat at 7.00 Don Gioranni, Tomor & Fri at 7.30 Peter Grimes. GLYNDEBOURNE Festival Opera with the Loadon Philharmonic Orchestra. Until August 11. Tomor. Frl 5.55. Sun 4.55 A Midsympter Night's Dream. Wed. Sat 5.55 Ariadne auf Nakos. SOLD OUT Tel for possible returns BOX OFFICE 0273 812411.813424.

iei für possiole returns BOX OFFICE 0273 812411.817424.

SADLER'S WELLS THEATRE ECT. Tel. 01-837 1672 1673 8586. Credit Cards 10 am to 6 om 01-278 0871. Group Sales Box Office 01-379 6061. Until, Sat. Ev. 7.30. Sat. Mat. 2.30 BALLET STARS OF AMERICA. The Cream of American Bailet Dancers. Tonight, Wed Fri & Sat. Mat. Touch Me Pas de Deux Holberg Emergere Sunflowers/Five Dances. Desire. Tamor. Thur & Sat. Eve. Passeggiando, Sviva De Deux/Trio a Deux The Dving Swan, Percussion IV/Casus/Mements. Tats £1.50 to £7. SAVE £££Fs DANCE SUBSCRIPTION SEASON. For details Tel. 01-278 0855.

THEATRES

THEATRES

ADELPHI, S. CC. 01-836 7611. Evs. 7.30.
Sat. 4.0 & 7.45. Mats. Thurs. 3.00.
TONY BRITTON JILL MARTIN, PETER.
SAYLISS in MY FAIR LADY For group bookings telephone 01-835 7358 or 01-378 6061. Anna Neagle returns July 7. Now booking inrough to October.
ALBERY. 01-835 878. CC bkgs. 379 6555. Grp bkgs 835 3952 or 279 6061. Evs. 8.00 Thurs. Mats. 300. Stalls from 52.90. Sat 5.00 and 8.15. Sian Phillips. Dents Lawron Most Promising New Actor DRAMA AWARD 19501. Rodgers' and Hart's musical PAL JOEY.

ALDWYCM. 5 836 6404. CC 379 6233 and Hart's musical PAL JOEY.

ALDWYCH. S 256 6404. CC 379 6233

10-6 Sals 10-4). Into 336 5332.

Ton-sht 7.30 pm ROYAL SHAKESPEARE
COMPANY in new production of
TROPLUS AND CRESSIDA directed by
Terry Hands. Tonight 7.00 pm. Iew sents
avail. Booking also open for THE
MERCHANT OF VENICE toppening 14
Julyy and AS YOU LIKE IT repening 21

AMBASADORS. S. CC. 835 1171. Evs. 8.00. Tues. Mat 3.00 Sat. 5.30 and 8.30. RECORD RERAKING RUN of J. 8. PRIESTLEY'S Mystery Play DANGEROUS CORNER. Actiamed revival of Priestley's most popular play. Seat prices from \$3.00.

APOLLO, Shaftesbury Ave. CC 437 2663. Evgs. 8.0. Sats. 6.0 & 8.45. CLIVE JAMES, PAMELA STEPHENSON. RUSSELL DAVIS IN CHARLES CHARMING'S CHALLENGES An epic with 1,000 voices. APOLLO, Shaftesbury Ave. 5, CC. 437 2563, ONE NIGHT STAND, A new comedy musical by Mike Harding, From July 17. Book Now!

ARTS THEATRE (Ct Newport St. WC21.
01-856 3334/2152. Reduced Price Prevs
from July 28 at 8.00 ALL SEATS 83.00.
Opens Aug Srd at 7.30. Subs Eyes 8.00.
RICHARD HUGGETT as EVELYN WAUGH
in A TALENT TO ABUSE. An Original
One Man Play.

CAMERIDGE THEATRE. Tel 01-836 7040:
6356, Red Price Press from tomorrow.
636, Red Price Press from tomorrow.
638 8.00 (no perf Sat & Sunt. All sents
13.00. Opens Tues 12th July 2t 7.30.
Subs E998 8.00. Sat 6.00 & 9.00. Late
Show Fri 10.30. The Entire American
Company Jurect from New York in ONE
MOS TIME: THE GREAT NEW ORLEANS
MUSICAL ONE MO TIME IS A GOOD
TIME:

CHICHESTER Fostival Theatre 0243
761312. Season sponsored by Martin &
Rossi, Ltd. THE MITFORD GIRLS. Ton't
at 7.0. at 7.0.

COMEDY THEATRE S. CC. 01-930 2576.

Parton St., W1 The Award Winning
Musical Hit BILLY RISHOP GOES TO
WAR. Eys. 8.0. 5815 5.30 & 8.30.

FINAL WEEK MUST END SATURDAY. CRITERION, 5. 920 3216, CC. 379 6565.
Group blas 836 3962. Evs 8.0, 521 6.0.
8.45 LAST WEEK, CARL CHASE IN
HANK WILLIAMS THE SHOW HE NEWER
GAYE. Liverpool Everyman prod. Dir. by
Ken Campbell & Terry Canuing

Ken Campbell & Terry Canning
CRITERION. Now booking Dario Fo's
Jarce CANT PAY? WON'T PAY! LOW
PRICE PREVIEWS, ALL SEATS £2.90.
15 to 24 July.
DRURY LANE. Theatre Royal. Tel. 836
8108. THE BEST LITTLE WHOREHOUSE
IN TEXAS. Evs. Mon. to Thur. B.O. Fro.
and Sat 5.30 and 8.30. Group sales
Box Office 379 6061.

DUCHESS. CC. 01-836 8243. Evenings 8-9 Mats Wed. 5.00. Sats. 5.20 and 8-30. FRANCIS MATTHEWS. GEORGE SEWELL and LYNETTE DAVIES in THE BUSINESS OF MURDER. THE BUSINESS OF MURDER.

DUKE OF YORKS. S. 336 5122. Credit Cards 379 6565 930 0751 14 lines1 19 30-6.00. Sats. 9.30-4.301 Group bockings. 836 3952. 379 6061. Ergs. 2.0. Sats. 3.00 and 8.30. Stalls. and Circle from \$2.90. FRANCES DE LA TOUR. ACTRESS OF THE YEAR Sweet Awards 80. BEST ACTRESS. New Standard Drama Awards 30. BEST PERFORMANCE BY AN ACTRESS 1980 Drama Awards and DAVID DE KEYSER BEST SUPPORTING ACTOR Drama Awards of the Year 1980 in TOM KEMPINSKI'S DUET FOR ONE LAST THREE WEEKS.

THREE WEEKS.

FORTUNE RUSSEN St., WC2. 5 Bor Office and Creent Cards. 01-856 2228. To Celebrate the Royal Wedding The Fortuse Theatre Presents THE ROYAL SHAKESPEARE COMPANY IN BARTON'S THE HOLLOW CROWN'S SEATS AVAILABLE TONIGHT 30. An entertainment of words mustc about kingshin. Cast varies until Weet: Advian Harman. Barbara Leigh-Hunt. Richard Pasco. Norman Repentance irom 13 July. Bly reduction; il you book for bot entertainments.

GARRICK. S. CC. Box Oft. Tel. 238 AD51.
MINE LEIGH'S SMASH HIT GOOSEPIMPLES. MON-SAT 8 00 pm. SAT.
MAT. 3.00 pm. Group sales 379 6061. MAT. 3.00 pm. Group Sales 578 b001.
GLOBE THEATRE 01-127 1592 ALEC
MCCOWEN IN ST MARK'S GOSPEL
JULY 12 for 4 weeks only Book now,
GREENWICH THEATRE 5. CC. 858 7755.
Fros 7.45. Mats 53t 2 30. Last Week,
Shaw's THE DOCTOR'S DILEMMA. HAYMARKET THEATRE ROYAL 930
9832. DEBORAH KERR IAN CARMICHAEL IN OVERHEARD. A new play
by PETER USTINOY. Evgs. Mon.-Sat.
8.00 pm. Mals, Wed. at 2 30. Sat. at
4.30.

HER MAJESTY'S. 930 5605-7. CC. 950 4025-6. Grm. Sales 379 6067. Cc. 950 Sales 379 6067. Eves. 8.0. Sal Mats 3.0 FRANK FINLAY in the National Theatres multi-award minning international Smash Hit AMADEUS by PETER SHAFFER. Oirected by PETER HALL. KING'S HEAD. 226 1916. Dnr. 7. Show 8. WONDERLAND. a new musical set in Hollywood in the 40's.

Hollywood in the 40's.

LONDON PALLADIUM. 01.437 7373.

MICHAEL CRAWFORD in the Broadway Musical BARNUM. Eves. 7.30. Mass. Wed. and Sats. 2.45 Use the Barnum Holting. 01.437 2055. 01.734 8951 for Instant credit card reservations.

MERIMAID TM. Puddle: Dock. Blackfriars EC4. 01-236 5568. CC. 01-236 5324. D1.930 0731. EASTWARD HO! A NEW MUSICAL based on the Jacobtan Comedy. Directed by Robert Chetwyn. Red price arey Ton't 8.0. Opens Tomor 7.0. Subsets 8.0. Mats Thurs & Sat 4.3D. Restaurant 01-248 2835. Car marking adjacent. Titts. £2 to 5.6. From Aug. 19 CHILDREN OF A LESSER GOD.

adjacent. Titls. £2 to £6. From Aug. 19
CHILDREN OF A LESSER GOD.

NATIONAL THEATRE. S. 928 2252.
OLIVIER (open stage): Ton't, Tomor 6.00
Indicating Don Juan In Hell) by Bernard
Stage Ton't, Tomor 7.30
LYTELITON terroscenium stage): Ton't,
Tomor 7.45 stow price prays; WHO'S
AFRAID OF VIRGINIA WOOLF? by
Edward Albee.
COTTESLOE ismall auditorium—low price
titis! Ton't. Tomor 7.30 DON JUAN
by Mollicre trans John Fowles.
Olivier Lyttelton Summer Standby: any
ursoid seats £2.50 i£2.80 mid-week
mass) from 10 am oh dar. Car park.
Restaurant 928 2033. Credit card bks.
928 5933.
NT also at HER MAJESTY'S.

NEW LONDON THEATRE, CC. Druy Lane NY also at HER MALESTY'S.

NEW LONDON THEATRE. CC. Drury Lane
London WC2. 01-405 0072 or 01-405
1567. Booking now until Feb. 1982.
Inearest Underground Covent Garden).
Evenings 8.0. Tues and Sat. 3.0 and 8.0.
Credit and telephone bookings from
9 am CATS. THE ANDREW LLOYD
WESBER T. S. ELLIOTT MUSICAL. ADDITIONAL BOX OFFICE (at normal theatre
prices) The Ticket Centre (most to Wyndham's Theatre) St Martin's Court. Charing
Cros Rd. Landon WC2. 01-240 2750.
Group Sales 01-405 0075 or 01-379
8061. LATECOMERS WILL NOT BE
ADMITTED WHILST AUDITORIUM IS
IN MOTION. PROPED privite in therefore requested. BARS OPEN 1 HOUR
PRIOR TO PERFORMANCE.

OPEN AIR REGENT'S PARK. CC. 5.
48. 24.1. ANDROCL25 AND INE
LION preview tonight 8.00, opens tomorrow. THE COMEDY OF ERRORS Thurs
2.30 & 8 uo. MUCH ADD ABOUT
NOTHING Fri & Sat 7.45. PALACE S. CC. 01-437 5854. RODGERS 4 HAMMERSTEIN'S OKLAMOMA! Evgs. 7.30. Mats. Wed. and Sat. 3.00. Group bookings (01-278 6061). Better selection of seats available Mon.-Thur.

or seats evaluable Mon-Thur.

PICCADILLY S 437 4506 CC 379 6565.

Group bkps. 01-379 8061. 836 3962.

Mon-Fri. 6. Mats. Wed. 3. 5845.

6. 40. Stalls from \$2.30. Students \$2.90

in advance for \$2.30. Students \$2.90

in advance for \$2.10 willy Russell's new comedy EDUCATING RITA. Comedy

of the 147 JVE. Awards 1980. RSC

also at Aldwych, Warehouse.

PRINCE EDWARD 5. CC. Box Office 437 also at Aldwych, Warehouse, 1988. RSL
PRINCE EDWARD. S. CC. Box Office 437
8877. CV Hothine 439 8499. Group sales
(Economy Price) and Sat. 3.00. Eve.
Peris. end 10.15. EVITA by Tim Rice
and Andrew Lloyd-Webber. Dir. by
Harold Princo. Seat prices from £3.50.

QUEEN'S. S. CC. D1-734 4165. 01-439
5:43. 11.439 4031. Peneiuson KEITM,
Peter JEFFREY. Barbara FERRIS in
MOVING. A new play by Stanley Price.
Birched by Robert Chetwyn. Eves.
8.00. Mats. Wed. 3.00. Sat. 5.00 and
815 G.D.p viles D1-379 5081. LAST
THREE WEEKS.

RAYMOND REVUESAR, CC 01-734 1593 At 7-00, 9-00 and 11-50 pm. Open Sun. PAUL RAYMOND Present New FESTIVAL RAYMOND PRESENT New Girls, New Theilis 23-4 sensational year, fedly sir-conditioned. ROYAL COURT. S. CC. 730 1745: Wedls Premere RESTORATION. Written & Directed by Edward Bond. Music by Nick Bical. Press from July 15. ROYAL COURT THEATRE UPSTAIRS, 730 254, ROOM by Natasha Morgan, Eygs 8.30, Lunchtime Perf Pri 1.15, Last Week. HOUSE GUEST with PHILIP STONE.

SHAFTESBURY. CC. Shaftesbury Ave., WCZ, Box Office 836 3862 or 336 4235.

Credit Card bkgs. 930 0731 44 lines.).

9.10-6.00 379 6565. Sait. 9.30-4.301.

Group bookings only 01-839 3092.

TOM CONTO and NANCY WOOD THEY EP. AVING OUR SONG. Prices Stalls. Royal Circle 58.00, 55.00, 55.00.

Circle 53.50, 52.50, CAP's £4.00, (Wed. Mat. only best seats. Students standby 4.00). Eygs. 8.00. Matinesy Wed 3.00.

Sab. 5.00 and 8.30. GEMMA CRAYEN returns from holiday July 20.

ST. GEORGE'S Tufnell Pk. 607 1128. returns from holiday July 20.

5T. GEORGE'S Turnell PL 607 1128.

TOMOR & Wed 7.50 MACRETH. Thurs.
Fri & Sat 7.30 MACRETH. Thurs.
Fri & Sat 7.30 MACRETHER LOVE
ROYAL Antidopy of fow scenes &
THE LOVES OF MENRY VIII. Last Two
Weeks Must end July 18.

5T. MARTIN'S CC 235 1441 Proc. 2.00.
Another Christies THE MOUSCITAD,
World's longust-ver run. 29th Year,
SORRY. We never An reduced prices

STRAND 01-518 2650. 386 4141. FrenIngs 8.00. Mats. Thurs. 2.00. Sat. 5.30
and 8.30 LONGEST-RUNNING COMEDY
IN THE WORLD NO SEX PLEASE—
WE'RE BRITISH. Directed by Allan Davis.
Group Sales Office 01-379 6061.

TALK OF THE TWOM CC 01-314 5051. Group Sales Office 01-379 6061.

TALK OF THE TOWN. CC. 01-734 5051.
LONDON'S GREATEST NIGHT OUT.
S HOURS OF TOP ENTERTAINMENT.
At 9:30 THE TALK OF THE TOWN
GRACE KENNEDY. Dinner Dancing 3
Bands.

VAUDVEILLE S. CC. 01-836 9988. Evenings 7.45. Matinees Wed. 2.45. Sats. 4.00. DONALD SINDEN. Dinah Sheridan. Gwen Wattord. Polly Adams in PRESENT LAUGHTER by Moel Cowald. Group Sales Office 01-379 6061. WAREHOUSE Donmar Theatre Eartham Street Covent Garden. Box Office 835 6808. ROYAL SHAKESPERE COMPANY. New political thriller by Howard Brenton. THIRTEENTH NIGHT, 5ests avail tonight 7.30 pm. All seets 53.50. Students 82.00 in advance from Aldwych Box Office.

WINDMILL CC. 07-437 5312. Twice nightly Mon-Sat. 7.0 and 9.00 pm. Sun. 6.0 and 3.00 pm. Sun. 8.0 and 3.00 pm. Sun. 6.0 and 3.0 pm. Paul Raymond presents. RIP OFFI Hotter than ever for 181. The erotic experience of the modern era. Sth great year. A TALE OF A LUGGY BONNET tiel

NANECDOTE related to A us by our shooting acquaintances comes to mind. At the end of the day's sport, gamekeeper Jimmy Jamieson was observed waiting patiently among the party, his deerstalker's flaps still tied across the top of his head, his ears an exuberant blue with the Grampian cold. "Why're ye standing in the wind with your bonnet. not over your ears. Jimny?" a friend inquired.

"I ha'na worn my bonnet since 'the disaster." *What disaster, Jimmy?" The disaster when the Laird offered me a dram of The Macallan, and I didna hear him."

Such is the very stuff of Testimonials.

THE MACALLAN. THE MAIR.

FINANCIAL TIMES

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(S) Stereophonic broadcast \$Medium wave RADIO 1

5.00 am As Radio 2. 7.00 Mike Read 9.00 Simon Bates. 11.00 Andy Peebles 12.30 pm Newsbeat. 12.45. Paul 9.00 Simon Bales, it loo Anny recursion 12,30 pm. Newsbeut. 12,45. Paul Burnett. 2,30 Dave Lee Travis 4.30 Pater Pewell. 7.00 Stayin Africa with Andy Paebles. 8.00 Richard Skinner 10.00-12.00 John Feel (S). RADIO 2

RADIO 2

5.00 am- steve Jones (S) 7.30 Terry Wagan (S). 10.00 Jimmy Young (S). 12.00 John Dunn from the Royal Show, Stoneleigh (S). 2.00 Joan Challis (S) 4.00 David Hamilton (S). 5.45 News and Sport. 5.00 David Symonds with March More Music (S). 8.00 Falk on 2 (S). 9.00 Humphrey Lyttelton (S). 10.00 Town and Country Quar 10.30 Ster Sound 11.00 Erran Matthew with Roinal Midmight 1.00 am Truckers Hont (S). 2.00-5.00 You and the Night and the Music (S).

R IDIO 3 6.55 am Westher. 7.0 News. 7.05
Morring Concert (S). 8.00 News. 8.05
Morring Concert (contd.). 9.00 News.
9.05 This Week's Composer: Memotil
(S). 10.00 Richard Morkham pano
recital (S). 10.50 Henryk Szeryng:
vialin resultal (S). 11.25 Cricket: Second Test: England v. Australia from Lord's, including 1.35 pm News. 1.40 Your Lotters Answered and 2.00 Lunchtime scoreboard. 6.40 Mainly for Pleasure (S) (joining VHF). 7.00 College Concorts 1980-81 (S), Part 1. 7.40 Herpes

Britain (S) 11.00 News 11.05-11.15 Elisabeth Lutyons (S).

VHF—with Medium Weve except as follows: 5.55-6.55 am Open University.

follows: 5.55-6.55 am Open University.

11.25 BBC Scoush Symphony Orchestra (S). 100 pm News. 1.05 BBC Lunchtime Concert (S) 2.05 Matinae Musicule (S). 3.05 Schumann and Liszt: piamp recital (S). 4.05 Now Records (S). 4.55 News. 5.00 Mainly for Pleasure (S). 11.15-11.55 Open University and 11.55-12.55 am Open University for students in Scatland, Wales and Northern Ireland only Wales and Northern Ireland only RADIO 4

RADIO 4
8.00 am News Briefing. 6.10 Farming Week. 6.25 Shipping Forecast 6.30 Today, including 6.45 Prayer for the Day; 7.00, 8.00 Today's News; 7.30, 8.30 News Headines. 7.45 Thought for the Day. 8.35 The Week On 4. 8.45 John Ebdon e-plores the BBC Sound Archives. 9.00 News 9.05 Start the Week with Richard Baker 10.00 News. 10.02 A Smell Country Living 10.30 Daily Service. 10.45 Morning Story. 11.00 News. 11.05 Down Your Way visits Shrewsbury. 11.50 Weigh in. 11.00 News. 11.05 Down Your Way visits Shrewabury. 11.50 Weigh-in. 12.00 News. 12.02 pm You and Yours 12.27 Lord Pater Wimsay. 12.56 Wosther, programme news 1.00 The World at One 1.40 The Archers. 1.55 Shipping Introduct. 2.00 News. 2.02 Women's Hour. 3.00 News. 3.02 Alternoon Theatre (\$) 4.35 Smith Against the System. 4.45 Story Time.

orecast. 5.55 Weather, programme news. 6.00 News. 6.30 The News. Out? (5). 7.00 News. 7.05 The Archers. 7.20 Start the Week with Richard Baker. 8.00 The Monday Play (5). 9.30 Kaleidoscope. 9.59 Weather. 10.00 The World Tonight. 10.30 Science New 11.00 A Real of Science Now. 11.00 A Book at Bed-time. 11.15 The Financial World Tonight. 11.30 Today in Parliament. BBC Radio London

London Broadcasting

Capital Radio 7.00 am Mike Smith's Breaklast Show. 10.00 Michael Aspel. 12.30 pm

Simplex (short story). 8.00 College 5.00 PM: News Magazine 5.50 Shippint Concerts (S), Part 2 8.45 Tartini (S), lorecast. 5.55 Weather, programming 9.00 Crowded Hours. 9.45 Ivo Pogoranich: piano recital (S) 10.30 Jazz in Outz (S). 7.00 News. 7.05 This

5.00 am As Radio 2, 6.30 Rush Hour.
5.03 Morning Star. 10.03 The Robbie Vincent Telephone Programme. 12.30 pm London News Dest 12.40 The Total Music Show. 2.30 Tony Blackburn. 5.00 News. 5.15 Music on the Move. 6.33 Inside London 7.03 Black Londonera. 8.00 As Radio 1, 10.00-5.00 am Join Radio 2.

6.00 am Bob Holness and Dnuglas Cameron. 10.00 Brian Hayes, 12.00 LBC Reports. 7.00 pm London Life, 9.00 Nightine. 12.00 LBC Reports Midnight 1.00 am Night Extra. 3.30 LBC Cinema, 4.00 Alter Eight Sunday (repeat). 5.00 Morning Music.

Sindw. 10.90 Michael Aspel. 12.30 pm Mike Allen. 1.00 First Report 1.10 Mike Allen cont. 3.00 Roger Scott. 8.30 Lon-don Tonight. 8.30 Alan Freeman (rock missc). 10.30 John Seche's Late Show. 12.00 Midnight Special.



Balanchine's "Garland Waltz" from "The Sleeping Beauty"

New York City Ballet

Balanchine's Chaikovsky

by CLEMENT CRISP

staged tributes to the music of a single composer on three occasions. In 1972 there was the phenomenal Stravinsky Festival; in 1975, Ravel was similarly celebrated; now, Chaikovsky has been honoured. Some 20 works were presented — of which a dezen brand new — and there can be no better indication of Taras. Designs with Strange of Strange and Stravinsky Festival; There were, for me, two miracles in the festival—both produced by Balanchine. The first came in Tempo di Valse—a collection of waltzes which included a variation from John Chuded phenomenal Stravinsky Festival: can be no better indication of NYCB's continuing dedication and creative vitality. Even though schedules were dogged by injuries to leading dancers, so that programmes and casting were disrupted, the series of performances that I saw were

tremendous. The festival involved six company choreographers:
Balanchine, Robbins, John
Taras, Peter Martins, Jacques
d'Amboise, Joseph Duell, and if certain works were less than happy, the standard of dancing was always superb; a new choreographer (Joseph Duell) showed real promise, and Balanchine produced two pieces of exceptional fascination. (His revival of the Mozartiana which he first mounted in 1933, hailed by every observer, was a victim of injury when Suzanne Farrell hurt herself during its first performance. Similarly, his Hungarian Gypsy Dances had

von Aroldingen's injury caused its postponement in repertory). An important innovation of the Festival was the reductio ad superficial of NYCE's usual and nostalgic, or with the Royal aroused in him by this tragic, decorative sasterity — whe Ballet's several and unenterprise saturated music. The adagio is single permanent setting designed by Philip Johnson,

architect of the State Theatre. and his partner John Burgee. The commission from Balanchine was for an "ice palace" wherein Chaikovsky The result is a set — or

clear plastic tubing which is a cave, a palace, a cathedral, an interior or exterior by adjustment of its components. Admirably lit by Ronald Bates, this decor proved apt for every ballet, and even for a programme of non-festival repertory which I saw. I can best suggest its quality by saying that it allows the audience's imagination free tein; during Balanchine's reworking of the Sleeping Beauty garland dance one could imagine the whole ballet given in this setting - a palace, its gardens, a forest,

could all be evoked. Balanchine's idea for the festival was to tell New York audiences that there is more to Chaikovsky than the three great Maryinsky scores; it owed some-thing also to his St. Petersburg years as student and dancer, when he appeared in those classics" at the Maryinsky and danced in Chaikovsky operas, for these are persistent artistic memories; it also re-minded us of his membership of a distinguished musical family, whence his love for the less-known piano music and songs and the unjustly neglected orchestral music. By inference one could see how Balanchine was also extending the horizons

The New York City Ballet has choreographers, reminding them of Aurora. In the same way that winged, bearing lilies, who staged tributes to the music of Chaikovsky's genius as it is possible to deduce the spirit remain for a moment as mere melodist, orchestrator, master of of a larger work from its parts.

Taras' Designs with Strings ineffably danced by Allegra Rent and Ib Andersen, Balan chine's flower-waltz from Nut-cracker, and Taras' dramatically allusive setting of the Onegin waltz for students of the School of American Ballet.

Balanchine here created a version of the Sleeping Beauty garland waltz, or perhaps one should say he remembered the waltz, for I have never before been made aware of how this number must have seemed at the Maryinsky Theatre. Sixteen couples, joined by nine more danseuses and a beyy of young girls from the School, were deployed in evolutions which are both the "then" of St. Peters-burg in 1890 and the "now" of New York in 1981.

It is a masterpiece—the gar-land dance in which Balanchine appeared as a student at the Maryinsky and, nearly 70 years on, has remembered and reconbut one showing before Karin has done to keep the classic academic dance alive and relevant in America. Compared with the Kirov version, which is "authentic" though adulterated ing stagings, this garland dance one artist's immediate vivid blazes with life. It unfolds to response to another with whom the furthest reaches of the has has complete sympathystage; its patterns are har-monious, inevitable, as the gariands sway and bend and the dancers interweave and entwine. and the children—shades of the student Balanchine, though he

> among them. In it the continuing importance of The Sleeping Beauty is strongly to be sensed. I found it most beautiful and exciting

sbirts. Before passing out, Jack

Beaty is asked "What if a

socialist party came to power

park and directed to live what

he preaches. A speech advocat-

World alignment has proved an

incitement to riot. The Ameri-

Warehouse

we can sense what Balanchine could—and, please, must—make of Beauty. It has been a longtime dream that Balanchine will stage the full-length ballet. This garland dance brings the dream a little nearer reality, as does the present richness of NYCB in dancers ideally suited to meet the grandest demands that

No less thrilling, but how different, the closing of the festival with a performance of the sixth symphony's last three movements. The allegro con gracia was set in yearning style by Robbins; the orchestra (who played magnificently throughout the festival) undertook the succeeding molto vivace, and then came Balanchine's portraittribute to Chaikovsky in the adagio lamentoso.

Beauty can make.

Many comments about Balanchine's choreographies tend to clichés about "abstract" dance. but anyone who considers the great body of his work can see how filled with emotion is his response to scores, how passionale — but with passion ordered, controlled, never gratuitous, and never "abstract" for his ballets are filled with the life of his dancers as well as of the dance.

Yet no one, I suspect, could have predicted the visual bravado, the depth of feeling aroused in him by this tragic, one might say this of the entire Festival. The central assump-tion in this adapto is that Chaikovsky knew that he must kill himself, an inevitable outcome of Tsarist society's perserather, the "grammar for a set" has yet to bring boys into the cution of a homosexual, and that to the West End in St Mark's comprising 3,600 pieces of number—move with careful joy in the last movement of the last Gospel for a four week season

> So Balanchine shows us three grieving women - Karin von Aroldingen, Stephanie Saland, -words to make anyone take Judith Fugate—with an attendthat prepares us for the arrival angels, white robed, white Comedy Theatre.

After a Labour Party ward want only the Garden of Eden is particularly good at convey-meeting, a group of socialist or, failing that a planet of dust. ing the uneasy camaraderie politicians is attacked by black. The fear is articulated by Beaty. between the Labour politicians,

tomorrow?"

three witches in what turns out of 37 years' loyalty to the cause.
A sheet of orange plastic is to be futuristic thriller re-write A Northern brass band rally is cleared and Howard Brenton's of Macbeth. We have Stalinist trapped in the image of a line dream play" is under way.

Beaty is surrounded by three winister (Derek Godfrey) who plastic macs. And Beaty's act resists the call to arms in of regicide in a Northern hotel,

California, drinking himself to

death by his swimming pool. An

John Bowe, who was Beaty's

production.

ing the nationalisation of African leader is Banquo's Blythe), is an exciting flash-American assets and Third ghost, played by the same actor, point where public ambition

the revolutionaries is that they and ambifious piece of work. It rationally. Brenton suggests

movement off the pitch but he

best friend.

the translucent tubing of the -glorious imagery.

They are succeeded by purplefigures, emissaries of death, who watch as a procession of black-clad monks appear and lie centre-stage in the form of a cross—oddly like priests prostrated before the altar as they take their final vows. These black figures suddenly heave and yawn apart, like a grave opening to receive a corpse, and then a small white-robed boy appears at the back of the stage, bearing a lighted candle. He represents the soul of the departed, and as he walks downstage the blows out the candle-reference to a Sufi theory that where the soul's light comes Benson is a one-man practice in from, there will it go. The curtain fell-and deliberately did not rise again—upon an audience hushed puzzled even disturbed; but many of us were gripped by the power of this salute and farefell to Chaikovsky.

The dance-language had been of the utmost simplicity, and so of greatness comprehended, of genius speaking to genius. I shall hope to comment further upon the festival, upon other new works and upon the stature of the company performances

Alec McCowen and 'St. Mark's Gospel' Alec McCowen is to return to the West End in St Mark's

symphony this is Chaikovsky's at the Globe Theatre opening

Alec McCowen gave his first solo performance of St Mark's Gospel in 1978 at the Riverside Studios, subsequently transfer-

Thirteenth Night by MICHAEL COVENEY

The dream takes on the headed by David Waller's ruth-

characteristics of a nightmare. less Prime Minister, Iolling

The three girls could be the around in a self-satisfied lard

Architecture

Rediscovering delight by COLIN AMERY

announcement that the Govern- scious areas. ment cannot find any cash to support Britain's only indepen-dent architectural school, that of the Architectural Association in London. This sad decision by the Education Secretary Mark Carlisle means that students from the UK will continue to be outnumbered by the large intake of foreign students who can afford the fees.

The chairman of the school, Alvin Boyarsky, who has been in the forefront of the battle to win mandatory grants described the decision as purely political and predicts that the school will have an 80 per cent foreign intake by 1983.

I must declare an interest as is the liveliest and most influential school in the country and it is a tragedy that the Govern-ment's short-sighted decision will make the school an enclave of rich students remote from

the British architectural scene.

The Architectural Association has a new president, the architect John Prizeman who has issued a statement saying that he hopes that the AA (which is house. Curved glass roofs open to all those who are covered in deciduous vines interested in architecture) will make for a light yet shaded help to rediscover the element of "delight" in buildings. One of his remedies for bringing architects and the users of buildings closer together is a proposal that architects should act more like General Pracutioners. It should be possible for you to consult an architect GP about a design problem and he should be your own local

man. I went to see an architect who fits into this category. John London living and working in be loved again.

The architectural week began Hampstead, Kentish Town and badly last Monday with the other similarly architect-con-Hampstead, Kentish Town and

> John Benson is a bit like a doctor. He gets to know his clients and is not averse to designing a kitchen extension, a swimming pool or a conservatory. His work is not confined to London and one of his most interesting schemes is a swimming pool wrapped around a house on the outskirts of Hereford. The pool is built under a glass and timber roof which was built in 10 weeks by a local carpenter. It includes a diving pit that is deep enough for a little indoor scube work.

In Holland Park Benson has added a Gothnick front wall to a 19th-century villa that has a member of the Council of machicolations and pinacles and the Association, but it is quatrefoil mouldings. The wall generally accepted that the AA is ostensibly designed to keep out traffic noise but it performs this mundane task in a way that dignifies the whole house.

When an architect runs his practice like a GP he has to be flexible on matters of style. Benson has recently completed an elegant addition to an 1820s house in Hampstead that takes the form of a conservatory that follows the style of the existing the low level of the light is The framework of the conservatory is made of pine with a light metal frame inside.

The small-scale practice, the sympathetic local designer, the close relationship with the client, are all ways that the architect can win a better res-ponse from the public. Architects are not managers, they are designers first of all and it is the small practices that can lead the way and help architects to

Curved glass conservatory added to an 1820 house

by DOMINIC GILL

Her Majesty's **Riverside Studios**

in its directness had been. Transferring Peter Shaffer's alternation of sympathy and Balanchine's realisation of the play from the Olivier's open scorn, but this is inherent in Transferring Peter Shaffer's alternation of sympathy and score and his summation of stage to the proscenium stage Chaikovsky's tragedy. Perhaps of Her Majesty's makes less prehend everything that is implied in this ritualistic work; but a proscenium expect; I thought it was almost even to a non-Russian work; but a proscenium expect. even to a non-Russian, it spoke | before, and a very fine one. The important changes are Frank

Finlay for Paul Scoffeld as Salieri and Richard O'Callaghan for Simon Callow as Mozart. This is a more saturnine Salieri, with an edge to his words even when they seem harmless. The great cadenza at the end of the first act, in which he declares war on God for allowing genius to the silly, vulgar Mozart and denying it to himself in spite of the bargain

he made in his youth, is powerful rather than subtle, Mark Hamburg rather than Cortot. yet it is undeniably effective. The author has simplified the second act, bringing Salieri nearer the front of things: Mr stock who knows this waltz only dant group of female mourners. ring to the Mermaid followed by Finlay cannot avoid seeming as the statutory danse générale. To them come a troupe of a West End season at the more comic than the situations suggest to me, with his constant

that the danger of revolution is

that "we could become the

thing we seek to destroy.'

There is plenty of evidence for

agreeing with that, but no sign

of how to avoid it. This does

not diminish the right of the

playwright to give voice to

Neil Kinnock, wanders dreamily

aghast through the landscape.

retreat in Suffolk eventually populated with the dead bodies

performance that snaps shut with a ferocious bite when con-

fronting the age-old question of

Michael Pennington as Beaty,

cynicism.

required to utter shrill treble of contemporary Hungarian giggles, which seem to me even music last week had a jinx upon less appropriate than they did for his predecessor, for his is basically a more mature characterisation. Yet he does not achieve the appearance of a man who, however frivolous, was capable of composing the superlative music that we are treated to at happily generous intervals during the evening. It's possible to do so, I know, for I have seen it done.

The changes in the script are slight, the chief of them being the deletion of Salieri's servant posing as the mysterious messenger who commissions the Requiem. I can't pretend that I admire the play; it seems to me to reach a climax at the point where Salieri seduces Mozart's wife (Morag Hood), which must also be the point at which his dedication to God first cracks. It's comparable with Salieri's poisoning of Mozart's wine in Pushkin's play. Yet this climax is ignored afterwards, and Salieri's mad jealousy kept as the only spur in his plotting. All the same, you can't write a play about Mozart without golden moments; and Peter Hall's Tony-winning production is splendid indeed.

Museum of the Year award

The Hunday National Tractor and Farm Museum at West Side, Newton, Stocksfield, Northumberland, has been chosen as Museum of the Year for 1981. The winner of this year's contest, sponsored by The Illustrated London News and National Heritage, received £2,000 and The Illustrated Lon-

Amadeus by B. A. Young Fabian and Matuz

> From start to finish, River- forged on to the end. Mr O'Callaghan is still side's enterprising mini-festival On Saturday the hall was it—not a single concert of the series was as successful as it should or could have been. The first was ruined by a vilely below his best form. I have insistent buzz from a faulty

lighting system; and the second, given by the New

two last concerts on Friday and Saturday, respectively for cimbaloms and solo flute, made the lively impressions they should by rights have done. Evidently we do not have in England a surplus of cimbalom tuners (the job is an exacting

one, and trickier than tuning a piano)—the few who exist are both elusive and expensive. The cimbalom virtuoso Marta Fabian with her partner Agnes Szakaly played their recital of cimbalom duos on Friday on two instruments which were out of tune from the start, both individually and relatively, and which by the end of the evening had wandered apart in some registers by as much as a quarter-tone.

The effect was definitely striking-but it was certainly not authentic; and it allowed being found from savings. no one present to appreciate the very particular and beautiful (and not in the least discordant) qualities of the instrument. No self-respecting planist. would agree to give a serious recital on a jangly pub-piano; The Artist's Eye: David Hock-but rather than leave their ney is on show in the Board

quiet, the audience a decent size, the programme interesting, and the instrument itself in below his best form. I have written several times in recent years on this page about the remarkable flute playing of Music Studio from Budapest, by Istvan Matuz. But on this a programme which seemed to occasion, although his mouth bave been designed expressly to blew and his fingers pressed the show off the Studio's very least original and least interesting work. On Thursday, only 15 not seem to be in the music. not seem to be in the music. people (including critics and There was too much breath, and

> colouring, expressive nuance. In the last two works of Matuz's programme, an elaborate and technically demanding solo study called Plus Alpha, by Barnabas Dukay, and a transcription for flute and piano of Bartok's 15 Hungarian Songs, there was a glimpse of the real musicians behind the notes: but not enough, and too late.

Wednesday late opening at the National Gallery

The National Gallery has announced that it will remain open until 8.00 pm on Wednesdays during the months of July and August. The necessary funds for the overtime involved are

Attractions on Wednesday evenings include a special series of talks at 6.30 pm by keeper staff at the Gallery, including the director himself.

The Artist's Eye: David Hockaudience stranded, much to Room July 1-August 31; the their credit — and with the restaurant and shop will remain greatest forbearance and good open until 7.00 pm and 7.45 pm

CRICKET BY TREVOR BALLEY

Lord's Test fails to please the crowd Justice tips scales for John McEnroe MOST OF the cricket served which is rather anaemic by Willis and Dilley, and the ing than their opposite numbers

people killed, including the flecked by a strange score of Ambassador. The trouble with jingles by Nick Bicat, is a rich

can Embassy is attacked and 12 Barry Kyle's

most or the crievel served which is cather anaemic by whils and Dilley, and the ing than their opposite numbers up during the first three days international standards, to bowl failure of our seam bowlers to even though the wicket was of the Lord's Test has seldom out their opponents twice in maintain a consistent line and easier and the opposing batting been, apart from the fielding, the time available, even though length. Willis did worry all the stronger. more than mundane. It has the Australian batting is short batsmen with his bounce and certainly failed to do justice to of both runs and depth. the setting the capacity Have the Aussies this century was hardly used after the tea crowds or the occasion. The ever arrived at Lord's without interval presumably because he blunder not to recommence play a single first class century to was not well. on Friday evening - when the their credit, and with their sun shone after the umpires main batsmen averaging view, the most encouraging 81 speak for themselves. With the time taken to remove the covers, and a sluggish had come off for bad light - between 25 and 35?

covers, and a sluggist rate have not assisted.

Apart from two spanned and a sluggist rate have not assisted. fingers of two hands.

Providing the pitch was easy paced, this has always anneasy the The game now seems to be on antibady drifting steadily towards a draw comprehensible.

Providing the pitch was easy However, that paced, this has always appeared workmanlike k paced, this has always appeared Workmanlike k

nobody has produced an out that long awaited first Test win, appointed. His action does not a fine action, excellent control standing innings. The number especially as the pitch and the yet appear to be sufficiently and possesses all the attributes of memorable strokes, mainly atmosphere gave his bowlers grooved. His long walk back of a top class seamer of which almost be counted on the lier in the game thus more encouragement than ear is depressingly slow.

However, thanks to sensible paced, this has always appeared workmanlike knocks — from the most likely outcome. Hughes, Border and Marsh—because in these circumstances the visitors managed to escape.

the time taken to remove the four back in the pavilion at attacking bowler he was two attacking covers, and a sluggish over four back in the pavilion at attacking bowler he was two attacking rate have not assisted.

His pri

The game now seems to be on Thursday even more intheir performance. After all. because in these circumstances the visitors managed to escape.

because in these circumstances the visitors managed to escape.

the Australians were unlikely. They might even secure a first the Australians were unlikely in dismiss. England who, on innings lead, though, with the to dismiss England who, on second new ball due to arrive paper at least, has a strong shortly, this is unlikely.

batting line up, twice. Shortly, this is unlikely.

Conversely, one doubts the Their recovery was helped Conversely, one doubts the Their recovery was helped Alderman—were more menaction, that too many of our home born best prospects are concentrating too much on keeping the opposing young quickies—Lawson and batsmen quief rather than howling them out?

egged on by the extreme blan-

dishments of his lover (Domini

and private loyalties carry the

John Bowe has a key speech.

just before his death, about the

need for good men to act

ful impact of the model.

Lawson is fast enough to hurry batsmen even on a slow pitch, his bouncer accounting for both Gooch and Woolmer. He maintained his pace for 43 From the England point of overs. His figures of seven for feature was that for several With this type of form and overs Botham looked the fine of slips he never stopped

His principal partner was

they are one up in the series to the large number of pace and would be well satisfied with bowlers from overseas currently the draw and the prospect of a dominating the county scene pitch at Headingley which their and with so many himited-overs pace bowlers are likely to matches when containment is exploit rather better than the main consideration, that too

BY JOHN BARRETT

having the arguments but, after don News trophy, a porcelain years of talk, lacking the will.

IT WAS poetic justice that the this Wimbledon, made sure of success—worth £21,600 to the I would be the last to con-22-year-old American, John the second tie break and American—spanned 3 hours and done McEnroe's violent verbal Wimbledon, for last year it was the third set. the left-handed American who had faced Jimmy Connors in the semi-final. That punishing four sets win, plus match congestion due to rain, left McEnroe drained.

This year, it was Borg's turn, and one can only sympathise with the five times' champion that in Thursday's magnificent semi-final Conpors should have chosen to produce probably the best tennis of his distinguished career.

Not that Jimmy would accept that assessment. The ultimate looked likely to break serve at orofessional, to him winning is any moment. the only thing that matters. In the 1980 final, McEnroe's when Borg fell from 30-0 to cision to recommend to the service power had threatened to 30—40 as a rushed backhand Men's Pro Council that he should

swamp the Swede, but a two sets lead was denied him. This time, they both started faster. Borg's ground stroke superiority gave him the opening set.

But McEnroe, serving well throughout for the first time

Those fleeting moments of American, and he claimed the than Borg to heat him. set two points later with a confident forehand volley.

During the fourth McEnroe, still serving with II. None of the previous 12 ever power and disguise, began to won the title again. Such is look increasingly confident McEnroe's genius, he could against the Borg serve which surely break that record if he was not at its best. Coming in so chooses. behind early hit returns, whose slice kept them low, McEnroe of earlier fines of \$2,250 (and

leaping smash and another fore- Frawley. hand volley from an early hit return sealed the victory. The 4-6, 7-6, 7-6, 6-4

McEnroe also became the

13th American to win at set, Wimbledon since World War He might not. Already aware

a further \$2,500 recommended), McEnroe was told as he was It came in the tenth game leaving the ground of the depass ended in the net be fined the maximum \$10,000 McEnroe missed his first cham- and be suspended for three pionship point when a back- weeks following his outbursts hand pass flew wide. But a in his semi-final against Rod

Not surprisingly, he did not attend the champions' dinner The fines were justified.

McEnroe, should have beaten produced really accurate de- 23 minutes of high-calibre play outbursts. But, until we demand liveries and firm volleys to deny that stamped McEnroe as the the same high standards of per-Bjorn Borg, 25, in Saturday's Borg four set points at 4-5 in most versatile and talented formance from professional shot-maker of his generation. court officials that the players It was the 13th meeting are subjected to through the lost opportunity proved decisive. between these two since 1978 Code of Conduct, we can cor-Borg's 3-2 lead in the third when McEnroe won their first rectly be accused of setting set tie break was turned into encounter in Stockholm to be double standards. The present a 6-3 advantage for the come the first player younger umpires and linesmen are devoted amateurs who do their best but they have no formal training and no tests. We should not expect too much of

> While Mrs Event Lloyd was consolidating her position as the world's number one at the expense of her French semifinal conquerer Hana Mandlikova -surely the most exciting woman player for years— McEnroe and Peter Fleming were also re-establishing themselves as the best doubles pair in the world at the expense of the recalled American Davis Cup player, Stan Smith and Bob Lutz. Sweet revenge this, for a loss in the 1980 U.S. Open

them.

More than 358,000 fans attended the 12 days of playabout 15,000 more than in 1979.

FINANCIAL TIMES Bracken House, Cannon Street, London Ecap 487

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Monday July 6 1981

A weekend of

the West London suburb of

rioting

Racism is not a new phenomenon either. In the 1930s, when the number of blacks in Britain was small, the fascists marched against the Jews: hence the introduction of the Public Order Act 1936, which is still in force today. A tendency to violence and intolerance was always there. It would thus be rash to conclude that the latest developments are entirely attributable either to youth unemployment or to the rise in the black population, or even a mixture of both.

The police

Nevertheless, street rioting is becoming if not a way of life, then at least an increasingly familiar occurrence in some inner cities. Last weekend was the first time when serious violence broke out in two places at once: there could be a multiplier effect.

Three factors stand out about recent events, whether in Southall, Toxteth, Brixton or Bristol. The first is the trend towards escalation. The use of the Molotov cocktail, for instance, can now be intro-duced within hours of trouble occurring. That suggests a degree of pre-planning. If this trend persists, the police will have to be better equipped to deal with it. In France the police use water hose and tear

The second factor is the way that in some cases the police themselves seem to become the object of attack. Various explanations have been given. According to police spokesmen, crime is rife within parts of the black community and criminals must be pursued, regardless of their colour. According to some spokesmen

NO-ONE should come to hasty There is here a genuine conclusions about the riots in dilemma. It would be a fundamental change in British society Southall and the Liverpool if the police were no longer to district of Toxteth last week-end. In the first place, riots— would be no less of a change end. In the first place, riots— would be no less of a change where the police tend to find if the police were to allow crime themselves in the middle—are and violence to flourish in what not new, even in England. In the 1960s, confrontations frequently took place between white mods and white rockers, causing considerable damage to between blacks and whites, that their only purpose is impartially to restore order. Relations between the police and the black community must be improved.

Discrimination

The third and perhaps most important factor that emerges from recent developments is the absence of any firm determination in this country to outlaw racial discrimination. In this, Britain is quite different from the U.S. In the 1960s, it seemed that American race riots were the wave of the future. They were checked when the federal government set an example from the top by declaring that discrimination must come to an

No comparable effort has ever been made in Britain, least of all from the top. Condemnations of racial prejudice in this country are at best half-hearted and only rarely turned into action. Mrs Thatcher's bestknown pronouncement on the subject was her remark about British fears of being " swamped by people with a different culture." In fact, it is no longer a auestion of immigration. It is a matter of providing equal rights and opportunities for those hlacks already here, many of whom were born here.

Employers

There is room for arenment shout whether further chances are required in the law. would prefer to await the outcome of the Scarman inquiry into what happened at Brixton. and why. Meanwhile, there is a role for employers in seeking the widest possible recruitment among the races. The deterfor the black community, how- mination to end discrimination ever, the blacks feel them- must be seen to so all the way selves harassed by continual police interference. It is often the arrest of a black youth the arrest of a black youth which leads to violent incidents. the black communit

Reform of higher education

UK Government's decision to their individual affairs All the cut higher education is that committee will say about the only about one in eight of institutions which are to suffer British 18-year-olds go on to severely is that the courses they full-time higher studies—a lower will retain are of a quality comproportion than in most parable with any elsewhere developed countries. But such direct comparisons can be misleading.

The specialised honours course mainly taken by 18-year-olds at will unnecessarily deter many UK universities is often of an school pupils from applying to academic level more associated study at them. The silence also with postgraduate than with undergraduate study clsewhere. There is also evidence of a growing tendency for academically able school-leavers to find employment rather than become full-time students, and under-take their higher education on a part-time basis later in their

This probably explains the University Grants Committee's decision to increase places for part-time students at the 42 British universities by 5.7 per cent to 45,480 by 1983-84. Over the same period full-time places for students from Britain and the other EEC countries are due to decrease by 4.7 per cent to 248,720. The change will leave only 48 per cent of the remaining full-time students in arts and social studies faculties, compared with just over half last

Severe

There will be a rise from 41 to 42 per cent in those studying science and technology, and one from 8.9 to 9.8 per cent in students of medicine and dentistry. And this shift, however small, in the emphasis of higher education towards the sciences seems a desirable outcome of the committee's proposals, as the first step in reducing UK higher education to a size and shape the country

The slight change in total. however, is to entail severe reductions in the student populations of certain institutions. There are to be cuts of 30 per cent at Salford and of 22 per cent at Aston-both established relatively recently to concentrate on technological studies and of more than 10 per cent at

six others. The University Grants Committee refuses to discuss publicly the grounds for such drastic pruning since as the to change to a higher education body formed to shield the legally independent universities pensive, is certainly not more from Government supervision, effective.

A COMMON CRITICISM of the it is obliged to keep secret

Unfortunately, this scrupulousness cuts both ways. The reductions at the worst affected universities, being unexplained; prevents the taxpaying public from discovering what changes are to be made - and why in the institutions which, even when reduced, will still cost the Exchequer nearly filbn a year. On this occasion, at least, the committee would have done better to be more forthcoming.

There is another way, too, in which the move to rationalise higher education remains un satisfactory. The universities represent only part of the public investment in degree-level studies. There are an additional 200,000 or more students in full-time attendance at the 30 polytechnics in England and Wales. No body like the University Grants Committee exists to exercise even guidance over the polytechnics. The re-sponsibility for distributing funds to these institutions is diffused among about 90 different local education authori-

Moreover, in many instances, the polytechnics courses are similar in content and inferior in quality to their counterparts at universities. As a result, activities being withdrawn from the university sector are liable to be superior to the same work which is allowed to continue in polytechnics.

If higher education is to be reshaped sensibly, there is clear need for the creation of a central body with power to prune selectively courses provided in these other institutions. But while the need has been discussed for years, central local authority associations remain at loggerheads over which of them

should have majority control. The Government now needs to resolve this long-standing obstacle, preferably with the agreement of local councils. Otherwise the country is liable system which even if less ex-

London squares up to Chicago

By David Marsh

TRANS-ATLANTIC tussle A is shaping up over the world's most frenetic and fastest growing money market.
The spectacularly successful financial futures show-trading in forward contracts in interets rates and currencies—makes its debut in London next year after a record-breaking opening run in Chicago.

Financial futures markets strip money down to the status of a commodity that can be freely traded for future dates as well as in the present. Financial futures can be

used to make—and lose—large sums of money for profit-hungry banks and speculators. But they also have the solidly no-nonsense function of allowing companies and investors to "hedge" or insure against risks on volatile foreign exchange and credit markets. The backers of the London

futures exchange—planned to start next spring or summerbelieve they have a box-office hit on their hands. Unlike other commercial ventures, financial futures thrive on instability and uncertainty—and there is no shortage of either at present. The London market's first offer of 200 membership places has just been drastically oversubscribed.

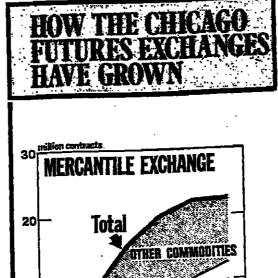
The City has the initial lowkey aim of complementing rather than challenging the Chicago exchanges, the Board of Trade and the Mercantile Exchange. The Big Two pioneered financial futures during the 1970s, and after a slow start, have been raking in the receipts ever since.

In the longer run, however, the opening of the London market may herald the start of a battle for power and prestige between the two centres. London undoubtedly faces a

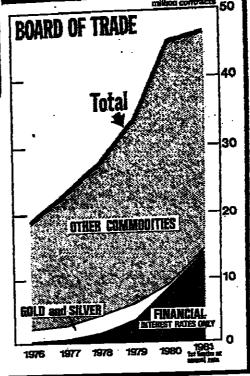
struggle to match the drama and crowd-pulling appeal of Chicago. Already the U.S. has tried to transplant financial futures from the shores of Lake Michigan to the money metropolis of New York But the Wall Street market which started last autumn is

generally regarded as a flop. There is however more at stake than simply whether the is not paid until it matures, London market can hold its own with Chicago.

As different as port and bourbon, two widely separated types



FINANCIAL



silky-voiced bankers of the City and the grizzled commodity market barons of the American

One London financial manager who has followed developments on both sides of the Atlantic sums it up thus: "The Chicago people think they've seen off the stumblebums in New York and now it's the turn of the City. In London, on the other hand, we say: "Who are these hicks in Chicago?—They don't know what these markets are all about."

Financial futures markets allow traders to buy or sell standard quantities of currencies and interest rate instruments at pre-determined dates in the future. Futures dealing is not for the

faint-hearted. In full swing, the Chicago trading floor scene is a cross between Derby Day and the sinking of the Titanic. The full price of the contract

though the buyer must put up a small percentage of the value of the contract as a "performance bond" or margin. of financial fraternity are being Thus, for a relatively small out-

invest in a large volume of rose 35 per cent compared with financial instruments.

In view of sharp rises in interest rates, this feature of putting in a little and getting a lot "—as one Chicago dealer puts it—has attracted a lot of people into financial futures in recent years. It also heightens the risks. Turbulence on the currency

markets and more recently—unprecedented volatility of U.S. interest rates have provided a powerful engine for growth of the financial futures markets. By buying or selling, say, Treasury bills or D-Marks at set rates for three or six months ahead banks, brokers, companies and investment institutions can "lock in" the cost of the transaction and guard unfavourable rate against

Testifying to the staggering growth of the Chicago markets, monthly trading volume in foreign currencies and Treasury on the International Monetary Market, the financial futures division of the Mercantile Exchange has expanded

fluctuations.

drawn into competition—the lay, a speculator or hedger can the first five months this year the same 1980 period.

On the Board of Trade, the older of the two exchanges (it started in 1848), the increase in business has been even big-The Board trades only interest rate futures (mainly Treasury bonds)—and it is here, rather than in currencies, that the largest growth rates have been registered this year. Interest rate future volume

at the Board has risen more than 100-fold since 1976-and volume so far this year is running at double 1980's level. (Volume figures for the two exchanges are not strictly comparable because of the different sizes of contracts. The IMM's Treasury bill contact, for instance, is for \$1m, while the Board trades in Treasury bonds in units of \$100,000.) Because they are running out

of floor trading space, both ex-changes are planning to move soon to new and bigger buildings in downtown Chicago.

Significantly, financial futures trading is growing much faster than the traditional commodimore than 30-fold during the ties—everything from live hogs last five years. Volume during to soya beans—traded on the

HOW TO USE FINANCIAL FUTURES

THE TWO essential elements in the financial futures equation are (a) the price agreed in advance on the futures contract and (b) the price of the contract when it reaches maturity, which depends on subsequent movements of the spot price of currencies or interest rate instruments on financial mar-

The difference between (2) and (b) is the profit or loss acruing to the trader. One example of where futures trading can be used to reduce risks is when a U.S. pension fund forecasts a fall in interests rates but does not have the mency to put into an outright deposit. Instead, it buys a futures contract in three month U.S. Treasury

interest indeed fall, the price of the contract would rise. The pension fund can seli for a profit after three months

German Bundesbank and the

Bank believe that trading on

the International Monetary

Market can add to currency

With the sterling/dollar the

most widely traded currency

contract on the IMM last year

the Bank of England also keeps

a watchful eye on Chicago.

Heavy selling of pounds on the

IMM was one of the main fac-tors behind sterling's fresh

was set up amid great fanfare

last August. But Treasury bond

and bill trading has been dis-

appointingly low and no cur-

rencies have been traded at all

York Federal Reserve

the money are.

fluctuations

plunge last week.

gaining compensation for the loss it would otherwise have suffered because of the lack of cash to make the outright

Many banks and investment institutions buying new issues of U.S. Treasury bonds these days automatically hedge their positions by selling forward on the futures

If interest rates rise, the capital value of the newlypurchased bonds would fall. But banks would be compensated for this loss by an equivalent fall in the value of futures contracts. This would allow them to make a profit by buying back an equivalent Treasury bond contract at below the originally agreed selling price. Companies hedging forward

export and import contracts can use the financial futures markets as an alternative to the forward rates quoted by

exchanges. Many dealers tend professional dealers — and to move from pork belly trading straightforward gamblers—who have supplied liquidity to the to Treasury bills when they Chicago exchange for generarealise where the growth and Without this element, tions. commercial orders have simply dried up. The same fate could await the London market. As well as responding to volatility futures markets are widely suspected of contributing to it too. Both the West

NYFE hopes for a shot in the arm when new contracts-certificates of deposit (CDs) in both domestic and Euro-dollars—are introduced on all three U.S. exchanges.

The New York exchange is due this week to start futures trading in domestic CDs, following the green light from the Commodity Futures Trading Commission which regulates

the commodity markets and the financial futures industry. The other two exchanges also hope to be given the go-ahead soon. Meanwhile, underlining the The market that has missed out is the New York Futures Exchange, a subsidiary of the New York Stock Exchange. It ducing 24-hour trading in key commodities perhaps next year. This would be part of a deliberate bid to win business not only from the City's financial futures market but also from the London gold futures New York's chief problem is exchange which is planned to that it has failed to attract the start this year.

Wanted: 'a definite group of speculators' provide liquidity. The Lonapplied to join, as well as a

MR JOHN BARKSHIRE, the chairman of money brokers Mercantile House and prime mover of the plans to set up financial futures ex in London, is regarded with respectful curiosity by the gritty commodity dealers on the Chicago trading floors.

Mr Barkshire, public schooleducated and a member of the MCC, looks a world apart from the frozen chicken trading pits of the American mid-

As chairman of the steering committee working to set up the London market, Mr Barkshire has spent every lunch-

time during the past four or five months talking about financial futures.

His lunchtime programme of educating potential users is booked up until September. When he went to Japan for the day recently to open Mercantile House's new offices in Tokyo, financial futures were the main topic of conversation there as well. There has been no shortage

of interest in the City about the new venture — and some envy from the Continent. Apart from the U.S., financial futures exchanges are already operating in Canada and Australia, but London's will be the first in Europe. The steering committee's offer of an initial 200 mem-

bership places at £20,000 apiece (only one sixth of the price of a Chicago Board of Trade seat) has been well oversubscribed and a ballot will have to be held to decide allocations. Most of the 342 applications

have come from banks (in-cluding all of Britain's clearers and several large U.S. banks), stockbrokers, discount houses, commodity brokers and hond dealers. Around 10 brokers from Chicago have

few institutions from the Middle and Far East and a smattering of wealthy individuals.

futures contracts in the dollar against sterling, D-Marks. Swiss francs and yen, together with short-term Eurodollar and sterling interest rates and gilt-edged stocks.

Mr Barkshire is undaunted by the failure of New York to challenge the Chicago ex-New York simply changes. duplicated Chicago—the same time zone, the same contracts and no commercial base to

don market will complement Chicago because of the different time zone. And we will attract liquidity from the successful and highly liquid Not surprisingly, Chicago

has a different view. According to Mr Leo Melamed, special counsel to the Chicago Mercantile Exchange, the London market is "not a heavy favourite."

Mr Melamed says Chicago has encouraged the formation of the London market because it will broaden the use of financial futures. But the London exchange will need a "definite group of speculators to create activity." Noting that London insti-

tutions are trying to gain experience of the Chicago examine the U.S. markets, Mr Alex McCallum, a vice-president at the Mercantile Exchange, jokes that the London market could do worse than importing 50 brokers from Chicago to start the ball

rolling. British company treasurers have been examining the proposed market, but look certain to make caution their watch-

Aston Martin's over drive

Much head-scratching specula-tion in the motor industry about what is going on under the bonnet of Aston Martin. director Symonds quits next month just as the illustrious old sporting carriage company at Newport Pagnell gets on the move again after its January takeover by Pace Petroleum and

Symonds is going to an un-specified job in engineering, but outside the motor industry in old Rootes commercial vehicle operations in Luton from

He seems anxious to dispel any notion that he has not been getting along with Pace's Ne ebullient Victor Gauntlett or been the more conservative CH boss Tim Hearley, Aston's co-chairmen. "It's difficult to give a single, specific reason for

TAX COLLECTOR

not in a fit of pique or animosity. But just looking at my career in general, it appeared an appropriate time to

under its eighth set of owners woods director Colin Lazenby since the early 1920s would installed as his chief executive seem to be just the job for today. Thompson reckons he can

ducing a few luxury cars a week engineering skills to other manufacturers and, probably, market versions of other cars. Means business by making a range of upwhich he has worked for more This should add to the broad The Government - sustaining than 30 years since joining the across-the-industry appeal and close teamwork that attracted Symonds to Aston two years ago from a specialised slot in the volume car industry at BL's Pressed Steel Fisher.

Needs felt then have now been fulfilled, Symonds responds. Not least in the successful marrying of Aston's craft skills with more efficient production techniques to achieve a 20 per cent improvement in productivity without anyone blowing a gasket.

Food counter

David Thompson only just finished his shopping in time for Winroledon at the weekend this £3.6m 1 —quickly snapping up a lot of tinned gooseberries and a couple of processing plants from the receiver of Lockwoods from industry for special Foods. The lot went into his Hillsdown Holdings bag which already contains some 50 businesses ranging from stationery to chemicals with a turnover last year of £77m. Thompson's business appetite,

however, was sharpened in the food trade. Grandfather and father before him were in meat and it was only in 1975, seven years after the family business had gone public and been swallowed by J. B. Eastwood, that he branched out on his own. Hillsdown subsidiary Swan ood International now claims £130,000 even though its student

leaving," he says. "It's certainly rabbit which it imports from China.

Thompson shyly admits that he has never eaten rabbit. But his ruddy complexion glows with relish at the prospect of Yet Aston's ambitious drive tackling Lockwoods business towards a surer financial future leftovers. With former Lock-Symonds.

The company intends to add to its primary business of producing a few lands and the state of the st been languishing under oldby selling its technical and fashioned labels like Hunters

economic optimism of the London Business School seems to have been rapidly justified in one area at least—that of its own finances. While the universities are to have their grants cut by an average 8.5 per cent over the next three years, the LBS will get a near 15 per cent increase to £1.49m.

This exception to its own forecasters' general rule of falling or stable public expenditure is due mainly, says deputy principal Moore, to the development of and student accommodation in

When the LBS embarked on this £3.6m project, there were many who considered it a bit of a gamble, given the effects of the recession on the demand management courses.

The UGC obviously regards the expansion plans now as a All at sea good bet. Student numbers will increase by 70 per cent to 290 and the UGC is not only increasing its recurrent grant but chipping in another £100,000 for furniture and equipment. Even so, says Moore, the

School's spending per student ratio will decline over the coming years—though not nearly so fast as it will at Manchester Business School. Manchester's grant has been cut by supply 90 per cent of numbers are due to rise by 42 ritain's £7m market for frozen per cent to 170. No wonder the

outlook is becoming even gloomier in the North.

Arts pages

Though there is much to admire in the pink pages around me, I must confess I had never quite seen them as an art form. But while other newspapers may provide the wrapping for tomorrow's fish and chips, the FT has become a basic material for the works of Swiss artist Liliane Levy. No sooner has her husband,

a former Zurich shoe retailer turned farmer near Ashford, Kent, finished his reading than Mrs Levy puts the paper to more aesthetic use. It is not merely the colour that pleases her, but the texture of the news-print as well. Not so much the design of the headlines that fits into her scheme of things but the messages they convey.

Mrs Levy, who now teaches art and has exhibited in Switzerland and Italy, uses the material alone, weaving it into briskly whirling shapes; and, more ambitiously, as a backcloth on which she superimposes drawings and photo-

The FT pages feature particuthe School's new academic block larly prominently in a series of three-dimensional works which Mrs Levy produced following an archaeological trip to Peru recently. "The FT headlines seemed to me to capture the essential impact of European business on a primitive and mystical country." she says.

From the University of Chicago. home of Professor Milton Friedman, comes news of an exciting discovery: Christopher Columbus was an economist. The researchers admit they are still looking for academic proof but say the facts are self-evident. When he set off, he did not now where he was going; when he arrived, he did not know where he was; and he did i all on public money.

Observer

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THE FINANCIALTIMES BUSINESS PUBLISHING LIMITED

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FINANCIAL TIMES SURVEY

Monday July 6 1981

OCI THE INFORMATION REVOLUTION

SINCE THE end of World Wer in Japan in the field of II, when it emerged from total military defeat with its industry in ruins and its technology ears behind the West, Japan's economy has undergone a number of stuiking changes.

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The absorption of Western know-how in undustries like steel and shipbuilding and its application on a far larger scale than had been dreamed of by the originators was one of the forces that boosted the economy into orbit in the fifties and

. From the mid-sixties onwards Japan's supply-led investment politices (meaning, basically, the strategy of installing first and only thinking how to sell the resulting output after-wards) produced the highest GNP growth rates in the world and established the Japanese economy as second to that of the U.S.

Phase Three in Japan's postor economic growth is the which this attempts to describe, involved a striking improvement in both energy and man- also happens to be the highest power productivity rates over economy to sail almost un-years scathed through two oil crises. At t and has helped to create what and so are almost certainly the worst tensions in existence at present between any advanced industrial country and its trading

The key to the revolution has been the diffusion and penetration of advanced electronic technology into all departments of Japanese life but in the necessarily follow that Japan opinion of many; this already remarkable process may be only just beginning. The 1980s look like being the information era for Japan just as the sixties and

ciate what has been happening memories.

in Japan in the field of Japan is estimated to control the motto of one university pro-electronics—and information more than two-thirds of the fessor who specialises in related products—during the world market for IC memory some of the more abstrates the basic raw material of estimated at about one-sixth of improbable one.

The use of computers and microprocessors Japan has yet robots in every day life and in

past five years is simply to study chips with 64 kilobit random forms of advanced electronics. the production statistics for access memories. The defect This may well be a vision for major industries. In both com-ratio of such chips produced by the relatively near future puters and integrated circuits, Japanese factories has been rather than for a distant and

improbable one.

The use of computers and

CHARLES SMITH, Far East Editor, examines here the impact of the revolution in microelectronics upon Japan's economic resurgence. Other writers in this survey are Richard Hanson (Tokyo Correspondent), David Dodwell, Mike Tharp, Saburo Matsukawa and John Hartley.

U.S. and well ahead of any European countries. The growth rate of both industries in Japan in the world—ranging between 15 and 20 per cent in recent

At the same time the quality and sophistication of their products has been improving rapidly.

manufacturers, Hitachi and NEC, today claim to offer computers with a larger memory capacity and superior overall performance to IBM's best - although it does not can match American skills in software.

In the IC industry Japan ranked as an also-ran until at least the mid-1970s but can early seventies were the era of now claim to be equal with, if conventional mass production not actually ahead of, the U.S.

The simplest way to appree in the production of IC

to match American production volumes, and possibly standards. But this looks suspiciously like a case of deliberate abstention by the Japanese manufacturers from a market which does not offer the same economies of scale as the memory chip market.

The subject of how Japan has applied electronics techniques merges imperceptibly into the question how and why it is turning out electronics products in such quantities. To sum up a complex situation — Japan has already achieved the world's highest computer population (per head of humans) as well as the highest rate of diffusion of robots in its industries. But it may nevertheless only just be starting to realise the full possi-bilities of these two standard products of the information

"A computer in every home

conventional mass production industries is one branch of the information revolution in which Japan is undoubtedly a leader. Japanese pin-bail, pachinko, parlour operators, have long since used mini-computers to assess the yield rate of their machines while a typical Japanese integrated steel plant employs almost as many computer programmers and opera-tors as it does conventional blue

collar workers. Computerisation and Robotisation, however, are not the end of the story. Japan led the West from the late 1960s onwards in using cheap mass produced integrated circuits in new consumer gadgets such as desk top calculators as small as visiting cards which can do square roots and multiplication

heavy electrical industry. Last but by no means least

Japan is active in the two kindred areas of optical fibre development - where the state telecommunications monopoly, Nippon Telephone and Teleperipherals, a blanket phrase covering devices that can read hear and even smell and which provide an essential link between the core sections of information devices and outside world.

revolution in microelectronics which has caught hold of Japan means that for the forseeable future, that is for perhaps the next decade or so, industries which produce electronics goods or can use their technologies (or, as in the case of the chemical industry, are suppliers of materials used in the electronics industry) will remain the main growth areas of the Japanese economy.

The revolution also means that, unless Western countries rapidly follow suit, Japan may continue to find itself flooding Western makets with goods that the U.S. and Europe either do yet produce (as has been case with the two Japanese varieties of video tape re-corders) or cannot make with the same degree of sophistica-

Before all this is ascribed to the inhuman efficiency of Japancunning of Japanese managers and economic bureaucrats, it might be as well to take a look at the origin of the electronic revolution in Japan if only because, by doing so, light may be shed on where the country is going to go next.

"informationisation" of Japan (to use a monstrous new English word recently coined by the Ministry of International "A computer in every home More recently Japan has Trade and Industry) can at the The slogan under which this mentally new robots in every industry" is began to tackle the question of risk of gross oversimplification, was done—promoting "know- or engineering.



Production line at the Matsushita (National Panasonic) TV plant in Tokyo

be ascribed to two background ledge-intensive" causes: the existence of a actually dates from just before with Europe) and the vulnerability of Japan to energy and other raw materials shortages.

Japan's competitive environment, symbolised by the large number of independent companies in many key industries and their reluctance to merge with one another, explains why there has been a rush to be first on the bandwaggon of introducing electronic techniques into so many new Energy vulnerability, though often regarded as the Achilles Heel of an otherwise strong economy, explains why Japan has launched a concerted national effort to increase productivity and to build a new industrial structure

which would use the minimum input of imported energy.

industriesthe first oil crisis of 1973 but became considerably more compelling afterwards. It amounts to an emphasis on the need to step up added value across the and a weakness. board which, in practice, has often turned out to mean the same thing as introducing electronic techniques into industries

A factor in Japan's success which cannot be ranked on the same level as competition or external necessity, but which nevertheless deserves very careful consideration in any review of the country's recent progress, technological innovation.

Japan did not invent the basic technologies which have made possible its new successful growth and would appear, even today, not to have drawn level with the West in its capacity to produce funda-The slogan under which this mentally new ideas in science

CONTENTS Technology Information networks Corporate structure Education Finance Export trade ٧I Defence policy Competitive forces VII VIII Government Labour Foreign policy International aid Computer developments Integrated circuits XI Communications XI New materials **Productivity** Automation Ageing society Leisure industry XIV Think-tanks XIV Software sector Personality profiles XV, XVI

The fact that Japan has not been an originator, but rather a refiner and applier of the others, has turned out to be both a strength

It is a strength in that Japanese companies spending perhaps one-third as much as their American counterparts on research and development have nevertheless managed to come up with products that have beaten the U.S. competition in the market place—the reason being that nearly all of Japan's R and D is market-oriented whereas in the U.S. much research is "unfocussed" and therefore likely to cost far more in relation to marketable

Japan's relatively slight in volvement in basic R and D is a weakness for two other reasons, one of which may never matter (depending on the luck of the

> CONTINUED ON **NEXT PAGE**

revolution.

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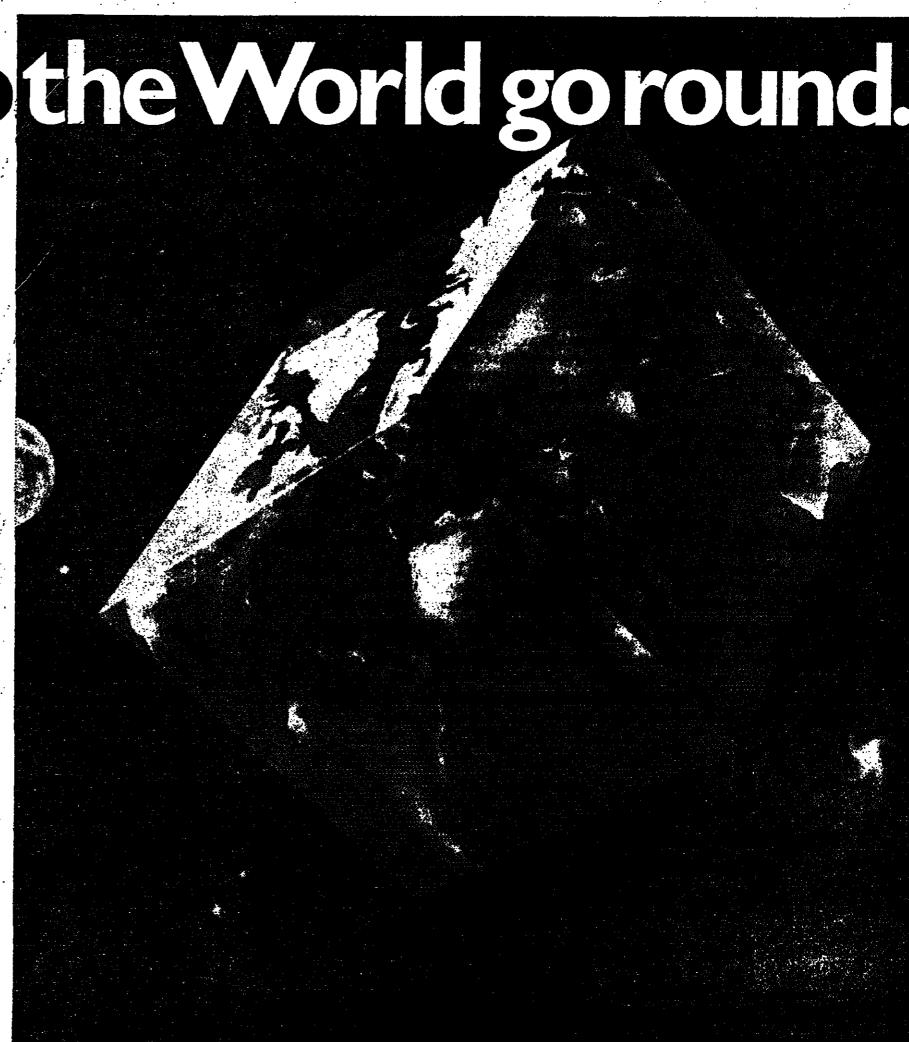
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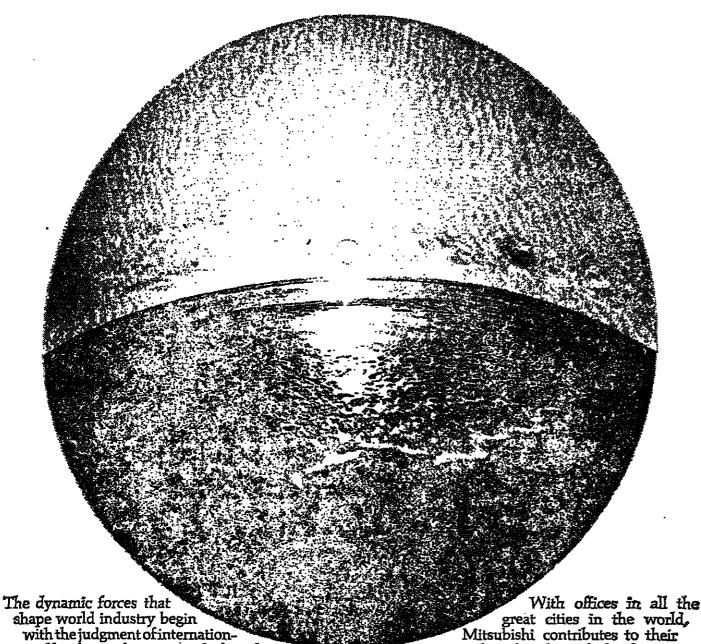
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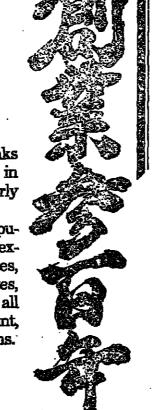
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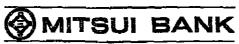
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JAPAN II

Information revolution

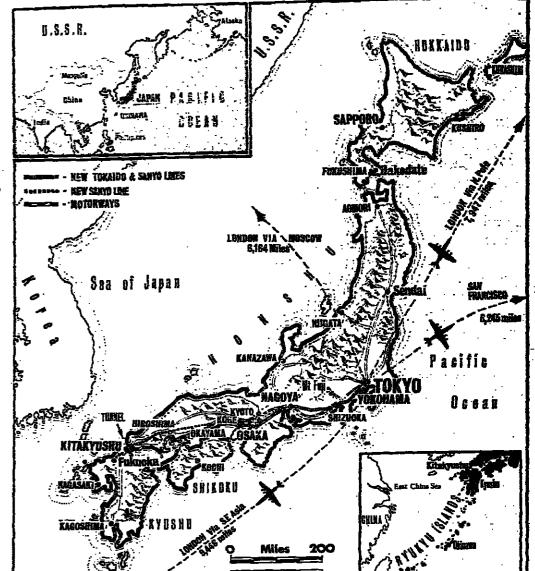
CONTINUED FROM PREVIOUS PAGE

draw) although the other is most certainly significant. The first worry is that Japan could, just conceivably, be left badly behind when the next generation of new ideas (in electronics or any others.) electronics or any other indus-try) is introduced by American or European researchers. The second is that, by cashing in on the ideas of others while failing to contribute to the international "store" of knowledge. Japan could be exacerbating the resentment of trading partners against its manufacturing and marketing successes

Japanese analysts who are worried about the imbalance between their country's manufacturing and marketing preeminence on the one hand and its relative backwardness in advanced technology on the other have two lines of approach on how to solve the problem. One is that Japan will "never" (or almost certainly never) equal U.S. performance in advanced research until it is obliged to spend heavily on arms development. A second view is that the country should make a conscious and deliberate attempt to develop new forms of technology which might "interlock" with technologies being developed in the West. Failure to achieve an inter-

locking (as opposed to a dependent) relationship with American technology could, in the view of one well-known Japanese economist, result in Japan becoming the manufacturing centre of the world while remaining almost permanently at odds with its trading partners in

Viewed from the West, one of the main challenges posed by Japan's information revolution



ing track of what is going on. Western ways of doing things have grown up in the past five Japanese businessmen and technicians mastered English after the war to be able to absorb the industrial know-how that was to be essential to the country's economic resurgence. Today, Japanese industry is producing not the Japanese side) may be Japan's success is how to prean immense range of innovative the first pre-requisite for ironing

which the West needs to be able to understand and evaluate if it is to keep pace in the competitive race:

(if marginal) improvements in out some of the inequalities that Western economies

years as Japan has forged ahead with its new phase of economic development. Bridging the gap vent it from impinging or

Rapid underlying changes in economic structure

ECONOMY

RICHARD HANSON

ment forecasts for the 1980s set a real rate of 5 per cent to 6 per cent (though these may be revised downwards by the Economic Planning Agency).

In the financial year which ended March 1981, Japan successfully absorbed the inflationary impact of the second oil crisis. The economy is currently climbing out of the deflationary trough created by the last round of steep oil price increases.

consumed large amounts of Real growth in 1980-81 was 5 per cent against 6.1 per cent in the previous year. The rate of inflation fell back to around 6 per cent by year end from a peak of nearly 9 per cent early last autumn.

The patterns of economic growth since the first oil crisis broke in 1973 have been rather disturbing to Japan's trading partners, lapsing as was the ease again last year, into periods of strong export-led activity.

Domestic factors last year contributed less than one quarter of real GNP growth. The protectionist reactions to surging exports are one portent along with continued sluggish economic activity in many western countries of the difficulty of maintaining export growth. This year economists are counting on an upturn in domestic private consumption, which grew only 13 per cent in 1980, and continued corporate spending on new plant and equipment as the widens. The official 1981 forecast of 5.3 per cent growth looks rather steep to many.

Theories

What the GNP growth figures do not reveal is how rapidly certain underlying changes in the structure of the economy have been taking place. In many cases quite independently of ups and downs in the business cycle which traditionally have determined economic behaviour.

Since the income doubling policies of the late 1950s launched the economic miracle. Japan has proved a model for theories linking real rates of growth with real rates of investment. Capital spending from 1965 to 1973 averaged annual increases of 15.1 per cent. dropping to 4.1 per cent in 1973 to

An even more telling indi-cator is the rate of spending on plant and equipment compared with GNP. This hit a low of 12.1 per cent in 1965 during the first major recession of the high growth period. Since 1970 when spending

peaked at 19.5 per cent, the indicator has remained well above the 15 per cent level. By comparison President Reagan is hoping his package of dramatic economic measures will eventu-ally lift U.S. spending to the 15 per cent mark from about 11 per cent last year. Japan can afford to maintain

high rate of investment, in technology. Investment for

of investible funds. significant changes in investment habits, the ourst of ing which occurred in the late 1960s, and the record high levels of 1973 and 1974—before the economic bubble burst-was aimed primarily at capacity expansion. The fact that many Japanese manufacturers had Technology new plant capacity was a plus in gearing up for exports to The implication of these shifts is that future plant and stimulate economic growth again. But the oil crisis left

To their credit, Japanese managers faced up to the challenge. Many fortunately had funds at their disposal because of the slowdown in economic activity. By using them effectively Japan turned the oil shock into an advantage of sorts, jumping ahead of the West in making adjustments which were essential for overcoming the

broad segments of industry, such

as steel, with chronic over-

capacity, and with plant which

second oil crisis. In the upturn in capital investment seen since 1978when spending rose 10 per cent -new patterns emerged distinct from those of the era of high growth. These can be summarised as: A gain in the relative importance of spending to replace obsolete equipment as capacity. Investment aimed at rationalisation, reducing labour and saving energy based on new

because the average research and development of or her enthusiasm to save— are semiconductors, computers, about 20 per cent of income numerical control machine tools against 5.6 per cent in the U.S. and industrial robots.

last year-creating large pools and development for new

> equipment spending plans will be linked to new technological development. Likewise, future gains in productivity may depend heavily on how successful business—with some help from Government — is in developing new technology. In 1979, Japan spent the equivalent of 2.29 per cent of its GNP on R and D, which means it has 2.5 per cent, a level common in the U.S. and other advanced

industrial countries. In addition to the technology gap the economy must find ways of coping with the problem of ageing. Japanese society is ageing at a faster rate than in the West, By 1985, about 40 per cent of Japan's workforce will be aged 45 or more, giving it the oldest workforce in the world. At least one senior Government official ranks the against spending to increase age crisis second only to energy crisis in importance.

Changes within the structure the economy since the oil

crisis already reflect an adjustment process, most clearly in Japanese citizen has not lost his new products. Typical examples the growing importance of tertiary including service-industries where employment is

concentrating. Japan quickly became the In production value f investible funds.

most efficient user of energy in weight of tertiary industries
the industrial world. Moreover, grew to 52.6 per cent of the contributed to substantial per cent in 1974. The problem improvements in productivity, will be to impove productivity A second result is that research within tertiary industries which tend to be labour intensive. The products, with more value experience or the products, with more value experience or the products, added, leads to new areas of industry is that the solution depends heavily on extending depends heavily on extending of many the computerisation of many

functions, like retailing. Large scale computerisation of the retail side of banking since 1972, according to one study, saved the equivalent of 118,190 jobs among the 13 city banks. At the same time jobs are being created at a rapid pace in new industries such as computer services-including soft-

ware development and data processing. Software alone is increasing its employment at a rate of about 10 per cent a year, and should reach 150,000 some catching up to do before in four or five years—the equi-reaching its goal of spending valent of two Nippon Steel Corin four or five years—the equiporations at today's level of employment. Meanwhile, companies must cope with problems of a short-age of workers trained to meet

the demands of high-technology development. thought and effort is going into re-training older workers, who participated in Japan's postwar industrial revolution, to play a part in what, for the purp this survey, is called the information revolution.

This may be the first time in history that a single group of workers has been part of two revolutions in one generation.



The main shopping area in East Shinjuka, Tokyo. The stores are open on Sunday from 10 am to 7 pm, when traffic is not allowed in this particular area

Surprising amount of anxiety over future developments

TECHNOLOGY RICHARD HANSON

JAPAN'S ABILITY to promote and use new technology is widely recognised as one key to its successful adjustment to the oil crises of the past decade. In areas such as computers and microelectronics. Japan has pulled even with and in some ways edged ahead of developments in the West.

But below the surface in Japan there is a surprising amount of anxiety among businessmen and bureaucrats over how their country will stack up in the fast approaching era of "future" technology. The next generation of technology for electronics (and, consequently, in a wide range of other activities) will be radically different from what is now in production, or under practical development. Japan is worried that its scientists and engineers will somehow fail to meet the technological challenge being mounted in the U.S. (Europe is, unfortunately, not considered a serious contender) in taking the next leap in computers and related technology.

The stakes are very high. A radical change in computer architecture, for example, could leave the Japanese industry floundering under the weight of

assets suddenly turned "old." The irony of having matched advances in Western technology, and being ahead in some cases. may be that it takes away one of the advantages enjoyed in the past: following the lead of the West, and thus avoiding the high cost of blazing new paths in technology on its own.

Japan's talent is in identifying new areas of technology. sometimes by such simple means as close study of Western technology will be put to the trade and scientific publications, and then adapting whatever is suitable to its industrial and other needs. This usually involves a fair amount of guid-ance from concerned govern-ment ministries and agencies in go so far as to claim that all establishing attainable goals.

Helping to make the process work is a rare degree of manu- foreign ideas and technology. facturing skill, with particular attention to quality and reliability, within industry, and an cial comments, are about the unabashed enthusiasm for emonly postwar successes based on bracing the latest advances in "original" reasearch mostly technology throughout the carried on during the war). country. In some cases, new The statistics on technology technology products are bought trade show that Japan has been in before companies have a earning more since 1972 than it clear idea of how to use them (small computers being a prime example these days).

involved in high-technology that the old system will no longer for each dollar sent abroad). work, or at least that it alone is inadequate at this "turning seems to be required is an unprecedented burst of creativity and innovation inside Japan and a willingness to spend a great deal more money on research than has been necessary in the

Future technology, according to most reckoning, will probably cost 10 times as much as the present generation did to develop. Moreover, the chances of success are greatly diminished by the sheer complexity of prob-lems posed by technology now appearing on the horizon. (These difficulties are discussed elsewhere in the survey.)

Finding the money may prove difficult, especially if large in-fusions of cash are expected from the Government. But Japan has proved it can squeeze a great deal of result from very little money. Most Japanese
R and D tends to be "cost
oriented" (in other words,
geared toward producing as much as possible with limited funds). Researchers in the U.S. tend to have "performance" oriented goals. Deciding to send a man to the moon and then spending whatever it costs to do so, is one example.

In recent decades Japan has spent less of its national income nology. They could also indicate on R and D than the U.S., that U.S. companies are only spent less of its national income on R and D than the U.S., that U.S. companies are only than USSR, West Germany and just waking up to the idea that USSR, was generally as spent Japan has something to offer. Technology generally, howproportionately less). The most recent statistics are not available, but Japan in the past decade has spent the equivalent of 2.1-2.2 per cent of GNP on R and D annually. Others have spent around 2.5 per cent or above, with the USSR on top spending over 4.5 per cent

that most of the money spent companies to devote large disband. Hitachi is especially back until the industry was amounts of money to research proud of how several years ago strong enough to stand on its The Government in Japan provides just over a quarter of the funds, compared

One important consequence of do tend to take a long view of Government (partly traceable to low defence budgets) is a wide gap between "basic" research and applied, or development research. Only a little more than 15 per cent of Japan's R and D

falls into the former category. Most work is carried on within companies (or national labora-tories oriented toward industrial problems) aimed at coming up with practical (ie profitable) uses for technology. A typical research project within a company spends very little on the early stages of exploratory work. Japanese managers are very willing to turn on the cash flow when an idea looks as though it will result in a product or solving a problem. saleable product.

The idea of matching new technology with a product has basic research, proved successful ever since An A-team ca Japan began turning out transistor radios in the 1950s. The most important recent example of how this works is in semiconductors. Japan did not invent semiconductors, but did discover the first mass-market for memory chips (electronic calculators). Subsequent progress has been largely a matter of finding uses for increasingly high-powered microchips, which

in turn leads to further sophistication of the chips This process can go on until the limits of present technology (based on silicon semiconductors) are reached. In five years time, a new generation of technology may be on its way in. When this happens Japan's ability to find (or invent)

test.
Importing has been, by an overwhelming margin, the most effective means Japan has had postwar successes in technology in Japan can be traced to (Shipbuilding, optics and some areas of electronics as one offi-

pays out on "new contracts." (In 1979, Japan earned \$1:98 for each dollar paid out). But the But there is a strong sense cumulative deficit in overall examong companies most heavily changes in technology is still heavy, (earning only 55 cents

Trade balance

Moreover, a closer look what and where Japan trades in technology shows that recent surpluses have been based on growing traffic in "recycled" technology to the developing world, especially South East Asia where Japanese investment in strong.

Japan's trade balance in tech-nology with the U.S., its main source is still heavily unfavourable. Cumulative Japanese technolgy sales to the U.S. (to 1979) netted only 13 cents for every dollar which went the other The annual balance on "new contracts" improved to as high as 51 cents earned per dollar paid out in 1977, but fell back to 23 cents and 31 cents respectively in the follow-

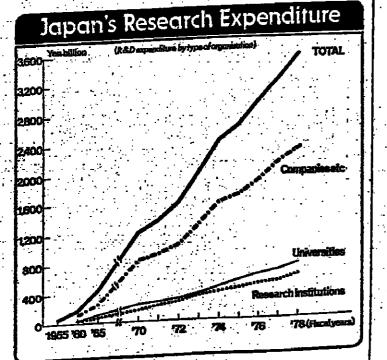
ing two years.

A breakdown of trade with the U.S. reveals that Japan is strong in steel technology, cera-mics and chemicals. In electranics and communications technology (presumed to be among Japan's bright stars). Japan earned only 14 cents in 1979 for every dollar it paid the

These figures probably reflect in part the fact that Japanese companies are still aggressively in the market for new tech-

ever, is becoming hard to get on a "cash on the barrel" basis. The fact that both foreign and Japanese companies realise this is evidenced in the rise of a relatively recent alternative, cross licensing. There were 82 such deals in 1979 compared

nnually. with only 48 in 1975.
The most striking feature of One other way of acquiring Japan's R and D, however, is technology is, of course, for



or new plant and modern equipwith half or more in the U.S. ment, the latter tends to win. Japanese companies, however.

lack of heavy spending by the which direction their business is headed, and most organise re-search staffs and budget accordingly. Hitachi, Japan's biggest electrical machinery maker, and a leader in computers and semi-conductors. provides a sophisticated model for how this works. (Its spending for R and D last year totalled Y116bn, more than any other Japanese company. This still amounts to only 6 per cent of sales, though, or much less than IBM devotes to R and D.)

Hitachi, for the past decade, has divided R and D into two categories of special teams: "Aa product or solving a problem, and "B-teams," which explore less defined areas and carry on An A-team can be formulated

quickly and produce rapid results. It draws a leader in most cases from the plant or works where the product will eventually be produced, and other staff from one of several in-house laboratories. A-teams usually operate for

one to two years, and then holding foreign competition 10 per cent of all Government

war betwen pure research and Hitachi's version of the home spending for practical research, video tape recorder (VTR) in special A-team produced only seven months. (Work on the key magnetic recording head was done by a B-team,

though.) ponsible for bringing into pro-duction Hitachi's 64K bit micro-MITT's job is made some chip, a smallish B-team is easier by the fact that informacarrying on initial research in tion in general flows freely in the futuristic Josephson Jung-

Services

The final link, and the one erhaps least understood, in Japan's technology chain is government. Aside from sponsoring national projects like nuclear power and space. which come under the control of the Science and Technology Agency, the Government per-forms a number of "services" for industry which, when taken as a whole, are almost unique.

An important function (once again) is simply gathering information and uncovering new priorities, a task performed admirably by the Ministry of International Trade and Industry. MITI has at critical times assisted the development of industries such as computers by

A much more tricky feat has been to bring flercely competing companies together long enough work on sophisticated development projects, such as the one which set the stage for B-teams tend to stay together VISI production. In such profession about three years. While jects MITI provides "seed" money (repayable when the

> MITT's job is made somewhat Japan through a maze of industry associations, government agencies and among com-panies themselves (especially within related groups of companies).

A more direct government role is played through a unique organisation established under MITI's wing in 1948, known as the Agency of Industrial Science and Technology (AIST), the agency's main job is to help, primarily through 16 research laboratories, private industry in areas of industrial technology which companies on their own would be hard pressed to develop. Its responsibilities also include overseeing a number of projects, like energy saving and conservation, which have become urgent priorities in

Japan.
The AIST's budget of just over Y100bn amounts to about **TECHNOLOGY TRADE INDICES**

(U.S.\$ value of exports per \$1 worth of imports) 1971 1972 1973 1974 1975 1976 1977 1978 1979

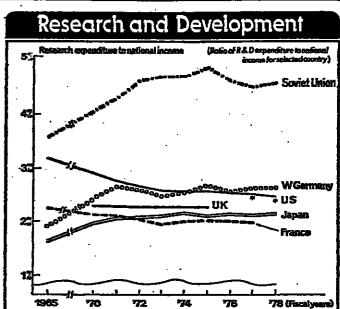
Total trade (including ongoing payments on old contracts):

New contracts: Source Ministry of International Trade and Industr

spending on R and D. With these funds it operates one of the most impressive concentrations of national research laboratories in the Tsukuba Science City, located in wooded area about 50 km north-east of Tokyo.

Tsukuba, ideally, should serve as a focal point of creativity. So far, however, the laboratories appear to be operating rather narrowly within their own spheres, except for occasional exchanges on related projects. Neither have any private com-panies been induced to set up in the area (though there is a national university near by).

This could change by the time an ambitious science "Expo" is held at Tsukuba in 1985 but for the moment it appears that putting two or three thousand scientists and engineers in the same place in Japan does not necessarily create an environment in which creativity can



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Vital factor in keeping many Japanese companies ahead

INFORMATION NETWORKS

CHARLES SMITH

INFORMATION gathering and co-ordination has been a key activity for Japanese business II by absorbing and exploiting makers.
Western technology.

gathering systems at work in specialists but that communicamajor Japanese companies are tion between people in different designed, not merely to pick fields is not (or at any rate was up information from outside, not) as highly developed as it but also (and sometimes even should have been. His SSG more importantly) to ensure a accordingly functions as a kind smooth exchange of knowhow of "information broker" smooth exchange of knowhow of "information broker" between different specialised between various sections of the departments of the same cum- company (besides making in-pany—in other words to pre- creasingly frequent forays into pany-in other words to pre-vent information "hoarding."

How four different Japanese opportunities that could provide companies have tackled the problem of making information technical resources).

search Laboratory, has spent the suddenly stopped selling over- past 13 years of his life studying ways to promote "creative" exchanges between the 20 difference facturing and inversely approach to the suddenly stopped selling over- in their subsequent "careers"). One success of which the company's contract approach in their subsequent "careers"). One success of which the company's contract approach is particularly proud which exchanges between the 20 difference factories and inversely approach to the company's contract and their subsequent "careers"). ierent factories and lnumerable highly specialised technologies ever since Japan emerged from that make up Japan's third-the devastation of World War largest heavy electric machinery

Mr Yanagishita says that the information Mitsubishi has many "excellent" the outside world to discover

drawing board to design another instrument, as requested by his boss, Mr Yanagishta decided to find out why sales of his first design had collapsed (the answer turned out to be a worldwide pause in the building of research reactors of which the specialists in the Central Laboratory had been unaware).

Market trends

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opportunities in

forming an informal group of it their job to compare work technology may actually serve under way in their own fields a useful purpose in the world

"work" for them is described in the idea for the and to study the implications markets) Mr Yanagishita's SSG between 1950 and 1965 (when in the following set of case Mitsubishi SSG occurred to Mr of market trends for different undertakes new product studies the Japanese steel makers were the for Mitsubishi factories which absorbing the European inventional studies: Mr Razuo Yanagishita, the nuclear measuring instrument points out in this context that have specialised technical refounder of the Soft Science he had designed (while working two new technologies of sources but do not always know Group within Mitsubishi as nuclear researcher in the apparently equal merit can how to apply them outside the Electric Company's Central Re- company's central laboratory) sometimes fare very differently fields for which they were

> grounds as well as engineers personnel department declined to supply them.

Mr Yanagishita accordingly sent himself to business school. emerging as one of the first, if not the first, Mitsubishi Electric men to hold a degree in both nuclear physics and business administration.

Apart from "technology forecasting" (which means attempt-After dealing with this first ing to assess the likely rate of problem. Mr Yanagishta began progress in the development of forming an informal group of different interchangeable techscientists and engineers from nologies) and "demand fore-different disciplines within the casting" (meaning the task of Central Laboratory who made assessing how far a given

One success of which SSG is particularly proud was a yearlong study which enabled a factory making two highly and scientists, but Mitsubishi's cyclical electrical machinery products to add a third product to its range which faced a "noncyclical" market and, accordingly, enabled the factory to eliminate peaks and troughs in its work schedules.

The product concerned. sludge de-watering machine, sounds unromantic enough but provided an exact "fit" for the know-how and other abilities already available in the factory

Mr Yanagishita began operating SSG on a voluntary basis, attaching notional price tags to commissions undertaken for various Mitsubishi factories as a guide to the priority to be attached to each study. In 1976, with notional turnover running at around Y300m per year, the group started charg-ing "real" prices and found, to its surprise, that business con-

tinued to grow.

The SSG could probably by now do a thriving business outside Mitsubishi Electric if it chose, but clients remain restricted to the company's own factories and technicians (not even other member companies of the Mitsubishi Group are allowed access to the group's services).

which meets (or at least communicates) weekly to study particular puzzles put up to it from within the company. Ideas produced at brain-storming sessions have resulted in a series of new Mitsubishi inventions, including window cleaning robots (for tall buildings) micro-wave ovens which brown the outside of the food they cook besides cooking the inside and electronic sensors which can predict the "p" waves that immediately precede major earthquakes.

asked for advice by a number used in the review. of other major Japanese companies on how to form their major heavy electrical company Mr Yanagishita says "they would have liked to do some-

engineers are too competitive." than any other Japanese indus- highly facts have been reflected in the information gathering efforts of integrated steel manufacturers. Dr Hiroshi Ooi, the metallurgy Ph.D, who presides over Kawasaki's Technical Develop-

banis recovery). From 1965 onwards however,

Operating with a staff of about literature

TIS circulates a publication called "Contents Service" which consists quite simply of the contents pages of roughly 100 overseas publications concerned with steel making.

Contents Service is distributed to about 200 points around the company and generates roughly 10,000 inquiries per year for the full texts of articles in the overseas magazines it summarises.

technical papers which are sultancy work for Mitsubishi Electric factories, Mr Yanagishita runs a "brain-storming club" of about 300 members which meets for at least and authors' names for each article. But this will change in another 18 months or so, says Dr

> programmers are working on a system which will allow engineers throughout the company to obtain instant access to the whole of the Technical Review "memory bank" via an on-line computer system: The technical breakthrough

involved here was the development of a cathode ray tube display unit which can show any one of the several thousand Mr Yanagishita has been kanji or Chinese characters

own SSGs or brain-storming of news to client companies — year. It is not specifically groups, and several have now is one of the major activities of designed to handle technologiown SSGs or brain-storming of news to client companies followed suit. Of one other the nine general trading com- cal information although the panies or "sogo shosha" which ratio of messages passing over collectively handle over half of the system that involve tech-Japan's exports and imports.

Japan's steel industry prob- of the nine — the process works information gathering system, need for the system for two ably benefited more from something like this. The big imported technology in the first shoshas between them main-15 years after World War II tain a total of about 4,000 qualified tran any other Japanese mous- highly qualified Japanese try: conversely it has since graduate executives in a netbecome one of the Japanese work of offices which covers the second largest), but could not industries which appears to entire world. All of these have the most impressive tech- executives, plus a large how from overseas. It has nological lead over its rivals in number of "trusted" foreign flourished as an all-purpose other countries. Both of these employees, are expected to "broker" of technological and third-largest of Japan's Big Five directly with specialised pro- on meeting the needs of the

ment Department, says that every technologically qualified of directors visited Europe or the U.S. at least ten times

making which provided the for their post-war

the Japanese steel makers began to draw level with and then overtake the West in its ability to develop and apply new technology.

20 engineers and non-specialists (including female English literature graduates), the Kawasaki TIS acts as the technological memory of the company. Its major product is a monthly in-house Technical Review which summarises an average of around 50 Japanese language articles or papers on new discoveries, some made within Kawasaki itself, some by other Japanese companies.

On the foreign language side,

Language is not a problem for Kawasaki's technologists when comes to using Contents Service since every one of the company's graduate engineers undergoes compulsory English

language education.

Access to the 600 specialised

Kawasaki's in-house computer

but one of the fastest growing lished a specialist technology facturers but says there is a Japanese track information gathering as marketing information between one of their main jobs and are Japan and the outside world

Japanese executives overseas chemist who is general manager ways in use in Japan, the (nearly half the number of of the Mitsui Technical Japanese business world is





Mr Kazuo Yanagishita (left) has spent 13 years studying ways to promote "creative" exchanges between 20 different factories. Right: Dr Hiroshi Ooi, who presides over Kawasaki's Technical Development Department

Messages sent on the network are coded for the attention of division have managed which are likely to be interested but are also seen by the Control Department (which takes part with other trading companies in a regular information exchange session with Japan's Foreign Ministry).

Newspapers

privately-controlled telecom- year period which is enough munications system for handling for us to be able to do some very messages between Theorem. messages between Tokyo and major overseas offices. Messages to and from offices in smaller or more remote places pass through communications "substations" in London, New York and Paris and are then routed

on by commercial telex.
Information gathering by the men on the spot, says Sumitomo, is done by normal methods such as reading local newspapers or talking to busi-nology was far ahead of ness contacts but overseas staff Japanese levels when Mitsui first newspapers or talking to busiare encouraged to be versatile. Sumitomo's information gathering network is designed

quantities of commercial news used in the review. that enable the company to Information gathering — and handle some Y4,500bn (\$20bn) the passing of precious items worth of sales contracts per nology is steadily increasing. thing similar but decided According to Sumitomo One Japanese trading house, it would not work — their Corporation, the fifth largest Mitsut, has, however, estab-

> Mitsui group decided to enter Japan's Hedgling petrochemical industry (now do so without obtaining knowhow from overseas. It has companies research laboraduct departments in the Mitsui "family" of companies. company's head office in Tokyo. According to Mr Kihei Sumitomo itself has 800 Kawashima, the agricultural According to Mr Kihei the world around them.

daily newspaper, pass over the gadgetry. The "core" of the company's communication net system, in Kawashima's view, is work each day. the network of personal relations that members of the head office product departments establish over the years with the top management of companies in the U.S. and Europe. "Each of our 20 or so overseas staffmen remains in his post for three to four years, during which time he iour years, during which time he is expected to establish extremely close relations with one company," he says. "If each man does his job properly we can expect to establish 50 or 60 close relationships over a 10.

> valuable business." Mitsui's "close relationships" in Britain include one with the sugar refiner. Tate and Lyle which has developed valuable expertise on the conversion of sugar into chemicals (but needed Mitsui's chemical know-ಖುರ capabilities).

Another valued UK associate . is Courtaulds whose textile techestablished contact, but which was also in a position to use Japanese marketing know-how, primarily to gather in the vast Mitsui's technical development division served as a channel for Tate and Lyle's sugar technology to "flow" to Mitsui Sugar and for Toray (another member of the Mitsui Group) to know-how acquire Courtaulds.

Mr. Kawashima admits that Mitsui's "all-purpose" techno-logy gathering machine is in competition today with the specialist systems run by manu-The system came into reasons. One is to fill gaps left existence in 1955 when the by the manufacturers. The other by the manufacturers. The other is that trading company engineers and other technical specialists take a more "marketoriented" view of technology than the men who work in big

tories. Whatever else it proves, the success of the Mitsui operation shows that there are many Kawasaki Steel Corporation, the encouraged to communicate although the emphasis remains possible ways by which big companies can inform themselves of what is going on in

> Thanks to the number of diplomats posted in Japanese embassies). About 45,000 messages, or enough material to not primarily a matter of install-logy in the west than the west fill 300 pages of a normal sized ing the latest electronic is about developments in Japanese

Big business seeks new ideas for high technology ventures

CORPORATE STRUCTURE

RICHARD HANSON

TO A far greater degree than in the West, new technology and new industries fuelling the information revolution in Japan sprung from the corporate bodies of long-established companies. Usually, the larger the enterprise, the more likely it is to be involved as a pioneer in new fields.

By contrast, the U.S. ability to move venture capital into new ideas regularly results in a large number of new companies exploiting technological advances. Semiconductors. microprocessors and personal computers are prime examples of how the system works in America. In Japan each of these industries is dominated by the NECs. Hitachis, Toshibas, and other

familiar pames. One reason for this difference by a scramble by big comlies in how technology is developed in the U.S, where it is common for the inventor to Ministry of International Trade form a company to exploit an and Industry concluded in its idea, using money from insesfirst Vision of Japan's future tors willing to back a risk Japan —that a shift into knowledge: has an extremely thin tradition of individuals making technological breakthroughs. Moreover, banks, which are still a prime source of investment for big business, was spending

to risk money on an individual than a long-time corporate customer. There is no recognisable pool of venture capital available for use at home. Ironically, as Japan's rules on in 1974 when the oil crisis

there is reason to believe that the next three years, and it took crisis was absorbed. It appears foreigners may find a ready until 1979 to recover the peak that there has been little source of funds in Japan avail-

This absence of risk capital, however, appears to be more than made up for by a sometimes astonishing willingness, since the oil crisis, of big Japanese companies to seek out new areas of high technology business.

Japanese corporate thinking began changing quite drama-tically in the late 1960s, but it took the shock of the 1973 oil crisis to cause a major shift in

Preoccupied

After several years of high growth in the late 1960s Japanese manufacturers were becoming preoccupied by a growing shortage of skilled workers, caused by a rapid expansion production capacity, which many felt would jeopardise high rates of growth.

That era was characterised panies to introduce more automatic equipment. In 1970 the -that a shift into knowledge: intensive industries -was inevitable for Japan's economy to remain on course.

But the immediate priority funds in Japan, are less likely to modernise and expand capacity. After a decline in 1971-72, capital spending by manufacturing sector soared 37.2 per cent in 1978 and

It is worth noting that demand for automation led to the first boom in demand for computers, which set the domestic computer industry on the road to high growth.

Japanese companies did not simply stop spending during the hard times which followed the first oil crisis. Because of the first oil crisis. Because of the financial structure of Japanese companies, big companies found, during the slowdown, that spare capital was accruing from depreciation of past investments. This allowed them considerable room to invest, in technology and agriculture to

technology and equipment to cope with new realities presented by the energy crisis. The fact that they seized the opportunity can partly be explained by a general tendency on the part of Japanese companies to think about business in a medium or long term perspective. This is supported by banks, and other sharebolders, who have a similar interest in

long-term, rather than quick

returns on investment. Rationalisation was stressed in three areas, people, equip-ment and finance. Big companies trimmed payrolls, and Major Japanese companies began a drive to replace idle now find it "advisable" to levest small business computers. Car from Japan. Small business computers. Car from Japan. Sand other assembly lines saw Having established themselves.

big companies, in many cases.

of large companies depending heavily on sub-contractors. What has happened is a rather rapid filtering down from the big companies to the little companies of technology, in the form of demand for NC machine tools and other efficient, and

The depth in Japan of demand for electronic based equipment has in turn reinforced the willingness of the large companies to increase investment in semiconductor and other advanced industrial

Outcome

One consequence of Japan's ability to move into high technelogy industries, and apply new technology to improve older industries, is a rapid build up of pressure among big companies to internationalize their operations. At one point in Japan's development, companies like Sony turned towards overseas markets in part because competition with the giants at

home was difficult. capacity equipment with energy in advanced industrial countries efficient technology. Office to hold on to the markets built automation began to boom in up as a result of their successions. about 1975, creating new mar- in exporting emchanty mo kets for office equipment and duced; high-technology gods

the arrival, on a large scale, of in the forefront of this gener During this transition period. companies can probably contime to exploit their advanbenefited from the existence of tages. There is still considerable another 8.5 per cent to a record a cushion of small and medium scope left for commercial size companies, where much of expansion along. The lines of investment loosen, struck hard. Spending fell over the economic shock of the oil established by the first oil crisis.

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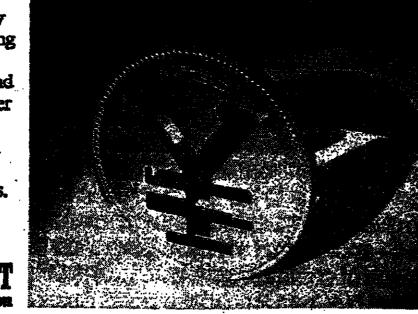
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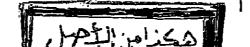
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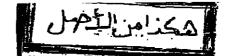
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Quantity with quality the ingredient of success

EDUCATION

CHARLES SMITH

JAPAN'S economic success is often attributed by outsiders to the fact that it is one of the

educating system. About 30m people (including science About 30m people (including science and engineering teachers) — or nearly 25 per oriented — particularly the cent of the population - are involved in education in one way or another and de facto universical education continues up to the age of 18. All this riculum of Japan's elementary, represents a striking change from the situation only 25 years 15-to-18 age group was in allow for some variation of school, to say nothing of the emphasis as between arts and situation before the war when the number of Japanese univer-

cent of what it is today. Japan's pre-war universities (and high schools) inevitably. concentrated on producing an elite minority of future leaders

trains people to occupy middle 20 per cent of the total. The still

Despite this, standards seem to have remained high, or at some nations whose education situation in Britain where of

A second characteristic of

General science courses are compulsory throughout the essentially non-specialised curjunier- and senior-high school system, although at senior high ago when half of the nation's school level official guidelines

At university level, engineersity students was about 3 per ing studies are both popular and prestigious in contrast with the low place they occupy in, for example, the UK.

entering engineering courses in whereas today's system of mass Japan's 1979 intake of new production higher education students was 79,200 or nearly

recession which followed the oil

crisis of 1973 many Japanese labour unions, usually organised on a company basis, co-operated in the rationalisation of the company's operations to reduce costs. Workers in Japanese

costs. Workers in Japanese steel plant formed many small

group to advance proposals for

saving energy as well as labour

In these circumstances small

wonder that business executives

can use a longer time frame for

than

The original reason for the

active capital outlays for plant and equipment by Japanese companies was that Japan's

economic growth was faster than in other advanced nations, re-

warding large investment of borrowed money for long-term

purposes with good returns.

Japanese enterprises which

were chronically short of capital,

had to depend heavily on bank

loans because the capital market

was relatively under-developed

high saving rate in Japan. The

also looked frequently to the

Bank of Japan for additional

interest payments on bank loans as tax-free costs, while divi-dends were subject to corpora-tion tax and income tax. Banks

had their own reasons for increasing the volume of their lendings. They were obliged to go for quantity rather than quality, because their lending

rates were held by the monetary authorities at relatively low levels to promote economic

monetary authorities, Japanese banks carry out the task of helping industries expand. They

sometimes supply loans from the long-range point of view, which may not be entirely sound

They can sometimes look to the Bank of Japan for assistance

to bale out an industrial or business company. This also

allows Japanese corporations to

The gap between Japanese and U.S. corporate financing methods could change only

slowly. The panel of Wise men recommended that "the Presi-

dent and Congress should

develop specific long-term pro-

grammes to improve savings and and investment rates, such as

investment tax credits, the reduction of personal and cor-

porate and capital gains taxes

in a non-inflationary manner,

and the shortening of deprecia-

U.S. management and labour should consult closely on pro-ductivity trends and problems

so as to enhance productivity

and increase bilateral under-standing of shared problems.

Japanese corporations have

been reducing their dependence

on bank loans, as their own

reserves and depreciation funds increase, while the Japanese

capital market has been develop-

ing remarkably in recent years.

The Banking Law and the

Commercial Code have been

amended to require more dis-

closure of companies' positions

and to make shareholders' meet-

ings more lively. But Japanese corporations are resuming active

capital spending for further modernisation, although their

present plant and equipment

are already among the most

Monetary officials said it was

very sound behaviour that

their increased income, gene-

modern in the world.

tion schedules."

use a longer time frame.

on a short-term basis.

growth as well as exports.

allowed enterprises to

Reliance on bank financing rather than equity finance was encouraged by a system which

and increasing efficiency.

calculating returns

Good returns

investment

managers.

Banks provide time to think

counterparts

companies.

FINANCE

SABURO MATSUKAWA

CAPITAL spending behaviour of Japanese enter-prises has been a major factor in helping them to gain a competitive edge over their Western counterparts. But the credit for this achievement does not lie only with the companies themselves. They have been helped by Japanese banks, which allowed them a longer time frame for calculating returns on new investments than is common in the West, where shareholders often seek quicker

The relationship between rapital spending and produc-tivity has been stressed in many comparative studies of U.S. and Japanese industry. The Japan-U.S. Wisemen's Group, a panel of four economists from each nation, who studied bilateral economic and trade problems last year, said in its report published in January: "The U.S. Government should sponsor a Banks were able to get many comprehensive research pro-gramme on the measures Japan advantage of the traditionally taken in the public and private sectors to increase productivity." "U.S. corporate manage-ment." it said, "should make long-term productivity improve-ments a principal objective, building productivity consideration into corporate objectives, management attitudes. and management compensation pro-

In the course of discussion which preceded the report's compilation it was pointed out that U.S. business executives have to face questions posed by shareholders of their company whenever their halfyearly or quarterly business reports show poor results. They have to improve the company's business as quickly as possible. The time frame for returns on their investment is thus necessarily short. By contrast, share-holders' meetings of Japanese companies are traditionally short and quiet, because many large shareholders are business friends of the company, while smaller shareholders are scattered, and because Japanese companies have depended more heavily on bank loans.

Potential

The trend is reflected in the fact that the ratio on net income after tax to gross sales in fiscal 1979 was 2.4 per cent for 656 manufacturing foreign companies operating in Japan, far larger than 1.6 per cent for all Japanese corporations. On the other hand, 400 out of 3,500 foreign companies established in Japan since 1950 had with-drawn by fiscal 1979 due mainly to insufficient profit.

Japanese investors do not

seek large income gains but aim at growth potentials of the companies they invest in. The average yield of listed Japanese stocks is less than 2 per cent, compared with about 6 per cent in the U.S. and about 4 per cent in France and West Germany, according to figures compiled by Japan's Economic The low Planning Agency. vield of Japanese stocks was covered by stock price rises, so the total of income and capital gains was only slightly lower. at 10 per cent, than 13 per cent

in the U.S. in fiscal 1979.

Most Japanese busine business executives are directors who been promoted from among lifelong employees of the company they are managing or transferred from the management of an affiliated company in the same group. In addition, there are some former senior Japanese industries invested Japanese officials of the usually. rated by relatively low wage follow the policy of other directors. Senior employees of increases in 1980 and 1981 into a Japanese company thus tend additional capital spending to to give more serious thought to improve their international its long-term future than their competitiveness.

as well as upper positions in

few countries in the world that Japan's education system, which has managed to combine frequently attracts envious quality and quantity in its glances from foreign businessmen and economists, is that it is

The number of students

Western

protracted

engineering faculties Japanese universities usually voir of trained technicians. attract around six times as many students as the pure science trains between three and four the system. times as many engineers per

year as the UK. To other points about Japan's engineering-orientated educagraduates form almost half the degree courses (although, as will be seen later, the total number of graduate school students in Japan is still low compared with many other countries) and (2) that there is a special nonuniversity course for "midlevel " technicians and engineers that substantially increases the flow of technical expertise into industry.

The so-called Koto Senmon Gakko, or specialised high schools which provide this type of training were started by the Government in 1961 in direct response to demand from Japanese industry.

Unlike Japanese universities are gious national institutions, the

The still added about 10,000 Attempts by the Ministry of all of them through a two-year comes increasingly interna- 1955 of graduates a year to the reser- Education to promote the for- basic training programme, the tional. Hitachi teaches the art 1960 ally voir of training descriptions of training programme, the tional Hitachi teaches the art 1960 ally voir of training descriptions. Japanese 1965 added about 10,000

While foreign observers find least fairly high, compared with faculties (again contrast to the time harping on the efficiency systems have undergone ex-science normally outranks producing graduate engineers, lapanese education experts. size of its population. Japan have quite a few doubts about

Doubts

One frequently heard comtion system that deserve attenment is that the quality of tion are (1) that engineering education in Japan gradually deteriorates from the bottom number of entrants to masters upwards. Another is that univer- extremely modest, as does sities are "hierarchical" or Japan's record to winning sities are "hierarchical" or japan's record to winning mintroverted in their organ-prizes and other international elements and thus not prizes for original scientific

> little doubt that most universities (except for the handful of specially favoured state-run institutions) are weak on advanced research.

Only 3 per cent of Japanese university graduates continue their education to post graduate levels (ie to take masters or doctors degrees) compared with 19 per cent in France and 23 per cent in Britain. Those who do, are inclined to find (if they Unlike Japanese universities are scientists or engineers) which are mostly privately run, that there is a marked lack of except for a short list of presti- specialised equipment with which to work. Japan is notably majority of Koto Senmon Gakko short on accelerators for high are state-operated. They have energy physics, and on such not proved as popular as seems items as DNa recovenanters and to have been hoped but have neutron scattering equipment.

mation of joint research institutions which might acquire it difficult not to spend all their such equipment seem to have

made little progress in the face of "separatism" by private universities. The weakness of "home grown" advanced research is

partly compensated for by the fact that no fewer than 8.800 Japanese academics in the fields of science and engineering went abroad for study, teaching or research in 1980. The reverse flow of foreign teachers to Japanese universities remains

The three post-war Japanese Finally, there seems to be Nobel prize winners for physics were all educated in the prewar or war-time education system—when numbers were far smaller but standards may well have been higher than they are today. At least one of them did the research which made his name while working in the technical laboratory of a company, not at a university.

Given the relative weakness of post-graduate education in velopment programme." Japan it is not surprising to find that big Japanese companies spend heavily on the education of their employees. Hitachi, Japan's largest heavy electrical

electrical company, employs about 10,000 engineering and science graduates out of a total workforce of 70,000 and puts

first six months of which con- of haiku (traditional Japanese 1965 sists of on the job training as verse) composition to managers 1970 a blue collar worker.

Hitachi also offers 15-month courses for technical school graduates which the company steel manufacturer, recruits claims provide the same amount of basic education as a four-year university course. Fraduates a year, of whom over 60 per cent have had master's

Fluctuation

specialised technical courses for middle and senior management all of this costs about Y10bn per year, but the amount can fluctuate as a result of a system under which each factory is free to decide how many students it will send to various centrally operated technical schools and institutes.

Fujitsu, Japan's biggest computer manufacturer, spends less on education than Hitachi but nevertheless runs an elaborate series of training programmes that start six months before a new recruit joins the company and continues up to the mid-40s when the entire whitecollar staff of the company undergoes a three-month "de-

The curriculum, though differing for managers and nonmanagers, includes lectures on music and on western literature (including Shakespeare). These are designed to make senior men in the company more able to converse with the westerners

of a similar age. Kawasaki Steel Corporation Japan's third largest integrated about 80 engineering or science

or doctors degrees in the past few years. Its new recruits undergo a Along with a variety of one-year on the job training occialised technical courses programme during which they act as assistant to general fore-

men in the company's two steel plants. In his second year, a Kawasaki engineer is assigned to his permanent section where he continues to do the rounds of various shop floor activities in order to gain experience of how

the plant works. During this period he also continues theoretical studies reading books and journals paper presented to a corporate technical conference conclude this period of training. After that, young Kawasaki engineers join research teams, each of which includes a variety of engineering or technical disciplines.

Japanese companies are making to provide lifelong training for graduate Japanese education still seems to be stronger on basic training than it is on the developthey may meet as Fujitsu be- ment of talented individuals.

HOW ATTENDANCE HAS RISEN

WHO STUDIES WHAT Total number students enrolled in universities and two-

rear colleges (May 1, Social Sciences (law, economics, etc.) Engineering Humanities Education Medicine and dentistry Agriculture Source: Ministry of Education

Efforts to upgrade the quality of university education have been under way since 1976 a government council decided to freeze numbers and concentrate



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MOST FAMOUS DIAMON



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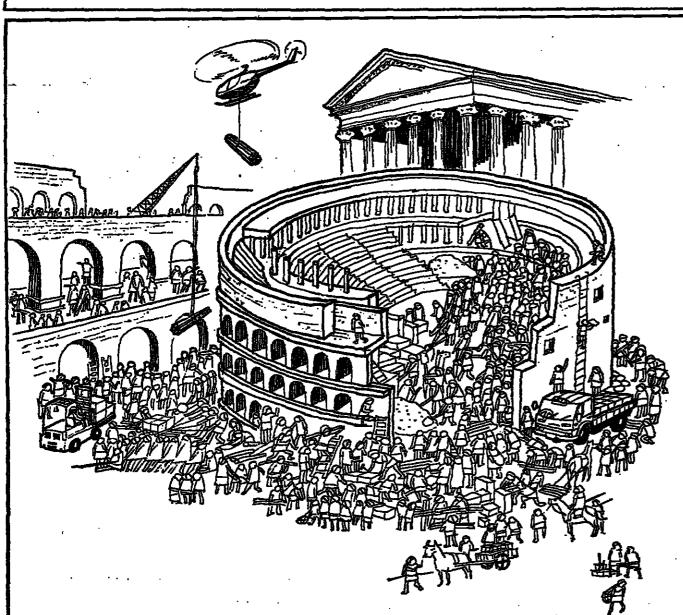
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1

In fact, little that goes on in this increasingly interdependent world does not touch us in some way.

This does not necessarily mean we could build Rome in a day ... but we just might be best equipped to try.

TOKYO HEAD OFFICE 4-5, AKASAKA 2-CHOME, MINATO-KU, TOKYO 107 JAPAN OSAKA HEAD OFFICE 30, IMABASHI 3-CHOME, HIGASHI-KU, OSAKA 541 JAPAN

stion House, 140 London Walf, London ECZY 5.IT, England. Tel.: (01)625-6030 Telex: 885881/4 Cable: NISSHOIWAI LONDON ECZ Affiliated offices: Hamburg, Düsseldorf, Paris, Milano, Wien, Brussels, Maerid, Oslo, New York, Los Angeles, Vancouver, Rio de Janeiro, Sydney, Hong Kong, Singapore, Lagos, Nairobi, Suwait, Baghdad and more than 100 other major cities worldwide.

A shift into areas of new and high technologies

EXPORT TRADE

DAYID DODWELL

AS THE protectionist lobbles in Europe fight their battles against Japanese cars, televisions and steel, they seem to be one step behind Japan's fast developing export industry.

Already the Japanese are beginning to shift efforts away from traditional export areas into new and high technologies involving semi-conductors, integrated circuits and puterised products.

Trade analysts in Japan predict that by the time the West fully appreciates the threat from such products, it will be

too late to protest.
The implication Japanese exporters of electronic products are 50 far in advance of our own manufacturers that we will have no comparable products to protect, and no protectionist lobbies to campaign in their defence. The threat will not be to existing industries, but to industries that might have been.

While electronic products remained at the exotic periphery of daily life, the threat not have seemed great. But it is clear that the electronic revolution will penetrate every area of our lives. It is being applied not only in smaller and smaller computers, but in office equipment, tele-communication, industrial machinery like machine tools, ears and tractors, washing machines and irons and other household appliances, and in watches, calculators and video equipment.

One senior executive Nippon Electric (NEC), one of Japan's leading electronic manufacturers, is matter-of-fact in describing the West's dilemma: "Some governments are already horrified at not having the technology in their country. They are spending vast sums of money trying to catch up. But I'm afraid its too late. They should have started 10 years ago. In future they may be able to acquire the ability to manufacture these products using licences, but they will never have the technology to produce on their

Prospects

The implications of such a prediction become clear when export prospects are assessed: "The electronics industry will overtake the steel industry and will approach the automobile industry by the end of the decade." Japan's car exports were worth \$23hn last year and are still growing at a hectic 37 per cent a year

Such products account for tiny share of Japan's total exports. Out of total exports in fiscal 1980—ending on March 31 1981-worth \$130bn, cars account for 18 per cent. Iron. steel and other metal products account for a further 16.4 per

Other conventional exports. like chemicals (5 per cent), tex-tiles (4.7 per cent) and ships (3.9 per cent) follow in order of importance. But all these sectors, with the exception of cars. and ships—which re-covered from weak demand in 1979—are in decline in terms of their share of total exports. By contrast, tape recorders and video equipment leapt by

57 per cent in 1980, and account for 2.8 per cent of total exports. Exports of integrated circuits and related products rose 37 per cent, but still account for. just 1.8 per cent of total sales. The importance of electronic technologies in Japan's exports is disguised in part because they are often an integral but

unspecified part of other export products, classified as general machinery, electrical machinery or transport equipment. It is important to note that these sectors together account for 63 per cent of Japan's exports and grew by 29 per cent in 1980. Even more significant they accounted for more than 68 per cent of the increase in

value of exports between 1979 and 1980. Japanese manufacturers of electronic products claim that exports have been supressed because of the current insati-able domestic demand.

But the trend inside Japan towards the manufacture and export of increasingly sophisticated products is inexorable. Spending on research and development is immense. NEC has spent over \$1bn in research so far, and has no plans to cut

This has generated rapid growth in Japanese sales of technological knowhow. For the first time since the Second World War. Japan in 1980 jumped into surplus on balance of trade in technological knowhow. According to a recent survey of leading Japanese companies, exports exceeded imports by Y17.1bn (£386m) compared with a deficit of Y16.4bn in 1975.

The overall balance in trade on know-how is still deeply in "deficit" mainly because of heavy investment after the war royalties and licences to establish the most modern U.S.

and European plants in Japan. Official figures for 1979-80 show import costs of Y276bn against

course, just as they are currently under pressure over cars, televisions and steel.

continue to resist the pressure. Japan's total dependence on imported mineral fuels, and the dearth of raw materials for industry impose an inelastic demand for imports; these two categories alone account for 67 per cent of all imports.

accounted for 83 per cent of the increase in the 1980 import bill, to expand exports.

Strong export growth in fiscal 1980 (almost 29 per cent) helped keep the visible trade account in surplus by \$2.23bn. targetted 14 per cent growth in the current year is expected to widen the surplus to \$8bn. with imports expected to grow by 12 per cent.

balance is deep in deficit, around \$10.7bn, mainly because of invisble payments of \$11.3bn and transfer payment of \$1.5bn. Even in the current fiscal year. with a comfortable surplus on visible trade, invisibles are expected to rise above \$14bn. generating a current account

This is a point Japanese trade officials are keen to make in the face of critics of their export success in the West. Even in Europe, where visible trade is clearly in Japan's favour, trade swings into deficit when Japan's invisible payments are taken into account.

In addition. Japan's heavy dependence on oil and raw material imports puts it deeply in debt to countries supplying these products. Few of these have the markets to absorb Japan's exports so a structural imbalance in Japan's trade, with large visible trade surpluses elsewhere, is inevitable.

Japan's -trade officials and leading businessmen are deeply sensitive to mounting Western antagonism over its trade suc- ment and joint ventures in third While consistently conlemning protectionism, thev accept the need for informal restraint, simply because they see that damage inflicted on domestic industry by Japanese exports can aggravate unemployment and deepen recession. weakening the market to everyone's disadvantage.

But they argue that, given the size of the Japanese world trade, its share

unusual step of sending out import promotion missions to Europe, and of establishing an

exports of Y75bn. Japanese manufacturers and government trade officials fully expect pressure to curb their high technology exports m due

For various reasons they will

More important, mineral fuels oil products maintaining relentless pressure

Surplus

deficit predicted at \$6bn.

economy and Japan's share of Europe's total imports is not particularly large. The solution therefore not to curb Japanese exports to Europe, but to boost Europe's exports to Japan.

For this they have taken the agency inside the Ministry of

JAPAN'S MAIN EXPORTS

(Figures in U.S.S	bn for	calendar	years 1979	and 1980)
	1979		1950	Share of 1980 total exports
Foodstuffs	1.2	- :	- 1.4	1.3
Textiles	4.9		6.3	4.8
Synthetics	1.9		- 2.3	1.7
Chemical products	6.1		6.8	5.2
Non-metal minerals	1.5		1.9	1.4
Metaltic products	18.4		21.3	16.4
General machinery	14.9		. 18.0	13.9
Electrical machinery	17.4	-	22.8	17.5
Transport equipment	25.7	 	34.4	26.5
Of which cars	17.0		23.3	17.9
Precision instruments	5.1		6.2	4.8
Optical goods	3.9		4.5	3.5
Watches	1.3		1.7	1.3
Miscellaneous Items	7.7		10.5	8.1
Total exports	103.0		129.8	

Japan's main imports

(Figures in U.S.\$bn for calendar years 1979 and 1980) 1979 1980 Change total imports

	F0:0			
			%	Share of 1980 %
Foodstuffs	14.4	14.7	1.7	10.4
Raw materials	22.2	. 25.8	7.0	10.9
Mineral fuels Of which	45.3	70.0	54.6	49.8
P.O.L.	33.5	52.8	57.6	37.5
Chemicals	5.2	6.2	19.8	4.4
Machinery	8.3	9.8	18.0	7.0
Other manufactured items	15.3	16.1	.5.3	11.4
Total imports	110.7	140.5	27.0	

Trade and Industry (Miti) to advise prospective exporters to

While agreeing to examine non-tariff curbs on imports, they argue that these are no more of an obstacle than anywhere else. They claim that Japan's export success is in large part due to marketing efforts. In brief, they say "We try they say "W₁ " And they harder." batteries of statistics to back their case.

Further aim

wherever

As an alternative to continued export growth, they are actively encouraging overseas investmarkets. The Honda collaborasidiaries in Northern Ireland and Scotland are examples. A further aim is to accelerate

economic growth of developing countries in the hope of generating new consumer markets for exports from Japan and other industrialised economies. This is the basis for boosting Japanese bilateral and multilateral aid, and for agreeing to technology transfer deals with developing countries.

possible

However, it is no accident that 70 per cent of Japan's bilateral aid goes to Asia, with almost half of this to the five member states of the Associa-tion of South East Asian Nations (Thailand, Malaysia, Naturally

enough, Japan's first priority is to boost growth in countries nearby. since countries where Japan would benefit most by greater trading

activity. Keen as Japan claims to be to accelerate growth in developing countries, its own electronics revolution has seriously undermined one major advantageit has halted the trend based on cheap labour from the third

The revolution brought about by micro-chip technology means that Japan has—at least for the time being-made it possible for manufacturers operating in high labour cost countries to produce their goods more cheaply, and more reliably, than could in Sri Lanka, Pakistan, Malaysia or any other

cheap labour country.
The implications of this are profound, and have not yet been even cursorily assessed. If Japan is genuine in its commitment to boost global trade through wealth creation in developing countries, then it will have to take this change into account.

On several occasions, and even during Prime Minister Zenko Suzuki's recent Europe tour, Japan has been attacked as an economic predator. Its electronic revolution may foster new attacks of this kind not just among the Western industrialised competitors, but Singapore, Indonesia and the among the developing countries

Important missing link in postwar projects

DEFENCE

RICHARD HANSON

DEFENCE IS probably the most important missing link in Japan's postwar technological development. Its policies of maintaining a tiny defence establishment, compared with the U.S. and most of Europewith minimal spending on R and D-is thought by many to have seriously impaired Japan's ability to compete with the West on the "cutting edge" of new technology.

The U.S. strategy for acquiring superior defence technology begins by pouring billions of dollars into research and development. With about 10 per cent of the defence budget going to R and D, U.S. industry can comfortably afford to carry on work needed to design and produce ultra sophisticated electronic warfare systems, and the advanced computers

weapons which go inside. A strikingly different situation is found in Japan where less than 1 per cent of its GNP is spent on defence compared with more than 5 per cent in the U.S. Within the defence budget R and D accounts for slightly over 1 per cent of expenditure. Last year this amounted to less than \$150m. Both France and the UK devote more than 10 cent of their defence

budgets to research Japan's low expenditure on defence can be traced to two major factors. The first can be

described as a residue of anti- sound evidence that some tech military sentiment left over from the war. Japan's "no war" not want to heavily involve itself in weapons systems which are not defence orientated.

The second factor is that, for the time being, Japan faces serious budget problems. The Government has adopted a strict policy of austere spending to reduce the amount of debt it must issue to cover national budget shortfalls. Defence has been exempted from general budget ceilings, but only enough to allow for a gradual increase in spending.

Japan's position in defence production—most of it under licence—would appear much grimmer it if weren't for the fact that the companies themselves have, for civilian purposes, made remarkable gains production expertise and technology in recent years. This especially true in the areas micro-electronics and com-

munications. The Defence Agencies buy Japanese whenever possible or when impossible. Japanese company enter licence or other procurement the outside agreement with

While it is possible to point out any number of items Japan ls not able to produce for de patriotism. fence, such as long-range missiles and certain parts of

nology developed for civilian use can fit defence needs. constitution has been inter- a short-range surface to air constitution has been interpreted by successive governmissile system, "Tam-Sam," to ments as prohibiting the build the Defence Agency, developed up of expensive weapons for on its own "silicon on sapoffensive purposes. Japan does phire" microsip which would a computer allow it to build a computer that could resist the neutron bombardment of an atomic blast, an important consideration for a defence computer.

Another example can be found in NEC's work on an experimental communications sattelite which operates at the frequencies achieved.

These bits of technology are at best only part of a highly complex defence jigsaw, but could help provide the means for Japan to put together a highly sophisticated early warning system. [The Agency is now in the market for a new the market for a new System.]

Foreign remain doubtful that Japan has the capacity to put entire systems together on its own. One basic problem seems to be the organisation of the selfdefence forces which lack, for the time being,

a central command system. There appear to be at least three main motivations for Japanese companies to get involved in defence preduction. despite the difficulties. The first, and one cited often by those in the industry, bolis down to

This seems to have fleured missiles and certain parts of strongly when the Missibishi F-15 jet fighters to be built group and other Japanese heavy under licence, there is fairly machinery makers decided to

CONTINUED ON NEXT PAGE

Employees' allegiance leads to collective urge for success

COMPETITIVE FORCES

CHARLES SMITH

WHEN foreign businessmen or officials complain about the behaviour Japanese industry in their domestic market, or about the alleged difficulties of penetrating the Japanese market, their Japanese counterparts are apt to reply that "it is all due to. different attitudes towards competition.'

What they are claiming, in What they are claiming, in They have a tendency to rely effect, is that Japan is not only heavily—though not exclusively more competitive society today than most mature Western nations but also one in which businessmen place far greater stress on market share—and proportionately less on profits than their Western counterparts.

The notion that Japan is an ultra-competitive society may sound odd to those who have been reared on the idea that almost everything that happens in the Japanese business world is the result of some decision made by a bureaucrat at the Ministry of International Trade and Industry. The truth seems to be that Japan is a country in which competition and cooperation have both been developed to fairly advanced stages. Exactly how this has happened is one of the mysteries behind the Japanese "way of doing things," but there are clues to the success of the system.

The simple answer to the question why Japanese companies compete so aggressively -particularly for market share rather than profits—is that it is the way Japanese psychology seems to work. The emphasis on group identity, rather than individualism, which charac-terises Japanese society lends itself naturally to the growth of strong feelings of allegiance by employees to the companies they work for. This in turn translates into a collective urge for success by all the company's employees -not just the small group of managers at the top who stand to gain credit if profits are good and the share price appreciates.

Patterns

Company allegiance militates have to be forcibly merged against mergers and the ration during recessions at the behest alisation which has shrunk the of family leaders but the feelnumber of companies in many ing is that even if this happens Western industries. But this the end result is a bigger stake does not mean that Japan's than could have been achieved industrial structure is atomised, with only one company. As a substitute for horizontol mergers between similar companies, as well as for vertical integration, a number of patterns of co-operation have grown up in Japanese industry some of which, ironically, have had the effect of further enhancing

patterns are the so-called Toyota's ratio is around 30 per different way. appeared in post war Japan for GM. They also mean that (such as Mitsubishi, Mitsui) as competitive conditions exist in successors to the pre-war sectors of Japanese industry Zaibatsu groups — which were controlled business cliques dominated by family controlled holding companies and the clusters of small companies supplying components that often surround Japan's

larger manufacturers. The post-war company families can be described as loose groups of enterprises from a wide range of different industries, held together by informal trading relationships and by common services such as intergroup exchanges of information.

which, in the U.S., have long since become production divisions of giant, vertically

integrated companies.

Japan's big motor manufacturers began their post-war development by selecting groups of suppliers for key components which they assisted with finance, management and technology. But the companies which received such assistance have, in many cases, outgrown their original technological dependence on their principals, reaching the point where they can—and do—compete to sell their products to other major manufacturers. Coupled with

JAPAN'S MAIN TRADING PARTNERS

(1980, fiscal; figures in U.S.\$bn)

Japan's export mar	kets	Main exporters to Japan		
United States	31.4	United States	24.4	
West Germany	5.8	Saudi Arabia	19.5	
Korea	5.4	Indonesia	13.2	
Taiwan	5.1	U.A.E.	8.2	
China	5.1	Australia	7.0	
Saudi Arabia	4.9	Canada	4.7	
Hong Kong	4.8	Íraq	4.3	
Singapore	3.9	China	4.3	
United Kingdom	3.8	Iran	41	
Indonesia	3,5	Malaysia	3.5	
Total exports:	126.7	Total imports:	124.6	

-on a single group bank. They have enhanced the competitive climate in post-war Japan because most major groups have felt obliged to stake their claims in nearly all major industries —and because a group quite frequently establishes two companies rather than one in industries which are seen as having especially promising growth potentials.

The establishment of two petrochemical companies in the Mitsubishi group — Mitsubishi Kasei and Mitsubishi Yuka which compete with one another in almost the full range of petrochemical products made sense as a way of boosting Mitsubishi's stake in the industry faster than could have been done with only one company. . Competing twins within company families sometimes

The clusters of specialised omponents suppliers that components surround major Japanese manufacturers such as Toyota and Nissan provide part of the answer to the puzzle why the added value ratios of big Japanese motor manufacturers are far lower than those of manufacturers

this inter-group competition is the frequent existence of two or more suppliers of the same specialised component within the same big company "cluster" usually as a result of conscious planning by the manufacturing principal who may not have wished to be dependent on a single supplier.

Competition between companies is not the only kind of competition which seems to have lent dynamism to Japan's post war economic performance. Scarcely less important is competition within companies—but between groups rather than individuals. The urge to be the best production team in a factory or the most efficient branch in a major, nationwide, bank goes far to explain why quality circles have succeeded

Group competition within companies, however, appears to bring problems as well as advantages. One is the difficulty acknowledged by some major Duiacturers getting different departments to share information or research

results with each other. Despite the fact that the competitive urge seems to be fairly fourth energy crisis.
deeply rooted in the Japanese This means that the business world, different eras can be identified in the postwar develoyment οf economy in each of which com-petition has functioned in a

The first fifteen years of Japan's post-war resurgence are frequently seen as a period in which companies sought growth for growth's sake—or rather for the sake of acquiring a stronger claim to the allocation of the foreign exchange and materials which were subject to control by the Ministry of Inter-national Trade and Industry.

From the mid 1960s onwards a variety of indicators point to a slight slackening of Japan's competitive urge. Concentraof the largest companies) in a number of major industries appear to have climbed and there was a sharp increase in the number of cartel agree-ments, both legal and illegal, despite efforts by the Fair Trade Commission to police this area of the economy. Some Japanese economists feel that Japanese industry might have drifted steadily in the direction of oligopoly if the economy had not been subjected to a series of shocks from the early 1970s onwards, but that mercifully or otherwise, these incidents had the effect of putting the economy back on its

Strategy

The 1973 oil crisis in particu-lar is seen as having forced Japan's rather stagnant basic materials industries to restructure and cut costs, since the industries concerned could not have stood up to international competition if they had pursued "live and let live" strategy. The oil shock also enhanced the need for all Japanese industries to stress the development of low-energy consuming and added value goods-some of which have since turned out to

be the seeds of new industries. These new industries typically enhance competition, for the simple reason that established companies move into them, thus being forced to compete more vigorously than if they had stuck to their original products. An example of inter-industry competition in a new product that dates from the early 1970s is the struggle between watch manufacturers and consumer electronics companies to dominate the new field of electronic watch making. More recently the expanding field of mechatronics has become a battle ground between companies that were originally specialists in either mechanical

The stimulus administered to Japan's creative and competisecond oil crisis will presumably die down in due course - although no-one in Japan is ruling out the possibility of a third or

engineering or electronics.

This means that the balance could to some extent tilt back towards the co-operation or even cartelisation that seemed to be emerging in Japan during the late 1960s.



Postwar defence developments

resume defence production on a limited scale in the early 1950s. Kawasaki Heavy Industries; Their efforts went unrewarded for many years by Japan's Defence Agency, which is notoriously tight in its procurement policies. The Agency allows a nominal 5 per cent allows a nominal 5 per cent profit on what it determines to be the production cost of equipment ordered from Japanese ment ordered from Japanese Companies. Its policies on of the Mitsubishi group; Kawasaki Heavy Industries; Ishikawajima Harima Heavy Industries; Ishikawajima Group; Ishikawajima ment ordered from Japanese maker of electrical machinery, companies. Its policies on maker of electrical machinery, research and development are last year created a defence no less rigid. Private industry business promotion division to foots the hill with only partial consolidate its defence work. funding for basic research coming from the Government

NEC says its in-house R&D budget would appear much fence accounts for about 10 per larger if spending on Defence cent of total sales. For the 100 Agence R&D contracts were companies which form the

A second reason is that the companies involved can afford. it. The list reads like a Who's Who of Japanese industry.

Who of Japanese industry. tremely long view—even by Nearly half of all defence Japanese standards—of the contracts in 1979 went to five prospects for defence business. Companies: Mitsubishi Heavy Defence, even if it continues at companies (MHI), Mitsubishi the current spending ceiling of Industries (MHI), both members 1 mention loss of GVP, will

Electric (ME)-both members 1 man

But none of the big companies are dependent on defence as a main line of business. At MHI, the largest de-

the average is 1.8 per cent.

The third motivation is that companies are taking an ex-

Japanese companies would be

less inclined to take the risk of investing in defence technology if they were not reasonably sure foreign competition would be kept at bay. To the dismay of foreign arms exporters, the Defence Agency's policy of favouring Japanese companies seems to have allayed

industries in Japan in years to

Strict controls

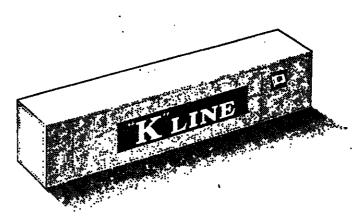
Also figuring in the long-term view is the possibility, though not yet a likelihood, that the Government will partially ease strict controls on arms and defence technology exports. A hypothetical first step could be decision to allow joint weapons development with the U.S. or Europe, combining Japan's rapidly advancing technology and skills with those in the

be among the faster growing operate with others in developing civil use technology for jet engines—now underway with Rolls-Royce — and commercial aircraft. Discussions are taking place on the latter for a Europe-U.S.-Japan deal, involving Fokker, McDonnell Douglas and a Japanese group. The U.S. is be-lieved to be seeking Japanese co-operation on defence produc-

The technology gap between Japan and the West could close rapidly if Japan decided to boost its spending on defence drastically, something which for the moment is highly unlikely, or if it opened its industries to freer competition and co-operation with the West in defence technology.

Whether either of these options will appear more attractive to Japan in future is a matter of speculation. An even more difficult question is whether the rest of the world would welcome a Japan which finally found the

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MITI subtly stirs the revolution

GOVERNMENT

RICHARD HANSON

THE Ministry of International Trade and Industry - better known by its initials—retains its role as the prime mover and shaker of industry in Japan.

The way it accomplishes things has changed, though a good example of how MITI works these days was seen in a little noticed report published in June outlining a Vision for the "informationisation" of Japan and its industries in the '80s, and what government ought to be doing about it.

The report submitted by the Information Industry Committee of the Industrial Structure Council, an advisory group to MITI, famous for turning out earlier Visions, amounts to a blueprint for Japan in the

information age. The basic premise of the Information Vision is that the process of computerisation in industry and society will continue to accelerate, altering the way goods are produced and the way people live. In this scenario information as "infrastructure" is as essential to future growth as capital and technology has been in the

In the blase style of an official report, the Committee declares that "informationisation" is the most important phenomenon since the industrial revolution and that information industries—computers, data processing and others—will lead the economy this decade. MITI takes its Vision one

step further to make it understandable to ordinary people whose lifestyles, it says, are in for dramatic change. Officials have even prepared two novelettes depicting what the daily routine of the "S- Family" in Tokyo may be like on May 21, 1990, and a second describing a 1990s working week for "Mr T-" a 36-year-old planning officer for a company making products for space exploration.

The report is accompanied by illustrations leading the reader through a maze of new for offices, homes and communities of the future, including a smiling portrayal of the fifth generation computer, a project about which MITI plans to hold an international conference later this year. The UK has alread: put out feelers to MITI on joint development of such a compu-

MTTTs view of the future is couched in generalities, which is not especially startling given the nature of revolutions. The recommendations, when specific, tend to be on resolving bureaucratic roadblocks to progress, such as limits no the use of communications lines—under the thumb of rival Posts and Telecommunications Ministry.

The aim, however, is to set the stage for changes in perceptions about the future.

Stingy

MITTs role in stirring up the information revolution has been like that of an armchair gen-eral, who relies on each unit in the field correctly to interpret the sometimes vague marching orders in a grand strategy. MITI itself when not encouraging the troops, must contend with the backroom job of convincing the stingy Ministry of Finance to back its schemes. MTIT's budget is actually one

of the smallest in government. This is in sharp contrast to the power the Ministry wielded in the heady days of postwar recovery, when it exercised near dictatorial control over most major industries. The days of notorious MITI are gone. Only one nostalgic wing of the old dull, grey building from which it once ruled remains, ironically housing two future orientated agencies, responsible for technology and energy.

MITI now relies on a more subtle approach, which involves setting priorities and pointing out new directions (though the whip is no doubt stored in a readily available place).

MITI'S visions have been fairly consistent, since the first one appeared in 1970, particularly over the importance of involving technology sharing knowledge intensive industries with Sony Corporation.

for future growth. Its vision for the 1980s further elaborated on this theme, and prompted the computerising latest in-depth study. MITTs forward - looking consistentis approach to development, and its ability to influence the industries under its wing, has produced a powerful impetus for positive change in Japan.

MITT's guidance is accepted by most as an article of faith simply because the record shows it to have been mostly sound. There have been mistakes—a costly attempt to launch a civil aircraft industry in the 1960s, for example—but these seem less important than the successes. The latter, as far as this survey is concerned, are best symbolised by Japan's hot house leap into the computer industry in the 1950s and 1960s, and into semiconductor technology, in the 1970s.

MITT's tactics include an un-abashed use of protection from competition while industries are in the formative stage, and providing seed money to inspire private industry to pursue, and sometimes cooperate on new areas technology.

The computer industry was first identified as early as the mid-1950s as a critical national industry, though Japan's use of computers lagged behind the West until the 1970s.

MITI helped save the home industry from an onslaught by whose market share is being steadily chipped away by domestic makers, by requiring IBM to licence its technology locally in return for permission to manufacture in Japan. In 1961 MITI established a subsidised computer rental organisation—the Japan Electronic Computer Company. In 1970 the first of a famous series development programmes organised, running from 1971 to 1975, to develop computer hardware to match IBM, followed by projects on software and related machinery development, and the creation of a high-powered memory device, the VLSL Foreign investment in semi-conductors was not fully liberalised until



Robots in action at the car body assembly shop of the Tochigi plant

As a chief tactician at MITI for the past three decades, Mr Nachiro Amaya, who retired last month as Vice Minister for International Affairs to become an adviser, knows the system

recent interview, he In a stressed that a crucial element in his Ministry's actions has been timing of shifts from protectionism to liberalisation. industry, like computers, for too long can inhibit growth just as surely as early liberalisation can stop it dead, he

Subsidies

The other way in which the Government's work is felt is at the more mundane level of research and development. The subsidies which MITI and other ministries dole out for technology development to private industry are important, but mostly because of the chain reaction effect. It is rare for a government sponsored project to enjoy subsidies beyond about the development costs. Most funds come from the pri-

On the other hand, the Government carries on what it considers to be essential R and D in areas which the private sector is incapable of approaching on its own.

For this purpose it created the agency of Industrial Science and Technology (AIST) in 1948 under the wing of MITI. The AIST represents the Government's main thrust in research essential to information age technology for industry. It accounts for about 10 per cent of public R and D expenditures. This includes work on the next generation of computer technology. The role Director of AIST, whose Director General is profiled in this whose survey, is discussed in more in the article on detail technology.

MITI officials are partially aware of the big brother implications for people's privacy and personal freedoms which are bound to arise as the information revolution continues. The Vision mentions the need to consider such problems as computer security-including the problem of when someone pulls the plug on the information

Competition forces automation ahead

1975, though Texas Instruments

set up a deal in the 1960s

IOHN HARTLEY

of European GROUP engineers and managers were amazed when they were shown two robots working in a press shop in Japan a few years ago. They were amazed not at the technology but by the fact that despite the unfavourable economics of the installation, the robots were being used at all.

That reaction marks an important difference between Europeans and Japanese when comes to automation and robots, and it goes a long way to explaining why there are so many more robots in Japan than Europe. Europeans assess each application of automation independently, and base their decitime. Thus the main reason for the lack of robots in the UK is that it is generally cheaper to

By contrast, the Japanese appreciate that increased automation and the greater use of robots are inevitable trends in manufacture. So they consider it essential to install new plant continually to remain competi-tive. Because the Japanese market is so competitive, inautomation seems

Undismayed

In the application that amazed those Europeans, one robot was being used to unload panels from a press and deposit hem on a conveyor; the second robot picked the panel up and placed it in the next press. Previously, a simple mechanical hand had been used to remove the panel from the press, while two men operated the next

Those two robots cost £72,000, and replaced four men-two per shift. Therefore, it took three years for the cost of the robots to be recouped, and that seemed too long to the Europeans—they could not see their boards of directors accepting that long payback period. In any case the robots worked more slowly than the men, and the U.S. robot manufacturer had already shown that one robot could be used to do the job that the two Japanese robots were doing.

But the Japanese were unthat the installation of new plant is only the beginning of a perpetual development propany as a whole, the investment in the inevitable future 118 per million in Japan. was not high. The reason de-

tract aluminium castings from high pressure die casting machines. When the robots were first installed they took 45 seconds to remove the casting and place it in a trimming £5 an hour tells only part of To some extent these incenpress. After development of the robot mechanism over a five age, and Japan's working popuintangible, and management month period, the time of the operation was cut to 30 seconds. Nine months later it was down to 20 seconds, and several of the ideas leading to that 33 per cent reduction came from the shop-

In neither case was the productivity level of the initial installation dramatic. But the Japanese have exploited their talent for gradual development to make the use of the robots more than worthwhile. It is true that the same sort of sion on the costs ruling at that gradual improvement cannot be made in the spot welding of car bodies, currently the biggest application for robots in Japan. In that case there is limited scope for refinement once the line is operating.

However, because of this attitude of continual development the engineers are looking ahead. and are demanding new types of robots. Nissan found the capa bilities of the Unimate 2000 robot were far greater than those needed for spot welding Toshiba to produce a simple robot for welding along a straight line, and then went to Kawasaki Heavy Industries, Unimation's licensee in Japan, with a layout for a simpler, smaller version of the Unimate 2000 that could be suspended from an overhead rail. The result was the Unimate 6060 arms, which are cheaper than the 2000, and which can be placed very close together. Nissan uses a group of six, all working simultan-eously, to weld side assemblies for Datsun Cherry cars. The total cost was about 70 per cent of that for a similar line with

Unimate 2000 robts. Spot welding of car bodies, extraction of mouldings from injection moulding machines, and of castings from diecasting machines are the main uses of robots in Japan at present, and together with mechanical hand-ling and a few other applications have built up a popula-tion of around 6,500 robots. That sounds a lot compared with the 300 in the UK and the 3,000 in the U.S. but it is not dismayed, because they knew so many for a working population of 55m people. Indeed, on the basis of robots per worker, Sweden is the most robotised gramme, and that for the com-country, with about 225 robots pany as a whole, the invest- per million workers, against

Nevertheless 6,500 robots is velopment continues is those a lot, and by the end of this famous quality control circles. year, that population is likely Not only the manager and to reach 9,000, with the annua engineer, but also the foreman rate of increase continuing for and operators are expected to the decade. The two main

make suggestions to improve reasons that have led to the unmanned, A couple of years ago Nippon simple economics and the So, far from resisting automa-Leasing Co, set up by the Denso, the large manufacturer employment situation in Japan tion, they welcome it. After Ministry of International Trade of automotive electrical equipment, built some robots to excompetitive.

> Labour costs in Japan are quite high, but the simple statement that average wages in the motor industry are, about lation is ageing rapidly.

Welcomed

employment system is the new machines on an experi-norm, which means workers mental basis even if the have nothing to fear from automation. Even if the automation. factories become completely

with a heavy welding gun, or watching robots do the welding while you check quality, few workers would chose to do the welding.

still needs to be able to justify means the actual shopfloor the cost. Japanese managers wages are increasing more are generally prepared to take rapidly than the statistics show.

a long-term view, and set the payback period at about 30 payback period at about 30 payback. months, whereas in Europe the norm is closer to 18 months. In In the big companies at addition, they almost always east, the famous lifetime seem prepared to install a few dubious.

the shopfloor already an economic proposilarge robot population are workers will still be employed. tion in Japan. The Japan Robot user over a six year period at an annual rate of about £6,500. If the plant is working two shifts, that robot is likely to be able to replace two men, so the economic advantages are clear.

Now that this stage has been reached, Japan is undergoing a major change in the way it uses robots. First, the range of applications is widening, with machine tools and arc welding emerging as major new applications areas. Secondly, many more companies are starting to make robots to suit these applications. In the past few months seven new robots all aimed at the arc welding business have appeared. They included two well-known newcomers — Mat-Generally, though, robots are sushita and Mitsubishi Electric,



JAPAN IX

A more forceful attitude in the international arena

FOREIGN POLICY DAYID DODWELL

JAPAN IS in the process of JAPAN IS in the process of East Asia prompted deeply discarding the cuit of low-profile wounding attacks on Japan as diplomacy that has shaped foreign policy for the past 30 years. The new role has not been coherently formulated, but there is no doubt it will be

since the Second World War. Prime Minister Zenko Suzuki admitted in a major foreign policy speech during his recent European tour that Japan " has been a largely passive benepeace and stability of the international community during the post-war

But he said change is in the wind: We must take the initiative in fulfilling our international responsibilities befitting our national capability. Japan must alter its diplomatic posture from that of passive beneficiary to that of active

For three decades Japanese by the dictum: "Smile, sleep and stay silent." From the safe haven of the U.S. defence the Japanese economy, with no Mutual Defence Treaty signed soon after defeat in World War Two, Japan has tended to hang tackled piecemeal, but needed on to U.S. foreign policy apron an internationally formulated strings. This has lead some critics to describe Japan as a political pygmy, with no inde-pendent foreign policy and no meaningful defence capability.

The country's immense econtic. Acknowledging this, Mr co-operation. Suzuki says: "Japan, as a mem- Japan's s the Western indusand stability in consonance with its capability and policies."

will be is proving hard to on almost all foreign policy define. Since the war, policies have focused on certain limited imperatives: reparation for war has pressed Japan hard over damage—particularly in China the need for a more active and South East Asia; promotion foreign policy. A catalyst has of trading interests; and no doubt been the mounting

general feeling that Japan has desire to see Japan take on a fulfilled its commitment for war larger share of the burden. reparations. But the scars left It has forced the Japanese from that period nurture a Government to repeat ever-more deepseated commitment to pas- forcefully its refusal to assume sivism at home, and an almost any defence role beyond its own obsessive concern abroad to shores. Japan will carry a

The end result is an almost pathological urge caution. Fears were reinforced igain just a decade ago, when over-aggressive activities of Japanese traders in South an economic predator.

A number of developments have taken place over the past decade or forcing Japan to formulate a global foreign policy. more forceful than at any time First is the single fact of her immense economic importance.

Resentment

It is inappropriate that the world's second most powerful free economy should take the lead from others on all foreign policy issues. Also, many policy issues. Also, many Western allies resent the pace of Japanese economic growth. They feel that much of this growth can be attributed to the fact that Japan's spending on its strategic commitments—

The second major development was the oil shock of 1973. The Foreign Ministry in Tokyo foreign policy has been moulded Japan's foreign relations with the Middle East were nonexistent. Here was a threat to umbrella, guaranteed under the Mutual Defence Treaty signed was also a threat to the global Japan still gives overrise and the state of the political was also a threat to the global Japan still gives overrise political to the global state of the political treatment of the political treatmen

The Soviet invasion of Afghanistan, coupled with comprehensive Soviet support for Vietnam and the unresolved dispute with Moscow over four islands known as the Northern Territories, has convinced the Japanese Government that the omic strength makes such Soviet threat must also be inertia increasingly anachronis resisted through international

Japan's strongest ber of the Western indus-trialised democracies, is deter-Having taken refuge under the mined to make a contribution U.S. nuclear umbrella, defence to the cause of world peace policy is inextricably enmeshed links reinforce these links, and Just what this contribution have led to close consultation

It is probable that the U.S. strengthening regional allies: cost of U.S. global defence
After 30 years there is a commitments, and a growing

convince neighbours that Japan greater share of the cost of encroachments.

has no desire to use its muscle maintaining U.S. military bases on Japanese soil. It will boost its own defence capabilities towards though not as fast as the U.S. would like-and it is prepared to provide some air and antisubmarine cover.

But most of Japan's assistance to U.S. defence efforts will come in the covert form of economic aid to developing countries either in Asia or in areas of conflict. Thus Thailand, bordering the conflict inside Kampuchea; Pakistan, affected by over 1m refugees from Soviet-occupied Afghanistan; Egypt and Turkey will get

major aid packages from Japan. Despite disagreements over the extent of Japan's defence role, and domestic controversy over the nature of the alliance with the U.S.—relations with the Reagan Administration seem much better than those with Carter.

The Japanese had been seriously worried by the former President's call for the withdrawal of U.S. troops from mainly defence—is unjustifiably South Korea—a move which brought into question the strength of the U.S. commitment to defend Japan. were also distressed by Carter's revision of policy on nuclear reprocessing ing in Tokyo that the new regime in Washington is much more alive to Japan's and the

Japan still gives overriding importance to its political role inside Asia. The war in Kampuchea is a war in its backyard, iust as instability in Poland is an upset in Europe's backyard. The need to create stability and to strengthen allies is seen as a first priority and is the basis for a special relationship with the member states of the Association of South East Asian Nations (ASEAN), grouping Singapore, Thailand, Malaysia, Indonesia and the Philippines.

It was no accident that the Prime Minister chose to visit the five ASEAN capitals on his first overseas tour. Japan has played an important part in nurturing ASEAN from infancy, and Mr Suzuki is keen to build on the good relations established in 1977 by the then Prime Minister, Mr Takeo Fukuda.

Japan unashamedly channels per cent of all its bilateral aid to the five ASEAN countries (a further 40 per cent goes to other Asian states). interest in promoting economic growth and political stability in these countries is clearly expressed—it is keen to see a community economically powerful nations in the Pacific region, and sees economic development as a powerful weapon against Com- diplomat in Tokyo,

Relations with Europe are poorly developed by comparison with those with the U.S. and other Asian nations. Tokyo feels relations are retarded by an undue European obsession with Japan as a trading threat, and is keen to present itself more as an equal partner in an alliance of industrial

democracies. It is a convert to the U.S. policy of trilateralism—in which the U.S., Japan and Western Europe comprise a "special community of interest"-a group of nations with "the potential to shape from the shocks and crises of the 1970s an international order congenial to democratic values.

Prime Minister Suzuki noted just three weeks ago in London: "Japan and the U.S. on the one hand have long enjoyed close relations and so have the U.S. and Western Europe on the other hand. Therefore, the urgent task facing us at present is to strengthen the third side of the triangle."

Investment

In pursuit of stronger links, the Japanese Government seems prepared to accommodate some of the less xenophibic European demands for trade restraint. It is also likely to encourage further European exports to Japan, and is talking to Japanese industry about major investments in Europe.

In due course it is inevitable that Japan should become more closely involved in the inter-national processes of political consultation that were at one time the prerogative of the U.S. and a tiny group of European nations. But its might remains economic, and so it seems likely that Japanese diplomacy will be developed most effectively in this area.

Japanese foreign ministry officials are convinced that the country can play a forceful foreign policy role without playing any direct part in global defence. Through active promotion of overseas aid. countries, the establishment of joint ventures and encourage ment of technology transfer they feel they can play an economic role that is comple mentary to the role being played by the U.S. in Asia and by NATO member states in

By stimulating growth in the world's free economies, Japan can develop economic diplomacy in a valuable and distinctive way. In matters of defence, in the words of one Western other than a porcupine."

Policy of enlightened self-interest

INTERNATIONAL AID

DAVID DODWELL

WHILE MANY leading aid donors around the world are growing cold to the idea of international aid, the Japanese Government is at last beginning to warm to the idea.

Pursuing what the Government calls a policy of enlightened self-interest, there are plans to boost official development assistance from just over \$10.7bn during the past five years to \$21.4bn in the five years to 1985.

In response to criticism that Japanese aid is rarely in grant form, and is often closely tied to the purchase of Japanese goods, the Government has plans progressively to liberalise the terms on which it offers

Japan's aid flows mainly to the countries of Asia, with the five member states of the Asso-ciation of South East Asian Nations (ASEAN) taking the lion's share. This underlines Japan's preference for channelling funds towards countries where it has long-standing cultural and trading links, and highlights the country's eco-

nomic and strategic priorities.
While major aid donors like the U.S. and the UK have been cutting back on aid projects, Japan's aid has been rising rapidly from the low base of five years ago. From \$1.1bn in. 1976 (0.2 per cent of GNP) it rose to \$3.3bn in 1980 (0.32 per cent of GNP).

This lifted Japan to fourth place in absolute terms among donor nations, with only the U.S. France and West Germany contributing more. But it left Japan in 11th place in GNP

Government clearly states its reasons for bucking the trend. Dr Saburo Okita, government representative for The Prime Minister had to be external economic relations," external scommittee it or Jakarta, and met a similarly says: "Whether we like it or Jakarta, and met a similarly not we are a considerable economic power. Since we never cause was seen to be resentintend to use this power in a ment at the encroachment of military way, the influence we

have should be of an economic

"There is a sense of enlightened self interest here. If poorer countries succeed in developing, then this must have a favourable impact on the Japanese economy."

Japan's interest is not simply economic, but also strategic. Staying at arms length from U.S. plans to boost defence spending, to raise its military presence in the Indian Ocean and to offer arms to countries threatened by conflict in Asia— notably Pakistan and Thailand— Japan believes any Soviet threat can best be thwarted by offers

of economic aid. This explains the emergence of "strategic" aid over the past year—about \$150m to Pakistan. and smaller sums to Egypt and Turkey. Thailand, already a leading beneficiary of Japanese aid, overtook Indonesia in 1980 as the primary recipient of aid (about \$310m compared with Indonesia's \$290m) largely because of its closeness to conflict in Kampuchea.

Japan has always admitted that its aid policy is blatantly biased towards its own "back yard "-the developing countries of Asia. Of bilateral aid totalling \$1.9bn in 1979, \$1.33bn went to Asia—about 70 per cent. The five ASEAN member states received about \$600m of multilateral aid totalling over \$700m. More than \$200m went to the Asian Development Bank, kok, where the off-sh where Japan is the leading pipeline reaches land.

siderable caution. Many of the people of south-east Asia still a strong preference for aid to have memories scarred by Japa-

More recently there has been hostility about Japanese "economic imperialism." The Japa- lar donor, as is possible with nese Government is acutely sensitive about the disastrous tour of south-east Asia in 1974 by the then Prime Minister, Mr Tanaka Kakuei. airlifted out of protests in

Such events have turned Japan into what one author "the timid colossus." But this timidity is on the wane, and Japan's boosted aid efforts are one sign of this.

Relations with the region have improved considerably in the past six years. This was demonstrated by Prime Minister Zenko Suzuki's successful tour of ASEAN in January this year, and has borne fruit in an exceptional aid arrangement with Thailand.

Since Japan supplies 30 per cent of Thailand's concessional aid (and 70 per cent of its bilateral aid), and is the country's leading trade partner, the Government of Gen Prem Tinsulanond has invited an economic mission to Bangkok to advise the Thai Government o nthe shape of its fifth fiveyear plan, due to be launched in October.

As well as advising on plan implementation, Japanese economists aim to co-ordinate aid efforts so that they complement government plans as much

This aid arrangement with Thailand seems much to Japan's liking. The Government has a strong preference for integrated aid packages, involving Japanese experts and advisors and technical co-operation involving long term economic projects. Such a package in Thailand could involve the development of ports and an industrial hinterland on the eastern seaboard south of Bangkok, where the off-shore gas

This Japanese preference has At the same time its efforts met with only modest response have had to be made with con- among other aid recipients. Most developing countries have be as unspecific as possiblenese military aggression during ideally straight-forward balance the Second World War. reluctant to become locked into the technology of one particubilateral technical co-operation. co-operation has other draw. Suzuki and other Government in the case of Japan, such backs: the Japanese language is not widely spoken, so expertise is difficult to transmit, arguing hard that everyone's There are also difficulties in best interests—both economic work abroad, mainly because of

the life-time employment sys-

tem adopted by most major

therefore remains stuck at seeable future.

Despite Japan's generally unimpressive past record as an aid giver, the success in doubling aid over the past five years, coupled with the commitment to a further doubling in the five years to come, is no mean achievement. This is underlined when one bears in mind the growing antipathy towards aid, and the world economic recession which has fuelled this mood. has faced severe problems.

With a massive deficit, the Government has been forced to seek major spending cuts. Over 1981 and 1982 it is tied to zero growth in spending. This means that many areas—including welfare payments—are to be cut. The ceiling on defence spending is to be about 7 per cent. In this context, a ceiling of 11.4 per cent growth in aid spending has taken a great deal of fighting

Significant

The improvement in quality of Japan's aid should not be ignored. In 1975, almost 40 per cent of Japan's bilateral aid was formally tied. This fell to 16 per cent in 1979, and was actually eliminated in 1980. Assistance on grant terms grew from \$673m in 1979 to \$914m last year, rising from per cent to 28 per cent of

There seems no doubt that as other Western aid donors curb their aid budgets, so Japan's contributions greater importance. overall aid climate is deteriorating, with cutbacks elsewhere outweighing increased commitments.

For this reason, starting with the recent tour of European capitals, Japan's Prime Minister leaders have begun a diplomatic offensive on aid. They will be recruiting Japanese experts to and strategic—are served by dispensing aid to generate growth in the developing countries of Asia, Africa and How do you deal with cargo The cargo in question is energy, and it's coal from one that is a solid one day, destination Crude

oil from another. And more and more often, liquid propane gas as well.

You deal with it by building ships: Special carriers designed to carry these energy fuels in a safe, efficient manner. NYK has these types of ships and sometimes a gas?

More are planned as energy needs change and newer energy sources are discovered.

At present Japan derives about 70 percent of its energy requirements from petroleum. Other nations too rely too heavily on petroleum. And that's not good. We're recommending that reliance of petroleum be cut back by using alternative fuels. That's

why we are operating coal carriers, LPG and crude oil carriers—and planning newer fuel carriers. We know this is not the complete answer to the energy problem, but it's part of it. It may be part of yours too. So why not give us a call. Let's work together by diversifying into other sources of energy. because we have the kind of ships to carry the fuels safely and efficiently.

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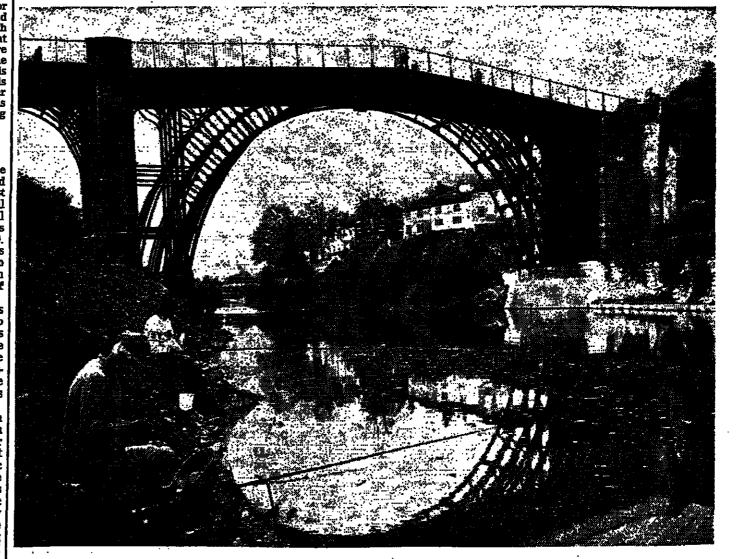
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Vision of the "Super Computer"

DEVELOPMENTS IN COMPUTERS

MIKE THARP

ON THE east wall of one of the most important sections of Japan's Ministry of International Trade and Industry (MITI) is a black and white mural depicting, with child-like simplicity, MTT's vision of the 1980s. Spread across the front of the Electronics Policy Division of the Machinery and Information Industries Bureau, it shows humans reaping the benefits of the world's most advanced machines.
People are flying in mini-

versions of the Space Shuttle, diving in compact submarines, refining oil, riding a monorail. There are people in their homes, a hospital and a school. The common link among all these activities is represented by video terminals and what appear to be microwave dishes inside buildings and on top of roofs.

The mural outlines graphically the "informisation" of Japan—or what Mr Shohei Kurihara, director general of the crucial MITI bureau, calls a revolution. His Ministry is responsible for co-ordinating the Government-industry effort to maintain and upgrade Japan's international competitiveness in the broad field of data processing and transmis-The mission extends up

to the end of this century.
From the beginning of this fiscal year (April 1 last) that effort has coalesced around three distinct but interdependent projects. People familiar with previous public-private sector co-operation in Japan will recognise the potential implications for the country's overseas business competitors.

The first project, dubbed the

Super Computer by Mr Sozaburo Okamatsu, the thoughtful and articulate director of MITT's electronics policy division, calls for an ultra-high-speed computer that will be used only for scientific and technical calcula-

tions. The Super Computer, 1,000 times faster than current computers, will ultimately have widespread commercial appli-

Mr Okamatsu explains that the multipurpose processor will, for example, allow much higher resolution photographs from satellites which could make for more accurate weather forecasting. If it also contributes, as many predict, to the development of a new " computational physics different from present experimental physics, other applications could follow. Scientists and engineers could calculate designs for new aircraft or space vehicles without using wind tunnels to conduct experiments. Nuclear reactors could also be designed with the Super Computer.

MITT's target is to develop the computer over the next eight years, starting in January 1982. The budget is only Y30m for the past three months of Japan's current fiscal year, ending next March 31. But the funding will total up to Y30bn over the project's eight-year term.

Ten-year project

The second project, and the one most widely known outside Japan, is to develop what the Japanese call the Fifth Generattion Computer. It will presumably be in service during the 1990s.

Scheduled to extend over 10-year period, the project will be the most comprehensive example to date of governmentbusiness co-ordination on a high technology enterprise. Participants hope to have a prototype operating by 1990.

Only Y15m has been allocated for the project this fiscal year because initial research will be concentrated simply on determining a development schedule and the composition of a suitable research organisation to pursue the project. Later spending will depend on the early results of that

If it succeeds this is the project that will cause the mural figures on MITI's wall to come to life. Proponents hope the product of 10 years of R and D will be a computer easy to use

from that of present computers. Insists.
The integrated circuit devices Once

Japan's four major computer makers — Fujitsu, Hitachi, Nippon Electric Company and Mitsubishi Electric Companyare likely to participate in the project in one way or another.
Toshiba Corporation, Oki
Electric Company and NTIS, a joint marketing venture between Toshiba and Nippon Electric,

ever. as those eventually used in the Super Computer; there are currently three candidates under consideration. These are the Josephson Junction ele-ment, gallium arsenide and the HEMT, or high electron mobility transistor, announced

last year by Fujitsu. Whatever method is chosen it will not be silicon-based, as are present integrated circuits. Mr Bunichi Oguchi, executive vice-president of Fujitsu Fujitsu Laboratories, observes that by super-cooling the HEMT device "we can get 50 times faster

MITI will sponsor an international symposium on the Fifth Generation Computer in October and has invited researchers from the U.S., UK France and West Germany to discuss the status and outlook of the projects.

speed than ordinary silicon."

Budget for the perfection of the devices themselves will reach Y30bn spread over 10 years. We are criticised for being free riders on technology." concedes Mr Okamatsu, but this [functional devices] project will develop new basic technology for the new industry.

Subsidies from the Japanese Government for the three latest ventures will range from one-third of the cost to 100 per cent One feature of the Fifth and will be limited to spending to a degree not yet determined, Generation Computer will be for basic research, not for coma structure completely different mercial applications, MITI

nsists.

an official describes it as "not are more long Once the companies involved only a theory but a changing the direction."

inside will be the same, howapply any of the research phenomenon, trying to involve ever, as those eventually used developed results to products foreign-based computer manufor the marketplace, and if they facturers." make a profit from those products, they must return the amount of the subsidy to the Government. In that sense MITI considers its funding more of a smaller Western firms may.

loan than a subsidy. be more hesitancy, if not outright scepticism, about the efficacy of at least part of the three new projects.

Computers calculate energy use and recovery at the Ohgishima works of NKK

(Nippon Kokan) in what is claimed to be the world's first energy control centre

for a steel-making plant. All Ohgishima computers are connected to the NKK

Tokyo head office so that instructions can be rapidly relayed from 22 miles away

Function

Mr Hideo Ohta, recently appointed managing director of Mitsubishi Electric Company, notes that the Fifth Generation Computer involves R and D for cast in the role of an observer a complete system - hardware and software-rather than for the microelectronic building blocks of the VLSI project. The Fifth Generation Computer will be devoted "more to final products, rather than only parts lately assumed the posture of a and knowhow," he says. "That commander who mainly watches will make it quite difficult for action-hardened veterans as competitors to co-operate."

One interesting prospect for and against foreign competitors. Japan's oversess competitors is opportunity to participate in some of the projects. IBM has been invited to join, and

IBM is unlikely to throw any of its corporate fortunes into a project that could later boomerang competitively, but

A testing ground for the Although most observers computer competition of the credit the three-year VLSI 1980s will be word processors (very large-scale integrated using kanji, Chinese and circuit) project, which ended Japanese characters. Severallast year, with accelerating last year, with accelerating Japanese computer makers have Japanese progress in the information industries, there seems to programs for kanji, but so has IBM-Japan, a wholly owned subsidiary of IBM. A central problem in any software development program for the Japanese will be financing it, says an analyst for Nomura

Securities Company. As the battle lines are drawn probably with green electronic impulses on a terminal screen, MITI finds itself increasingly on the ramparts of electronic data processing. Once the gruff sergeant-major lining up recal-citrant or inexperienced corporate recruits for the Information Revolution, the Ministry has they struggle among themselves

Mr Okamatsu defends his Ministry's new role. " Individual more oriented. Government projects are more long-term. We show

The aim is world leadership in micro-electronic field

INTEGRATED CIRCUITS

JOHN HARTLEY

IN 1960 not many people would machine would some day be the size of a business card and as achieved by Japanese and Wes-tern researchers, the "downsizing" of machines will reach

startling proportions. Towards the end of this century, for example, the largest computer could be a desk-top model, and most computers will be hand-held. The vital parts that allow ever-smaller dimensions are integrated circuits, transistors and other elements integrated on a single silicon chip. The very large-scale interrated circuits (VLSI) expand the number of transistors on a chip so that it can perform more than one function. When LSI's and VLSI's are interconnected on a circuit board, they can form an entire computer.

The next generation of VLSIs will be created by using ever more complex, high-density semi-conductor structures. But there are ultimate physical limits on the capability of metaloxide-silicon chips to conduct and insulate electrical current.

Thus at Fujitsu's Kanagawa laboratory, Nippon Electric's Kumamoto plant, Mitsubishi Electric's Itami works and other corporate experimental stations around Japan, technicians and scientists are seeking to develop the technology that could propel Japan into the world leadership in integrated circuits.

Those researchers will soon be joined by Government and academic counterparts in yet another Japanese joint-venture similar to the three-year visi project completed in 1980. That n-operative effort is credited by both industry and Government with advancing Japanese competitiveness with the U.S. in

One of the MITI co-ordinated

programmes will concentrate on three areas: developing new electronics: biomass technology, especially genetic engineering; and an effort to develop new functional devices with potential applications in all kinds of

electronic machinery.

is this final project that IN 1960 not many people would will have the most relevance have believed that a calculating to LSIs and semi-conductors. Three kinds of functional devices will be examined in thin as a credit card. If certain MITI's long-term - 10 to 20 technological breakthroughs are years — programme. The first achieved by Japanese and Wes- year's budget is Y627m (£1.4m) but funding will swell to Y30bn over the next nine years.

Industry and government researchers will probe the possi-bilities of three kinds of functional devices. The first is called the super-lattice device, and will, in the words of Sozaburo Okamatsu of MITI's electronics policy division, "put devices in the state of atoms." Such miniaturisation will allow much more integration than exists, and with shorter distances to be traversed by electrical impulses on the chip (distances measured in microns - a millionth of a metre - and submicrons) speed and reliability could be enhanced.

The second area of research is with three-dimensional devices. Currently, patterns are produced by photolithography on top of a single silicon chip. If the scientists succeed in putting another chip on top of the first, they will have a twoply device, a semiconductor sandwich on which more functions can be placed.

The final area of attention on functional devices will be an attempt to develop chips that can withstand extremes of temperature, vibration and radiation. They could then be used effectively in satellites or as sensors in a nuclear reactor. A specific research method for the new functional devices project has not yet been determined by MITI, but its general

outline will resemble what the Japanese call kangakkumin—a wedding of Government, universities and companies. As with the VLSI project, the joint studies will be confined to basic research, with any commercial applications done later by the

MITI project, Japanese commaterials for an even greater panies are proceeding with their own autonomous programmes. geared to the marketplace. and we have to continue our own R and D whether or not we are invited by MITI," says Kimio Sato, general manager of Mitsubishi Electric's semi-conductor division. "It is the same with other companies."

Semiconductors and related LSI devices account for about per cent of Mitsubishi Electric's annual sales, but the ratio will soon grow to around 10 per cent, a trend common among nearly all the Japanese companies in the field.

Nippon Electric is acknowledged to be one of the world leaders, having begun research on semiconductors in the 1940s company to begin semiconductor production in 1955. The company is investing its money in two areas that it hopes will push back the frontiers of integrated circuit technology.

One is gallium arsenide as an ultimate substitute for silicon. NEC has used gallium arsenide in transistors since 1970 and, as Keiske Yawata, general manager of NEC's international electron devices division notes with some pride, "there has been at least one NEC gallium arsenide transistor in every satellite the U.S. has launched."

However, NEC is now trying to use callium arsenide on integrated circuits, not transistors, but the crystal tech-nology for doing that remains in a primitive stage. Nor have researchers discovered an effec-tive and viable method of production technology to integrate transistors on a single gallium

arsenide chip. The second focus of NEC's attention is the Josephson junction device which operates at temperature of liquid helium - minus 270 degrees centigrade. Clearly, there are formidable obstacles in trying to produce a computer or other electronic machine for daily use that requires super-cooling by complex chemical equipment. Nevertheless, NEC and other mildly optimistic that a work- technology."

Whatever the progress of the able solution can be found within a decade.

Most manufacturers are increasing their research and development spending for these and similar technological development efforts. Mitsubishi Electric, for instance, spends 4 per cent of its total sales for overall R and D, but 12 per cent of integrated circuit revenues are ploughed back into further study. By 1985 the company projects 30 per cent annual growth in sales of integrated circuits, according to managing director Hideo Ohta-

The main product lines that will employ integrated circuits during the rest of the decade will continue to be computers, automobiles, automobiles, video tape recorders, cameras, both single lens reflex and portable video, and video discs.

NEC and Mitsubishi Electric among others, have already sold some electron devices to Japan's self-defence force, and it appears likely that demand from the military will grow, especially in the naval and aviation areas.

Integrated circuits become one of the many bones contention in the perennial U.S.-Japan trade friction, with American makers arguing for restrictions on exports from Japan. However, both Governments agreed in May that they would lower their tariffs on integrated circuits to 4.2 per cent from 10.1 per cent in Japan's case and from 5.6 per cent for the U.S.

Another way the Japanese have sought to quell protection-ist sentiment is to build production facilities in America and other markets. NEC, Hitachi, Toshiba and Fujitsu have established established and Fujitsu have established established established established established esta lished production plants in the U.S., and others are likely to

follow.
It is said that the performance of integrated circuits has nearly doubled every year, and many experts believe the trend will continue, although more gradually. Bunichi Oguchi, executive vice president of Fujitsu Laboratories, suggests that after 256k-ram's are per fected. " one megabyte will be fulfilled, simply by a continua-Japanese manufacturers are tion of ordinary and traditional





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Role of telecommunications monopoly is questioned

NIPPON TELEGRAPH AND TELEPHONE (NTT) JOHN HARTLEY

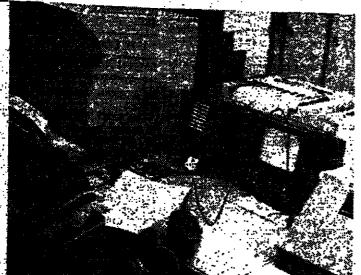
WITH THE potential for an enermous increase in informaiten transmission just around the corner, the role of NTT, (Nppon Telegraph and Telephone). Japan's internal telecommunications monopoly, is being truestioned Like any corporation. NTT tries to push technological development into areas that will increase its business. areas that will increase its business, but since it is a monopoly with limited operating rights, it is not necessarily moving in a direction that is in the best interest of its subscribers.

In theory, the Minister of osts and Communications should keep NTT on the "rails" but obviously the NTT has much greater influence at the ministry than a private comto promote some entirely new technology. Private industry thinks it is in a David and Goliath situation in such confrontations—except that Goliath may be one of its biggest

NTT's premise is not unnaturally that future communications systems should be based around the telephone lines, be it a question of electronic mail, or information for householders. Like British Telecom it is promoting a videotex systemcalled Captains—for home infor-mation. NTT claims the alternative, of an interactive cable TV, involves enormous cost in laying a new network of cables for little gain. However, because Japan is so mountainous, cable TV would be a distinct advan-

is certainly true that in the short term the videotex offers the greater potential, even if subscribers will end up. with enormous telephone bills. So far, NTT has carried out field tests with Captains to 1,000 subscribers, and is to start a second series of tests with around 2,000 subscribers: The main weakness of Captains is that it takes a long time to update information — the weather forecast is daily, for example. The beauty of Prestel is that data can be changed

very rapidly. It could be argued that had transferred to a facsimile private industry been respon- branch line. The message will sible for this development the be turned into digital signals, system would be more flexible. stored on a memory, and then results mainly from the need facsimile line to devise a system that can terminal, which also has a big up to 100 km long can be procommunications in Japan.
handle the complicated Chinese memory. Then the data will be duced, whereas conventional. The writer is Far East E and Japanese characters. At the relayed through the local tele-



Details of goods available from a local supermarket can be "called up" on screen in this control room experiment to enable residents to make purchases via the communications system

operation, it will be difficult to scrap it in favour of some new system based on as-yet unknown

Another area where NTT is working hard to guarantee itself massive expansion in business in facsimile transmission, which is already big business in Japan because most letters are handwritten in Japanese characters. Therefore it is convenient to transmit these letters by facsimile to branch offices.

NTT foresees a future in which there is a facsimilé machine not just in every office. but in every home. It has devised a system of transmission, which will be used in the home in conjunction with new. inexpensive facsimile machines. called Minifax NTT has developed the Minifax concept in conjunction with Fujitsu, Hitachi. Matsushita, Murata, NEC and Toshiba with the aim of reducing the cost to around £200, or about 25 per cent of current small office machines.

Signals.

To keep control of transmissions NTT is developing a new transmission system, which can be used by any type of facsimile machine. The idea is that the data is still fed into the normal telephone line, but is then same time, once Gaptains is in phone line to the subscriber.

The advantage of this system is that the data can be transmore quickly than through the normal lines, and the main trunk telephone lines will not become clogged by

facsimile messages. To handle the information transmission explosion NTT needs more telephone lines, so it is carrying out research into optical fibres, which are capable of carrying more data faster through tiny cables. NTT has confined itself to research and development of optical fibre cables of high efficiency, leaving the manufacturers to develop the production techniques.

In developing optical fibres, the aim is to reduce the amount of light lost during transmission and to reduce cost. If the light loss is excessive, many repeaters are needed to amplify the signals, thus increasing cost and complexity. Whereas British Telecom is working on the potentially inexpensive multiple compound fibres. NTT is concentrating on pure silicon fibres NTT researchers claim that although these pure fibres are more expensive they are more reliable and suffer less from hight loss. They are relying on Japanese cable-makers to reduce the cost by streamlining the production process.

To enable production of a cable with minimum light loss NTT has devised a new producanother from the purity, is that cables cations, and all duced, whereas conventional. The writer is Far East Editor km. Wherever optical fibres are Times.

siderable loss of light, so this is an important breakthrough.

In this case, it seems that NTT's policy of controlling its own research has paid off. It has devised a high-quality fibre that can be produced in long lengths. Now it is up to the three companies producing the cables — Furukawa, Fujikura and Sumitomo-to streamline the manufacturing process. Inherently, though, the VAD technique, producing as it does long cables, is more akin to a massproduction technique than the methods used formerly. NTT intends to start installing optical fibres in 1983 in special applica-tions such as between offices, in environments where magnetism causes interference with normal lines starting. As yet it has no firm plan to start using the cables as telephone lines to subscribers' handsets.

Optical fibres are fundamental to any telephone company's business, and in the view of NTT, 50 are integrated circuits and high-speed computers. Thus it did research into very large scale integrations (VLSIs) before the project sponsored by MITI got under way, and now it is working on a Josephson Junction (JJ) computer, despite the fact that MITI has just started a mammoth project with the

same aim. NTT claims it needs switching systems 1,000 times faster than the telephone system if it is to transmit video pictures, so an ultra-fast computer is essential. The target is for the prototype computer, which will have very limited capability, to be built within three or four years. Its main feature will be very rapid processing, giving it 10 times the power of the new IBM 3081

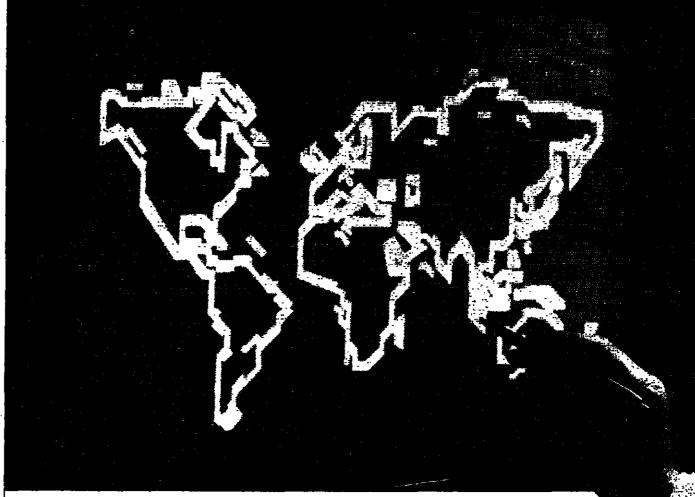
Hiroo Toyoda, director of NTT's Electrical Communications Laboratory justifies this programme by pointing out that conventional semiconductors are developing so quickly that the electronics industry may not need J.J-type computers. He foresees the speed of silicon devices increasing five times in the next five years, and that this than enough for the electronics

industry.
On the other hand Toyoda's target is for devices and circuits that are 100 times faster than silicon. Thus, he claims, the requirements of the telecommunications industry are unique and will remain that way.

If NTT continues to keep its tion process called VAD vapour research ahead of private indus-phase axial deposition. The big it has every chance of keep-

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Important consequences in the area of computer development

NEW MATERIALS

JOHN HARTLEY

TO PUSH the information revoforwards, devices that can handle data much faster are needed. Although large-scale computers may seem fast, there is considerable room for improvement. This is partly because they are large, usually being housed in special computer centres. Ideally, the large com-puter should just be tucked in the corner of the office, and some of them should be fast enough to process data at least 10 times as quickly as at present. This speed is needed both for weather forecasting and complex technological calculations.

To speed up processing electronic devices that can switch quickly are needed. One way of speeding up the process is to use circuits with finer lines more closely packed together, and that is one reason why so mucheffort has been put into minjaturisation, such as into the production of very large scale integrations (VLSIs).

Emphasis

Japan has already made progress in miniaturisation through the government-sponsored VLSI project, but now the emphasis is switching to new materials which offer a further big jump forwards. Some of materials offer the prospects of building a large-scale computer the size of a filing cabinet.

In some respects the research are the same sort of talents needed circuits, they are separate in the VLSI project. It is a case units, with inevitably higher of taking materials that are prices and lower reliability. teristics, but which have cer- tions can include these contain problems, and gradually verters, thus reducing size and turning them into practical pro- cost, while increasing reliability. mainly a question of develop-munications monopoly, and and recently, NTT began a ment, in which the production Fujitsu have both done a lot of three-year project to develop a

For example, the most promising materials are gallium arsenide, and its derivative gallium aluminium arsenide. Another promising device that involves material research is the Josephson Junction, invented at Cambridge University in 1962. The concept of using gallium arsenide was developed by a researcher at IBM. But in both these cases the Japanese are doing as much research as

anyone. The performance of the semiconductor depends basically on the speed at which electrons are activated in the crystals. and in gallium arsenic, activa-tion is six times quicker than in the silicon used nowadays. The material is already being used in radio communications, and is being developed for use in computers.

Apart from its inherently high speed of operation, gallium arsenic has another important feature that will help push the information revolution along it can be used as the substrate laser semiconductors, digital/optical converters and some digital displays. The importance of this is that as the power of conventional copper cables become a limiting factor. They are unable to transmit data between a computer and terminal anything like asquickly as the data can be generated.

To solve that problem, slim optical fibres, which can transmit through a vast number of channels very quickly, are coming into use. However, to some extent, the optical/digital con-verters, needed between the computer and optical fibres, are the weak link. Because they made from into these materials involves materials from the integrated for certain charac- With gallium arsenic, integra-In Japan, NTT, the telecom-

as have some other organisa tions under the auspices of the Ministry of International Trade seems to have made most progress with its combination of gallium arsenic and gallium aluminium arsenic called the High Energy Mobility Transistor (HEMT) Apart from the difference in materials, the construction of the HEMT is similar to that of a silicon device, although great precision is needed in controlling the proportion of some materials—it is actually a of counting the atoms individually! Fujitsu claims that this can be done without too much difficulty with the aid of a computer controlled machine. Obtaining the necessary level of precision is a development project which seems ideal for Japanese companies.

Advantages

Already, the advantages of the HEMT are clear. At -room temperatures it can operate theoretically 10 times as fast as silicon. But if the temperature is powered to the level of liquid nitrogen, the HEMT will operate 25 times more quickly than silicon devices. Since nitrogen is widely available. Fujitsu claims that cooling to the temperature of -196 deg C is not expensive.

So far, actual HEMTS have shown a gain in operating speed of 12 times, and further increases are merely a question of improving the manufacturing technique, say the Fujitsu researchers. For this reason Fujitsu is backing its HEMT as the device of the super-fast computer of the 1990s against the Josephson Junction (JJs) being developed elsewhere.

The JJ depends on the superconductivity effect that occurs in some metals at absolute zero (-273 deg. C.). Not only does this effect result in very fast operation of devices, but power consumption is very low. IBM is doing a lot of work on JJs.

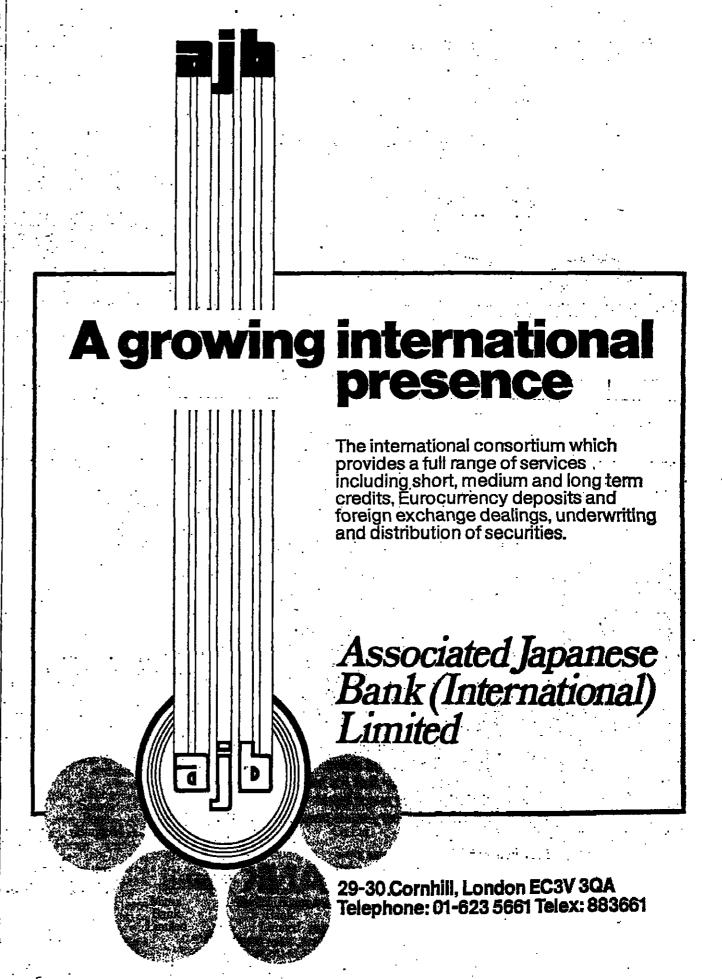
process is an important feature. research into gallium arsenic, small computer based on JJs. One of the main problems cooled rapidly, and that results and Industry (MITI). Fujitsu in thermal stresses, so once again the key is in materials research. working on lead alloys, but is now putting more emphasis on germanium and niobium in an attempt to improve durability. The target is a computer that will operate 100 times faster

MITI, which has a soundlybased reputation for pushing long-term research forwards, has recently set in motion three projects aimed at giving Japan a healthy slice of the enormous business that will come from the information revolution. One of these is in parallel to the NTT work on JJs, another is for a fifth-generation computer, while the third is aimed at producing materials for the 21st

So far virtually no work has been done on the materials side, but this is a 20-year project aimed at developing low-cost ceramics of high performance and some new semiconductor elements. MITI envisages that by the next century ultraminiature devices, in which the circuits are arranged in levels atoms, three-dimensional devices, and devices for arduous conditions, will be needed.

New materials may be needed to make these devices possible. the first two being intended to produce the sort of level of miniaturisation about which electronics experts dream. For example, the three-dimensional devices would incorporate several layers whose elements were interconnected together. Thus one three-dimensional chip would replace the mass of chips and devices that currently sit on a circuit board.

Clearly the Japanese are keen that they not only get their fair share of the business in the next decade as information transmission explodes, but that they are ready for the developments that will come in the next



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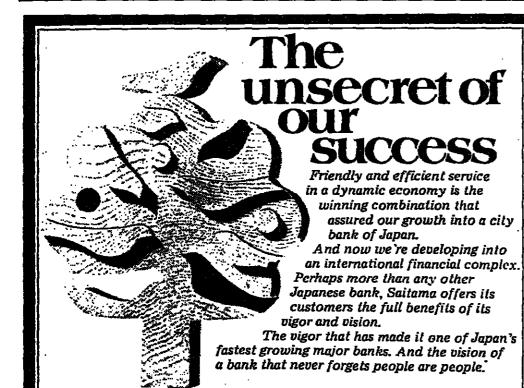
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Pacemaker despite late start

PRODUCTIVITY

CHARLES SMITH

JAPAN MADE a late start comwith most Western nations in consciously trying to increase productivity. The Japan Productivity Centre. a government-assisted body which acts as the flagship of the national productivity movement was not founded until 1955, six years after Britain had launched its productivity movement with the assistance of the U.S.

As with so many other ideas borrowed from the West, how-ever, the notion of deliberately trying to promote an increase in industrial productivity in industrial productivity through technological advance or by improved management methods, seems to have flourished more in Japan than on its native soil.

Japan's national productivity index (the index covering all types of economic activity, in-cluding agriculture and services) climbed by an average of 9 per cent per year during the final decade of ultra-rapid economic growth (1964-73) or by more than twice the average for advanced Western industrial countries during the same period. Since 1973 the index has performed less remarkably, scoring a 3.9 per cent average growth rate for the period from 1976 to 1979.

Even this was 0.9 per cent hetter than the best Western rate-for West Germany-and the productivity performance of

manufacturing industry alone appears to have easily outpaced that of other economic sectors. In 1979-1980 with industry productivity growing by over 12 per cent on a year-to-year basis, and wages rising only 7 to 8 per cent Japan's effective industrial wage costs were falling by between 3 and 5 percentage points per year. This gives the country a valuable edge in world trade over its les productive Western competitors.

The reasons Japan has progressed by leaps and bounds in improving its industrial productivity, while other advanced industrial nations have for the most part made painfully slow progress are not particularly obscure, although that may not make them easy to duplicate elsewhere.

Fundamental

The first, and most fundamental factor in the whole pro-cess has been a shift of industrial structure away from low productivity sectors such as textiles and light industry into medium or highly productive sectors such as machinery and electronics over a period of

several. decades. Structural shifts within Japanese industry have been con-sciously promoted through a series of government plans-the famous Miti "visions"as well as by the lending policies of banks and the invest-ment policies of industry. Experts at the Economic Planning Agency have no precise estimate of the weight of structural change in determining overall productivity increases, but there seems little doubt that it has. been of prime importance.

JAPAN'S COMPETITIVE EDGE

			product	ase of ivity in cturing	Wage increase		per unit of production increase or decrease		
			- 9	5		ő.,	Japan	% U.S.	
_			Japan	U.S.	Japan	0.5.	asharr	0.0.	
1978			8.0	1.7	6.4	9.0	-1.5	7.2	
1979			12,1	1.8	6.2	8.5	-5.3	6.6	
1380	(Grst	half)	12.3	1.8	8.4	7.7	-3.5	5.8	
Caus		nomia	Dlanning	Anenes	<u>_</u>				

The second factor in Japan's recipe for productivity has conin industry—as a ratio of gross national product—as opposed to the types of industry selected for investment. Between 15 and 20 per cent of Japan's GNP has been poured into the expansion or replacement of industrial facilities over the past three decades compared with 9 to 10 per cent in the U.S. and slightly more than 8 per cent in Brtain.

Heavy investment in production facilities not only means that production capacity tends to grow rapidly but also that the plant and equipment in most Japanese factories is young and hence sophisticated compared with that in most Western countries. It also means that the ratio of capital equipment to workers has grown fast, with the result that today a Japanese motor car assembly line worker is likely to have more impressive array of equipment at his disposal than a worker in a European or American factory.

The "robotisation" of Japanese industry, which has already reached the stage where about half the world's installed industrial robots are at work in Japanese factories is a recent and striking example of the super-mechanisation of Japanese factories. But the process of increasing the ratio of automated machinery to human workers in Japanese factories began many years before the start of today's robot revolu-Numerically - controlled machine tools have also achieved a high dissemination rate in Japan—and not only in the big factories that would probably also be using them in the U.S. or Europe.

The continuous improvement in capital/labour ratios in lapanese plants—or to put it in simpler terms the amount of automated machinery available for use by each worker-reflects a difference in management labour relations between Japan and the West as well as a different level of investment input. Automation in Japan bas been regarded since the war as a factor in the overall expansion of the economy, and thus in the creation of more jobs in the long run, rather than as a means of depriving individual workers of their work places

PRODUCTIVITY COMPARISONS

Index of	productivity	levels in	secondary West	industry;	Japan≃10
	Japan	U.S.		France	Britain
1976	100	131	100	100.7	56.7
1978	.100	114	89	95.3*	52.9

1977 figure

Source: Japan Productivity Centre

in a given factory at a given

Japanese workers have found it easier to take the long view of automation because of the lifetime employment system in use throughout Japanese indus-This means that workers are, in principle, secure against lay-offs in any conditions short of the bankruptcy of the company that employs them. Lifetime employment is not the only that has enabled factor Japanese industry to digest automation more easily than British industry. Almost equally important has been the practice of Japanese employers of moving workers regularly between different sections of the same plant thus creating a-

mobile attitude rather than one which stresses identity with a particular work place.

Pressures

Japan's improvements in productivity can be seen as a response to external pressures as well as to favourable conditions inside the country. These include the fact that the country had a lot of catching up to do after World War II, when there was a big gap in productivity and general levels of technology between Japan and every major Western country. There has also been the need to find some way of replacing the wealth taken out of the economy after OPEC abruptly raised its oil prices in 1973 and

Productivity growth since the first oil crisis has been deliberately stressed by the Japanese Government as a means of making up for Japan's energy handicap which is seen as more severe than that suffered by any other major industrial

Despite this there are some

productivity improvement could slow down as the Japanese labour force begins to age rapidly.

In 1985 40 per cent of workers may be aged 45 or over. The steadily increasing importance of leisure, and stress on consumption versus savings is showing in Japan's changing national life style. This is another factor that could eventually affect productivity.

Whether productivity increases do slow from the present trend level in industry of about 8 per cent per year it looks as if Japan will remain a hard pacemaker for other countries anxious to catch up in the productivity race.

Productivity Japan Centre recently did a number of calculations on "absolute" productivity levels—as opposed to rates of growth — which indicated that while the manufacturing sectors of Japan and West Germany were about equally productive in 1976, West Germany's productivity level had slipped to 89 only two years later. On this scale the Japanese level stood at 100, the UK's productivity level in the same year was estimated at 52.9, and that of the U.S. was 114.0.

Given Japan's outstanding record it is hardly surprising that the Japan Productivity Centre, originally meant to channel American know-how into Japan receives about 600 visitors a year from nearly 30 different nations, all of whom seem anxious to uncover its productivity secrets. About half the visitors come from the U.S. with most of the rest from Europe, the Middle East and South East Asia. So far. according to the centre's chairman, Mr Kohei Goshi, not a single mission has arrived from

Robots welcomed with pet names

AUTOMATION

DAVID DODWELL

JAPANESE WORKERS, far from being hostile to the growing population of industrial robots in their midst, have made many into celebrities. Robots carry girls' names, are often called after film stars, and are "prettied up" with ribbons. The only problem, workers say, is that no-one has managed to persuade robots to pay union

Workers elsewhere in the world have been suspicious about, and sometime fiercely hostile to, the introduction of industrial robots. Often they have good reason, because automation can mean redundancy for them, and dwindling job opportunities for their children. In Japan, however, robots have been welcomed. That is why Japan uses more robots in industry-about 75.000-than the rest of the world put together. And automation is one of the main reasons why Japanese industry boasts such price competitiveness world-

It is often glibly said that willingness to accept automaion can be attributed to the unique character of Japanese worker," at and of apanese industrial practices. This is only partly true, because Japanese workers, like their others throughout the world, would soon be up in arms if automation was threatening their jobs or their livelihoods.

Counterparts

Perhaps most important of ll. Japanese workers have no looming fear of unemployment, as have muny of their counterparts in Europe and the U.S. Unemployment, at less than 2 per cent, is lower than in any other industrialised economy.

Acute labour shortages in certoin areas of industry have been a major incentive for industrialists to introduce robots. Dirty or heavy jobs have been relinquished willingly by workers. So, in the automobile industry, for example, much of the body welding and painting is now done by robots.

Even industries in difficulty -such as the steel and shipbuilding sectors—have won rade union approval for automation of heavy or unpleasant

While an unusually high concern over health and a good working environment has no doubt contributed to worker willingness to pass on unpleasant work to the more pliant robots, another major reason is claimed to be the remarkably high educational level of Japanese workers.

employed almost 79,000 graduate scientists and engineers in industry. Japan employed almost 272.000. In 1978, around Japan employed ,900 students graduated in Britain with Bachelor degrees in engineering. In Japan. more than 71,000 graduated.

It is reasonable to assume that such a workforce (few in Japan leave school before the age of 18) would be keen to avoid heavy manual work, and keep to take on work requiring more intelligence, more initiative, and offering more job

Involvement

Japan's ubiquitous life-time employment system (in practice less universal than often implied in the West) not only reduces fears of possible redundancy, but generates a strong sense of involvement in one's company and its success.

Implicit in this "system" a high level of job mobility. Workers are accustomed to periodical retraining for new jobs as new products or new technology are introduced. Such changes are by and large seen as challenges or opportunities. since they have never been accompanied by the fear of

redundancy.
Such flexibility would never have been possible without careful efforts by management to consult workers and to nurture their sense of involve ment in the company. Lengthy discussions take place on the introduction of any new technology or work practices. While union leaders complain that their views are often noted and discarded, they appreciate the advance warning they receive of any planned change in a company.

to maintain good relations with the workforce are helped by another ubiquitous institution of Japanese industrial practice -in-house trade unionism. When workers join a company at the age of 18, and intend to stay there for the rest of their working lives, it is hardly surprising that union leaders have their roots deep in the company, with the horizons of their activism coinciding with the factory houndaries. They, and the workers they

represent, share with the management an interest in the profitability and strong growth of the company. For most Japanese workers the enemy is not the boss but the competing manufacturer. And if auto-mation can give the company a competitive edge, perhaps boosting profitability, then it would be widely accepted as being in the best interests of everyone in the organisation. Against this background, it

hardly surprising that Japanese workers have taken "robolisation" not as a threat but as an opportunity-to press shorter working hours

other work longer hours at pre-dustry, electronics, electrical discuss this problem, but do not sent than workers in any other engineering and chemicals. But Western industrialised country) and to seek longer holidays steel have sought automation. (more than half of Japan's Even the shipbuilding industry, not as automation, workforce takes only seven which has pared its worforce days' holiday a year or less).

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These characteristics Japanese industry and industrial relations may have eased the introduction of automation, hut acceptance would have been slower without strong growth in demand for Japanese products. Mr Kinichi Tamura, General manager for engineering at Nissan Motors, admitted: "Auto-

mation has taken place in a very favourable environment of growing output. It would have been much more difficult if our cars were not selling so well." Output of Nissan vehicles has more than trebled in ten years, mostly due to "rationalisation" costing about Y40bn. Areas of quickest growth have seen the fastest automation-for example, the car in-

even depressed industries like by 40,000 to 170,000 since 1973, sees its best way back to strength as the introduction of the most modern and efficient methods in automation.

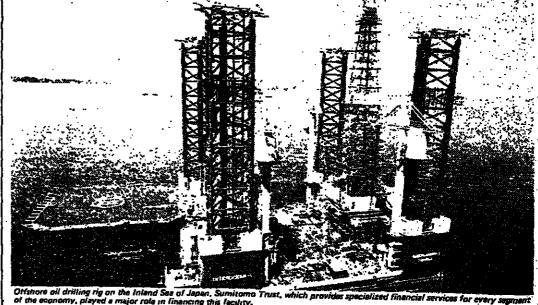
A few signs are beginning to appear however which imply robots may soon no longer get "film-star" treatment at work. Having automated to such a high degree, and at considerable cost, many Japanese manufacturers are aware that jobs may soon be leopardised unless steady growth in sales can be maintained.

This nervousness is fuelled by the vociferous protectionist lobbies in Europe and the U.S., and by the depth of economic recession even in countries such as West Germany. Trade unionists have begun to in humans."

yet see it as a threat. Even where a threat is admitted, it is seen as Western protectionism. More often discussed is the

fear that robots, as they become more "intelligent," will begin to usurp jobs that workers are not keen to give up. Also that workers are suffering from "isolation" — a Marxist might call it alienation - because they are either surrounded by robots or because they are doing boring work keeping robots provisioned with spare parts and other raw materials. One leading scientific journalist in Japan recently wrote that the 140 Japanese companies manufacturing industrial robots "are vying with one another to be the first to come out with a compact industrial robot that has the capacity to make judgments and to move about freely without creating a sense of fear

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JAPAN IS fast becoming the 'oldest" society in the world. The change is creating problems for Government and industry problems that are expected to become progres-sively more serious over the next 30 years.

MPARISONS

The Japanese Government has warned that State pension schemes will have to be radically changed between now and the end of the century if they are to withstand the strains created as

the population becomes elder. If is already concerned about the mounting cost of health care for the elderly. At the same time, industry

is being forced to make fundamental changes. The long-standing policy of compulsory retirement at 55 is now in the process of being abandoned, in some cases at considerable east. As the percentage of older people in the workforce increases, so the Japanese seniority wage system, where pay increases in proportion to age and length of service in a company, is having to be modified.

The rate at which Japanese society is ageing has no precedent anywhere else in the world. A country like France saw its population aged 65 or over, grow from per cent of the total to 12 per cent during a period of 170 years. The same change took 75 years in West Germany, but will take just 45 years in Japan.

Rapid change

People aged 60 and over, just 8 per cent of the popula-tion in 1955, will make up an estimated 18 per cent in 1995. This rapid change is due to

the coincidence of two factors. First, Japanese people can now expect to live longer than people in any other country in the world men to 78 and women to over 78. At the same time, with the exception of a brief babybeem for two years after World War Two, the hirth rate in Japan has been among the lowest in the world—less. than one per cent.

As the proportion of the population reaching middle and old age has grown, so the Government has been the first to raise alarm signals. State pension schemes

which are currently comfortable in surplus with contributions from wage-earners outweighing pension pay-ments by over Y3,350bn a year are expected by the turn of the century to be in chronic and permanent deficit -about Y5,300bn a year.

As the retired population grows, both in absolute terms and 25 a percentage of the population, so an ever increasing proportion of a wage-earner's salary will be taxed in order to support

Whereas at present, each pensioner in Japan is supported by contributions from almost 13 wage-earners, by the year 2,000, there will be less than four workers to every pensioner.

Pension contributions which currently account for just 10 per cent of the average salary will, by 2,000, account for almost 18 per cent, and by 2,010 for a fomidable 30 per cent of every man's salary.

By that stage, the Ministry of Finance predicts, the State pension system, and the tax system supporting it, will have collapsed.

Medical provision, which cost the Government Y2,500bn in 1970 (just 4.1 per cent of national income) rose by 1980 to Y13,000bn (6.1 per cent of national income). By the year 2000, the Govern-ment predicts medical spending will account for 7.3 per cent of national income

Finance Ministry argues that the only way of avoiding an intolerable tax burden or a collapse of the national welfare system is to introduce two fundamental changes: first, the pensionable age will have to rise from 60 to 65. Second, companies must be persuaded to raise their retirement age from the current average of about 57 to at least 60 and progressively

. The crux for industry is the issue of retirement age. The official retirement age of 55 has long been favoured by industry as a way of keeping wage costs down, and of helping to ensure a steady flow of promotion opportunities

for younger workers. The seniority wage system. for all its advantages in maintaining the long term loyalty of workers, has one important drawback: it makes old workers extremely costly.

Official retirement rarely marks the actual end of a

worker's life. Industry bosses use the official ceiling as a way of dispensing with expensive older workers. This allows steady recruitment of cheaper workers straight from

departing with a "golden handshake" amounting on average to about two years' salary, it is essential to find a new job, albeit at lower pay. This would help to tide them over the difficult period between retirement and the age of 60 when they become

eligible for a state pension. Industrialists first began to relax the retirement ceiling in the early 1970s, initially under pressure from the Government, but later in response to increasing pressure from retiring workers

The industrial recession following the oil price hike in 1973 coincided in Japan with a trend towards automation which made it steadily more difficult for retired workers to find new jobs.

Estimates

Despite a very low unemployment level in Japan, aged workers make up an abnormally large proportion of the unemployed population. The Ministry of Labour estimates that 200,000 of the country's 1.2m unemployed are over 55, and a further 240,000 are between the ages of 40 and 55. Unemployment agencies re-port that any job advertise-ment for which older workers are eligible attracts at least 10 applicants.

With unemployment and possible hardship facing a worker close to 55, the obvious alternative was to fight for an extension of the official retirement age.

The first industries to respond were the car and elec-tronics industries, both of which were buoyant in the early 1970s and both of which had an acute labour shortage. But the "oil shock" of 1973 froze the trend, plunging industries such as steel and ship building into recession and making them unwilling or unable to afford an extension of retirement. For them, the problem was how to trim the workforce, not how to enlarge

In the past two years, companies have again begun to respond to worker demands to raise the retirement are. Nippon Steel, which shelved its retirement-raising plans during 1973, has in the past few months reached agreement with workers on a new retirement policy. Their case offers a good example of the

demand for steel, coupled with rapid automation of the industry, has forced the company to trim the workforce from 80,000 to 69,500. At last, the workforce has stabilised, and the company feels it can accept worker, demands.

Over a period of five years, official retirement will progressively be raised to 60. The company argues it cannot raise the age in one leap, mainly because that would halt recruitment for five years.

To ease some of the extra wage costs, Nippon Steel has won agreement from the workforce that the seniority wages system will reach a plateau at the age of 50. The "golden handshake" on "golden handshake" on retirement will be the same at 60 as it used to be at 55. It has also won agreement that foremen and managers will accept demotion to shop floor rank at 55, so that promotion opportunities are not choked

for younger workers. Despite these apparently stern conditions, the 1,600 workers who this year reach 55 have all asked to extend employment. The company predicts that the agreement will add \$30m a year to its wage bill over the next 10

Perhaps the most difficult problem arising with more old people in the society has yet to be faced. Japan's lifetime employment system generates a very close bond between worker and employer over 35, and sometimes 40,

Activities

Only now is thought being given to systematic preparation of workers approaching retirement age for what may be 15 years of leisure. Very little consideration has been given to leisure activities for old people.

In the past, the strong bonds of the extended family system have helped to provide support for the old and have given them a useful role. But there is now a strong trend towards the nuclear family, with young married couples preferring to live independently of their own parents. As the old are expected to support themselves, and to find a role outside the extended family, so the Government must provide a guiding hand. At present, it does not know quite what

hand to offer, or quite where it ought to guide. DAVID DODWELL

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The under-40s have taken to leisure in a big way

THE LEISURE INDUSTRY

DAVID DODWELL

AFTER BEING tangled up in the stream of lunchtime joggers circling Tokyo's Imperial Palace, or trapped in a traffic jam with the thousands making a break for the beaches on a Friday evening, one realises that the Japanese take their

leisure very seriously indeed. The post-war scorn for leasure as unproductive and a symptom of lethargy has long since died away. But Japan's one-time workaholics have silenced this crificism at the price of becoming leisureholics.
Experts on Japan's leisure industry claim there is a big

divide between people above and below the age of 40. Those above tend to work overtime most days, work a six-day week, most days, work a six-day week, and take only a fraction of their annual holiday entitlement. Industrialists describe this phenomenon as one of the unique elements of the Japanese workforce, and attribute it to worker loyalty to their company. As a result, these people have little time for leisure.

The under 40s on the other

hand have taken to leisure in a big way. Where the company offers a two-day weekend—only 45 per cent do so—they tend to take it. They also take their full annual holiday entitlement, though in Japan only 25 per cent of the workforce has more than 15 days holiday a year compare this with 90 per cent for a worker in Paris, or 76 per cent for workers in London). Attitudes to leisure in Japan ate strongly influenced by the

fact that it is such an intensely urbanised society. The southern seaboard of Honshu, stretching from Tokyo in the east to Osaka in the west, includes just 10 per cent of Japan's surface area, cent of Japan's surface area, but accommodates 47 per cent of its 116m population. By 1977 Tokyo had a population density of 13,422 people per square kilometre, more than three times the density of London, Such urbanisation has meant that leasure activity is traditionally group activity. It also

tionally group activity. It also means the Japanese are more than usually aware of the value of open space and countryside, and of the need to look after one's health in a congested urban environment. In a society in-1977) and were for just four where one's everyday life is or five days. socially visible, ressure has been that this pattern has arready will come in sports spending, the logger congestion around effected by the need to "keep begun to change, with an inspected by the need to "keep begun to change, with an inspect of overseas are all of the longer congestion around Sales for sporting goods passed the Imperial Place, even that up with the longer." It is an ereasing number of overseas Y1,000bn in 1979. The market claim must be in doubt.

area of conspicuous consumption.

The Government and government agencies produce mounleisure activities relating to trips and excursions."

But behind the gobbledygook of figures, some important trends can be detected. Most

regular loggers, while 12m play golf and tennis. Over 34m take regular exercise, either gymnastics or callisthenics about one person in three. Almost 8m Japanese ski during the winter. A smaller, but fast growing number have taken up more elite sports such as water skiing, wind surfing and sailing.

Travel

The same individualistic trend can be seen in Japanese leisure travel. From the pil-

an erratic trend. Fast rising incomes created a boom through the 1960s which slowed suddenly in 1973 with the oll crisisand a steep rise in fuel prices. But between 1976 and 1979 the hoom resumed - it grew again, at an annual rate of 10 per cent. Almost 4m people travelled overseas in 1979. The sudden fall in value of the yen in October 1979 put another sharp brake on overseas travel, with a real decline of 1 per cent in the number of people going

Japanese travelling abroad were men between the ages of 30 and 40 the notoriety of all-male Japanese sex-tours to Thailand, the Philippines and Hong Kong is widespread. This pattern dominated the overseas travel

tains of more or less meaningless ideally seek holidays in Europe

statistics reporting that almost 45m people dined out in 1979, that 42m people were sightseeing, while almost 41m went on "other day excursions." and so on. The Leisure Development Centre says profoundly: "Much weight is given to

prominently, leisure is becoming participative and individual rather than passive and a group activity. It is predominantly seen as a means to good health. Under the impetus of the 1964 Tokyo Olympics and the 1972 winter Olympics in Hokkaido, sporting interest has boomed.

Japan now boasts about 20m

grimages of the middle ages to the package tours of the 1960s, the Japanese have always been eager tourists. But the emer-gence of the family car has meant a decline in group travel.

Overseas travel has followed.

Until recently, the majority of statistics: most trips were to Centre claims that by 1990 this Asian destinations (68 per cent will have almost quadrupled to

the ages of 15 and 25—a group with rising incomes and few commitments. Such travellers or the U.S. and this is becoming more easily possible as annual holidays become longer.

Another leading leisure activity in Japan is eating out. In 1979 this consumed 13 per cent of all food spending. In-teresting trends can be seen here too. With more women working, there is clearly a greater reluctance to cook an evening meal at home every

More significantly, the many thousands of men who every night after work used to slip into the Ginza hostess bars or pachinko parlours are now tending to travel home directly from work and spend their evening leisure time with the family-often going out for a

This trend does not simply mean that Japanese men are becoming less chauvinistic: with shorter hours and more regular working day, evenings at home are easier to plan. The spread of two day weekends has also strengthened family

holds.

Recreation at home is still widespread. Among the older generation, handicrafts and gardening are prominent. among the young there is a fast growing proportion keen to learn how to play musical instruments. There is a piano in one in four Japanese house-

The leisure statisticians also claim that the traditional recreations of the tea ceremony. flower arranging and kimonomaking are as buoyant as ever. These activities are part of okeikogoto, the bride-training intended to secure a good marriage for every respectable young girl. One suspects that in more liberal and informal times these recreations would be in decline, and that claims to the contrary would come from parents rather than the young. But there are no hard figures to back either case.

is clear that leisure is very big business in Japan. In 1980 the leisure market was estimated to be worth Y33,000hn (£75bn). 14 per cent up on 1979 and eight times larger than 1985. The Leisure Development Y117,000bn.

Perhaps the greatest boom

travellers being girls between is so buoyant that in autumn last year Japan's second largest department store chain, Seibu, opened a sports plaza in Tokyo taking up four floors of one of its stores.

The Nichii supermarket chain has opened 19 swimming clubs alongside supermarkets hoping to attract shoppers who wil leave their children in the pool while they do their weekly shopping.

Perhaps the most extraordinary boom is in sports foods. High protein and energy foods -once looked upon as invalid foods-are in immense demand among sports activists, despite high prices. Soyabean powders, wheatgerm oil, sports chocolates and sweets, stamina drinks and the like made up a Y15bn market in 1980.

The only area of commercial caution is over tennis. Several manufacturers fear the current boom will die away because by far the majority of tennis fans are young women—" much the most unreliable and fickle of all consumer groups " according to a spokesman at the Leisure Development Centre.

Working hours

It will still be a long time before Japan becomes a leisured society. Working hours are still long by Western stan-dards and holidays are short. Amenities are often in short supply since the provision of leisure facilities has been a low priority on government budgets at both a municipal and national level.

Perhaps the most important constraint is the shortage of space. For example, congestion on urban golf courses is acute, membership fees exorbitant. About 12m people in Japan play golf, but the latent demand is much higher. Enthusiasts are often frustrated because golf links nearby are too expensive, and those cheap enough are tao distant.

Similarly with marine sports. Just one in 200 Japanese families owns a yacht or boat, in part because the sport is expensive, but also because mooring berths are in very short supply on Japan's rugged coastline. Whatever the trends or on Japan's rugged coastline. changes in leisure activity, it Yacht manufacturers estimate a huge latent demand of about 1m boats in the next 10 years. But if all these yachts were to be berthed, port facilities would have to be built up in the next 10 years at seven times the rate they have over the past century.

It could be claimed that there is still scope for wider participation in individualistic sports like jogging. But in view of But this pattern has already will come in sports spending, the jogger congestion around

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Key role in drafting new policies

THINK-TANKS

CHARLES SMITH

JAPAN'S THINK-TANKS are a small but fast growing industry. They also appear to be making a vital contribution to the process of information gathering and analysis which precedes the drafting of government policies.

Although the think-tank industry belongs to the private sector nearly three-quarters of its work is done for the Central Government or for local governments and public cor-

Prestigious and ministries, such as the Ministry of International Trade and Industry, are not in the habit of acknowledging their debts to private research organisations, But, according to one of the organisations concerned, much of the material in MITI's famous series of Visions of Japan's industrial future originates from studies done by groups of specialists in the

private think-tanks. Japan had about 240 thinktanks at the last count, ranging from large and internationally known institutions such as Nomura Research Institute and Mitsubishi Research Institute to tiny one-man organisations dealing in highly specialised branches of research. Total industry turnover is very roughly estimated at Yen 50bn (£110m) per year but has been

growing rapidly.

Nearly all the growth has happened since 1970 when the problems raised by two decades of rapid economic growth first has included research on the

Nomura Research Institute, an affiliate of Nomura Securities an affiliate of Nomira Securities whose shares are held by various members of the Nomura group, is the oldest Japanese think tank of any size—although it only celebrated its 15th birth-day, in 1980. Founded hy day in 1980. Founded by Nomura Securities to provide an intellectual back-up for the main business of securities trading NRI was originally an in house think-tank but since 1970 has developed outside

business as well. The ratio of externally generated research contracts passed 50 per cent in 1979 and is expected to keep on growing

Environment

The sort of business which has kept external NRI turnover growing by 20 to 30 per cent in the past few years includes: a long running study on how to improve the urban environment of Tokyo-about Y100m worth of work a year carried out over the past three years for the National Land Agency, studies on a series of port development projects for Japanese prefectural governments; an investigation into the implications for Japan's relations with the Associations of South East Asian Nations of the growth of the Chinese economy-for the Ministry of Foreign Affairs; and numerous feasibility studies on aid projects subfeasibility mitted to the Japanese Government by developing nations. NRI says it does not do research for the Defence

Agency.

NRI's private sector business

future of robotisation in Japan for a Japanese private company.

The institute says it erects a "Chinese Wall" between studies conducted for different clients in the same general field. -never conducting two closely comparable studies at the same

Strict information barriers are maintained within different sectors of the institute. The Tokyo division of NRI, which works mainly for Nomura Securities is not allowed to know details of work being done the Kamakura division, which specialises in outside contracts.

NRI reckons it has about one quarter of the researchers and turnover of leading U.S. thinktanks such as Stanford Research Institute-but growth of over 20 per cent a year in turnover

means the gap is closing.
Mitsubishi Research Institute, Japan's other leading general smaller than NRI in terms of total turnover, but larger if only outside business is com-Founded in 1970, the merger of a number of research organisations scattered around the Mitsubishi group. MRI did year compared with Nomura's Y7.6bn but depended on Mitsubishi group companies for only 10 per cent of this amount. About half the total came from the Japanese Government with the remainder from private and overseas clients. A big chunk of MRI's busi

ness centres on its powerful computer services department which designs software systems began to appear complex Japanese market for half a for clients all over Japan. Com- lished, unlike those made by enough to require specialised dozen European car manufac- puter services, are said to be private think-tanks in response

outside attention rather than turers and a handful of leading routine scrutiny by bureaucrats.

Nomura Research Institute, turers; as well as studies on the Securities remain the core of Nomura Research Institute's business

MRI men say their role in doing research for the Central Government is not to compen-sate for a lack of expertise in the various ministries the institute serves but rather to provide economies of scale. It is admitted that government projects are sometimes underbudgeted and therefore unprofitable but Mitsubishi seldom turns down a contract for this reason.

Information

"We don't expect to make a profit on everything we do-especially if we are working for the first time with a new client. MRI says it tries to provide exbaustive background information" on the basis of which government departments can draw up policies. It does not purpose think-tank is slightly aim to make policy recommendations as such—unlike some of

the big American think tanks. An organisation which seems unique to Japan's think-tank industry is the National Institute for Research Advancement (NIRA), a semi-governmental body established in 1974. Y76.5bn-worth of business last NIRA works with a Y20bn endowment fund—eventually to increase to Y30bn—of which 65 per cent comes from the central government and the rest from local governments and the private sector. It undertakes making of foreign policy, in some major research projects part because of a desire to with its own research staff and commissions private think-tanks as sensitive issues. There is no to carry out others which are expected to be of general benefit ation in Tokyo although Japan's to Japan. Projects are pub need for such an institution lished, unlike those made by

emerged during the premiership of Mr Kakuei Tanaka (1972. 1974) when it was felt Japan had an inadequate reservoir of ideas and basic information with which to frame new policies in a wide variety of fields. Its success in guiding and co-ordinating the private think-tank industry is rated as only moderate although its funding has naturally been welcome. One unusual feature of NIRA's organisation is that it operates with only three permanent research staff. Another 25 or so researchers are seconded for two to three years at a time from various government ministries and

According to both NIRA and the larger private operators, Japan's think tank industry probably ranks second to that of the U.S. in both numbers of researchers and overall turnover—although the gap between the two is still large. Its role in providing back-up for government policy making
—and for the work of the mixed government - private sector committees—is obviously of government - private growing importance, especially in fields such as environment. energy, and the uniquely question of how to cope with the rapid agoing of the population.

Japanese think-tanks seem to have contributed far less to the remain neutral on what are seen equivalent of the Rand Corpormight seem almost as great as

Demand continues to outrun supply

COMPUTER SOFTWARE

RICHARD HANSON

JAPAN'S computer service industry-consisting mainly of information processing services and software producers-has been viewed as an independent phenomena for just slightly more than a decade. But over the past five years its growth has been roughly twice that of Japanese industry as a whole, averaging 23 to 25 per cent a vear. Sales are running at about \$2bn a year,

The number of people employed in the industry has been rising by about 10 per cent a vear Precise estimates are difficult to obtain, but it believed that about 77,000 people now work in the software sector alone. In the next five or six years, the number of technicians is expected to double to about 150,000.

Like many "new" industries in Japan computer service business evolved partly on the initiative of the Ministry of International Trade and Indus-try (MITI) which in the late 1960s, pinpointed the importance of information processing based on computers. What MITI recognised was that computer hardware is only as good as the software through which it functions

In 1970 a law was passed containing an outline of the rules to govern the industry, creating among other things, an information promotion agency, to help the industry through an incubation period

The industry consists of a large number—(1.640 in a survey taken three years ago, the latest available) of mostly small companies. But it is dominated by companies which grew directly out of the large computer makers or those companies which are the heaviest users of computers, banks and trading companies.

The top 50 account for about computer makers.

and data processing companies they create as simple extensions of the parent company. In terms of sales, the two biggest are Nippon Business Consultant (Hitachi-owned) and

The third on the list is an independent software company; Computer Service, whose business consists mainly of dispatching technicians to help com-

aspects of computer service. Nearly all their work comes directly from the parent.

Expansion

The companies which emerged from the user side of the computer business were in many cases divisions within companies or banks. These initially engaged in inhouse work, and then gradually expanded to meet the needs of companies within the same business group, before finally engaging in third party busi-

Nomura Computer System, an offshoot of the giant securities house, ranks fourth in the business. Among other top companies are Mitsui Knowledge Industry—a child of the big trading company, which relies on the Mitsui group for about 80 per cent of its business; Tokai Bank-probably the birgest in the financial sector, and Century Research Center. But many of the other banks are also involved as a result of having gone through intensive periods of computerisation

membership in the various industry associations represent-

half the business, and more than half of that business in-volves work for the big five

The big computer makers in Japan like Fujitsu, Hitachi and NEC, tend to view the software

Nihon Electric Software (NEC).

panies formulate their own software programmes. It em-The big computer companies normally have several subsidiaries engaged in various

implement.

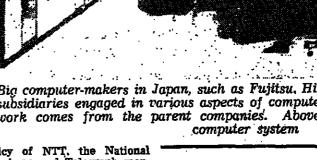
It is difficult to distinguish within the industry between data processing and software functions. Companies which started as data processing divisions within large companies have tended to do more systems designing and software pro-gramme production, while computer maker affiliates divide rarious functions.

themselves.

There is a great deal of dual ing data processing and soft-

The data processing industry has not developed to any large extent because of independent market forces, as in the U.S. One reason for this can be found in the nature of corporate organisation in Japan. Clerical processing is complicated in Japanese companies, and there is usually no standardised pro-cedure for consigning work to outside companies. This tended to work against independent companies developing.

Another major roadblock to



Big computer-makers in Japan, such as Fujitsu. Hitachi and NEC. usuallu have subsidiaries engaged in various aspects of computer service, but most of their work comes from the parent companies. Above: Funtsu's Facom M-18011

policy of NTT, the National Telephone and Telegraph monopoly, of restricting the use of communications lines. This has prevented a rapid expansion of on-line services which can be provided by the data processing industry. This means the vast majority of business comes in the form of batch services, MITI is pushing for a revision in the rules governing NTT to open up the market, but it may take Information another two or three years to

Most of the revenue for the software houses comes directly from the six Japanese mainframe computer makers which develop their own operating systems, support their own customers and sometimes help customers implement their own applications. The mainframers do use their own staff, but in most cases use outside contracts.

Most software houses work primarily for one maker, which provides on average 60 per cent of sales. This makes for a hierarchial structure in the industry with the affiliates of mainframe makers on the top. On the other hand, computer

users, because of their special ised needs, prefer to develop software systems of their own rather than buying "packaged" software. This to a certain extent means that software houses become suppliers of manpower It also explains why the third largest independent software house is little more than a clearing house for trained per-

It seems likely that with the continued spread of computer use, the demand for new software will continually outrun the supply. The software industry to some extent still relies on bringing in Americans for specialised systems development—though companies are usually quiet about this dependence. The software houses themselves will be trying to upgrade their technology and thus lower the soaring costs of software development.

Their role will become increasingly critical as the main for software services switches from business process Another major roadblock to ing—about 50 per cent in the development of data processing business has been the in manufacturing.

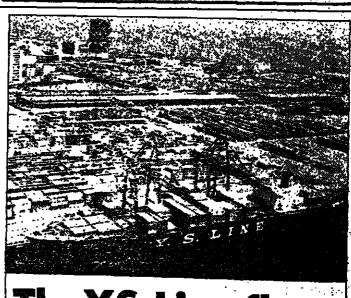
SHIFT IN PRODUCTION WITHIN INDUSTRIES Primary, Secondary, Tertiary 1970 1974

			1419
A	Yen hr. %	Yen bu. %	Yen bn. "
All industry	70,510 (100)	127,815 (100)	202,859
Tertiary	5,084 (7.2)	8,444 (6.6)	11.157 (5.5)
Secondary	32,002 (45.4)	56,737 (44.4)	85,000 (41.9)
Tertiary	33,424 (47.4)	62,634 (49)	106,702 (52.6)
(Service industry within tertiary)	7,933 (9.9)	13,759 (10,8)	26.023 (12.8)

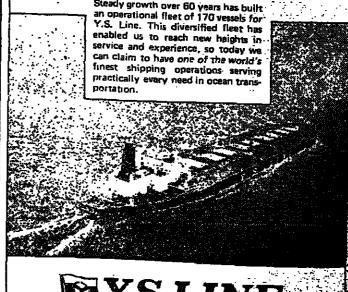
Definitions—primary, meaning agriculture and mining; secondary; manufactur-ing industry, tentery; transport and services Source: Annual report on national income statistics, economic planning agency.

COMPUTER SERVICE INDUSTRY SALES 1976 1977 1978 grewth Yen bn. Yen bn. Yen bn. Yen bu. **265.4 311.9**

17.5% Software (only) 125.3 23.1% up 28.6% 23.9% 23.3% 183.3 210.2 241 services (only). up 17.1% 14.7% 14.6% 15.5%



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JAPAN XV

Here and on the following page, Financial Times writers present profiles of some of Japan's leading policy-makers in industry and technology. Reports by Charles Smith, Richard Hanson and Mike Tharp.

Hitachi president's strong emphasis on research

MR KATSUSINGE MITA is the 56-year-old president of Hitachi — Japan's largest heavy electrical company (though it also goes in for consumer electronics) and, by a comfortable margin, the mest intensively research-oriented major enterprise in

Hitachi spends about Y120bn (£240m) per year on R and D and has had its own research laboratories since before World War Two.

Hitachi's efforts have borne fruit in what are claimed to be the world's largest and fastest computers, as well as in areas such as industrial rebots, and Very Large Scale integrated circuits (VLSIs).

Yet Mr Mita admits that IBM almost certainly spends three times as much on research as Hitachi — "The eason why we can get away with less is that we are still pursuing the Americans in basic technology," he says. Being in the number two

osition makes it easy for Hitachi to see what has been successful in the U.S. and to organise its own R and D vork accordingly.

"If we ever become front runners in advanced technology we will have to spend far more on research than we are doing at present," he adds. The U.S. leads on the fron-tiers of electronics technology, says Mr Mita, is largely due to the fact that it spends heavily on aerospace

and defence whereas almost all Japanese research is for civil purposes.

Mr Mita admits that some of the technology that has been developed in Japan for civilian uses could turn out to have defence applications, but he believes that the scope for this kind of "reverse spin-

off" is quite limited. Meanwhile, he seems happy with the present state of affairs (although Hitachi did establish a special group within the company to promote weapons development during 1980). Japan's position as "runner up" to the U.S. companies in

pasic research has not pre-Hitachi from estabits own areas of strength. Gain wife

integrated circuits (IC) and consumer electronics and heavy electrical goods, whereas comparable American manufacturers are not, for the most part, IC mann-facturers. Mr Mita con-siders it highly significant that General Electric of the US decided to the U.S. decided to return to IC manufacture last year after staying out of the area for almost a decade.

Having an involvement in both equipment manufacturing and integrated circuits
has enabled Hitachi to gain a lead in the important but often neglected field of "application technology." Mr Mita says that one of Hitachi's main priorities at present is to redesign conventional products so as to make

maximum use of ICs. "An example is our motor components division where we are now building ICs into every day products such as carburettors, starters and generators," he adds.

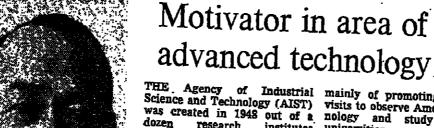
The development of "power ICs" for use in electric motors is another Hitachi speciality which Mr Mita says big U.S. manufacturers, such as Texas Instruments, have

tended to neglect.

Although not particularly young by the standards of Western business executives. Mr Mita is one of the new generation of scientificially qualified businessmen who have taken over the leadership of major Japanese electrical and electronics companies during the past year. He is 13 years younger than the former Hitachi President, Mr Hirokichi Yoshiyama (who moved to the non-executive post of chairman, at the end of June), but considers there is nothing particularly odd about the age gap with his

As to being an engineer (rather than a lawyer or fin-ance specialist), Mr Mita says that Hitachi has been run by scientists since its foundation 70 years ago and depends on science graduates for 90 per cent of its annual intake of trainee executives.

Engineering graduates, he admits, come in two types: the stickler for detail who corners of a lunch box" (to quote an old Japanese pro-



Mr Katsushige Mita

verb) and the generalist. To prove that he is generalist, prove that he is generalist.
Mr Mita recalls that he originally wanted to join a trading company rather than a technically orientated manufacturer like Hitachi. His teachers dissuaded him from doing so by pointing out that the U.S. Occupation Authorities' post-war "dispersion policies" made career prospects in the old established Japanese trading companies distinctly

Mr Mita sees his role at Hitachi as being that of the ship's captain whose job it is to see storms on the horizon and adjust course accordingly. The president cannot be expected to foresee events such as political crises or oil embargoes, he says, but he should be able to identify the broader trends that are likely to affect his company.

"In our case, the problems that demand attention are energy-saving and inter-national trade relations. We have to learn to live in the world—which, in the case of a company like Hitachi, means investing in overseas production as well as exporting from Japan.

Mr Mita's emphasis on investment could mean that Hitachi will become a considerably more visible pre-sence in the West in the next few years. But the company will not depart from its existing strategy of establishing pilot manufacturing projects in foreign countries and then expanding them if they seem

The Americans invest a huge amount overseas at one That approach is not for THE Agency of Industrial mainly of promoting Japanese Science and Technology (AIST) visits to observe American technology created in 1948 out of a nology and study in U.S.

institutes attached to what is now the Ministry of International Trade and Industry, The idea—one which still has not caught on in the West—was

that Government can help priindustry tackle basic problems of mining and industrial technology, and should carry on related R&D work which the private sector would be disinclined, or unable, to pursue on its own.

The idea, as Western companies competing with Japan have found out, worked to a remarkable degree According to AIST's Director

General, Dr Seiichi Ishizaka, its purpose, as an Agency within MITI, remains within MITI, remains unchanged. If anything the Agency is more involved than ever in the most critical areas of research in Japan. The list includes new energy sources (Japan's Sunshine Project), energy conservation (the Moon-light Project), the search for new materials, advanced elec-tronics and biotechnology. It has under its wing 16 research institutes and national laboratories-most now concentrated in a new research town, Tsukuba, 60km north east of

It is responsible for setting Japan's industral standards. A part of its Y109bn (\$500m) annual budget—a tenth of all the money the Government spends on R and D)—is used to subsidise R and D projects. to subsidise R and D projects by private industry, either individual or collective, Sony Corporation's work on its Trinitron colour television was partly funded in this manner.

Dr Ishizaka spent most of his career in the Agency's National Chemical Laboratories — after being recruited while still in university for war research into producing magnesium. In the early days of AIST, the job was primarily to dish out money on projects of urgent national concern. "It is unthinkable how low

the level of Japanese technology was two decades ago," he says. In the late 1950s, when assigned as Science Attache to Washington. Japanese steel makers were unable to produce thin plate steel for Japanese car makers. His work in the U.S. consisted universities.

Japanese high technology in the first decade or so after the war consisted almost entirely of technology developed during the war, according to Ishizaka, Japan's know how in shipbuilding made it the world's largest shipbuilder. The unfortunate lack of radar technology made it necessary for Japan's military to concentrate on optics. The outcome was the camera industry. The third area was elec-tronics.



Dr Seiichi Ishizaka

Ishizaka still doubts whether new "home grown" technology has taken off. "Manufacturing and processing technology is all we really have, the rest is imported," he says. But he thinks that the turning point may have been reached.

The signs of maturity, and greater confidence, in Japanese technology abound in the success of such projects as the one which produced Japan's VLSI technology, which came under MITI's direct control. But Ishizaka is quick to point out that while Japan can produce the most sophisticated memory chips for computers, it still lags far behind in microprocessors.

Part of the problem Japan still faces is that it takes what Ishizaka describes as a "cost effective" approach to research, rather than a "performance oriented" strategy as in the West. In other words, Japan tries to use limited funds to develop, or improve on certain narrow areas of technology.



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The head of a huge monopoly

HISASHI SHINTO became president of Japan's huge tele-communications monopoly, Nippon Telegraph and Telephone. in January this year after a long career as a shipbuilder. He had been president of Ishikawajima Harima Heavy Indus-tries for most of the preceding

Moving from IIII to NTT meant a switch from the biggest machinery Japan produces to the smallest, from the private sector to a public corporation and from manufacturing to services, but Mr Shinto was not

Although telecommunications

sounds a far cry from giant tankers the gap is not so great as might appear, he says. The reason is that electronic devices are now incorporated in prac-tically every piece of heavy machinery produced in Japan.
"No one would buy a blast furnace any longer without a computerised control system nor would any major Japanese shipbuilder turn out a buik carrier that could not be operated without a man in the engine room at night. I learned about

room at aight. I learned atoms things at IHI so I am not as far out of touch as you might think with the technology we use at NTT," he says.

Despite his relaxed attitude to picking up telecommunications technology at the age of tions technology at the age of 71. Mr Shinto sees his job at NTT as a considerable challenge. For most of the 30 years since it was set up under the U.S. occupation authorities NTT has concentrated on meeting the massive Japanese demand for conventional telephone services. Mr Shinto says, however, that this is now reaching saturation point. What is emerging instead is the need to convert the NTT network into a data processing

system. " We have to be able to accept input from computers, facsimile and other devices, he says. "To do so is not difficult from a technological point of view, but we face big difficulties in forecasting demand."

Mr Shinto also worries that because NTT is such a vast organisation — with 330,000 employees and annual turnover in the range of ¥4,000bn (£9bn) it may simply not be able to organise itself to change course as quickly as is neces-sary. No one has yet come up with detailed proposals on how to make NTT less unweildy and more responsive to the needs of a new age, but Mr Shinto seems to feel that something

may need to be done. Mr Shinto involves a break with the old "family system," under for 10 years after World War which NTT carried out research II.



Mr Hisashi Shinto

and development in partnership with a short list of Japanese companies, A new system will probably involve international R and D relationships. The liberalisation of procurement by Japanese public corporations which was agreed upon last year means that NTT will now he purchasing at least some of its advanced telecommunications equipment from abroad including equipment that has to be specially designed and not

simply bought off the shelf. NTT engineers will thus find themselves working closely with foreign scientists and technicians on selected development projects, although initially the foreigners in question will all be Americans.

British or other European companies could ultimately be allowed to join in NTT's joint research programmes if the governments of the countries concerned sign "umbrella" concerned sign "umbrella" agreements with the Japanese Government providing for mutual liberalisation of procurement

NTT's last president, Mr Tokuji Akikusa, initially opposed procurement liberalisation, rather strongly remarking (in a phrase which quickly became famous) that the corporation might be able to see its way to buying mops and telegraph poles from foreign suppliers. Mr Akikusa came round to the idea of liberalisation before his retirement, however, and Mr Shinto has welcomed the idea from the start. He would be particularly glad, he says, to see the UK enter into au agreement similar to the ene Japan now has with the U.S. He has held preliminary talks on this subject with a British Minister-Mr Kenneth Baker from the Department of

Mr Shinte's openness to the idea of working with foreign technicians, and of eventually buying foreign telecommunications equipment, may reflect his and facilities for anciear power of Finance. This will delay own positive experiences work will become the main target for not only the information indus-The other challenge facing own positive experiences working for an American company our support," says Mr Kuribara, tries but also aircraft and

Industry.

Key man in industrial policy

SEVERAL YEARS ago the title of the most important part of Japan's Ministry of International Trade and Industry (MITI) was changed. The Heavy Industries Bureau became the Machinery and Information Industries Bureau; the change foreshadowed a shift of major importance in Japan's industrial policy.

The man who has shepherded both the bureau and the policy through some of its most formative—and difficult—years is Mr Shohei Kurihara, the 54-year-old director general of the bureau. Since he joined MITI after graduating in law from Tokyo University Mr Kurihara has worked in every crowded and paper-strewn MITI office except the patent agency.

Clearly, however, the past few years in his present post have been the most challenging and rewarding for him. His seventhfloor office, more spacious and quiet than those where he pre-viously toiled, has been the clearing house for Japan's entry into the Information Age.

"The Information Revolution has spread so rapidly that it is now as important as the Indus-trial Revolution two centuries ago," he says. "The information industry saves energy and material and is free from pollution, so it will be the key industry in the industrial structure of Japan."

As is well known by those doing business with Japan, MITT's basic policy in the decades after World War II was promote and subsidise til they reached a stage of international competitiveness. In the lags behind IBM overall in the 1950s and early 1960s MITI pinpointed for support and protecand white television, machine tools and refineries. Later in the Sixties and into the 1970s, the Ministry's mantle covered colour television, cars, chemicals and industrial plants.

From the mid-1970s until recently, the focus moved to what the Japanese term knowledge-intensive industries, a cation of MITT's efforts to convenient if vague designation support the private sector-but. that included integrated circuits, sophisticated medical equipment, computers, precision tools and many other advanced products

swung to the upper rungs of will be slowed by severe budget Now MITI's spotlight has the industrial ladder. "The information industries, aircraft "Looking back at our policy, we space," he says. "We are think it was good to stop sub- worried about the delay."



Mr Shohei Kurihara

sidies when the industry concerned had grown up and to leave it to depend on the vitality of private entrepre-

Ten years ago, when MITI was first beginning to support Japan's information industries they trailed far behind giant U.S. companies like IBM and other European competitors.

MITT's policy then consisted

of supporting the development

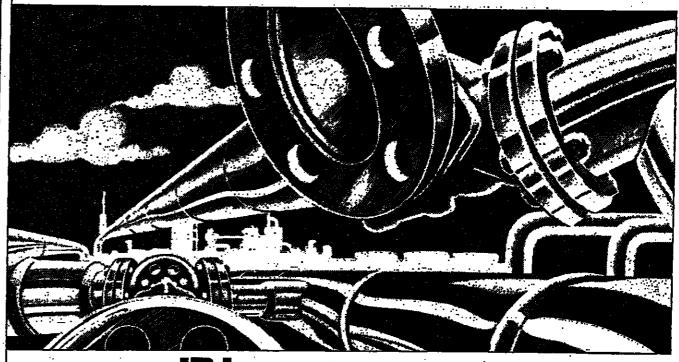
of advanced technology among companies while Japanese setting import quotas on foreign competitors. Five years ago the Ministry abandoned this two-pronged approach. "Now," says Mr. Kurihara, "our current policy is to support only the development of high technology in the information industries. And we discuss with our businessmen what guidelines the information society and industries should have in

Despite the great strides by Japanese companies in elevating their global competitiveness various Japanese industries un- in the information field, Mr. Kurihara believes Japan stillmarketplace. "Japanese manufacturers' share of the world tion such diverse fields as black market is about one-tenth that of IBM's," he says, "so their capability in technological development and management is far behind IBM."

the future."

mere modesty or a realistic appraisal of the present situation, suggests further intensifias Mr. Kurihara stresses, "only for basic research, not for applied research." In addition to the formidable hurdle of American and West European competition, MITT's activities constraints imposed by its only bureaucratic rival, the Ministry

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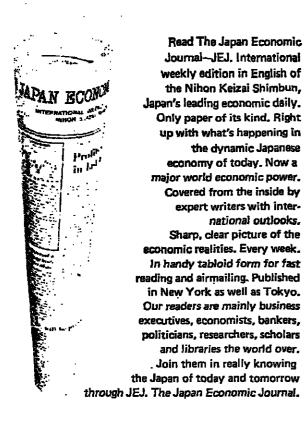
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JAPAN XVI

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Nippon Electric Company (NEC). Mr Tadahiro Seki-moto, made his mark in international telecommunications in the mid-1960s with a revolutionary breakthrough in digital satellite communications. At the time he was assigned to the world-wide. U.S.-based satellite communi-

cations organisation, Comsat. At 54, and despite his fatherly appearance, Mr Sekimoto is one of the youngest of the "new generation" of scientist/managers rising to the top of Japan's biggest hightechnology companies. He began his career after graduating from Tokyo University in 1948 in physics (though most of his subsequent career has leaned towards engineering), and was named President last

Mr Sekimoto's zeal for new technology is reflected clearly in NEC's achievements as one of the world's leading communications/computer companies. It ranks in the top five in telecommunications (No. one in satellite com-munications, especially

ground stations). No. two in production of semiconductors; and No. one in the new boom in personal computers. Mr Sekimoto's favourite topic is the need for integrating computers and communica-tion ("C and C" has become. under Mr Sekimoto. NEC's slogan). Such integration is crucial, he says, to give modern managers the ability to make "just in time" de-cisions. "Companies have to information on a

global basis," he adds.

NEC apparently practices what it preaches. Within the com-pany top level decisions are made in a "decision room" plugged into an inhouse communications and information system linking its far-flung operations. (NEC has sold a number of these command rooms, including one to the military authorities of another country friendly to Japan.) At management's command are 52 general purpose com-puter systems, 61 word pro-cessors and 500 personal computers.

When Mr Sekimoto was seconded to Comsat in 1965 to become head of the depart-



One of a new generation of scientist-managers

Mr Tadahiro Sekimoto

ment engaged in R and D on "pulse code modulation" satellite communications he estimates that Japan was just behind the U.S. in communications technology, though a wide gap existed in missile and satellite technology. Now he feels that the U.S. may be

ahead in some areas (especially those related to defence), although Japan has pulled even generally, and is ahead in terms of product relia-One of NEC's basic strengths in the critical area of high-

frequency telecommunica-tions is that it produces highly advanced microchips on its own. Mr Sekimoto, however, is less confident about Japan's ability to take the next step forward in technology. From now on Japan's innova-

At the root of his worries that the next generation of technology again will be reached by Americans first (whatever it turns out to be), are two
factors. The first has to do
with money. NEC spends
about 6 per cent of its sales on R and D (around \$245m a year), or a little more if extra research involved in defence work is added. But the effort is still far below that of a company like IBM. Mr Sekimoto estimates that from now on Japan will have

to spend about 10 times what

it has on past projects in order to achieve similar results, simply because moving forward means a jump into the unknown. The second factor relates to the

fact that part of Japan's success in the past has been due to keeping track of where new "information" throughs were being made in the West. This allowed Japanese companies to concentrate their resources narrowly on specific goals. Though the NEC chief is perhaps the exception to the rule, Japanese companies would probably prefer to rely on the "cheap" alternative of remaining behind the curting tive capabilities will be tested," he says.

> Mr Sekimoto gives the impres-sion of a man who might decide to accept the challenge (and risk) of pursuing new technology, especially if the Japanese Government offers more support. Engineers, perhaps, are more at ease than other managers in making decisions on technology. As far as basic fields are concerned the U.S. is ahead today. But about tomorrow, I don't know," he says with a gleam in his eye.



Dr Leo Esaki

Inventor of world repute

THE JAPANESE are famous for improving on other people's : inventions but not for inventing things themselves: One Japanese scientist who did invent something but then promptly deft for the "more congenial research environment of the U.S.—is Dr. Leo

Esski

At the age of 32, while working as chief physicist for Seny.

Corporation, Dr. Esski discovered the "tunnelling, phenomenoa" in semi-conductors and invented the Esaki diode. His discovery created a sensation in American scientific circles and resulted in a flood of invitations to Dr Esaki to: nursue his researches in the U.S. instead of Jupan. He accepted one of these (with IBM) and has for the last two. decades been watching the increasingly saccessful efforts of his native country to com-pete with his adopted country! in semi-conductor technology although Esaki insists that "-Japan is stiff behind on basic

Esaki belongs to the war-time crop of outstanding Japanese scientists whose careers were moulded by their country's defeat and who probably have few equivalents in the present generation. He graduated from Tokyo University in 1947 as a specialist in nuclear physics but soon found that the U.S. occupation authorities were not anxious to encourage Japanese efforts in his chosen field. The result was a switch to solid state-physics and a job with a same (and since bankrupted). Kobe-company which was producing

While working in Kobe, Esski used to come up to Tokyo from time to time to read scientific magazines at the U.S. Government information centre near: Hibiya Park. It was in one of: these that he learned of the invention of something that was. as Japan's post-war electronic industry)—the transistor:

"Reading about the transistor" shifted the direction of my research interests and helped to turn me into a semiconductor man," Esaki recalls. It also led to trouble with the managers of the Kobe company (who only wanted to go on making vacuum tubes). The result was that Esaki moved permanently 16. Tokyo and became a researcher with Tokyo Tsushin Kogyo, the small and at that time almost completely unknown electronics

concern which was shortly to blossom out as "Sony" There were 500 employees at Tokyo Tsushin Kogyo when Esaki joined in 1956 but the research department was small? and the new recruit was soon "Chief Physicist." Once in that position Esaki set about choosing a research project which would both earn money for his employers and if possible win him a PhD from Tokyo Univer sity. The tunnelling phenoonly vaguely understood before Esakt got to work on it—pro-vided him with the vehicle he

needed.

It led not only to the PhD?
and to a career switch to the
U.S. but 15 years later to the
award of Nobel Prize for Physics
(one of three Nobel Prizes, won one of three Nobel Prizes won'd by Japanese scientists since world War II). Small wonder therefore, that Esakt says that "it's important to choose the right subject when you are doing scientific research."

Since 1960, when he moved to New York to take advantage of the "richer" researcher opportunities in the US. Esaki has been working on the from

has been working on the fron-tiers of semi-conductor tech-nology (although his job with IBM prevents him from going into too many details) The Japanese, says Esaki, are, brilliant "contrivers" but poor originators. They must however, become originators if a stable relationship is to be developed with the advanced in dustrial countries on which Japan depends as a market for 2 its products and as a source of original technology. Essay be I lieves one of the keys to this! problem is to start an education institution which would institution which would institution which would in encourage young Japanese do genuinely original research of genuinely original research

Inot to work together is groups).

He proposed the formation of a "National Academy of Engineering" in a recent later view with Prime Minister Suzuki but admits that man problems, both political and firmancial, would have to be settled before such an institution could

Top man in many research projects

of Applied Physics is part of the "interface" with MITI is that several senior bureaucrats will be a "spin-off" from the of government and business As of government and business. As old First National High School such he has been involved in from which I graduated in 1947 the birth of many of the re- had a dormitory system which

of a committee on electronic and overseeing many key re-materials which was being search products.] sponsored by the Ministry of Prof. Tanaka himself graduustry (MITI). This put me ated in applied mathematics in regular touch with MITI from Tokyo University in 1950. bureaucrats and made it pos- but then decided to switch to sible for me to put forward various other proposals for research. I suggested many times that we should start a joint project for developing VLSIs."

The VLSI (very large-scale integrated circuits) research project did ultimately get off during a two-year spell in the the ground and in four years graduate school of Purdue Uni-(from 1976 to 1980) achieved results which did much to close grated circuit technology.

numerous other research com- electronics industry will be the mittees since the original on only major industry to show

THE FUJI BANK, LIMITED

Non-Consolidated Balance Sheet

Cash and Due from Banks

Call Loans

Securities

Loans and Bills Discounted

Foreign Exchanges

Other Assets

Premises and Equipment

Customers' Liabilities for Acceptances and Guarantees

Call Money

Borrowed Money

Foreign Exchanges

Other Liabilities

Reserve for Possible Loan Losses

Reserve for Retirement Allowances

Other Reserves -----

Acceptances and Guarantees

Common Stock

Capital Surplus

Legal Reserve

Earned Surplus

Interest on Loans and Discounts

Interest and Dividends on Securities

Other Interest

Fees and Commissions

Other Income

Transfer from Reserves

Interest on Deposits

Interest on Borrowings and Rediscounts

Other Interest

Fees and Commissions

General and Administrative Expenses

Other Expenses

income before Income Taxes

Provision for Income Taxes.....

Transfer to Reserves

Total Expenses

Total income

Total Stockholders' Equity

Non-Consolidated Statement of Income

♠ FUJI BANK

search projects which have enabled the students to get to helped put Japan's electronics know each other well. One of industry on the map.

my fellow students was Shohei was just a researcher Kuribara [the director general until ten years ago," says of MITT's Machinery and workers actually required for Tanaka "but at that time I Information Industries Bureau production may become quite was invited to become chairman which has the job of launching

> post-graduate studies in physics. because there were not too many jobs in industry for mathematicians. He became a semiconductor specialist in the early fifties and enlarged his exper-Fse (as well as his English) versity from 1955 onwards.

Tanaka says that the next two the gap between Japan and the decades will be the age of diffu-U.S. on the frontiers of inte- sion of electronics into all fields of life (at least so far as Japan Tanaka has been chairman of is concerned). He thinks the

(As of March 31, 1981)

(\$ in 1,000)

14,535,435)

2,497,357)

9,627,585)

42,227,875)

3,409,870)

2,523,686)

6,302,395)

81,894,462)

60,518,013)

4.932.981)

2,496,114)

745,565)

4,075,048)

548,089)

235,565)

96,153)

422,977)

10,562)

113,933)

1,297,067)

1,844,539)

(\$ in 1.000)

3,960,943)

1,111,230)

659,999)

192,046) 199,895)

22,637)

6,146,750)

3,723,464)

826,027)

90.144)

94,026)

861,194)

204,233)

5,805,541)

341,209)

185,327)

155,882)

6,453)

6,302,395)

80,049,923)

770.259)

(f in 1,000)

3,061,889,327

2,028,050,787

8.895.301.804

718.289.202

531,614,547

162,255,110

1,327,599,471

1,039,132,493

525,806,418

157,053.262

858,408,926

115,454,927

49.621.871

20,254,525

2.224.917

24,000 000

273,227,208

388,552,125

(¥ in 1.000)

834,372,725

139,028,724

234,080,535

40,454,405

42,107,981

4.768.574

1,294,812,944

784,347,627

174,002.656

18,968,857

19,806,590

43,021,755

1,359,253

71,875,613

39,039,155

32.835.458

1,222,937,331

181,410,583

(April 1, 1980 ~ March 31, 1981)

1,327,599,471

526,068,176

every branch of conventional industry will sweep Japan into a post-industrial era" in which productivity will grow enormously and the number of workers actually required for small. All this will create problems for Japanese societyone of the major being to achieve a "soft landing" in the post-industrial era.

Looking at the differences

tween Japan and the U.S. with regard to electronics Professor Tanaka says that every nation has a "given quantity" of intellectual power but that this is not always distributed evenly. "The Americans have concentrated their intellectual resources on defence, space and electronics." In Japan our bright students have gone uniformly into a number of major industries including motors and steel as well as electronics. One result of the uniform distribution of engineering talent in Japan, says Tanaka, is that the country's standards of precision for normal industrial com-

Professors like himself have talent, and to keep in touch ith their former students once don't really know what they a they have entered industry, yet but we are going to find says Tanaka. Fortunately, the out."

many Western societies accord-

ing to Dr Michio Nagai, the

philosophy professor turned

editorial writer who did a two-

year stint as Minister of Educa-tion in 1975/76, Dr Nagai says

that one of the consequences of

the spread of computers and

advanced telecommunications

technology in the West has been

to diminish person-to-person communication and impose an excessive strain on the indi-

vidual as the basic unit of society. He thinks Japan may be able to avoid this social "atomisation" by virtue of its

cohesive approach to the adop-

tion of new technology.

A striking instance of this

approach was the way Dr

Nagai's own newspaper, the Asahi Shimbun, handled the computerisation of its produc-

tion last year. The computers replaced 900 lobs at the Asahi but no one was dismissed. About 40 former production

workers passed essay tests and became reporters. All the others

were retrained for non-editorial jobs such as guard-

Apart from specific examples of "constructive" rather than "destructive" adaptation to new communications technology Nagai cites Japan's basic appetite for information as being a promising sign of its adaptability to a new age. He

notes that Japanese newspaper subscribers number 650 people

out of every 1,000 population (easily the highest ratio for

any country in the world, although a European country, Sweden, ranks second).

Dr Nagai also says that

Japanese newspapers see their role as being that of mass edu-

cation-rather than mere enter-

tainment. Japan lacks quality

newspapers in the sense that

the term is normally used in

Britain but boasts high circula-

tion newspapers with a dis-

men, drivers and others. Apart from specific examples

Pointing the way to

JAPAN IS better equipped to winners watch TV in Japan just enter the information age than like everyone else" (which is

better adaptability

ponents are almost as high as

U.S. military specifications.

Professor Shoji Tanaka ratio of teachers to students in Tokyo University's engineering

faculty is high enough to make this possible. "We have 200 professors in the engineering faculty teaching 1,000 new students a year. In the applied physics denoting the have 13 physics department we have 11 full professors, 11 assistant pro-fessors, four lecturers and 25 assistant lecturers." Like most of his colleagues

and friends Tanaka admits that Japan is still behind the U.S. in basic research, but one wonders how long this will last—or how much a gap in basic research will matter given the intense activity under way in Japan in applied research.
"MITI," says Tanaka, "is now
working on ways to use optical a duty to promote an even nology in the steel industry and distribution of engineering in ships. After that we may start work on optical computers. We

saying quite something in a

country where average daily TV

watching time is three hours).

As far as receptivity to new scientific developments is con-

cerned Dr. Nagai says it took

Japan 10 years to accept the

correctness of the Copernican

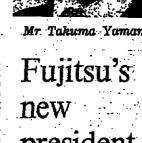
theory of the universe whereas

Europe had argued the pros and

cons for a century. It is hardly

suprising in view of this tradi-

tion of absorbing and adapting



puter maker. The humility (perhaps partly a result of the humbling experience of having been assigned to a suicidejust 10 days before the war ended) is best illustrated by his view of Japan's techno-logical capabilities. "Japan can only follow Western science," he says, because Japanese companies lack the "dynamism and creativity"

the past two years. Mr Yamamete, like several of his "new generation" col-leagues in other high technology companies, is a graduate of Tokyo University (1949) with a degree in engineering. As an engineer he worked on Fujitsu's first computer project in the early 1950's.

He recalls that Fujitsu with high hopes of selling it to the fast-growing Tokyo Stock Exchange. A U.S. competitor won the contract, but Fujitsu was at least assured that it could indeed build computers (the first one was finally sold to the Ministry of Education). The Government

As an engineer, Mr. Yamamoto believes that Japan's greatest strength is working to "fine and severe" standards to assure that product quality is high. But creativity in Japan, he says, is stilled by its social and educational systems, which tend to produce engineers who take the safest "no risk" approach to their work. The gap between the U.S. and Japan in high technology has parrowed, but any sudden breakthroughs in America would again widen the gap dramatically, he says.
Fulltan spends the equiva-lent of 10 per cent of its sales on R and D, far less than IBM. Mr Yamamoto feels in



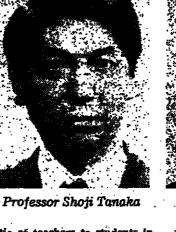
Dr Michio Nagai

ability to move with the times Dr. Nagai is not especially proud of the current standards of Japanese higher education. Our school system is excellent at the lower and middle levels but the quality declines as you get nearer the top. One indication of this is that we have produced no new Nobel scien-tists out of our post-war crop of university graduates, even though we now have a higher tinctly more serious approach education population of around to life than the British tabloids. 3m people, Before the war with 3m people, Before the war with about 100,000 people in higher regional and local newspapers devote 15 to 20 per cent of their space to foreign news.

space to foreign news.

Education Minister to build

Pursuing his theme of creativity into the Japanese
adaptability to the Information education system by setting up Revolution Dr. Nagai says there inter-university institutes in is less of a rift between elite special fields such as life and non-clite cultural groups sciences and plasma research. and between the scientific and and by inviting a steady stream literary "streams" in Japan of top scientists from other than in Britain. "Nobel Prize countries to teach in Japan. terary "streams" in Japan of top scientists from other Japanese management most netore such an institution could han in Britain. "Nobel Prize countries to teach in Japan. strive to establish. start to function.



president

strikes one as having a rare amount of humility for a man whose company can now claim to be "in competition" with IBM in the front rank of the Information Revolution. At the rather young—for Japan—age of 56 he moves into the resident's slot this year at Fujitsu, Japan's higgest com-

of U.S. companies. Fujitsu in fact has considerable reason to be proud of its accomplishments in technology. Its latest breakthrough (albeit using an idea which originated in the U.S.) was to produce a high speed HEMT, or high electron mobility transister, microchip. In computer technology itself, Fujitsu's models are equivalent to IBM. As Mr Yamamoto explains, Fujitsu embarked on its campaign to become a "direct competitor" of IBM five years ago by builting IBM-compatible machines Now it not only competes with the American giant but can claim to have outsoid IBM's local subsidiary for each of

took steps thereafter to nurture Japan's computer industry to its present posi-tion as No. 2 in the world.

any case that creativity is not se much a question of money as having the right "aimo sphere "comething which Japanese management must strive to establish.

Fuji Network in Europe: London: London Branch/Fuji International Finance Limited/Japan International Bank, Limited Düsseldorf: Düsseldorf Branch Paris: Paris Representative Office Madrid: Madrid Representative Office Zurich: Fuji Bank (Schweiz) AG Luxembourg: Full International Finance (Luxembourg) S.A./European Arab Helding S.A.

U.S. Dollar equivalents are made at the rate of \$210.65 per U.S.St., prevailing on March 31, 1981.

هكذامن للأجل

Argentina's rough ride into the unknown

ARGENTINE switchback attempting to grapple with little And the description of the peso has been economic situation which had the the dollar.

hiller of a return to the hyper- became very difficult. Hanting of the years ago.
Hanting the rate of last year are
now so endemic as to be shaking the formulations of the Argentine hours 2 week or engaged in economically insignificant

activities. About two dozen of the, equality's medium and smaller hanks are in difficulties, according to reliable financial Foreign banks are worrying

about their loans. Foreign companies with large operations here they include most of the world's hig names from Ford to Lloyd's Bank, from Fiat to BAT industries are also worried that the present slump. And they fear that a new wave of nationalism and renophobia could come in the wake of rgentine economic collapse.

No one is really sure how ich further the switchback fion is the sheer potential of the country which is the size of Western Europe and within an ace of being self-sufficient in oli and gas. It is also a major food exporter and has a highly educated workforce capable of growing its own crop of Nobel prizewinners

The roots of the present problem go back some way. In 1976 dènt Maria Estela "Isabelita" Peron, widow of the

the hour and at gone from the chaotic to the disastrous. In the first months of 1976 inflation crept towards per cent of the value 60 per cent a month as profligate inited at the beginning spending pushed the budget when it stood at deficit towards 25 per cent of the gross national product and economic activity of any sort

In March of that year the armed forces stepped in. General Jorge Videla seized the presidency and bundled "Isabelita" Peron off to house scenario and banking structure.

Some 12m people—about 40

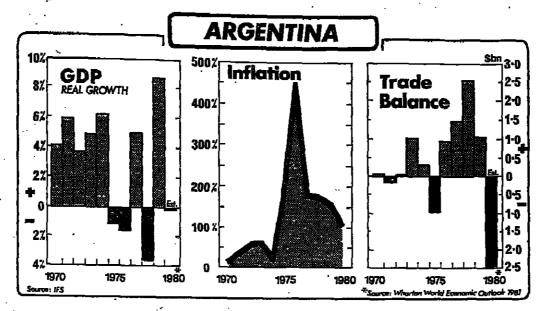
Left and the political centre

were repressed with extreme unconflored, working for a few ruthlessness and a start made on reimposing conservative financial orthodoxy.

General Videla appointed as his Minister of Economy Dr Jose Alfredo Martinez de Hoz. who instituted a regime of austerity with high interest rates, the destruction of the high tariff walls behind which Argentine industry had grown and sometimes prospered over the previous decades and particular concessions to agricultural sector.

Foreign business confidence immediately revived and on a tour of Europe in late 1976 Dr Martinez de Hoz was rapturously received by business audiences. From then on, almost until March 29 this year when he has to go or whose hands are on followed General Videla into the controls. The one consola- retirement Dr Martinez de Hoz retirement Dr Martinez de Hoz —dubbed by his friends "The Wizard de Hoz "-chalked up many successe

But as the Videla - Martinez de Hoz partnership moved into its fifth year, however, cracks began to appear. Domestic industry was forced into grave crisis by the over-valued peso and the uncomfortably low tariff wall GNP, which in 1979 rose by more than 8 per cent.



came with the bankruptcy of more than 80 per cent a year, the same story. In 1977, for the Banco de Intercambio was nowhere near the low instance, Deutz, Fiat, John

trial and financial conglomerate, The impending departure of

the General and the Doctor raised worries about who were going to succeed them. These worries were not allayed when the military decided that the new president to succeed the puritanical Videla would be the easy-going General Roberto Viola or when General Viola chose Dr Lorenzo Sigaut as his Many Economy Minister. Observers saw Sigant as something of a political lightweight. The Right was distrustful of Viola's commitment to push ahead with plans for the eventual return of the country to

The incoming team who took the was stagnant in 1980. The signs over on March 29 had to was of this year's financial crisis wrestle with inflation which at over on March 29 had to laid off.

civilian government.

Regional, one of the fastest- levels which Dr Martinez Ge Deere and Massey Ferguson growing financial institutions in Hoz had pledged himself to produced between them 25,845 units. of which nearly 2,000 Sasetru, a billion-dollar industrial and financial conglomerate.

A large part of the units, of which nearly 2,000 inflation was to be blamed on were exported. Last year the continuing high levels of Government spending, notably bulked by the armed forces' demands for new arms for possible hostilities with Chile. Informed guesses about the cost

of arms purchases in the Videla

period range from \$5bn to

Over the past six years, all this has left local industry between the devil and the deep blue sea. Saab-Scania with a modern plant in the north of the country saw its local production costs so inflated by the strong peso in 1980 that it was producing vehicle chassis locally at three times the price they could be imported. Production thus fell and men were

dent of UIA (Argentine Industrial Union) the local equi-valent of the CBI, has for the In the tractor industry it was

GENERAL

Centre, EC2.

only 279 units.

same four companies turned

out no more than 3,658 units,

of which 800 were exported.

In the first four months of 1981

an industry which has the pro-

ductive capacity of 30,000 trac-

tors a year managed to build

Foreign idustrial companies

could at least import what they could not produce economically

in Argentina. Argentine indus-

trialists who did not have such

opportunities and who were

very often working with less

modern plants than the big in-

ternational companies saw themselves facing ruin. Many,

Sr Jacques Kirsch, the presi-

indeed, are all but ruined.

Helier, Jersey (to July 10).

arts patronage programme.

Warrington by-election.

Nominations close for the

Sainsbury announces £500,000

of Railwaymen's conference, St.

Lighting, Barbican Conference

past week been frantically calling for financial help for his members' factories.

" Argentine industry is in the throes of a very high fever. We needs help in days or, at worst, weeks. We can't survive months of waiting for help," he commented.

under which the Government would re-discount half of industry's debts to the banks over 10 years with a seven-year grace period. This would assist firms in difficulties and would remove a great burden of bad debt from the banking sector where one highly-placed financial authority says that some two-dozen of the medium and smaller banks are on the verge of insolvency

Faced with this, General Viola and Dr Sigaut are in a quandary. They want to help but fear that any sweeping measures would stoke the fire of an inflation which is already running well beyond 100 per cent a year. "The UIA plan, cent a year. "The UIA plan, as it stands is a monetary absurdity. We will be helping industry, but not like that," says

Dr Sigaut. The economic team expects the massive devaluation of the peso to lead to an export-led boom which will have the factories humming in a few months' time. They also hope that the credits recently granted to the farm sector will next year bring in a harvest 50 per cent higher than the record crop of 24m tonnes of cereals which is being

brought in this year.

Meanwhile, they argue, the priced when the peso was riding

I have a list of foreign companies which are going to invest \$300m in Argentina in the course of this month," says Dr Hugo Lamonica, the Under-

Secretary of Finance,



PRESIDENT VIOLA

They fear sweeping measures would stoke inflation

prospect.'

The Government also argues that Argentines will no longer be able to splurge their money on foreign travel as they did under General Videla and that to the contrary, Argentina will once again be drawing in Brazilians and other Latin Americans for cheap holidays and bargain shopping in the shops and houtiques of Buenos

But prudent observers feel that the upswing will take some time to make itself felt. They low value of the peso will attract doubt that foreign investors are new foreign investors to buy all that eager to put money into assets which were grossly over- Argentina at the moment. Their

Others doubt whether Argentine industry or the farm sector is sufficiently agile to respond to the new competitive exchange rate and start exporting new lines immediately. Yet others hope that, however promising the agricultural sector may look at the moment.

next year's crops are as always

subject to the vagaries of the

on Argentina at the moment,

said one British banker. "We

don't see it as a good immediate

weather. The older-established foreign companies in Argentina have similar economic cataclysms in the past. But they take the long view that there is no alternative to sticking out the present period in the

doubts are borne out by the reluctance of merchant banks and clearing banks in London and other financial centres to hope that one day the roller-coaster will start climbing recommend Argentina as a good investment prospect, coaste "We are going a bit cautiously, again. ing. Education Bill, committee.

Letters to the Editor

Theories which fit the facts

From Mr T. Congdon

Sir.—In his criticism (July 1) of Peter Riddell's Lombard column (June 26) Peter Shore Claims that the Treasury has not produced any supporting evidence for the proposition that slower money supply growth will reduce inflation. This is incorrect. A Treasury working paper by Simon Wren-Lewis, was published in March. Its central conclusion was that, generally we could accept the strict monetarist proposition that a 1 per cent change in money would lead to a 1 per cent change in prices in the against economists, the purity long ram, with the main effect of whose word has been descoming after a lag of between six quarters and three years." The relevant facts are in any case readily available from economic theorists with their official publications. Over the rigorous analyses. But as 17:1 years from 1963, when figures were first compiled in economics does not furnish a their present form, money supply grew at an average annual rate of 11.8 per cent and money gross national product of 12.5 per cent. In the 1960s money supply typically rose by between 6 and 8 per cent a year and inflation was 6 per cent, while in the 1970s the average annual rise in the money supply was 17 to 19 per cent and infla-tion was 17 per cent.

Mr Shore is of course, free to believe that the theory that there is a link between money and prices has "no relation to real life." Others may protest that his position demonstrates an eccentric indifference to evidence. He may also think that a more competitive exchange rate will cause output to rise. If by a competitive exchange rate he means a falling pound, some observers—including, per-haps the monetarists—may note that the pound was falling almost without interruption in the 10 years to 1977 and that the rise in output over that period was disappointingly low. Mr Shore says that he favours conly those theories which fit the faces." It is a pity he shows.

not only so weak an understanding of theory, but also so little knowledge of the facts. When it Riddell criticises politicians for their "pragmatism," he is surely being rather mild. Tim Congdon, L. Messel and Co.

Offichester House, 100, Old Broad Street, EC2.

Jibes against economists

From Mr K. Graves Sir, I am reluctant to disagree with Mr Peter Shore (July 1) for whom I have always had a degree of admiration; but people who live in glass houses should not throw stones.

Mr. Shore suggests that Mr Riddell should defend only thuse theories which fit the facts; but I do not see that Eghour Party "concepts" and "beliefs" are any nearer the truth in any case one need not be a monetarist to believe that abuse of the money supply licedces.

To quote It is most unlikely that legiswill lead to trouble. To quote It is most unlikely that legis-Adam Smith (albeit out of con-

great kingdom." rate will cause output to rise, unlikely that they will be able bat - even allowing for the to provide real protection to the Labour Party's penchant for de innocent investor.

valuations we could here be in the realm of post hoc ergo prop- to the problem of an investor's ter hoc. Mr Shore well knows bad luck or folly in choice of that exports, for example, do investment not depend on price alone, manager and it is therefore pensions industry there are no Naturally we must never blame unfortunate that present securistrikes et hoc genus omne. As ties licensing procedures con-to increases in Government tinue to apply when, by general stimulating spending economy, it all depends on what the money is spent. Increased only a list of names of "holders output will stimulate invest- or principal's licences" and at ment—but again what invest- worst give official recognition ment? We do not want invest- and credibility to some who ment for the sake of investment should not have it. -and if Mr Shore is thinking P. L. Anderson, of jobs, then some forms of 49-51 The Avenue, W13 investment will destroy jobs—

I am not myself in favour of too much theorising but I do resent the jibes made troyed by party politics. do not always appreciate the important contribution made by body of settled conclusions immediately applicable to policy. It is a method rather than a doctrine an apparatus of the. mind, a technique of thinking. which helps its possessor to

draw correct conclusions."

K. T. H. Graves. 187, Pensby Road,

permanently.

Dealers in securities

From the Chief Executive. Financial Intelligence

Sir.—An analysis of the 1979-1980 financial statements of 250 UK companies and 20 foreign companies, all of which were licensed to deal in securities during 1980, revealed that only 13 at their year end held balances or assets "a/c clients" or "in trust for clients." If the other 257 companies held clients balances, then they were classi-fied as assets of the dealing company with obvious consequences should any such dealer find itself in difficulties or in liquidation; of those companies which did distingush between assets of the dealing company and those held in clients' accounts. did not renew their licences in 1981. In the case of the 20 foreign companies operating in the UK as licensed dealers not one of their accounts classified just three of the many points any balances or assets held a/c raised in your leader of June

There were two companies retaining their Department of schemes force early leavers to Trade licence who had received Registrar of Companies (Department of Trade) because of perserious audit qualifications, quite apart from a further 10 accounts as required by law.

It is interesting to note that in June the Department of Trade it includes Connaught Latham, Warburg Investment Manage ment as holders of principal's out to be greater than expected

lation will be introduced in the fext), what is prudence in the near future to amend the conduct of every private family. Prevention of Frauds (investcan scarce be folly in that of a ments) Act and whatever developments may arise through -Mr Shore believes that a consultative documents, voluncompetitive exchange tary codes or associations it is

bad luck or folly in choice of investment the acknowledgement, they have no "teeth" and at best provide

Interest on **VAT dues**

From Miss B. Pugh

Sir,-Referring to the report by your correspondent. Philip Bassett, on the subject "Pay unit 'needed' in civil service" (June 24), we fully support the stand faken by the National Federation of Self Employed and Small Businesses regarding the interest to be claimed on. outstanding VAT repayments.

The small export businesses can no longer sustain the non-receipt of VAT settlements. which are outstanding from February 1981 onwards.

Apart from the urgent necessity of making special arrangements to settle VAT repayments, the government should, in all fairness, pay bank interest on the amounts outstanding at least at a rate equivalent to MLR and perhaps the Government should, if necessary, try to recover this additional expense from the

The present civil servants' strike affecting the VAT repayments should now be treated rather as a serious affair, if the exporting houses to survive. Miss B. A. M. Pugh, Sivers Limited. 3, High Street, Slough, Berks.

Pensions and mobility

From the Director of Information, Company Pensions Information Centre

Sir,-Can I please take up 25 on "Pensions and mobility." You claim that pension

give them large interest free notices of dissolution from the loans for lengthy periods. But the south be given greater if the pension for an early access to the markets of the leaver does not increase between north for their manufactured sistent failure to file accounts the date of his leaving and goods. and a further six companies with retirement it does not follow that all the interest earned on north and south, the most effecthe money is diverted elsewhere. companies which did not file The amount of money paid in audit certificates with their by a member (and by his employer, if the employer has started to pay for him) is lower than it would otherwise be issued its 1981 listing of because interest will be earned Licensed Dealers in Securities; on the money all the way up retirement before Farrington Stead, and Norton pension is paid out. Of course the interest earned may turn and this extra interest may be needed to offset other factors that are unfavourable (such as increases in pay for other mem-

> You claim it is time that the pensions industry, among other Reading, Berks.

There is probably no solution people, came up with a more comprehensive solution to the problem of the early leaver From the point of view of the technical problems in providing higher pensions for people who change jobs and I am sure that most people working in the pensions industry would be glad to see them get higher pensions. Andrews.
Sir Ronald Gardner-Thorpe, The problem is finding the necessary resources to pay for Lord Mayor of London, opens International Colloquium on Television, Film and Theatre these higher pensions and that is a problem for employees and employers, since it is they and not the pensions industry who pay for pensions.

You suggest giving employees the right to opt out of company their own contributions in the sort of pension plan available to the self employed. Buying pension gets more expensive as you grow older so why pay for your pension all by yourself if your employer is willing to share the cost? I think you also overlook the important point that with the sort of pensions plan used by self-employed people you cannot know in advance how your pension will relate to your pay just before retirement. If the object of a pension plan is to ensure that your income after retirement does not fall too far below your income before retirement then a pension scheme linked to final pay is the best way of achieving this. Many people want to improve the position of young people who change jobs but it do this if the price is destroying the security at present given to older people who are less likely to move. M. J. Brown, Company Pensions

7 Old Park Lane, W1

Textiles and Brandt

From Mr J. Madeley

Sir,-You report (July 2) that Government, industry and unions gave qualified approval at the NEDC council to the Brandt report. Presumably all must therefore be opposed to the report drawn up for the NEDC joint textile committee that argues for "an effective successor to the present multi fibre arrangement.

By this seems to be meant a more restrictive successor. Yet the present MFA is a highly restrictive agreement that is totally inconsistent with Brandt's recommendation that

For the countries of both tive successor to the MFA would be no successor at all, but rather a return to the freer trade in textiles which existed before 1978. It is not textiles from developing countries which are the chief cause of the problems of the British textile industry, but textiles from other industrial countries, especially the U.S., and ironically the introduction of automated technology. It is the latter which is chiefly responsible for job losses.

A tougher MFA would undermine the Brandt report and bers or the expense of running could have serious consequences the fund being higher than north-south co-operation, expected), but this certainly and the chances of global does not justify the claim that economic recovery. John Madeley. 19, Woodford Close, early leavers make interest free

Today's Events UK: Mrs Margaret Thatcher opens Royal Agricultural Show, Kenilworth (to July 10).

Covent Garden Mozart Festival of the Exchequer, presides at National Union of Mineopens at the Royal Opera House, workers' conference opens. St. WC2 (to July 26).

> Church of England General Synod continues, York (to July

Festival of the City of London Mr Michael Foot, Opposition leader, speaks at National Union (to July 18). London Wine Trade Exhi-

bition, Kensington Exhibition Centre (to July 7). Overseas: Lord Carrington, Foreign Secretary, in Moscow to urge Soviet agreement to EEC plans for international conference

EEC Finance Ministers meeting, European Parliament session

opens, Strasbourg (to July 10). Princess Margaret begins sixday visit to Canada.

PARLIAMENTARY BUSINESS House of Commons: Private Members' debates. Deep Sea Mining (Temporary Provisions)

(Vesting of Land) orders.

Personal income, expenditure and savings, and company profits

OFFICIAL STATISTICS

for first quarter. Hire purchase and other instalment credit business for May. May final figures of retail sales. Provisional wholesale price index numbers for COMPANY MEETINGS

European Communities Order.

See Week's Financial Diary on page 21.

COMPANY RESULTS Final Dividends: Associated Leisure. Eastern Produce Holdings. James Latham, May and

Bill, remaining stages. Mersey-side Development Corporation Hassell. Mercantile House Holdon Afghanistan.

House of Lords: Betting and ings. Ropner Holdings. R. W. Sir Geoffrey Howe, Chancellor Gaming Duties Bill, third read-

The International

GIB was founded by the Governments of Bahrain, Iraq, Kuwait, Oman, Qatar, Saudi Arabia and the United Arab Émirates. It is able to offer an unrivalled knowledge and understanding of the Gulf. With its Head Office in Bahrain and branches in London and New York, as well as considerable international expertise. GIB's capabilities and horizons are

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Wedgwood makes net Growth for loss on CCA basis

ended March 28 slashed to an adjusted figure of £554.000. And tax of £2.25m meant there was a net loss of £1.66m on the CCA

However, in his annual statement, Sir Arthur Bryan, the chairman of this bone china and earthenware manufacturer, points out that the current cost accounts, prepared in accordance with SSAP 16, have not been audited since the cost is not con-sidered justifiable. Sir Arthur adds that "from a

management point of view we have all the information we require in our monthly accounting statements to ensure that the full effects of inflation are taken into account in arriving at management decisions, and the current cost statements do not provide our management with any additional useful informa-

The auditors, Peat Marwick Mitchell and Co. have again qualified the accounts with respect to the group's failure to comply with the requirements of SSAP 9 in its method of stock

Had SSAP 9 been adopted, operating profit for the 1980-81 year would have been increased £552,000 to £9,29m, while the value of inventory stated in the balance sheet would have expanded by £4.79m to £42.52m. would have But Sir Arthur comments that "we do not believe that a departure from our prudent method of stock valuation would be in anyone's best interest. Following the 4 per cent rise

1980-81 profits on sales up 10 per cent to £106.1m, the chairman is anticipating further pro-

DOWNS SURGICAL (surgical instru-ment and appliance manufacturer)— Results for year to March 31 1981 re-ported June 18. Shareholders' funds 77 18m (£6.72m): loans ES-0.65 (£242,005): net current assets £4.02m (£4.71m) including overdrafts and loans £2.72m (£2.2m): hixed assets £3.2m (£2.21m): pre-trax profit £275,000 (£849,000) reduced to loas of £349,000 (£19.000) y CCA adjustments: de-creases in working capital £355,000 (£1.43m increase). Meeting, Selfindge Hotel, WI, July 24, noon.

BURNETT AND HALLAMSHIRE HOLD-

INGS (mining, oil, properly)—Results for the year to March 1981 reported June 26 Shareholders' funds 647,23m

June 26 Shareholders' lunds £47.23m (£25.45m): fixed assets £38.24m (£25.45m): net current assets £15 lim (£5 5m), including bank balentes and cash £11.59m (£1.94) and bank overdent £1.13m (ni); CCA accounting reduces historical pre-tay broth £12.46m (£7.52m) to £9.57m, Chairman's emoluments £46.2m (£24.71m). Riseting, Sheffield, July 23, noon. BRITISH STEAM SPECIALTIES GROUP—Results for year to March 31 1881 reported Juna 19, Current cost bre-tay profit £659,000 (£2.45m) against historical £1.89m (£3.78m). Group

RESULTS AND ACCOUNTS IN BRIEF

CURRENT COST figures in the 1980-81 Wedgwood accounts show the group's historic pretax profit of £6.06m for the year ended March 28 slashed to an Wedgwood, in particular, while wedgwood, in particular, while the fall in the pound against the dollar is also heipful.

Against this, however, he says that the tendency for other countries to follow the high interest path in order to strengthen their currencies is a most disturbing and unsettling factor in international business In addition, competition, especially in the group's lower to medium priced earthenware divisions, is extremely severe, while the world's supply situation appears to be in surplus. Sir Arthur reports that Wedgword's Franciscan factory in

California, which made good progress last year, has made a disappointing start in the first quarter. This was due partly to industrial action over wage nego-tiations and to a falling off in demand for some product lines.
With the dispute there now settled, there is ample confidence in the future to proceed with the first of the major capital improvement schemes planned to set the factory off on progressively profitable path. Orders have been placed for some modern kilps, which will

this financial year and should contribute to profit in 1982-83. As at March 28, 1981, total capital employed had fallen to £56.22m, against £59.31m a year earlier, with shareholders' funds lower at £42.38m (£43.22m). Liquid funds showed a net decrease of £2.15m (£5.52m

be installed towards the end of

increase) W, July 30, at noon.

shareholders' (unds £12.78m (£12.42m). Fixed essets £5.22m (£4.76m). Total assets £26.15m (£25.53m). Net current nesets £8.01m (£8.2m). Benk borrowing increased £0.85m (£1.03m). Meeting, Leicester, July 30, noon.

AMBER INDUSTRIAL HOLDINGS

(subsidiary of Cafedoman Investments)
—Results for year to March 31 1981
reported June 19. Sharenolders' funds
£1.44m £1 24m): foen from parent company £837,000 (£834,000): fused assets
£1.75m (£1.72m): net current assets
£984,450 (£989,044): increase in liquid
funds £12.182 (£184,356 decrease):
historic pre-tax profit
£102,041
(£534,265) reduced by £CA adjustments
£18,000. Meeting: £20ver House.

Kayser **Bondor**

Taxable profits of Courtaulds subsidiary. Kayser Bondor, rose from £1.52m to £1.73m for 1980 and turnover of this manufacturer of hosiery and lingerie. improved from £19.04m to

After lower tax of £8.000 (£75,000) stated earnings per 25p share were ahead by 1.18p to 7.05p. The dividend is hoisted an equivalent 0.7175p to 7.085p net. At halfway, pre-tax profits had risen from £664,000 to £769,000.

FT Share Information

The following securities have been added to the Share Information Service: Energy Resources & Services Inc. (Section: Investment Trusts). Financial Corporation of America (Americans). Gulf Oil Corporation (Americans).
Tolux S.A. (Trusts, Finance, Land).

DYNAPAC FORMS UK COMPANY

The Dynapac organisation of sales company, Dynapae (UK). The new company will market the Dynapac ranges of light com-paction and concrete equipment which, since 1947, have been distributed in the UK by the BCEL company, Winget.

Dynapac heavy compaction equipment will continue to be distributed in Britain by another BCEL company, Blaw Know, which took over this ex-Meeting, 34 Wigmore Street, clusive agency from Winget in June 1979.

> MENT TRUST—Results for 1980 reported June 26. Investments £653.166 June 25. (£944,974). investments £853.166 (£944,974). Investment properties £1.18m (£1.11m). Current assets £95,608 (£122,487). current liabilities £795,277 (£596,836). Shareholders' funds £1.59m (£0.96m). Chairman says group is in a stronger finencial position than at any time during the last few years. Mesting, Clement House, V/C, July 24, noon.

WC, July 24, noon.

STERLING INDUSTRIES (light engineer)—Results for year to March 31 1981 reported June 20. Group shareholders' funds £6.9m (£0.04m). Fixed assets £1.71m (£1.63m). Fies current assets £2.75m (£2.4m). Working capital increased £31.259 (£376.872). Chairman says company, which is subsidiary of Cayzer Trust Company, will be hard out to achieve brofit equal be hard put to achieve profit equal to last year. Meeting, Cayzer House. EC. July 27, 12.30 pm.

(E33, 265) reduced by CCA adjustments to E18,000. Meeting: Cayzar House, St. Mary Aza, EC, July 27, 2.30 pm. J. BILLAM (Gutler and sheet metal engineer)—Results for 1900 and prospects reported May 23. Shareholders' funds C1.33m (E0.99m), fixed assets £457.735 (£429.305). current assets £1.57m (£1.33m) including stocks and work in progress of £741.833 (£818.281), net current assets £832,740 (£869.711). The emoluments of chairman are given WILKINS AND MITCHELL (manufact WILKINS AND MITCHELL (Menura-turer of Servis domestic appliances and power presses)—Results for year to January 3 1991 reported June 20. Shareholders' funds 13.72m (£8.65m); medium and long term loans £1.65m (£2.03m); Rued assets £6.2m (£7.71m). net current assets £832,740 (£869.711). The emoluments of chairman are given as £46,286 (£31,757). Meeting, Shelnet current habilities £2.56m (£1.7n assets): decrease in working capita Reid, July 24, at noon.

1.55m (52.09m increase)

1.00000 AND ASSOCIATED INVESTWednesbury, July 30, 3.0 pm.

Heron Corporation Financial Highlights 31st March 1981

Heron Corporation Limited is the holding company for the group's

activities in the United Kingdom and Europe which include commercial

property development and investment, housebuilding, insurance, motor

vehicle and motorcycle distribution, petrol retailing, the importation and

The group has continued its unbroken record of progress and development. Profit before taxation rose 24% to £13.4 million together

distribution of commercial products and natural resources.

with an increase in shareholders' funds to £133 million.

Profit Before Taxation

BIDS AND DEALS

Goodkind stakes sold by Pawson directors

of W. L. Pawson, the clothing group, has sold his remaining shareholding in W. Goodkind and Sons and has resigned as

chairman. His two co-directors who are also on the Pawson board, have also disposed of their holdings and left the board.

Mr. Wootliff has sold 274,950 shares, Mr C. P. Frazer 110,800 and Mr R. Henton 75,000. This aggregates 8.6 per cent of the capital. Mr F. J. C. Lilley has taken over as chairman. He joined the

board in October 1980 after taking a 7 per cent holding in the company.

Mr Wootliff bought his original stake in Goodkind, the fur trading and property group, in July 1979. At that time he pur-chased a 20 per cent holding at

18p per share.
The shares closed on Friday 3p higher at 47p, reflecting the publication of the group results for the 16 months ended April 30 1981.

of £49,476 (£31,759 for the previons year), turnover of £575,421 (£421,810) and earnings per share of 2.03p (1.3p).

The net asset value amounted to 29.4p (14.5p) and the dividend 0.3p (0.05p).

NORPLAN FURNITURE

A group of institutions has injected £300,000 of new equity capital into North Furniture injection. Holdings. The injection, announced by East Anglian Securities Trust, a Norwichbased merchant banking organical and the control of the control sation, is in the form of a subscription for new ordinary shares and new convertible preference shares.

The funds were provided by Brook House Investments, a subsidiary of East Anglian Securities Holdings, Scottish American Investment Company and Castle Finance, part of the The shares closed on Friday p higher at 47p, reflecting the or the 16 months ended April 0 1981.

American investment Company and Castle Finance, part of the Norwich Union Insurance Group. Collectively, they will own approximately 53 per cent of Norplan's enlarged ordinary share capital.

Gresham Trust purchase

Gresham Trust has joined turnover of £700.000 and profits orces with the managers of a mall Northampton-based pecialist publishing company to buy it from the liquidator for the company's annual publications include the Arabian forces with the managers of a small Northampton-based specialist publishing company to buy it from the liquidator for

Gresham, the merchant banking arm of Gresham Investment Trust is putting up £40,000 with the balance being provided by Mr Richard Thomas and Mr Alistair Stewart, the managers of Parrish Rogers which went into liquidation earlier this year. This followed difficulties in overseas trading by its holding

The company is forecasting a (£15).

lications include the Arabian Transport Directory and the Arabian Government and Public Services Directory (priced at £27 and £47 respectively) which have been in issue for two years; and in the UK the company has just published the Fishing Handbook and the Shooting Handbook (at £6 each) and has also just brought out this year the UK Business Relocation Handbook

SHARE STAKES

Denbyware—Crown House and holding. ts subsidiaries now hold Marks 4,256,542 (99.01 per cent). Francis Industries - D. M.

Marks and Spencer-Mr J. J. Salisse has sold 75,000 shares and Mr Michael Moses Sacher has sold 231,764.

Maynards-Scottish Amicable Life Assurance Society now holds
265,000 shares (5.4 per cent).

Fletcher has sold 40,000 ordinary shares. Francis Industries - D. M. Saunders, director, has disposed

of 150,000 shares.
Gold and Base Metal Mines—
Jantar is now beneficially interested in 383,500 shares (6.22 per The shares previously held by Mr. E. S. Nasser and his associates are included in this

Marks and Spencer-Mr. J. J. Salisse sold 75,000 shares and Mr. Michael Moses Sacher sold

Moben Group-London Trust has increased its holding from 62 per cent to 6.93 per cent of the capital. Marshall's Universal-Mr. J. E.

Si Andrew Trust—Scottish Widows' Fund and Life Assur-

ance Society has sold 265,604 ordinary shares and now holds 531,600 ordinary. Carr's Milling Industries—Hey-gate and Sons has purchased 100,000 ordinary shares and now holds 922,500 ordinary (18.45

Scottish Ontario Investment Co.-Courtaulds Pensions Common Investment Fund has acquired 73.500 5 per cent preference shares (14.5 per cent). City Properties -Control Securities now holds 10.84 per cent of capital and Labofund AG now holds 7.16 per cent, bringing the combined

holding of the two companies to 18 per cent.
Shires Investment Co.—Mr.
C. E. Wilkinson is interested in
338.430 ordinary shares (13.5 per cent)—331.800 of these shares are held by Mr Wilkinson jointly with Mr C. N. Quin as trustees.

Mr Quin is therefore interested in 13.3 per cent of the ordinary capital.
Unifier Holdings — Hillsdown Holdings has bought 46,898

ordinary shares.

1981

High Low

326 251 Banco Bilbao ...

3273 280 Banco Central ...

336 229 Banco Central ...

336 229 Banco Central ...

331 239 Banco Rispion ...

128 120 Banco Rispano ...

128 120 Banco Ind. Cet.

388 284 Banco Santander ...

227 148 Banco Urquio ...

356 263 Banco Urquio ...

356 263 Banco Viceaya ...

252 204 Banco Zaragoza ...

274 82 Dragados ...

38 45 Espanola Zinc ...

77 7 55 Fecas ...

55 22 Gal. Preciados ...

4 83.5 Hedrola ...

4 83.7 Petrolaos ...

102 70 Petrolaos ...

102 70 Petrolaos ...

102 59 Sogelina ...

87 60 Talefonica ...

73.2 60 Union Elect. ... 325 356 301 122 369 223 350 228 208 55

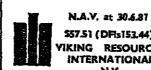
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THE TRING HALL U.S.M. INDEX 126.8 (-0.3)at close of business 3/7/81 BASE DATE 10/11/80 100

> CORAL INDEX Close: 544-549 (-0.3)

BOARD MEETINGS

The following companies have notified detes of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not examinable as to whether dividends are interims or finals and the subdivisions aboven below are based mainly on fast year's timetable.

TODAY

Finals:—Associated Leisure, Eastern

Finals:—Associated Leisure, Eastern Produce, James Latham. May and Hassell. Mercantile House, Ropner Holdings. R W. Toothill.

Bank Leumi (UK)	July 27
Meggitt	Аца 12
Disables	July 16
IIla-and Entates	JUIT 10 1
Jones Stroud	
Rexmore	July 28
Neuslandes and Kesan Paul	յուս <u>ը</u> չ
Utd. British Securities Trust	July 14

Tate & Lyle solls interest ir Unitank

Tate and Lyle, has sold its outstanding 50 per cent interest in Unitank of Montreal, Canada Canadian Pacific of Montreal for CS2.5m in cash.

The consideration was made CSS00.000 debentures CS300,000 preference shares at par, and the balance common

Tate and Lyle and Canadian Pacific formed Unitank in 197 under a joint venture agreement in which each held a 50 per cent interest in the company. As a result of the acquisition, the name Unitank has been changed to Intertank Inc.

WILLIAMSON BUYING REST OF BORELLI

Agreement has been reached Williamson hetween Holdings and Borelli Tea Holdings for Williamson to acquire the 24.53 per cent of Borelli not already owned.

Williamson ordinary shares (75.47 per cent) in Borelli and is to acquire the remaining 68,209 shares for 240p per share in cash. It is proposed to effect the

acquisition by means of a Scheme Arrangement under Section 206 of the Companies Act, 1948.

LK INDUSTRIAL Caparo Industries, formerly

LK Industrial Investments, has announced the sale of its subsidiary, Kirby Dartford, based at Oldhury, West Midlands. Kirby manufacturers and sells

packaging machinery and has been sold to Box Machinery of Rugby for an initial cash consideration of £50,000, which has been received. In addition, deferred consideration of £108,712 is payable by monthly instal-ments over the next two years.

ANGLO-INDONESIAN CORPORATION (plantations and engineering group)—Results for 1950 and prospects reported June 9. Shereholders' funds 55.23m (65.1m); minority interests (F61.64* (F625.682); long farm loan (650.000 (6240.000)); fixed assets (1.95m (620.000)); associated company and other investments (2.47m (625.531); increase in working (E278,531): increase in working capital E1 3m (E247,678 decrease). Meeting, 123 Kennington Road, SE, July 17, noon.

Transparent **Paper**

Extracts from Lord Kenyon's Statement

During the past year the Company has been affected no less seriously than other manufacturing companies in Britain by the current recession, and has suffered a reduction in Group earnings before tax from £1,018,038 to £146,121. A token dividend is, therefore, recommended.

The unmanageably large increase in the cost of natural gas had the inevitable effect of forcing the Company's energy intensive transparent paper making factory into losses which, during the second half of the year, were aggravated by the effect of a fall of more than 20% in the price of polypropylene on the market for transparent film.

Sales volume of manufactured film was nevertheless maintained, with exports continuing to record an increase. This, however, with the continuing high cost of money and an unexpectedly stronger £ sterling, was at the expense of margins with consequent damage to profit.

In converted products, which now account for 70% of sales, a good increase in turnover was achieved with volume growth in the sales of converted polypropylene, polyester and other specialised films and laminates.

Our Associated Company, Seaton Chemical Developments (Holdings) Limited, has continued to make a useful contribution and confirms last year's forecast that this diversification into the field of specialised chemicals would become increasingly important to Group profitability.

Principal Activities

The Company manufactures and converts transparent cellulose and plastic film. The products are used in particular as immediate wrappings by the confectionery, tobacco, biscuit, bakery and snack food trades, and for textiles and pharmaceuticals, together with many similar uses.

FINANCE FOR INDUSTRY TERM DEPOSITS.

Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years.

Interest paid gross, half-yearly. Rates for deposits received not later than 3 4 5 6 7 8 131 131 131 131 131 14 14 Deposits to and further information from The Chief Cashier, Finance for Industry Limited, 91 Waterloo Rd., London SEI 8XP (01-928 7822, Ext. 367).

Cheques payable to "Bank of England, a/c FFI" FFI

is the holding company for ICFC and FCL.

JERSEY GENERAL INVESTMENT TRUST LIMITED

HIGHLIGHTS FROM THE REPORT AND ACCOUNTS FOR THE YEAR ENDED 30th APRIL, 1981

Dividends per Earnings per Share (Gross) Ended Ordinary 30th April Revenue (Gross) Assets Share 828,880 17:552,463 1978 1979 1980 1981 899,713 316 996.595 1.105,856 1,305,959 14.50 18.50 20,023,956 18.878.474

Extracts from the Statement by the Chairman, Mr. Maurice Letto It is gratifying at the conclusion of the fiftieth year of the Company's existence that the Board is able to present to Shareholders a Report and Statement of Accounts which show record high levels of both revenue and capital assets, and which illustrate the continuation of the pattern

levels of both revenue and capital assets, and which mustrate the continuation of the pattern of growth which has been a feature of its history. The Directors have decided to recommend a final dividend of 12 per cent making a total payment for the year on the Ordinary Capital of 20 per cent, compared with 16½ per cent last year; an increase of over 21 per cent. Cross dividends have thus increased by 100 per cent over the past five years exceeding the rise in the Jersey Cost of Living Index of 88.6 per cent over the same period. It is a matter of considerable satisfaction that the rate of dividend growth has exceeded the rise in the cost of living during a particularly difficult and inflationary

period.

The total assets stood at £24.747.345 on 30th April and as a result the net asset value per Ordinary share stood at 420p; an increase of 32½ per cent over last year's figure of 317p.

During the year the Trust's investments in the Pacific area were further increased with particular emphasis on Japan; this process is continuing. At the present time 10.69 per cent of the portfolio is invested in the Far East with a further 5.21 per cent in Australia. This leaves scope for further investment in the Pacific area.

The Board considers there is still scope to increase the Trust's exposure in technology stocks which research shows have high growth potential.

which research shows have high growth potential.

Your Board is recommending that a major part of the sum standing to Capital Reserve be used to make a distribution to Ordinary shareholders of one fully paid Ordinary share for each share held. each share held.

An estimate of our revenue for the current year shows that we can anticipate further growth of income, although not at the same rate as in the past year. Your Board is hopeful that, in the absence of any, at present unforeseen, major international political or economic crisis, they will in due course be able to recommend a further increase in the dividend rate on the Ordinary Capital as increased by the proposed Capitalisation Issue.

Copies of the Report and Accounts are available from the Secretary of the Company

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A Heron International Company



Shareholders' Funds

CREDITS

BY PETER MONTAGNON Italians pay the price of excess

THE EUROCREDIT market there is no doubt that the terms seems increasingly determined of the Corfiri credit are a far to exact more senerous terms cry from last winter's ambitious from Italian public sector attempt by Cassa per il Mezzofying their insatiable demands of only 1-1 per cent over Libor years rising to 1 per cent.

At the end of last week Dillon Read had still failed to

been launched on higher mar per cent. gins for a different public Trying to talk up spreads has The Ansett credit is to be used \$50m creding arm of the IRI industrial exercise in the past and two craft. Airline financings have tranche. holding group, is talking \$150m, other new loans will do little always been especially popular. of 1 per cent for the first four ing that margins below 1 per credits the prospect of hanging arranging this credit on a club through Arab Banking Corpor of the past.

INTERNATIONAL BONDS

or 1-8 over Prime. -It is a surfeit of Italian loans complete the underwriting of a has led the Eurocredit market to resist deals on very fine margins, but the fact that they with 2 margin of i per cent now appear to be drifting upnow appear to be drifting up.

The Credit National credit disclosed terms by a group of prevailing previously.

wards has given some bankers bears a European currency unit banks led by Citibank and Second, Canada De Meanwhile another loan had against margins of less than

rising to i per cent thereafter, cent will shortly become a thing

Direct comparison between Credit National launched a appeal to the market varies, but margin of only 1 per cent, while a mandate for its forthcoming Canad

Ansett, the private sector \$175m credit. Australian airline, is raising \$196m over 10 years through Hambros Bank at a margin of per cent for the first three

Both these credits are special whose borrowers can still lay the hydroelectric project. claim to the very best con-

Ambassador to Britain, believes standby credit arranged with by contrast that the time is domestic banks in 1977 to ripe for some easing of con- U.S.\$3.5bn from U.S.\$2.5bn and

ditions on Brazilian Euro- extended the maturity by 31 credits. This has focused con- years to mid-1989. cases, however, and both have siderable attention on the forthlaunched by countries coming \$300m credit for Itaipu

200m tranche priced at an Morgan Guaranty. But mean-Corporation is raising a attractive effective margin to while the Sao Paolo electric U.S.\$1.75bn credit, it was anmanaging banks of i per cent. utility CESP is arranging a \$50m credit which already bears an unusually long 91 year

on to a } per cent margin seems basis with two tranches. One to be receding and some bankers suspect that this may be
the reason why Greece's Public other of \$20m has a life of 94 First Chicago is arranging a

The reason was a seems of \$30m bears a margin of 24 is raising a \$25m short-term
the reason why Greece's Public other of \$20m has a life of 94 First Chicago is arranging a individual Italian borrowers is \$412m credit with a \$200m Power Corporation has now years and a slightly higher

Canada is in the limelight for Board of Kenya.

Dr Roberto Campos, Brazil's Government has increased its

The margin on outstanding balances has been cut to 1 per cent for the first two years An offer for this credit has rising to I per cent thereafter ditions the market has to offer. been made on as yet un-instead of the flat } per cent

nounced on Friday.

Portugal's state-owned Petroquimica chemical concern is raising \$100m over eight years with a margin of } per cent over Libor throughout through a group of banks led by Paribas. In Africa, the Bank of Zambia \$60m, one-year letter of credit facility for the Maize and Wheat

BY FRANCIS GHILES Steady nerves as interest rates rise

21%

20%

19%

16%

-U.S. FEDERAL FUNDS RATE

6mtb. EURODOLLAR

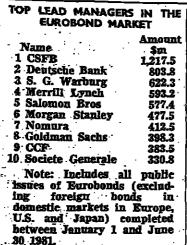
THE RISE in U.S. interest rates last week failed to have any significant impact on the prices of fixed interest dollar Eurobonds which slipped by only a points in five full trading days. Federal funds touched 21; per

cent last Wednesday but the sixmonth Eurodeposit rate gained only t of a point on the week to close at 177 per cent on Friday. But this great resilience of the Eurobond market is not new. As often before this year it has occurred against the background of very low secondary market turnover.

Investors were disappointed by the rise in U.S. interest rates when many of them had been anticipating a decline. Most of them, however, are so firmly convinced that short-term dollar interest; rates will fall, if not this week, then next week or the week after, that they choose to sit tight and wait. There is no sign of any concerted selling of bonds and some investors are still buying

Indeed the only effect that week at 961 in the middle and sharp daily falls in the New was always quoted on a 1 per York market appear to have at cent trading spread; that is present in Europe is to slow finer than most the placing of new issues

A sign of how steady the Bank this year, was the only



1981 dollar sector continues to be new straight public issue completed at the end of last \$20m private placement for the month. It traded throughout the State-owned Australia Industry Development Corporation was

New issue activity was concentrated on the Floating Rate interest sector. . A 15 per cent bond to 1984, Note and convertible fronts. the third for Toronto Dominion

Mexican was the performance of the announced last week and it Tamsa and Pemex, all went well recent \$500m 14} per cent bond appeared to meet with a while the \$125m note to 1991 to 1986 for the World Bank, friendly reception. A small for National Westminster which had been launched the week before, was increased by \$50m before subscriptions closed. Secondary market turnarranged through Citicorp and over in FRN issues was much

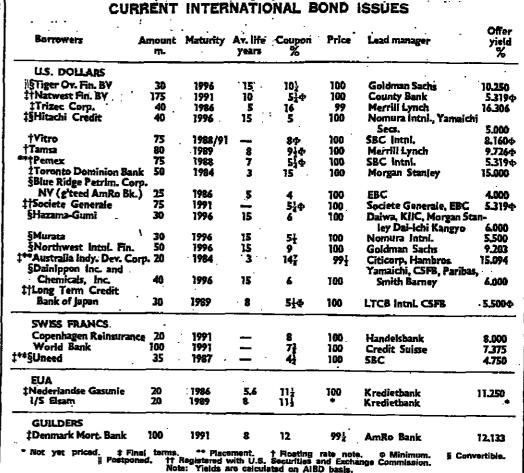
> A \$75m 13-year FRN for The three FRN notes for Midland Bank is expected today. Swiss franc paper.

more active than in the fixed

It will be redeemable at note holders' option at year eight and it will include an interest rate set at | per cent over the mean of the bid and offered six-month Eurodollar deposit rate. A minimum coupon of 51 per cent is expected and the issue is being led by Samuel Montagu, European Banking Company and CSFB. This FRN is expected to include a feature to encourage holders to waive their rights to redeem in 1989.

Five convertible bonds were launched, three of which are Japanese companies. Japanese convertibles continue to be in great demand, as testifled by the cut in the coupon of the \$40m Hitachi convertible to 1996, by } point to 5 per cent. The other two convertibles are for U.S. companies, Northwest Energy and Blue Ridge Petroleum.

D-Mark foreign bond prices gained ; of a point on the week, helped by the flow of interest payments, which are heavy on July 1, back into the market, Swiss franc bond prices were unchanged but the two public issues announced last week were selling well, evidence that there is still a steady demand for



U.S. BONDS

BY DAVID LASCELLES

Thankful for a four-day week

WALL STREET was thankful cent, bringing it to within half year bonds at a yield of 15 per to escape for the long holiday a point of its all-time high. weekend on Thursday night, curtailing a week in which the credit market had once again banged its head to no avail against the brick wall of high interest rates.

The Fed funds rate was back up at 20 per cent, nearly two points higher than the week before, pushing up carrying costs and forcing dealers to unload inventories. Some borrowers plucked up the courage to come to market, but the majority postponed their plans yet again.

Once more, the Federal Reserve Board was largely responsible. By keeping the market short of reserves, it ensured that short-term rates stayed high even though there was probably enough optimism in the market to bring them down a bit. A couple of large banks. Chase Manhattan and First National Bank of Chicago, raised their prime rates by a seven-year notes with zero of a percentage point to 201 per coupons. ITT sold \$150m of 20-

The focus of the market's attention this week will be But the World Bank, making tomorrow's meeting of the its first foray on to the U.S. which will review monetary

ments over the past month and a haif. There is much hope-though not much conviction—that the committee will decide that a slight easing is justified in the wake of the more encouraging economic and financial news of the last few weeks, notably

slower money supply growth, slackening inflation, and a cooling in th eeconomy, as highlighted by last week's report that the leading economic indicators fell 1.8 per cent in May. Two big corporate names came to market last week. IBM Credit Corporation borrowed a total \$250m, paying 14.45 per AA industrial cent on \$100m of five-year notes visible supply of corporate bonds

cent and a similar amount of 30-year bonds at 15.125 per cent. Federal Reserve Board's Open market since 1977, was forced Market Committee (FOMC), to delay an issue of \$500m in equal amounts of five- and 10policy in the light of develop- year notes.

Continuing its pace of heavy borrowing, the Treasury sold \$3bn of seven-year notes at 14.07 per cent, a record for that type of security. The Treasury has sold \$12bn of notes and bonds in only two weeks.

Because of the holiday last Friday, the weekly money supply announcement was postponed until this afternoon.

U.S. INTEREST RATES (%)

Fed Finds wkly, avge 3-month Treas, bills 3-month CD 30-year Treas. bond

JULY 1981

FT INTERNATIONAL BOND SERVICE

			<u> </u>		
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٠.	CIBC 11% 25 CS 60	861, 871, 0 +01, 16.12
	Federal Dev. 11-2 90 C\$ 60	1901 811 0 0 15.61
-	Fst. Can. Inv. 10 84 CS 50	1851, 861, 0 0 16.47
	R. Bk. Canada 10 86 CS 40	884 89 0 0 13.30
	Fordom Con. 1312 85 CS 30	1947, 957, 0 -07, 15.36
•	M. Bk. Dnmk. 9 91 EUA 25	867 877 +07 -07 11.16
	SOFTE 87 89 EVA 40	874 884 +04 +04 10.53
	U. Bk. Nwy. 91 90 EUA 18	947, 957, -07, -07, 10.43
	Algemene Bk. 10% 86 FI 60	945 951 -01 -01 11 70
	Amro Bank 12.86 Fl 75	991, 1001, 0 -07, 12.00
	Heineken NV 10 87 Fl 100	931, 931, +01, -01, 11.58
1	Not. Nedrindn, 10 88 Fl 60 Ned Midd, Bk. 10 85 Fl 75	94 ¹ , 95 0 +0 ¹ , 11.17 93 ¹ , 93 ¹ , -0 ¹ , -0 ² , 12.03
3	Pierson 10% 86 Fl 50	934 934 -04 -04 12.12
	Rabobank 12 88 Fl 50	994 1004 -04 -04 11.99
	Air France 14 85 FFr 200	915 925 +04 0 17.01
	Bk. America 142 86 FFr 250	90% 91% +0% +7% 17.44
	Charbinages 137, 85 FFr. 400	887, 897, +02, +03, 17.40
	EI8 144 88 FFr 300	875 885 +01 +01 17.22
	La Redoute 14% 85 FFr 125	854 874 +04 -04 18.91
	OKB 14 86 FFr 400	971, 921, +01, +01, 16.53
	Solvey et C. 143, 86 FFr 200	957, 967, +07, +07, 15.99
	Swed. E. Cr. 144, 86-FFr 250	821, 991, +01, +01, 18.24
	U. Mex. Sts. 14 85 FFr 150	29° 50° +0° +0° 17.72
•	Acona 14 85 £	937, 967, +07, 0 15.95
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	BNP 13 ¹ 2 91 £ 15 CECA 13 ¹ 2 88 £ 20	294 904 -01 -04 15.58
	Citicorp 0/S 13 2 90 £ 50	911 917 -01 -01 15.47 931 941 0 -01 14.73
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•	Gen. Elec. Co. 12 89 E 50	87% 88% -0% -0% 15.21
	Hiram Walker 14% 86 £ 25	95 951 0 -01 15.64
	Privetbanken 142 88 £ 12	91'- 92'0'1 18.57
	Rothschild 14% 90 f 12	933, 943, 0 -01, 15.47
	Rovel Trustco 14 85 f 12	954 96 -04 -07 15.31
1	Swed. Ex. Cr. 134 86 £ 20	9314. 94 -014 -014 15,70
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	Euratom 94, 88 LuxFr 500	247, 257, -01, -51, 13.70
	Eurofuna 1012 87 LuxFr 500	29% 20° -0° -0° 12.78
	EIB 9% 88 LuxFr 800	871, 881, -01, -2 12.50
-	Volvo 84 87 Luxfr 500	862 872 -04 -04 12.81
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Cooperative Bk. 6-86... 0-4

Den Norske Credit 5-90 10-8

Genfinance 5-8 87... 0-8

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EUROBONI	TU	R!	NOVER
(nominal	value	in	\$m)
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	Cedel	clear
U.S. \$ bonds		
Last week	2,603.2	7,242.4
Previous week	2,498.8	5,624.3
Other bonds		
Last week	582,9	493.6
Previous week	958,3	521.0

* No information availableprevious day's price.

† Only one market maker supplied a price.

STRAIGHT BONDS: The yield is the yield to redemption of the mid-price; the amount issued is in millions of currency units except for Yen bonds where it is in billions. Change on week= Change over price a week earlier.

FLOATING RATE NOTES: Denominated in dollars unless otherwise indicated. Coupon shown is minimum. Cdte=Date next coupon becomes effective. Spread = Margin above six-month offered rate (three-month; sabove mean rate) for U.S. dollars. C.cpn=The current coupon. C.yld=The current yield.

CONVERTIBLE BONDS: De-nominated in dollars unless otherwise indicated. Chg. day = Change on day. Cnv. date = First date for conversion into share of Cnv. price=Nominal amount of bond per share expressed in currency of share at conversion rate fixed at issue. Prem=Percentage premium of the current effective price of acquiring shares via the bond over the most recent price of the shares.

The list shows the 200 latest international bonds for which an adequate secondary market exists. The prices over the past week were supplied by:

Kredietbank NV; Credit Com-mercial de France; Credit Lyonnais; Commerzbank AG; Deutsche Bank AG; Westdeutsche Landesbank Girozentrale; Banque Generale du Luxembourg SA; Banque Internationale Luxembourg; Kredietbank Luxembourg; Algemene Bank Nederland NV Pierson, Heldring and Pierson; Credit Suisse/Swiss Credit Bank; Union Bank of Switzerland; Akroyd and Smithers; Bankers Trust International; Credit Commercial de France (Securities) London: Citicorp International Bank; Daiwa Europe NV; Deltec Trading Company; EBC; First Chicago; Goldman Sachs Inter-national Corporation; Hambros Bank: IBJ International; Kidder Peabody International; Manufacturers Hanover; Merrill Lynch; Morgan Stanley International; Nikko Securities Company (Europe); Orion Royal Bank Salomon Brothers International Samuel Montagu and Co.; Scandinavian Bank: Societe Generale Strauss Turnbull: Sumitomo Finance International; S. G. Warburg and Co.; Wood Gundy.

Closing prices on July 3

NEW ISSUE These securities having been sold, this announcement appears as a matter of record only

U.S. \$100,000,000

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WORLD STOCK MARKETS

Companies and Markets	WORLD STOC		HOLLAND	HONG KONG
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FINANCIAL TIMES SURVEY

Monday July 6 1981

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Unemployment has soared to almost 14 per cent while statements about Wales' economic health conflict. But a big programme of factory building and other industrial changes is being matched by a new mood and a lively demand for space, as Robin Reeves, Welsh Correspondent, reports.

Cautious hope of better times

"Notwithstanding the actions taken by Government, there exists in Wales not a jobs gap but jobs chasm into which the economic and social structures of large parts of Wales are in danger of falling."

"Considering the severity of the recession, it is remarkable how relatively well Wales has come through the storm. There must be every expeciation as the econo recovers that Wales will be superbly placed to become the industrial growth centre of Britain.

THE FIRST of these diametrically-opposed statements was conclusion of the Commons Weish Affairs Select committee's five-month investigation into the impact of the current economic climate on the Welsh economy. The second came from Mr Nicholas Edwards, Secretary of State for Wales, in a recent address to the Welsh Conservatives' Conference.

Clearly, both camper be right. But even allowing for exaggeration the two assertions show

starkly that these days it is factory building. Boosted by possible to take both a pessi- the special funds made availmistic and an optimistic view of Wales' economic prospects.

On the minus side, unemployment has soared to levels un-known since the 1930s, now run-ning at just over 150,000 or nearly 14 per cent. It is a castiron certainty that the figures will resume their upwards climb this summer and autumn. Not only is there another wave of school-leavers to take account of but also some 42,000 jobs which are surviving the recession only as a result of

the Government's short-time working compensation scheme. According to a recent estimate by the Economic Research unit at University College, Bangor, on the basis of the last Budget's forecasts, unemployment in Wales will hit the 200,000 mark, approaching 17 per cent, towards the end

of next year. A comparable forecast by the same unit some 15 months ago, suggested that the current jobless levels would not be reached in Wales until at least the end of this year. And that was because the Treasury had been forecasting some recovery in output this year.

Given the widespread scepticism about the strength of the recovery from the recession of the British economy as a whole, it is difficult to be other than pessimistic about future levels of unemployment in the princi-

On the plus side, Mr Edwards is probably right in claiming that Wales is currently experi-encing the biggest ever pro-gramme of industrial infra-

able to compensate for the rundown of the steel industry, the Welsh Development Agency is currently committed to spend-ing £100m to create 3m sq ft of new factory space, or enough room for 10,000 new manufac-

turing jobs. About £70m of this is due to be spent in the current financial year, and the programme is being added to all the time.

In current economic circumstances moreover, the demand is proving remarkably buoyant. Last year, the WDA allocated nearly 1m sq ft of factory space. The number let both by the agency and the Development Board for Rural Wales was 131 factories-close to the all-time

More encouraging still, the number of formal factory allocations in the first five months of this year is up on last year, as is the number of inquiries and the number of applications for Selective Financial Assist-

Atmosphere

In the past year, Wales has also secured a number of important projects such as the £25m Inmos micro-chip plant, the Canadian Mitel Corporation's new £33m European manufacturing centre and the joint Corning Glass-BICC £15m

project to produce optic fibre. Thanks partly to these small rays of economic sunshine, the atmosphere of crisis which gripped Wales for much of last year seems to have partially dissipated—though perhaps only temporarily. Wales did feel very much on the sharp end

of the Government's economic policies as redundancies soured, notably in the steel industry which has shed 25,000 jobs in a matter of months. Anger and frustration was widespread.

But as the flood of redundancy announcements has eased to less apocalyptic proportions, and orders in some industries begun to pick up, a cautious hope has begun to grow rightly or wrongly, that the worst may be over. Indeed, there are companies which have emerged from the rigours of the past year with greatly increased confidence after, by any standard, a very exacting test of their general health and management expertise.

Three uniquely Welsh dimensions of last year's crisis atmosphere have also been defused by what—to put it bluntly—were Government climbdowns. One was the decision to allow the British Steel Corporation to maintain both its major Welsh strip steel plants, Port Talbot and Llanwern, as part of the new chairman, Mr Ian MacGregor's survival plan.

The extent to which the Government was influenced by the threat of a civil disobedience campaign, being called for by the Wales TUC given an attempt to close either plant, may not become clear until the relevant Cabinet papers become available in 30 years' time.

With both plants slimmed down, through the shedding of 11,000 workers, to international productivity standards, there was in any case a strong economic argument for keeping both in play. Nevertheless, the Government's willingness to

extend its massive funding of South Wales coalfield loomed BSC's losses has kept important lynchpins of the economy of South Wales in being-though until the steel industry returns to profitability

the future will remain insecure. The trade union civil disobedience threat in turn drew its inspiration from the early autumn success of the campaign of the Welsh Nationalist party, Plaid Cymru, in forcing the Government into a U-turn over its Welsh language television proposals. This confrontation arose because, four months after assuming office, the Government abandoned its manifesto pledge to establish a long-promised Welsh Language Service on the new Fourth channel.

Hunger strike

By September last year, however, it was facing an impend-ing hunger strike by veteran Plaid president, Mr Gwynfor Evans—an unprecedented act in Welsh political history—the refusal of over 2,000 nationalists to pay their television licences (some of them were already serving prison sentences), and a forms of direct action.

Combined with the anger over the jobs, all this threatened to create the "serious social dis-order" of which the Welsh Affairs Select Committee had also warned in its report unless the Government acted more vigorously. The Government beat the retreat and reverted

to its original TV pledge. Last but not least was the Government's surrender to the miners earlier this year. The threat of pit closures and redundancies among miners in the union movement, but only one

large from the moment the axe industry late in 1979.

It was not until February this year that the long-threatened confrontation took place, and it lasted less than a week. As the immediate all-out strike by Welsh miners spread rapidly to other parts of the British coalfield, the Government again quickly retreated by promising more cash aid for the industry. Since then, one of the five pits

on the Welsh closure list has shut down because of impossible working conditions, and others may follow. But equally, the finance has been made available to allow Welsh coking coal to be priced competitively against imported supplies and resume meeting half the needs of Port Talbot. This was after 12 months during which the steelworks had gone over entirely to imports.

Yet while Wales has clearly benefited from modifications in the original thrust of the Government's policy, Mrs Thatcher's brand of Conservatism is succeeding to the extent that more thought and effort than ever before is being devoted to encouraging the creation of new

Welsh Office and WDA funding, has instituted a study into feasibility of establishing Mondragon-style workers co-operative movement (based on the famous cooperative in northern Spain) backed by a Resource Centre and Investment Fund to provide new job opportunities. This is a very novel departure for the trade

up al over Wales and particularly in rural areas. BSC (Industry), the steel corporation's industrial diversification arm, is establishing a series of workshop premises for fledgling businesses run by experienced managers who can advise on day-to-day problems. The first one, at Brynmawr, near Ebbw Vale, is already pro-

Advise

ducing

Swansea City Council has introduced its own new enterprise grants scheme to help new businesses, and also enthusiastically embraced the Government's designation of the Lower The Wales TUC, with the aid prise Zone," offering businesses a ten-year rate-free period and other benefits.

The Development Board for Rural Wales, among its many other activities, has been holding very successful public meetings-in both English and Welsh-for people interested in starting their own business. It has already established a course, in conjunction with Manchester Business School, for



a number of helping budding entrepreneurs co-operative institutes springing ness skills.

Politically, situation has also encouraged the Welsh county and district authorities to put their heads together in two conferences over the past year. So far, this has resulted mainly in unanimous calls for the Government to do more, but plans are also afoot to establish a standing committee on unemployment. which, its proponents believe, could provide an important new Welsh institutional focus on Wales's economic problems.

destined to remain the number one item on the Welsh political agenda for the foreseeable future, Wales will be looking for the party which offers the most realistic programme for tackling the problem. That said. significant sections of Welsh industry now very much geared up to serving a European market, it is conceivable pull out of the EEC, not to mention the work of the parliamentary boundaries Commission, could still alter Wales's political complexion signifi-cantly when the next election

Eventhe E.T. doesn't know as much about Wales as we do.

There are three specialist organisations in Wales, with one single objective.

To help business prosper. The Development Corporation for Wales, the Development Board for Rural Wales and the Welsh Development Agency.

Together, we've given guidance and support to literally thousands of companies. From the

multi-million £ corporation to the one man band. Our combined experience and knowledge. of Welsh industry is, quite simply, second to none.

We work side by side with all the local

authorities and other relevant organisations.

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Making a hard sell abroad

Secretary of State for Wales, was in Japan earlier this year, leading a Development Corpora-tion for Wales mission to win investment. Six months earlier, he led a similar mission to the U.S. Both visits are a recognition of the fact that these days Wales is looking increasingly to overseas investment to modernise its industrial base and provide an increasing proportion of its new jobs in the 1980s.

It so happens that while in Japan, Mr Edwards was forced to stress that he was a British Minister anxious to see Japanese investment in all parts of the UK. This was because, some three weeks earlier Nissan had revealed it was examining the UK as the site for its proposed major new European car assembly plant.

Although the visit had been arranged many months pre-viously, the North East of England was up in arms at the thought that Wales was trying to steal a march over its claims for this coveted investment project promising some 5,000 new jobs by 1986. Since then, even the West Midlands has been voicing concern at the possibility that the project may come to Wales—a compliment indeed to the region's investment-pulling power.

Competition

Ever since Ford plumped for Bridgend, South Wales, as the engine plant in 1977, Wales has been recognised as a first division competitor for internationally mobile investment. Not that overseas investment is a new phenomenon. Monsanto established the first foreign-owned subsidiary, at Ruabon. North Wales, as early as 1921. But it is a trend that has gathered pace since the Second World War.

The Ford project made headlines because, from the moment it was announced it was described as the "investment pro-ject of the decade." Its capture

TOP EMPLOYERS IN THE REGION						
Company	Employees	Date of arrival	Main product			
NCB	31,000		Coal			
BSC	25,000		Steel			
Girling	5,200	1946	Motor parts			
Ford	4,400	1965	Engines and parts			
British Aerospace	4,300		Aireraft			
BL	4,158	1968	Motor components			
Hoover	3,750	1948	Washing machines			
GKN	3,000	1902	Steel products			
ITT .	3,500	1945	Electronics			
BP Chemicals	3,000	1948	Petrochemicals			
Courtaulds	3,000	1917	Man-made fibres and garments			
British Transport Docks Board	2.900	1963	Ports			

the sites, the infrastructure, and track record (Ford also had the operating experience of plants at Swansea and Treforest to go on) to heat off the competing claims of many other parts of

Christie Tyler

GEC-Hitachi

Today, Wales has approaching 200 manufacturing enterprises which have overseas parent companies. Between them, they employ 16 per cent of the total labour force. Over 100 are subsidiaries of U.S.-owned companies, and at least a further

WINNING INVESTMENT

50 have Continental parent companies of which half are West German-owned. On top of these, there are seven Japaneseowned subsidiaries, giving Wales the biggest concentration of Japanese manufacturing investment in the UK.

The strong Japanese presence is no accident but the outcome of persistent wooing since the early 1970s by the executives of the Wales Development Corporation, which has prime responsibility for handling foreign inward investment

Over the past year, the recession has meant a distinct dip in the number of new arrivals, of course. Even so, there have been a number of notable additions to the list. They include the Anglo-American Inmos Corporation which decided last October to build its first £25m UK production facility at New-port, Gwent; the Canadian Mitel Corporation announced the construction of the £32m European production centre at Caldicot. Gwent: Yuasa, the Japanese battery manufacturer, is close to signing an agreement to

1946 Furniture Television sets 1945 Civil engineering

establish manufacturing plant at Ebbw Vale; and in North Wales, the U.S.-owned Corning Glass and BICC have just announced a £15m joint project to manufacture optic fibres for he communications industry at Shotton, Clwyd.

The Nissan car project is still in the air but by all accounts Wales has three of the eight possible UK sites for the plant. and is generally considered the front runner, not least because of its track record in attracting Japanese companies.

Japanese companies.

One site is the British Steel
Corporation's Llanwern steelworks whose strip steel is
highly thought of by the motor industry. Another is at Went-loog, between Cardiff and New-port, and the third, the Deeside Industrial Park at Shotton.

The Nissan project would be exceptionally welcome, of course, given the sharp erosion in traditional employment opportunities over the past 18 months. But the Development Corporation is continuing to plug away at Japanese business generally and is optimistic that in the medium term, that is two to three years, as many as 30 Japanese companies may be persuaded to establish European subsidiaries

Indeed, plans are afoot to give a small but significant additional in the range of incentives. This is the setting up of a Japanese school in Cardiff to provide a part-time Japanese education for the children of Japanese execu-tives based in Wales.

The development corporation is also experiencing a revival of interest from the U.S., after an excentionally slack period last year due to the recession. The recovery in the dollar and the election of a President regarded as more sympathetic to business has resulted in a significant number of U.S. companies being persuaded to look again at their

Boosted export sales compensate for weak home demand

AMONG WALES'S selling points in its bid to attract the Japanese Nissan car plant is the fact that it already has a surprisingly large motor com-ponents sector. It has tended to be overshadowed by the coal and steel image, though much of it developed in the 1950s and 1960s—before the current recession and the specific difficulties of the British motor manufacturers, the sector was estimated to be employing at least 30,000 people—a larger number than the South Wales coalmining industry.

Over the past 18 months, there have, of course, been casualties. Firestone's tyre plant at Wrexham has closed. Part of BL's Rover operation at Cardiff is being run down. The recent shutdown of Duport's Llanelli engineering steels plant was caused above all, by the domestic motor industry's problems. There has also been wave of closures and re-dundancies among many smaller Welsh motor component suppliers.

But the signs are that the sector may be emerging from he worst of the recession. Fulltime working has been restored in a number of instances; investment is taking place to improve competitiveness; and there are even some examples of companies resuming limited recruitment in areas of their

Success

Cam Gears at Resolven, West Glamorgan, for example, has taking on more workers in its direct production areas, thanks to its success in increas-

ing exports to compensate for weak home demand.

A subsidiary of the Cleveland,
Ohio-based TRW group, Cam
Gears is the largest independent manufacturer of manual steering systems in Europe. It has managed to push up its overseas sales from £7.7m to £12.2m over the past three years, mainly to North America, Sweden and Germany. Exports now account for nearly 50 per cent of the plant's output and.

this year, have earned the com-pany the Queen's Award for

optimistic about future prospects and planning for growth over the next five years, mainly in export markets. But it recognises that this will involve investment of several millions in order to bring its manufacturing efficiency up to the best Japanese standards.

Matching Japanese practice is also very much a growing pre-

MOTOR COMPONENTS

occupation at Ford's Welsh plants. Besides its new £230m European engine plant at Bridgend, the company also manufactures axles. gearboxes and other components at Swansea, and ceramic insulators and sparking plug electrodes at Treforest. The Japanese challenge has led the workforce at Bridgend to being limited to 1,800 rather than the 2,500 originally planned, and to the introduction of specific Japanese practices such as quality circles. practices such as quality circles.

The massive £230m plant, which came into production last year less than three years after it was first announced, is now very much in business, producing 1,800 engines a day for delivery to Ford's assembly plants at Halewood and in West Germany. An increase to full capacity working is only waiting

on a recovery in the market.

invested in new manufacturing equipment at the plant, which produces the Metro chassis and

other basic components.
U.S.-owned Borg-Warner,
which has consolidated us UK operations in South Wales over the past 18 months, is also enjoying a much fuller order book than it originally forecast. Major customers for the com-pany's automatic transmissions include BL, Saab and Volvo. The company has just announced that it will be spend-ing £3.5m over the next year or

so, putting its new continuously-variable transmission, developed in collaboration with Van Doorne of Holland and Fiat of Italy, into low volume produc-tion. Investment of more than £30m is promised at the plant, provided productivity among the 1,300 workforce, now back on a seven-day shift week, can be raised by more flexible working practices and reductions in overtime.

Bramber Engineering, which has three factories in the Rhonda Valley manufacturing vehicle springs, has invested £3m and is in the process of spending a further £1.25m to improve its manufacturing competitiveness and expand produc-

tion of its new taper leaf spring. The new spring offers 2 40 per cent weight reduction, improved durability and a better ride over the conventional multi-leaf spring, Bramber Engineering says. Although the state of the BL's pressings plant at from ideal, Bramber is optimis-Llanelli is already enjoying a tic that its business will pick up.

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21 branches in the UK give nationwide coverage, and Crown House Engineering International Ltd carries out these services overseas.

Useful share of a growing industry nationwide, ducts with which the Anglo- £32.5m project will employ American company hopes to about 1,700 workers, but the opening its own subsidiary in

ELECTRONICS

EFFORTS BY WALES to secure a stake in the fast-growing micro-electronics supply industry have received a heartening boost over the past year. First came the decision of Inmos to establish its first UK manufacturing plant at Newport, Gwent. This was followed a few months later by the fast-growing Canadian Mitel corporations equipment and advanced micro-circuits at Caldicot, between Chepstow and Newport.

In addition, Siliconix at Swansea, the European subsidiary of Santa Clara-based semi-con-luctor manufacturer, has announced plans to expand into silicon wafer production. And there are reports that another manufacturer, Emm Sesco. also is at the point of establishing a European manufacturing base in South East Wales.

Work has already started to build Inmos's £25m plant at Newport, which is forecast to provide about 2,000 new jobs over the next two to three years. The site initially will produce

In Gwent we have plenty of space for new industry - more than a million square feet.

carve out a significant share of the world microchip market.

It is no secret that Inmos initially would have preferred to have sited its first production unit alongside its Bristol search headquarters. A site within a development area was the price Inmos was required to pay for securing a further £25m instalment from the National Enterprise Board. But, according to Dr Dick

Petritz, Inmos chairman, the team they are recruiting in South Wales compares with the very best they have got at Colorado Springs. California, the site of the first Inmos plant.

Mitel is building its plant, which will serve as the company's European headquarters. on an 18-acre site at Caldicot purchased from the Welsh Development Agency. It hopes that the first phase, a 165,000 sq ft unit, will be in production by the end of the year. A second of 100,000 sq ft is due for completion by the end of

Mitel will be manufacturing electronic switchboards, inte- gramme. grated circuits and thick film hybrid circuits. About two-thirds of the plant's output is due to be exported to the rest a 16K static RAM and a 64K of Europe, Africa and the dynamic RAM, the first two pro- Middle East, Initially, the

company says the number eventually could reach 3,000.

The third heartening development is the plan by Siliconix to extend into silicon wafer production in Wales. The company first established a presence at Swansea 11 years gao, since when it has steadily expanded its Welsh operations to the point where they now account for 42 per cent of the group's overseas sales. Swansea also contributes a significant part of the research effort.

Different site

Recently, the company more than doubled the size of its premises from 17,000 sq ft to 40,000 sq ft. The new wafer fabrication project, which expected to cost about £12m, will he built on a different site to take advantage of the 22 per regional grants available in selected areas. The company is also negotiating for a grant under the Government's microprocessor industry support pro-

The investment traffic is not all one way. Electrotech, a group launched in Wates a decade ago has grown into a recognised world leader in the technology of plasma etching. It now needs to grow.

California's Silicon Valley, It produces vacuum deposition equipment, on to pure siliconan essential step in the creation of the microchip. It uses a technique based on energising gases in a vaccuum chamber with a high-frequency field. In St Asaph, North Wales, Pil-

kington PE has been producing specialist electro-optical system for use by the United States Air Force, as well as the British military forces, for a number of years. The company also designs and builds general-purpose electro-optical products and test equipment for the industrial market and has developed a unique coverslide material to protect satellite solar cells which has been sclected for major communications and research satellites,

Of course, Wales still some way to go before it be comes an automatic choice for expansion projects in world's burgeoning clectronics supply industry. But success with these, and earlier projects, such as Ferranti's £15m microprocessor design, re at Cwmbran, will boost con-siderably Wales' bid to develop its own technological base. The nucleus has been established.

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to Gwent include INMOS, whose micro-chip production plant is being built at Newport; the Japanese company, AIWA, who have established a factory in Blackwood for the manufacturing of audio and hi-fi equipment; FERRANTI COMPUTER SYSTEMS, who are setting up a major research development and assembly centre in Cwmbran, and MITEL TELECOM who have chosen Caldicot as their manufacturing base for the European market.

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aging in a

and other light derivatives of erode oil.
On one side of the water, a Elim estalytic oil cracker is abouty at the commissioning stage at Amoco's oil refinery.
There is a joint project in
which murco oil has a 30 per

cent stake.

De the other side GulfTexacts far larger cracker is
within a year of completion cost which is expected work out at over £300m.

Between them, they have employed about 6,500 workers during the construction phase though in a clear illustration of the capital-intensive character of today's oil refining industry, the Amoco-Mureo project will provide only an extra 100 permanent jobs and Texaco-Gulf only a

further 300 The investments were triggered by the dramatic change in the nature of the international oil market after the 1973 energy crisis. This led to a sharp—and permanent—drop in demand for heavy fuel oil.

The catalytic crackers will enable both refineries to more than double yields of petrol and other light derivatives from a given quantity of erude oil; thereby reducing

Dinorwic scheme

will back up

national grid

the yield of fuel oil which, except in specialist uses such as shipping, is no longer really competitive against capacity. coal and gas.

It is more than 20 years since Esso first recognised the value of Milford Haven as one of the best deep water anchorages in Western Europe and built the first and with a 15m tonnes capacity, still the biggest-oil refinery on its shores. This was followed by Texaco's 9m tonne refinery in 1964, Gulf's 5m tonne unit in 1968 and Amoco's 4m tonne refinery

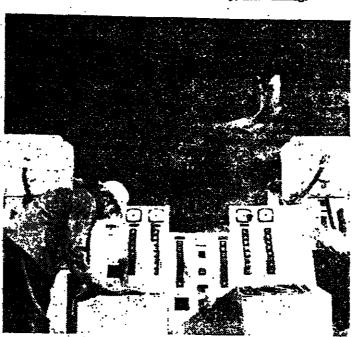
BP also has an offloading facility in the haven for pip-ing crude to its long-established refinery at Llandarcy, near Swansea. The net result

which came on stream in

is that the haven now accounts for about one third of Britain's oil refining

In the present economic climate and with over-capacity in the European refinery industry, Milford recognises that the period of major investment by the industry is probably over for the time being. Nevertheless, there are hints from time to time of further projects to

A senior Esso executive said last year that most companies had investment schemes under consideration for implementation sometime in the next ten years. It was a question of deciding what sort of projects they should be and, crucially, their timing.



An engineer checks plans for installing winding gear for the main shaft excavation inside the mountain

ELECTRICITY

ONE OF THE most challenging engineering projects in the world is now nearing the commissioning stage in Gwynedd, North Wales—the Central Electricity Generating Board's Dinorwick hydro - electric pumped storage scheme.

This £460m project, which has caverns deep inside Elidir demand, notably at night, sur-Fawr mountain, in Snowdonia plus electricity will be used to board to capacity. board to generate extra electricity in periods of peak demand and so keep steady the national grid's output

Begun in 1974. Dinorwic is tonnes of slate rock to create grid for five hours. the station's network of tunnels carrying the water between the two lakes which form its upper and lower

The chamber housing the station's main plant is one of the largest manmade caverns ever created, twice as long and half as wide as a football pitch and higher than a 16-storey

Dinorwic will have six

are also designed to work in reverse as motor pumps to return the water to the upper reservoir in off-peak periods. The first is due to be com-missioned this October and the entire project will be operating fully in 1982-83.

Dinorwic's great value, on a day-to-day basis, will be to help iron out the sharp troughs and peaks in electricity demand and to maintain the frequency of the national grid. During periods of peak demand it will act as a conventional hydroelectric unit feeding power into

the lower lake, Llyn Padarn, to the upper one, Marchlyn Mawr. When acting as a hydroelectric station, it will have the capacity to reach an output of 1,320 mw in 10 seconds and the biggest pumped storage 1,320 mw in 10 seconds and power station in Enrope. It has sustain a constant output of involved the excavation of 3m 1,680 mw into the national

Automatic

That is more than enough electricity to cover two of the CEGB's largest, modern power stations and Diporwic will trip in automatically should there be a breakdown in one of the base load stations feeding the grid. Although in a full cycle Dinorwic will consume more power than it produces, the board says if will be a real

any pumped storage unit built so far-will facilitate the care-For the record, Dinorwic will use more than 1,400m

gallons of water in a full cycle. The inlet tunnels are more than half a mile long and include a vertical shaft 440 metres deep and 10 metres in diameter. They will carry the water at the rate of 85,000 gallons per second to the turbines.

Interestingly, the scheme has been built largely by locally-recruited labour. At the outset the board agreed to help ease Gwynedd's unemployment by recruiting at least 70 per cent of the 2,000 labour force needed for construction in the surrounding-district, and give them the necessary training, rather than from the usual camp followers of large civil engineering projects.

In the event this approach capacity of 313 mw, which week in the national grid's over 80 per cent of the work- Glossop, Derbyshire.

base load costs. The station's force was recruited locally, a speedy response—faster than significant number of them any pumped storage unit built ex-slate quarrymen who had worked ful control of electricity supply Dinorwic slate quarry which is necessary to achieve this. an integral part of the site, Not only have they proved adept at embracing the skills required for the project but, the CEGB stresses, industrial relations have been excellent.

Although the scheme is two vears behind the original schedule, this has been due to unforeseen engineering difficulties, not labour problems. It is still nearer to programme than any other recent major UK construction project, the board

Even so, the signs are that the majority of the workforce will soon be joining Gwynedd's already long dole queue. In spite of local pressure on the board to look at other sites within Snowdonia to which the Dinorwic workforce could be transferred intact, its next pumped storage project, if

Fighting hard to meet the 1980s

TOURISM

TOURISM IS Wales' biggest single industry after manufac-turing — a £450m business employing nearly 200,000 people Moreover like other sectors of the Welsh economy, it is having to fight hard to adjust itself to the demands of

The industry was built on the traditional tidal wave of holi-daymakers from the English connurbations which peaked each year in July and August. They booked eight months in advance and came by train to spend a forfnight in a Welsh seaside resort.

Today. Welsh tourism faces not only acute competition from places as far afield as the Mediterranean and Florida for what was once its bread and butter business, but also radical changes in what most tourists have come to expect of a holiday. It adds up to a formidable challenge, but one to which the industry, with the help of the Wales Tourist Board, is aiming to respond.

Spending

In spite of the gloomy econo-mic climate of recent years, holiday spending continues to mount, and is now approaching the same level as food expenditure. Last year, British spending . on trips away from home totalled £7,684m, of which was spent within Britain. With earnings of £450m, the Welsh tourist industry thus attracted some 10 per cent of the UK total, which was 28 per cent up in money and 10 per

The actual number of visits to Wales increased last year by 13 per cent to 12.5m, of which 8.8m were holiday trips and the remainder were conferences, business visits and so on. Of the holiday visits some 4.5m or roughly half were for four nights or longer, and most of them were for seven to 14 days. Despite the big increase in

the number of foreign tourists coming to Britain in recent years, the overwhelming majo-rity of visitors to Wales are still from within Britain. About 30 per cent are drawn from the Midlands and North West, a further 25 per cent come from South East England, and another 15 per cent from within Wales itself. Over 80 per cent of all holiday visitors stay on the Welsh coast and 84 per cent of them travel by car.

Even so, the pattern of visits is very different from only a few years ago. The acute competition from overseas destinations with guaranteed sunshine at very favourable prices, is now making the traditional holiday fortnight very much a

declining share of the total.

Wales has been able to hold its own only by making a very strong pitch as the destination for a short or additional—and usually off-peak-holiday. It is very much a growth sector of the tourist market and Wales has done well. The Wales Tourist Board calculates that Welsh destinations currently account for about 11 per cent of the total, putting Wales on a par with South East England as the most popular area for

the "short break." This trend, and the strong competition from foreign tour operators, has also undermined traditional booking patterns. Today's holiday-maker is no

cent in real terms on 1978 longer prepared to book six to eight months in advance and put down a 25 per cent deposit. These days six to eight weeks in advance and a much smaller deposit is becoming the rule.

The Welsh tourist industry also increasingly accepts that it must provide a higher standard of food and accommodaself-catering facilities

reverse. To this end some tion, whether it is in hotels, 6,000 new bedrooms private bathrooms have been added to the hotel accommodation over the past 10 years through the

Attractions

Another very significant trend is that the traditional Welsh seaside resorts are no longer so much destinations in their own right, as bases for either touring attractions in the surrounding area or for more active leisure pursuits, such as walking, pony-trecking, sea fishing or golf. Wales's abundance of ancient

castles and the narrow-gauge Great Little Trains of Wales" have long been important seas. Together with the short, features. But recognition of additional holiday, this is clearly the greater mobility now enjoyed by most tourists had led to some very successful new attractions, such as the slate serve of the British Tourist caverns at Blaenau Ffestiniog Authority and it would probably in North Wales which last year require legislation to change the were visited by nearly a quarter of a million people.

interest in industrial archaeology that plans are well advanced to re-open a coalmine hoped, will go some way towards in South Wales—Big Pit, at diverting an increased propor-Blaenavon in Gwent—as a tion of the thousands of tourists tourist attraction. It will form who pour into Heathrow and the centrepiece of a long-term Gatwick each week, away from policy by the Wales Tourist the London, Stratford, Edin-Board to bring the South Wales burgh milk run, and towards industrial valleys, with their Wales' unique attractions.

unique character, into Welsh

But while there is clearly ample scope for further growth, it is not going to come easily. The Board is a statutory body charged with the task of developing the industry. For this purpose it currently has an annual grant of some £4m, of which half is available for advertising and promotion and half for the grant aiding of accommodation improvement schemes and specific tourism

Even so, the Board is certain that its own resources are far from adequate to meet the highcompetition which Wales is now up against and it is urging the tourist trade itself to devote at least 3 to 5 per cent of it turnover towards marketing and promotion. At the same time, it has had some harsh words to say to some local authorities for failing to devote sufficient resources to what for many of them is a vital source

of local employment Arguably, the Welsh tourist industry could also do better if the tourist board was free to market Wales' attractions over-seas. Together with the short, where a great deal of growth potential exists. But overseas promotion is presently the pre-serve of the British Tourist position:

However, discussions are cur-Indeed, such is the growing rently under way to establish a nearest in industrial archaeo Welsh Tourist Board shop window in London which, it is

to Cwmbran. So successful is business in our bustling new town, we've had to expand-creating yet another industrial development. Llantamam Park. We'll give you lots of space to spread with factory units from 750 sq.ft. to 12,000 sq.ft. and larger. Serviced sites are also available. And we've a package of grants and incentives that will give you relief from today's financial pressures. As any business here will tell you, Cwmbran is a great place to get things done - and a beautiful place to live. There's a large and enthusiastic skilled workforce. And we're close to major roads, rail links, docks and airport. For more information, send us the coupon today. To: R. W. Howlett, General Manager, Cwmbran Development Corporation, Gwent House, Town Centre, Cwmbran, Gwent NP44 1XZ, Tel: Cwmbran (06333) 67777. See Prestel Page* 35190# Please send me your industrial information pack, and details of the grants and incentives you can give me. Business succeeds our way. 🧸

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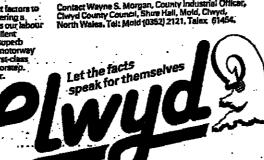
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Changing in a changing world



Cardiff's new centre takes shape

REDEVELOPMENT

THE CAPITAL city of Cardiff, is in the throes of its biggest face-lift since before the first world war. After two decades of discussion, argument, public pect inquiries, delays and financial cause crises, the comprehensive re-

Such have been the delays that the citizens of Cardiff began to believe that it might never happen. Yet, arguably, the postponements have been a blessing in disguise, enabling Cardiff to avoid many of the mistakes perpetrated elsewhere in the widespread city centre redevelopment boom of the 1960s and early 1970s.

Cardiff City Council was not concerned to move quickly to start with, insisting on in-depth studies and a wide measure of public consultation before drawing up its development plans. It then ran into a major public inquiry with many

By the time the compulsory planning orders and planning approvals eventually emerged from the Welsh Office, the 1978 upsurge in energy prices and inflation had arrived.

Properties.

The upshot after reflection was that the two partners agreed to break their agree-ment, with Ravenseft paying some £3m to the council in resof the inconvenience

Cardiff's planners were then development of the city centre left with the job of trying to is now finally taking shape. pick up the pieces. Clearly it had to be a more modest scheme but at the same time they were determined to work within the existing statutory approvals to avoid yet more public inquiries.

The new approach was to break down the redevelopment areas into separate parcels and identify those which appeared to be the most commercially attractive. The council's contribution to each project was to be the land; otherwise, financial responsibility was to rest entirely with the developer. At the heart of the whole

redevelopment plan was an area immediately south of Queen Street earmarked as a major shopping area, and in 1975 submissions were invited from prospective developers. A consortium headed by Heron Corporation was judged by the council to have put in the best made nonsense of the basic scheme and building work economic arithmetic for the finally began in 1979, on what

city's comprehensive and very is now the centrepiece of the also been partly completed. It 14 and 32 people and facilities much interlocking development whole redevelopment, the St includes a large new Tesco for conference organisers and scheme drawn up jointly be-tween the council and Ravensett National Concert Ball.

Commercially, it provides 500,000 sq ft of new shopping space, including a 100,000 sq ft Debenhams department store, major extensions to Boots, Marks and Spencer, and Woolworth stores. In addition, there are two medium-sized stores, 66 new shops, six kiosks and a restaurant, all attached to the concert hall but with a separate

Arcades

It is generally agreed that this amount of additional shop-ping space was required to enable Cardiff to regain its preeminence as a regional shop-ping centre. But it might have been done very differently. The development has been built on lines which respect Cardiff's well-established arcade tradition, linking up with the city's existing network of fine 19thcentury arcades. The smaller shops are all ranged around an arcade system and serviced from an upper level service deck, as are the larger stores.

The standard of finish of the development—the cladding is in stone and Welsh slate—is also high and in keeping with the best of Cardiff's 19th-

century architecture. An adjacent second phase has

store, developed in this instance by Capital and Counties, which has more of the look, externally, of a quality department store

than is normal for Tesco, and multi-storey car-parks. The concert hall, which will be finished next year, has been designed by the J. Seymour Harris partnership and is being built by John Laing Construction. The cost, more than £6.6m, is being met from the compensation (plus interest) paid by Ravenseft, a Welsh Office grant of £1m in recognition of its planned role as Wales's national concert hall, and capital receipts on the sale of land and

The aim is to provide a broadbased programme of entertainment, not only classical music but also pop concerts, jazz festivals, indoor sport, film and fashing shows and lasting. but also pop concerts, jazz festi-vals, indoor sport, film and fashion shows, and lectures. The hall's auditorium will have seating for up to 2,000 people, accommodation for 120

property owned by the city

The hall has also been designed very much as an inter-national conference centre with extensive audio-visual services, including simultaneous transla-tion facilities, closed-circuit television and permanent installations for the media, plus five rooms for meetings of between

PROFILE: DEBENHAMS

Formula

changed

musicians and more than 100

for conference organisers and

Among the next key development schemes in the pipeline are a leisure centre, for which the council is currently seeking a developer, and a new four-star hotel. In its leisure centre specification, the council says it would like to include an ice rink and other basic facilities, but it is pre-pared to consider the inclusion of commercial space in the overall scheme.

So far as the hotel goes, Holiday Inns have been in discussion with the council for some time. Assuming an agreement is finally reached, construction work is expected to begin next year, giving the city centre a welcome addition to its range of accommodation.

linked to a saleroom in the redeveloped centre.

The gateways to Cardiff are also getting a long overdue facelift. What was an exceptionally drab main bus station is in the process of being radically refurbished, and British Rall has decided to spend £4m on re-building Cardiff Central railway station. Between them these two developments should make a far better first impression on



Evening wear from this year's Laura Ashley autumn/winter collection

Cashing in on rural life

THE SMALL VILLAGE of textiles in a small workshop in first day. demonstrated over the past 20 years that, given flair and imagination, the heart of mid-Wales is as good a place as anywhere to succeed.

In 1961 the couple decided to move their business to Wales. Bernard Ashley began printing

a worldwrde fashion design designed the furnishing prints himself, while Laura designed the smaller items, such as table demonstrated over the smaller and linear nanking and linear nan followed. It was during this period that the Laura Ashley label was first used -- on linen tea towels with Victorian playbill and poster designs.

They were initially regarded as only a sideline to the main business, but demand in the U.S. - 54 W.Z 157

proved insatiable and within a to many other materials. year the company had gone over entirely to the printing of tea towels.

From these developed matching items, such as aprons, oven gloves and napkins, and gradu-ally the prints degan to assume the distinctive Laura Ashley

Even so, Bernard Ashley says it was on returning to Wales --Laura is originally from Dowlais, Merthyr Tydfil, and he regards himself as an adopted Welshman — that the business really got off the ground. Their first building was a converted dancehall where, with four employees, they went over almost entirely to tough cotton drill garments. These were designed or cooking or garden-ing, but proved generally

popular.
Two years later, in 1963, the
Ashleys bought Carno's defunct railway station, complete with a large granite shunting shed, waiting rooms, ticket office, and three acres of land. A 5,000 sq ft extension was added to the shunting shed, enabling the company for the first time to carry out its own scouring, bleaching and better finishing

processes on the premises. This was an important stage of the Cardiff store. Moreover, in Laura Ashley's development pany. Grey cloth could be bought in and prepared, printed and made up into finished garments, all under the same roof. Throughout the 1960s, manu-

facturing space and the range of products were steadily expanded into shirts, shirtdresses, and long dresses in finer cottons. In 1968, impatient with the performance of wholesalers who were returning a significant percentage for seemingly trifling reasons — the company decided to open its own shop in Pelham Street, Kensington.

Sparse decor

Such was the crush that cus-tomers had to be let in a few at a time. A year later the shop had to be moved to premises in Fulham. The decor was dis-tinctly sparse. Funds were insufficient for the usual lavish tinctly sparse. Funds were insufficient for the usual lavish shop interior of the time. But again it proved an instant success, initiating a simple shop decor policy which is now part of the Laura Ashley image in well over 60 directly operated shops and many in-store outlets staff. Labour turnover was less together the Nether-lands, and the latest in Kentucky, U.S.—are situated in rural communities, making a significant contribution to the local economy.

The company is rewarded, in turn, by an exceptionally loyal staff. Labour turnover was less. of the Laura Ashley image in well over 60 directly operated shops and many in-store outlets in department stores around the

The company's foreign expansion began in 1971 with licensing operations in Australia and Canada, and then Japan. The following year the first Continental shorts were considered. in Geneva and Amsterdam. That said, h
Paris with some trepidation in a local airstri
1974 but was a sell-out on the tion facilities.

With turnover doubling every year, the company plunged directly into the U.S. market in 1977, opening a five-storey shop on Madison Avenue, New York, and followed this success with openings in Boston and West-

The move from garments back to home furnishings began in 1978. It sprang from the realisation that the company was basically in the business of designs, which could be applied

It has grown rapidly. The 1981 collection includes 154 furnish-



ing cotton designs and colourways, 119 wallpapers, chintzes, upholstery cottons, ceramic ceramic tiles, bed linen, paints, table linen, and a variety of soft furnishings.

The new range has been well received and is helping to restore buoyancy to sales after a difficult 12 months during which Laura Ashley, like so many other international businesses, suffered from squeezed margins and currency losses. Sales have been boosted by a

decision to resume supplying on contract through traditional trade channels. So much so that _ the company has recently been recruiting additional staff. Of the 2,000 now employed by the company worldwide, more than 800 are in Wales. While Bernard Ashley stresses that as an inter-national business the company does not overplay the Welsh .- connection, he says it has been

an important driving spirit in the Laura Ashley success story. The company's design philosophy has never varied. It is
based on the premise that a
majority of people prefer country life to urban life-or at least the idea of it—and will therefore buy products reminis-cent of an idyllic rural

But this philosophy also ex-tends in a highly practical way to the company's manufactur-ing operations. There is nothing token about its presence in midwales. Laura Ashley's main textile and graphic design studios
are at Carno, as is the company's financial control department. All its outlying factories,
seven more in Wales, three in
England, one near Dublin, one
near Findhypen in the Nother

staff. Labour turnover was less than 4 per cent, even before

the recession.

Mr Ashley ses no reason why

Mr Ashley ses no reason why so many international businesses should feel tied to tradi-tional centres. "All you need is a good telephone and telex service." he says.

That said, he would also like

a local airstrip with immigre-

fice laterasism

A STRONG CHALLENGE TO **SOUTH WALES ENTERPRISE ZONE INCENTIVES**

A 500 sq. ft. factory for £20 per week including rates

- Torfaen's powerful package...
- Special EEC loans
- New factories from £1.90 per sq. ft. including rates
- Regional Development Grants Rent free periods – up to two

years for qualifying industries Torfaen Borough Council is the first local authority in Britain to get on ECSC reconversion loan for new businesses and industries - so the Eastern Valley of Gwent benefits greatly from this continuing source

We want to pass on valuable extra incentives to new enterprises immediately, because factories and workshop units are being built in the Pontypool area NOW. It's handily placed:

LONDON 2 hours by M4-Bristol 40 minutes BIRMINGHAM 90 minutes by M50/M5

Advice sessions readily arranged in conjunction with Welsh Development Agency, Department of Industry and Co-operative Bank.

Details from Mr. S.L. Haynes Deputy Town Clerk Council Offices, Hanbury Road, Pontypool, Gwent NP4 6ŶB Tel. (049 55) 2471

terms of 10%.



INVEST IN SUCCESS

to raise profits NO BUSINESS has a greater

stake in the future success of Cardiff city centre's redevelopment than Debenhams, the department store group. only has it invested £14m in the new St David's Centre which includes its own 100,000 sq ft department store, but it has also seized the opportunity to launch an entirely new formula in British department store retail-

The new concept stems from close study of the American experience. In contrast to Briremain among the most successful sections of the retail trade. To find out why, Debenhams looked in particular at Bloom-

Debenhams has invested £14m in Cardiff's St David's Centre, home of its new 100,000 sq ft store ingdales, the New York store, staff work either from 10 am which enjoys one of the best until 2 pm or noon to 4 pm. returns and capital profit ratios among American retailers, and then invited the American company's Hollywood designers, Chaix and Johnson, to help

At first sight, the only obvious difference, at least to the non-expert eye, is the absence of departmental description and direction signs. The tain, U.S. department stores different departments of the store are indicated instead by changes in colouring, decor and The menswear department,

design the new store.

for example, is done out in brown and oak beams, the books department has solid oak fix-tures to give it a library appear-ance, while the cosmetics department, which traditionally has had a very rich decor, is designed in the American clini-cal style—this gives cosmetics the appearance of being a necessity rather than a luxury.

Even more crucial, though less obvious to a layman, only 50 per cent of the normal amount of goods is on show. There are no large counters, big cabinets, and long racks and The aim is to ensure that the

full range of merchandise is on show but in minimum quantities at a time, so that it can be far more attractively displayed. This policy also allows a reduc-tion in the amount of floor space between display units.

The different display is combined in turn with a very different staffing policy. In contrast to the conventional store where most of the staff are permanent employees. 70 per cent at Debenham's Cardiff are parttimers. They work for only four hours a day with no lunch or tea break (and do not require an employers national insurance

Not only do the short hours result in a much higher level of sales productivity—it has been calculated getting on for double -but the sales service is at a maximum when it is most needed, during the lunch hour. "We have put the service back into the department store,"

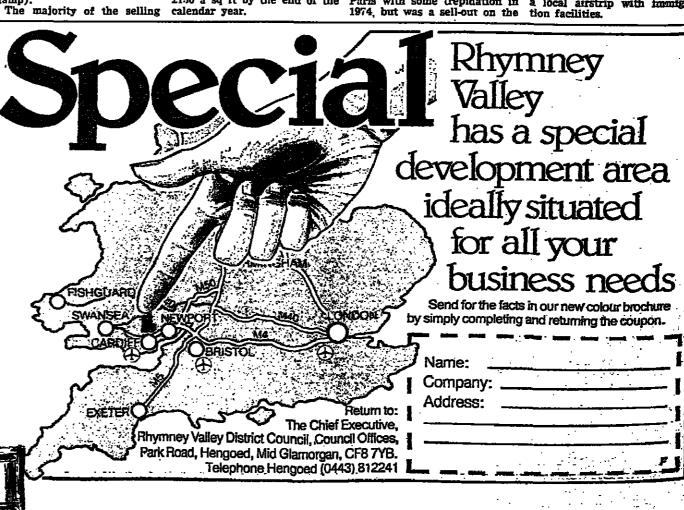
says Mr Peter Davies, the young and very enthusiastic director what is an aggressive low margin, high turnover business, whereas the conventional wisdom has always been that good service can only be com-bined with high margins and low

The marketing effort is conducted through Press advertis-ing, not in the store itself, and mr Davies is certain that
Debenhams has given a sharp
competitive jolt to Cardiff's
long-established department

The smaller amount of merchandise on display means, of course that every department of course that every department has to be repleuished more often. But this is done by a different part-time staff, mainly after closing time, in much the same way as a supermarket, leaving the selling staff free to concentrate on the customers.

Debenhams experienced no difficulty finding recruits for so much part-time working. Far from it. A staggering 12,000 applications were received for the 600 jobs available and about half the applicants were inter-

It is only ten weeks since the new store opened its doors for business, but Mr Davies is convinced already that the new concept works. The store has taken £11m in this period and is well on the way towards Mr Davies's target of earnings of £150 a sq ft by the end of the





Tourism in Wales is a real success story. It is

now recognised as a vital industry—and one

visitors to Wales, representing a growth in real

that's still growing. Last year, for example, £550 million was spent by the 12½ million

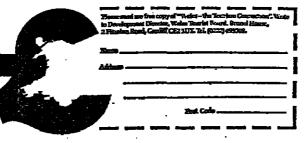
and sizes. Amenities at Llandrindod Wells, an old spa town and one of Wales' first resorts, are being brought up-to-date by upgrading its major hotels. In the south, assisted schemes range from the construction of hotels in the Welsh "Valleys" to the establishment of a Nectarium (best described as a butterfly farm)

WTB have just produced a new brochure "Wales – the Tourism Connection" which describes the comprehensive range of incentives and back-up services now available to potential investors. Make your tourism connection now by completing the coupon.

Our track record is impressive - Wales is the most popular destination in the UK for short holidays in the autumn to spring period; and second only to the West Country for main holidays. In this age of high energy costs, Wales is benefitting from its proximity to most of the UK's main conurbations, its easy, lowcost access a valuable aid to further growth in tourist traffic.



In the last 10 years, WTB has committed around £10 million through various financial incentive schemes, generating a total expenditure of £40 million on new and improved hotels and other tourist facilities.
Success stories include the revitalisation of the old slate town of Blaenau Ffestiniog, North Wales, now a popular tourist destination thanks to developments like the Llechwedd Slate Caverns, Gloddfa Ganol Mountain Centre and the Ffestiniog narrow-gauge Railway-enterprises which have received WTB support.



TOURISM-WALES' GROW INDUSTRY

Northern manager for British Airways

BRITISH AIRWAYS has director of Lovell Constructional executive appointments within pean area of Texasguif metals its new manager North of ment director from September 1; Middle East and Asia.

**Mr Howard W. Dalton, former He takes up his appointment on financial director of American August I, succeeding Mr. Gil Medical (Europe), joins as deputy managing director and Thompson, now director of Man-deputy managing director and chester International Airport, Mr. financial director. Phipps has been with the airline Prilipps has been with the airline for 15 years. He is currently manager terminal operations (ground operations) in London. New video division of WEA Records, has made the following appointments: Mr. Geoff Grimes, director of video operations.

SELTAHART HOLDINGS has Rozalla director of marketing for made the following appointments: Warner Home Video in the UK; Mr David George Hutchings, and Mr Jonathan Clyde, director Industrial Finance Company UK, responsible for all produc-joins the board of directors; Mr tion and acquisition in the area. ian D. Cuffe, formerly chief executive of Technical Develop. Mr. A. E. Wernly has been

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E Brains Di

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overall manager of video opera-tions in the UK; Mr David ctor of the Midland Bank of visual programming for the

ment Capital, a subsidiary of appointed to the board of STONE-france for Industry, joins the PLATT INDUSTRIES from Bry Balph Kinsey, commercial director. Mr Weraly held senior

OCEAN WILSONS (HOLDINGS)

LIMITED

SALIENT POINTS FROM THE CHAIRMAN'S REVIEW

to 21st December, and the accounts now presented cover the eleven month period ended on that date. Comparative figures

The results for the eleven months to 31st December 1980

The results for the eleven months to 31st December 1980 show, a profit before taxation of £3,217,000 (£2,958,000) and after tax of £1,236,000 (£1,482,000). The reduction in after tax profits is mainly due to increased tax in Brazil. The Directors are recommending the payment of a final dividend of 1.85p per share, which with the interim dividend already paid of 0.75p per share makes a total distribution of 2.60p (2.25p) per share,

The market value of the listed investment portfolio at

31st December 1980 was £4,938,000 with a surplus over book value of £3,127,000. A later revaluation made 22nd June shows

55,947,000 with an appreciation over book value of £4,143,000. Group net assets at book value but including the surplus on quoted investments, amount to 64.57p per share of which 38.13p is situated in Brazil and 26.44p in the United Kingdom.

Current cost accounts prepared for the first time show a profit after tax of £674,000, the reduction from historical cost

profits being mainly accounted for by the increase charge of depreciation. Net assets on this basis, and including the surplus on the quoted investment portfolio amount to £24.238,000 of which £17,300,000 is situated in Brazil.

the prazulan subsidiaries have again produced saustactory results, which have exceeded the rate of depreciation of the cruzeiro in terms of sterling Measures taken by the Brazilian Government during 1980 and early 1981, indicate a reduced rate of growth in the national economy. However, the export target of US dollars 28 hillion should be capable

of attainment and this should give rise to considerable port

150 years, has a first class organisation and reputation and

is in a position to advise those who are interested in joint

ventures in Brazil, with a view to our participating with them

in such ventures. Any company wishing to take advantage of this service should contact either Mr. Teideman at Regina

House, 5 Queen Street, London ECAN ISP or Dr. Stallone at Avenida Rio Branco. 25 Caixa Postal No. 751-ZC-00, 20.000

11 Months.

38,185

3.217

548

4.67p

156:45 £000

3,871

3,127

10,093

17,091

Year

FOOO

2,958

1,476

1.482

132

887

5.59p

99.26

£000

2,811

2,103

4,914

14,183

25.467

31.1.1980

COMPARATIVE STATEMENT

Our Group, which has been established in Brazil for nearly

movements from which the Group would benefit.

Rio de Janeiro-RJ, Brazil.

Group Turnover

Group profit before taxation

Taxation

Amount retained

Earnings per share based on the

profit after taxation

Exchange rate Brazilian cruzeiro

United Kingdom — book value Surplus of market value of

Brazilian Interests—book value

The Annual General Meeting will be held at 12.15 p.m. on Tuesday 28th July, 1981 at Winchester House, 100 Old Broad Street, London, EC2.

quoted investments book value

Group Net Assets:

idends: Interim — paid

Final - proposed

The Brazilian subsidiaries have again produced satisfac-

are for the year ended 31st January 1980.

The accounting date of the Company has been changed

Dr Heinz Reinermann,

of AMALGAMATED METAL CORPORATION as a non-execu-

Mr J. F. Molyneux has been

Mr Don Alexander has been

appointed director for research

and development at DD

appointed company secretary of R. P. MARTIN AND CO.

appointed drector of corporate affairs for RANK XEROX. He bas the overall responsibility for

The following is a record of the principal business and financial engagements during the week. The Board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-

Machierson (Donald)
Winterbottom Energy Tet
DIVIDEND AND INTEREST PAYMENTS
Associated Sprayers 0.59
Baird (William) 7.35p
Commercial Bank of Near East 27½p
General Scottish Trust 1.9p
House of Fraser Db. 4pc
Lalarge Fir 17.25;
Law Land 0.95p
M and G Fund of Invest. Tst. shs. Income
2.15p

COMPANY MEETINGS—
Argus Press. Pixmore Avenue, Letchworth,
Heritordshire, 11.00
Barec Group, Berec House, 1255, Whetstone
High Road, N, 12.00
Bishop's Stores, Stonefield Way, Ruisilp,
Middx, 2.00
Carless Capel and Leonard, Tallow
Charellers Hall, 4, Dowgate Hill. EC.
12.00

12.00 Foster Brothers Cothing, St. Johns Hotel, 651. Warwick Road, Solihuli, West

551. Warwick Road. Solhull, West Midlands, 12.00 Rose Solhull, West Midlands, 12.00 Rose Miks, Queenabury. Bratford, 12.30 Guthrie Corp., Chartered Insurance Institute. 20. Aldermanbury. EC, 11.30 Heath (C. E.). Bahlic Exchange, 14'20. St. Mary Axe. EC, 12.00 Hoechst Finance, Hogehst House, Sellisbury Road. Hounslow, 12.00 House Property Co. of London, Eagle House, High Street, Wembledon, SW, 12.00 London Sumatra Planted House Property Co.

12.00
London Sumatra Plaintations, Winchester House, 100. Old Broad Street, EC. 11.30
Modern Engineers of Bristol (Hidgs.), Dixon Road, Brisingron, Bristol, 12.00
Partiand Textile (Hidgs.), Parkway Hotel, Leeds, 12.30
Rowton Hotels, Mount Pleasant Hotel.
Califorpe Street, WC, 12.00
Williams (W.) and Sons, St. Mellons
County Club St. Mellons, Canall 14.20

Millams (W.) and Sons, St. Melions County Club. St. Melions. Cardill, 11.30 BOARD MEETINGS—

M. and G. Dual Trust
DIVIDEND AND INTEREST PAYMENTS
Alliad Leigher Inds. 3.75p
Salley (Ben) Construction 0.44p
Salley (Ben) Construction 0.44p
Fairline House 0.5pre de Suez FFr 23
Fairline House 0.5pre de Suez FFr 23
Fidelity Radio 0.1p
Hewden Stuart Plant 0.8p

BOARD MEETINGS—
Finals:
Butmer (H. P.)
Caledonian Assoc. Cinemas.:
Capital Reserve Fund
Hollas Group
Radiant Metal Finishing
Routledge and Kegan Paul
Waddington (John)
In.erims:
Assor. Fisheries
Assor. Fisheries

OUNG COMPANY MEETINGS...

ain-Pont-a-Mousson FFr 12.2 and Co.'s Brewery A ord, and n.v.

Intagen Leisure Group Marston, Thompson and Evershed Watson (R. Kelvin)

Interims: Lincroft Kilgour Lonsdale Universal Macpherson (Dona

Mr John Drew has been

ASSOCIATION

appointed a director of THE

tive director.

ENGLISH

WEEK'S FINANCIAL DIARY

divisions shown below are based mainly on last year's timetable.

THE LONDON LIFE ASSO-CIATION has appointed Mr
Michael Short actuary. He succeeds Mr Charles Black who becomes deputy chief transfer of the succeeds Mr Charles Black who becomes deputy chief transfer of the succeeds Mr Charles Black who becomes deputy chief transfer of the succession o becomes deputy chief executive.

Sir Tain Stewart has decided gradually to reduce his commit-ments and has retired as a director of APV HOLDINGS.

Mr J. W. Robertson, senior partner in Wedd Durlacher Mordaunt and Co., has joined the CITY CAPITAL MARKETS member of the executve board of Preussag AG has joined the board COMMITTEE.

Mr J. R. Sciater has been appointed a director of UNION DISCOUNT COMPANY. He is managing director of Nordic

Mr Michael C. Bughes of Texasguif Inc., has been elected chairman of the ZINC and LEAD DEVELOPMENT ASSOCIATIONS in London. He succeeds Mr Tom Borresen of Boliden AB. Mr Keith Hendrick of Nacada Mickey Contact and Medical Contact a Noranda Mines, Canada, and Mr Peter King of Australian Mining and Smelting (A M and S) have been re-elected deputy chairmen. Mr Hughes is senior vice-president of Texasgulf Export Corporation in London which is bas the overall responsibilities responsible for sales in the Euro-advising international

Aligat Leather Inds. Grosvenor Victoria Hotel, SW. 12.00 Brook Street Bureau of Mayfair, Europa Hotel Grosvenor Souare, W. 12.00 Chotel Grosvenor Souare, W. 12.00 Leadenbal Bank of Near East. 107-112 Leadenbal Bank of Near East. 107-112 Leadenbal Sank of Near East. 10.00 Entergy Sources 15 de Electronics. Institute of Directory Sources 15 de Electronics. Institute of Directory Company Mail. SW. 12.00 Leaner Products. Company Rooms. Great Queen Street WC. 11.30 BOARO MEETINGS.

DIVIDEND & INTEREST PAYMENTS—
BA Grp 0.8p
BA Grp 0.8p
BA Grp 1.8p
BA Grp 1.p
BA Grp 1

1.750c
Home Stores 2.75p
Since Con Ln Signc
Syphon 1nds 1.5pc
Tes and Agency Ln 2upc
Tes and Agency Ln 2upc
H.J. 2p
H.J. 2p
Ln Jes Ln 4oc
sids Spc Prf 1.75pc. Do Ln 2upc

and Northern Gro. 2.35p and Martin Distilleries A 8.5p. Do.

Colinan IE. Aler) Invs Ln 49c
Courtsuids Spc Pri 1.75pc. Do Ln 23pc
DRG 3p
Deita Group Ln. 3.75pc
Dreamland Electrical Appliances 0.85p
Electrical and Industrial Secs 3.078p
External Inv 7st 4.5p
Indhorn Flance Ln 4.5pc
Freenans (London 5W9) Deb 33pc
Garnet Both 3.55p
Garnet Both 3.55p
Hanger Inv 16.6275p
Lee Cooper 1.6275p
Leviand Paint and Walfpaper 1p
Linged Db. 33pc
Lioyds Eurobnance Gtd. Fftg. Rate Nts.
1990 7unc
London and Northern Grp. 2.35p

8 4.25p
Manor Natl. Mobors 10 bpcPt 5.25pc
Midland Marts (USM) 2.5p
Minster Assets 2.40
Mirpsan Crucible Db. 44pc. Do. Lns.

Nurdin and Peacock 2.6250
Nurdin and Peacock 2.6250
Pengkalen 19
Pratt (F.) Eng. Cpm. Ln. 4pc
Pritchard Services Grp. 2.5p
Rupby Prilland Cement 2.5p
Rupby Prilland Cement 2.5p
Scott and Robertson 0.7660
Scott.sh Ordario Inv. 2.15p
Selincourt C.7p
Selincourt C.7p
Do. 3 0.84, Do. Db. 4pc. Do. Lns 2%,

Type Sun Allacce Insurance London 180 Tarmac. 10.5s. Do Db. 1987-92 Supc Telepation Rentals 5.25p Total 1.25p Transatiantic and Gen. Invs. 3.9p Utter TV A 30 Watter IV A 30

37 ppc In and Peacock 2.625p kalen 1p

Fluis:
Associated Leisure
Associated Leisure
Eastern Produce (Hidgs)
Latham Glames:
May and Hassel!
Mercantile House Hidgs
Rooner Hidgs
Toothill (R. W.)

quarters' management and the functional groups as well as the company's overseas operating units on public affairs, public relations and social policy. Mr Drew was formerly head of international affairs for Rank

Mr Howard W. Dalton, former AVIATION AND GENERAL INSURANCE COMPANY has reappointed Mr D. S. Craigen and Amoco Production Company in Houston, Texas, has been appointed managing director of Mr P. R. Dugdale, chairman and deputy chairman respectively.

AMOCO (UK) EXPLORATION COMPANY. He replaces Mr A. E. Piper who has returned to WINCHESTER BOWRING has the U.S. Both companies are made Mr J. E. Sparkes an wholly-owned subsidiaries of assistant director. Standard Oil Company (Indiana).

Sir Edgar Beck, who was appointed managing director of JOHN MOWLEM AND CO. in 1958, and who relinquished the chairmanship in 1979, has retired from the board. He has accepted the board's invitation to become

CURRYS LIMITED has made the following appointments: Mr Richard Ford, marketing director of Currys (Retail) and Mr Roger Dickinson, a main board director of Currys Limited and managing director of CGS Limited, are both appointed directors of Carousel Colourhire—the Currys Mr Michael J. Downer has been TV and video rental operation. Mr Arthur Murray, managing director of Carousel Colourhire,

also joins the board of Currys (Retall) Limited. Mr Phillip A. Lowe has been

appointed commercial director of YORKSHIRE CHEMICALS.

Sraithwaite and Co Engineering British Suilding and Engineering App. Gueene King Kinta Kelias Rubber Estates Meyer (Montague L.) Mitchell Somers

Interies:
Greenfields Leisure
Imperial Group
Sotheby Park
Watson and Phillip
DiVIDEND & INTEREST PAYMENTS—
Advance Services 2.3p
Associated Paper Inds. 0.8p
Bank of New South Wates 12cts
Barlows 49
Bellway 3p
Bellway 3p

Barlows 4p
Ballway 3p
Bellway 3p
Berec Group 2.1p. 10pcM, 3.8pc
Bishop's Storas Ord. 2pd A Ord. (N-V) 2p
British-Barneo Petroleum Syndicate 8p
Doczalaciande Rubber Estates 2p
Hapcalim Intol. Ghd.Firg. Rate Notas 1925
USS798.15. 7 4p
Parkland Textile (Hidgs.) Ord. 2pd
Aracalim Intol. Ghd.Firg. Rate Notas 1925
Heath (C. 2) 1.8p
Third Mile Inv. 0.875p
Vereeniging Refractories Pf. 24pc
COMPANY MEZINGS—
Associated Sritish Foods.
Thomas, Great Queen Street. WC, 11.00
Hidgsanuel Group, Plaisterers Hall, London Hall, Ec. 120.0
Recording Refractories Pf. 2pd
Donath Company 1 pr. 10pc
Donath Company 1 pr. 10pc
Donath Company 1 pr. 10pc
Donath Holder Pf. 1200
BOARD MEETINGS—
Plaists
Ashley Ind. Tet
Ashley Ind. Ashley Ind. Ashley Ind. Tet
Ashley Ind. Tet
Ashley Ind. Tet
Ashley Ind. Ashley Ind. Ashley Ind. Ashley Ind. Tet
Ashley Ind. Tet
Ashley Ind. Tet
Ashley Ind. Ashley Ind. Ashley Ind. Ashley Ind. Tet
Ashley Ind. Tet
Ashley Ind. A

Interior: Cronite Group DIVIDEND & INTEREST PAYMENTS— Alliance and Dublin Consumers Gas Deb

Alliance and Dublin Consumers Gas Deb.
2oc
Altifund Income 8.75p. Capital 0.4375p
growning Ferris Inds. 21 cents
Canal Randolph Corp. 16 cents
Chestarted Properties 3.5p
Dares Estates 0.65p
Dares Estates 0.

Land Securities Inv. Trust 7p Landon_County 63pc 1988-90 33pc

AMRO INTERNATIONAL

CONTINENTAL ILLINOIS

SOCIÉTÉ GÉNÉRALE

MANUFACTURERS HANOVER
Limited

MERRILL LYNCH INTERNATIONAL & CO.

Monk (A.) Oli and Assoc, Inv. Tst

BOARD MEETIN Finals: Ashley Ind, Tst Dennis Llames H.) Highgate and Job Lennons Group Thorn EMI

Business Parliament TODAY

--Private members' motions. Deep Sea Mining (Temporary Provisions) Bill remaining stages. Merseyside Development Corporation (Vesting of Land) Orders.

Lords—Betting and Gaming Duties Bill, third reading. Education Bill, committee. European Communities (Definition of Treaties) (Yugoslavia Agreements) Order. Select Committees -- Educa-

tion. Subject: second scrutiny session 1981. Witness: Mr Mark Carlisle, Education Secretary. 4.30 pm, room 6. Energy. Subject: energy conservation. Witnesses: Royal Institute of Architects; Royal Institute of Chartered Surveyors; 4.30 pm, room 5. Treasury. Subject: financing of nationalised industries. Wit-nesses: Sir Peter Parker, Sir Denis Rooke; 430 pm, room 15. Public Accounts. Subject: con-

TOMORROW Commons—UK defence programme, debate on White Paper. British Telecommunications Bill, Lords Amendments. Lords - British Nationality Bill, committee. Road Traffic (car-sharing arrangements) (NI) Order. Supplementary Benefits (Requirements and Resources) Amendment Regula-

trol of Civil Service manpower.

tions.
Select Committees—Employment. Subject: legal immunities of trade unions. Witnesses: TUC: 4 pm, room 8. Environment. Subject: Department of Environment's housing policies.

WEDNESDAY Commons—Supply day debate on regional policy. Debate on Opposition motion on higher education. Forestry Bill, Lords amendments. Antigua Termination of Association Order. Furniture Development Council (Dissolution) Order.

Lords—Transport Bill, report. Armed Forces Bill, committee. Zoo Licensing (No. 2) Bill, third

reading.
Select Committees—Defence. Subject: Royal Dockyards. Witnesses: Ministry of Defence and Council of Civil Service Unions; 10.30 am, room 15. Education. Subject: secondary school curriculum and exams. Witnesses: Schools Council. Employment. Subject: legal immunities of trade unions. Witness: Mr James Prior, Employment Secretary; 3,30 pm, room 10. Energy. Subject: North Sea oil depletion policy. Witnesses: Shell, Esso; 4.15 pm, room 6. Treasury. Subject: efficiency and effectiveness of Civil Service.

THURSDAY Commons-Supply day debate on Army, Supreme Court Bill (Lords) remaining stages.

Lords—Iron and Steel Bill. third reading. Criminal Attempts Bill, third reading N.I. Act 1974 (Interim Period Extension) Order. N.L (Emergency Provisions) Act 1978 (Continuance) Order. Merseyside D.C. (Vesting) Order. Atomic Energy (miscellaneous provisions) Bill, committee. Aviation Security Fund (Third

Amendment) Regulations. FRIDAY SATURDAY JULY 11 CONDIVIDEND AND INTEREST PAYMENTS BILLS.
FFI (UK Finance) Les. St. St., Stape

> This advertisement complies with the requirements of the Council of The Stock Exchange, It does not constitute an offer of, or invitation to subscribe for or purchase, any securities.

> > U.S. \$50,000,000

The Toronto-Dominion Bank

15% DEPOSIT NOTES DUE JULY 15, 1984

The following have agreed to purchase the Notes:

MORGAN STANLEY INTERNATIONAL

TORONTO DOMINION INTERNATIONAL BANK

The Notes, in denominations of U.S. \$1,000 and U.S. \$10,000 each, with an issue price of 100 per cent., have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary Note. Interest is payable annually in arrears on July 15, commencing on July 15, 1982.

Particulars of the Notes are available in the Extel Statistical Services Limited and may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including July 20, 1981 from the brokers to the issue:

> Cazenove & Co., 12, Tokenhouse Yard London EC2R 7AN

THE BANK OF BERMUDA

DAIWA EUROPE

clause still opposed BY JOHN MOORE

Lloyd's Bill immunity

INSURANCE

private Bill of Parliament con- of some of their immunities. tinues to provoke controversy. Although attempts to remove the provision from the Bill by a group of Lloyd's underwriting members has failed at the House of Commons committee stage, extensive changes to the immunity clause are still being sought.

Unless Lloyd's compromises over the legal immunity clause. it faces further apposition by a group of Conservative Party MPs at the third reading stage of the Bill.

Already, the clause - which originally offered the widest possible protection to the society of Lloyd's and its officers against legal action—has been narrowed in its scope. Essentially, the new immunity clause offers protection against legal action in the form of a suit for damages by aggrieved parties.

Under the new arrangement, anybody outside the Lloyd's community - such as a policyholder — can sue the society of Lloyd's for damages or any other forms of liability. Anyone inside or outside Lloyd's can sue members of the community such as the underwriters and brokers.

But members of Lloyd's may sue the society of Lloyd's for every other form of relief except damages.

They may seek an injunction, they may seek an order of mandamus, or they may seek a legal prohibition. But they cannot seek damages. This restraint on suit applies only where action is taken in good faith.

The protection offered by the immunity will allow a new Lloyd's ruling council — to be created by the new legislation to intervene with confidence in the market to prevent abuses.

"Otherwise, there is a risk that they will be unduly timid and cautious because they will be looking over their shoulder, fearing that they will be a sub-ject of damages if they inter-vene wrongly," Mr Michael Meacher MP, chairman of the Commons committee, has said. Critics of the proposal say

that the proposal would ensure that Lloyd's is a law unto itself and that the measure would in fact place Lloyd's above the law. No other comparable body enjoys such protection.

THE INCORPORATION of a future should they press mealegal immunity into Lloyd's sures to deprive trades unions

Members of Lloyd's, in a number of cases, are unhappy with the immunity clause because it could prevent them seeking recovery in the courts for actions which have been taken in the Lloyd's community against their interests.

Others argue that Lloyd's should not be protected by a powerful immunity if any conflicts of interest are preserved in the market's structure which could give rise to abuse. If conflicts of interests produce abuses, the members would have no right of redress for

damages. Lloyd's fears that without the immunity it would not be able to act with confidence in the market to deal with problems, particularly to take action against some of the larger brokers. It also argues that through a recourse to the courts for damages a form of back-door mutuality might be offered to

the members. This, says Lloyd's, would be contrary to the principles of Lloyd's. All members accept individually the principle of unlimited liability whereby they would be liable to the full extent of their wealth to meet

insurance losses. Members who sued Lloyd's would be suing the whole membership of Lloyd's. This, says Lloyd's, would be destroying the whole principle on which the market works each for himself, not one for the

other. Lloyd's has dismissed the possibility of arranging insurance to protect its council against suits for damages. It argues that premiums on such a policy would be expensive and have to be borne by the

membership. More importantly, such insurance would have to be placed outside, as well as inside Lloyd's, because the Lloyd's market would not have enough capacity to underwrite such a policy. Participating insurers, outside the Lloyd's market, who underwrite such a policy would

be Lloyd's own competitors. Should litigation arise, which might lead to a claim on the policy, underwriters could insist on taking over the management of the litigation. In this way, Politically, argue some Con- Lloyd's own competitors might servative MPs, the immunity gain access to confidential could create problems in the information within the market.

LOCAL AUTHORITY BOND TABLE

	Annual	Annual Interest			
Authority (telephone number in	gross interest		Minimum sum	of bond	
parentheses)	%		£	Year	
tildon (0258 22881)	_	}-year	5,000	6-10	
owsley (051-548 6555)	. 124	1-year	1.000	1-3	

BANQUE BRUXELLES LAMBERT S.A.

DEUTSCHE BANK AKTIENGESELLSCHAFT

McLEOD YOUNG WEIR INTERNATIONAL Limited

SOCIÉTÉ GÉNÉRALE DE BANQUE S.A.

MORGAN GUARANTY LTD

This advertisement complies with the requirements of the Council of The Stock Exchange.

U.S. \$30,000,000

The Long-Term Credit Bank of Japan Finance N.V.

(Incorporated in the Netherlands Antilles)

Guaranteed Floating Rate Notes Due 1989

Unconditionally guaranteed as to payment of principal and interest by

The Long-Term Credit Bank of Japan, Limited

(Kabushiki Kaisha Nippon Choki Shinyo Ginko) (A Japanese Corporation)

The following have agreed to subscribe or procure subscribers for the Notes:

LTCB International Limited

Credit Suisse First Boston Limited

Bank of America International Limited Commerzbank Aktiengesellschaft Crédit Lyonnais Chemical Bank International Limited Kredietbank S.A. Luxembourgeoise

National Bank of Abu Dhabi

The National Commercial Bank

Nippon European Bank S.A.

Salomon Brothers International

S. G. Warburg & Co. Ltd.

Swiss Bank Corporation International Limited

Westdentsche Landesbank Girozentrale

The issue price of the Notes is 100 per cent. The Notes have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the Notes.

Interest is payable semi-annually in January and July, the first payment being made in January 1982.

Full particulars of The Long-Term Credit Bank of Japan Finance N.V., The Long-Term Credit Bank of Japan, Limited and the Notes are available in the Extel Statistical Service and may be obtained during usual business hours up to and including 20th July, 1981 from the brokers to the issue:

Vickers da Costa Ltd. Regis House, King William Street. London EC4R 9AR

6th July, 1981

July 6, 1981

Reed International Limited Unsecured Loan Notes 1985

first issued in July 1980 to electing shareholders in London & Provincial Poster Group Limited.

Notice is hereby given that the annual rate of interest payable in respect of the Unsecured Loan Notes 1985 for the six months interest Period from I July 1981 to 31 December 1981 shall be 9% per annum. The relevant Interest Payment Date will be 31 December 1981.

M. J. H. Nightingale & Co. Limited

Telephone 01-621 1212 27/28 Lovat Lane London EC3R 8EB 9/104/104 3,936 1,175 12,220 7,693 3,824 8,390 1,181 2,825 17,942 3,203 2,750 3,203 2,205 2,157 6,103

Australian stockbroker inquiry

By Colin Chapman in Sydney AUSTRALIAN stock exchanges have failed in a bid to prevent commissions and work practices being investigated by the Trade Practices Commis-

The Trade Practices Commission has given an undertaking. at a special court hearing in Melbourne, to go ahead with an inquiry into the stockbroking industry "as quickly as possible. As a result, the Australian Merchant Bankers' Association have withdrawn their application to the Federal High Court for a writ of mandamus requiring the commission to undertake the

Intense takeover and merger activity has been helping to create a mini trading boom for the stock markets in Australia. Against this background, banks want the stockbroking industry

opened up to competition.

They want to see new broking firms created and are demanding a system of negotiated commission rates to replace the existing system of fixed commis-

At the weekend, Mr Geoffrey Allen, director of the Australian Industries Development Association, said the issue was one of "deep relevance to Australian

"An efficient securities market, which accurately values the net worth of Australian public companies, is of fundamental importance," he said.

Assuag sales rise

ASSUAG, the Swiss watchmaker, reports a rise of 21 per cent in sales for the first four months of 1981. Sales of electronic watches were 36 per cent ahead while finished watches remains heavily intertwined are running 27 per cent up on with the German group to which 1980, writes our Financial Staff. all patents, licences and rights

| Allianz reports gain in premium income

ALLIANZ VERSICHERUNGS, the West German insurance group which last month cent compared with a rise of acquired 28 per cent of the no less than 12 per cent in the Eagle Star group of the UK, has opening five months of 1980. achieved 11 per cent growth in world-wide premium income for the first five months of this year. Shareholders at the annual meeting in Munich were told that group business in 1981 up to the end of May had generally been satisfactory. Premium income in the five months had risen to DM11.6bn (\$4.8bu) from DM10.5bn.

Herr Wolfgang Schieren, managing board chairman, said income from domestic private insurance had climbed by more than 10 per cent. He added, however, that domestic demand stake in Eagle Star in a surfor industrial and large comprise share market raid folmercial insurance had been hit by the economic turndown and high interest rates.

New business in these trading areas had increased only 2 per cent compared with a rise of For 1980 as a whole, Allianz,

which is the largest composite insurer in Germany, reported net profits of DM 203.7m, a performance which was marginally up on the DM 199.3m of

The results were announced seven weeks ago and at the time Allianz said it expected both foreign and domestic business in 1981 to grow by "around the market average" despite a rising claims experience. prise share market raid fol-lowed, a few days later, by a tender offer aimed at taking

its interest up to 29.9 per cent.

Receiver attempts to keep Rollei Singapore going

BY OUR FINANCIAL STAFF

A CONCERTED attempt to keep Rollei Singapore a going concern is being made by the company's receiver, Peat Marwick Mitchell.

Peat says that one option open to it is the sale of all or part of the business. In the meantime, all 4000 amployees development support

meantime, all 4,000 employees at the camera company have

Rollei of West Germany.
Rollei Singapore is today a separate entity but its business

CONCERTED attempt to to the Rollei name belong.

Rollei Singapore is controlled Rollei Singapore entered bankruptcy proceedings last week following the collapse of minority interest is held by a its one-time parent company, local bank, the Development

development support.

Bank of Singapore.

Earlier this year, having pumped more than DM 600m (U.S.\$250m) into Rollei which

Hutchison unit may be sold

By Adrian Boven in Hong Kong HUTCHISON Whampoa has been approached by third parties interested in buying its 77.3 per cent stake in a small listed property subsidiary. Mohan's Property and Investment which last year made after tax profits of HK\$1.68m (US\$300m).

Mohan shares were suspended from trading last Thursday after bid rumours had pushed them up to HK\$1.55 from the 90 cents trading level of recent weeks. Hutchison could not reveal the identities of the potential buyers or the terms they have offered but if a deal goes through, a general offer will be made on the same terms as dictated by the Hong Kong Takeover Code.

Mohan went public in 1973 and became a Hutchison subsidiary in 1976 after it encountered financial problems.

The company has almost half its assets in short term deposits. Net profits rose 40 per cent from HK\$1.2m in 1980 because

Losses mount at Ensidesa

of high interest rates.

By Our Financial Staff ENSIDESA, SPAIN'S stateowned steel group, has moved deeper into the red for 1980 and expects even heavier losses during the current 12

Last year the group had a loss of Pts 15.6bn (\$160m) as a result of a sharp rise in financial costs, against Pts 5.7bn in 1979. This year losses of betweeen Pts 17bn and Pts 18bn

are forecast. Steel production fell to 4.69m tonnes from 4.88m in 1979, mainly because of industrial it had little hope of recovering, action. Net sales rose to Nord LB sold its Rollei shares. Pts 114.8bn from Pts 103.8bn.

For the convenience of readers the dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements, except where the forthcoming board meetings (indicated thus*) have been officially published. It should be emphasised that the dividends to be declared will not necessarily be at the amounts or rates per cent shown in the column headed "Announcement last year."

Announce- ment lest	Date	Announce ment last year
Final 1.5	initial	-
		Finel 5.25
Int. 5.5	Len GroupJuly 31	Final 12.5
	*Lloyda BankJuly 17	Int. 7.5
Finel 3.2	LRC IntJuly 14	Final 1.75
	LonghoJuly 17	Int. 3
int. 4.5	"Meanet and	
	SouthernsJuly 14	Final 4.5
Int. 1		
	(Mont. L.)July 9	Finel 4
	MFIJuly 22	Finel 1.52
	*Midland BankJuly 31	Int. 7.5
7 11.10.	*NatWest Bank July 28	Int. 8.75
Int. 9.5	Prestice GroJuly 28	Int. 2.5
Finel 4.7	Plank OrgJuly 13	Int. 4.8
Final 7.75	Ratners	
	(Jewellers)July 10	Final 1.925
Final 2.08	Rothmans	
Final 2.5	InternationalJuly 8	Final 2.11
	Stock	
Fins! 3.22	ConversionJuly 30	Final 2.859
Final 3.71	*Thorn EMIJuly 10	Final 10.57
Int. 2.5	Town and City	
Final 3.5	PropsJuly 4	Final 0.01
Finel 7.125	*UnigateJuly 16	Final 3.7
• • • • • • • • • • • • • • • • • • • •	*Union	
int. 0.6	DiscountJuly 15	Int. 9.0
	United Gas	
Finel 2.7	IndsJuly 10	Final 3,5
Final 13.0	Ward and	
	GoldstoneJuly 28	Final 4.5
	ment lest year Final 1.5 Int. 5.5 Finel 3.2 Int. 4.5 Int. 1 Final 2.5 Final 4.48 Finel 3 Int. 9.5 Final 4.7 Final 2.7 Final 2.08 Final 3.71 Int. 2.5 Final 7.125 Int. 0.8 Final 7.75	The color of the

* Board meeting Intimated. † Rights sue since made. ‡ Tax free. § Scrip aue since made. ¶ Forecast.

RECENT ISSUES

EQUITIES

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FIXED INTEREST STOCKS

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 F.P. F.P. E255 £10 £10 Ni F.P. F.P.	22;7 26;6 16;7 25;6 28;8 27;8 10;7		104 95 16p 97 ¹ 2 25 95 ¹ 4 9 ¹ 4 2 pm 93 5 pm 92 ¹ 4	80C 92 C 8PC 7.75 Finland 1 Inco 154 Internation Mid-South Mount Ch Newcastl Photax 2 Prop. Hid Sund. & 8	nv. Uns. 2 Non. C 41q2 Ln. L 3 Uns. L 5 Uns. L Water 9 hern Wa: ariotte 9 a Water 1% Cum: ; & inv." Shields'	Ln. 2001-6 um. Pr7 1986 	. 1987 Pref. '86 . 1995-2000 Pref. 1986 iv, Ln ked. Prf. '87	108 101 30p 971z 251g 975g 975g 75g 95 90 71pm 921z 921z	+

"RIGHTS" OFFERS

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Renunciation data usually lest day for dealing free of stamp duty. b Figures based on prospectus estimate, g Assumed dividend and yield. u Friecast dividend: cover based on previous year's carnings. F Dividend and yield based on prospectus or other official estimate for 1981. Q Gross. T Figures assumed: Cover allows for conversion of shares not now ranking for dividend or ranking only for restricted dividends. F Placing price. p Pence unless otherwise indicated. I Issued by tender. I Officed to holders of ordinary shares as a "rights." " Issued by way of capitalisation. St Reintroduced. Il issued to former preference holders. Allotment latters (or fully-paid). Provisional or Parity-Paid allotment letters. * With warrants. It Dealings under special Rule. * Unlated Securities Market. # London Listing. I Effective issue price after scrip. Renunciation date usually lest day for dealing free of stamp duty. b Figure

CURRENCIES, MONEY and GOLD

EMS takes the strain

again the European rates in support of the franc. day's meeting of the central the market, the first such move

THE POUND SPOT AND FORWARD

July 3	Day's spread	Close	One month	% p.s.	Three months	D
	oproto	0.040				
U.\$.	1,8825-1.9000	1.8930-1.8940	1.20-1.30c dis		2.55-2.65dis	
Canada	2.2650-2.2810	2.2750-2.2760	1.45-1.55c dis		3.60-3.75dis	-6
Nethind.	5.05-5.10	5.07%-5.08%	ac pm-1, dis	0.29	bw کہلا	0
Belgium	74.40-75 10	74.80-74.90	30-40c dis	5,61	95-105 dis	-5
Denmark	14.25-14.36	14.34-14.35-	5½-6%ore dis	-5.23	161-171, dis	-4
Ireland	1.2465-1.2575	1.2526-1.2540	0.25-0.37p dis	-2.97	0.76-0.99dis	-2
W. Ger.	4.54-4.58	4.563-4.573	¹₄pf pm-¹₄ dis		r bw-par	0
Portugal	120.50-121.25	120.75-120.95	75-145c dis	-10.92	165-325 dis	-8
Spain	182.00-183.60	182.80-183.00	115-145c dis	-8.53	285-340 dig	-8
Italy	2263-2282	2277-2279	25-28 lire dis	-14.22	73-76 dis	-13
Norway	11,401-11,49	11.45%-11.46%	4ore pm-1¾ dis	-0.52	24-1 pm	0
France	10.801-10.8712		81 ₂ -91 ₇ C dis		221 ₂ -24 dis	-8 0
Sweden	9.65-9.73	9.71-9.72-	21-31 are dis	-3.70	57-67 dis	-2
Japan	427-434	432-433	2.60-2.50y pm		6.17-6.07 pm	ı 5
Austria	31.90-32.35	32,20-32,25	par-5gro dis		2 pm-8 dis	-0
Switz.	3,90-3.94	3.921, 3.931,	14-4c pm		3-2 ¹ 2 pm	2
			_			

THE DOLLAR SPOT AND FORWARD

July 3	ebtesq	Close	One month	p.a.	months	P
UK†	1,8825-1,9000	1.8930-1.8940	1.20-1.30c dis		2.55-2.65dis	
Irelandt	1,5090-1-5135	1,5100-1.5120	0.50-0.70c dis		0.95-1.15dis	
Canada	1.2017-1.2028	1.2018-1.2021	0.05-0.08c dis	-0.65	0.24-0.28dis	; —0
Nethind.	2,5790-2,6870	2.6830-2.6870	1.90-1.80c pm	8.27	4.30-4.20 pr	n 6
Belgium	39.49-39.56	39.51-39.53	10-5c pm	2.28	10-5 pm	
Denmerk	7.5600-7.5800	7,6700-7,5800	1.70-1.30ore pm	2.38	1.40-1.00 pr	n (
W. Ger.	2.4060-2.4175	2.4135-2.4145	1.58-1.52pf pm	7,70	3.54-3.48 pr	и 5
Portugal	63.80-64.20	63.80-64.00	par-30c dis		par-80 dis	-2
Spain	96.50-96.70	96.65-96.70	5c pm-5 dis	_	265-45∜ dis	-1
Italy	120011205	1203-1205	6-7 lire dis	6.49	24'2-27 dis	8
Norway	6 0400-6.0560	6.0400-6.0500	4.10-3.70ara pm	7.74	9.75-9.35 pr	n E
France	5.7225-7.7450	5.7300-5.7350	ኒ-1ኒc dis	2.09	21-4 dis	-2
Sweden	5.1200-5.1300	5.1200-5.1300	2:70-1.90ore pm	4.68	4.10-3.90 pr	n 3
Japan	226.50-228.50	228.30-228.40	2.60-2.45y pm		6.15-6.00 pp	
Austria	16,981, 17.02	17.01-17.02	11 ³ 4-9 ³ 4gro pm	7.40	24-20 pm *	5
Switz.	2.0670-2.0750	2.0725-2.0735	1.96-1.86c pm		4.35-4.25 pm	n 8
† UK	and ireland a	re quoted in l	J.S. currency. Fo	orward	s amuimetq	nď

Once again the European rates in support of the franc. day's meeting of the central the market, the first such move surface cracks under the weight of continued high U.S. interest rates. The Belgian franc was back at its floor level against the factor behind a general swing France went one step further. and stepling's sharp fall have bank was in the market lending to sit tight and wait has failed to react so far of the differential. The Bank of centres for Independence Day back at its floor level against the factor behind a general swing France went one step further. and stepling's sharp fall have been the market lending the dollar is also a useful haven intervention rate, effectively the little. Earlier rumours that the support from time to time. In addition the recent downward trend in Belgian short term rates was halted abruptly last week when the authorities were obliged to increase Treasury bill the doung is also a useful naven in line was in line was in line market lending at the moment in view of the authorities when altering and Afghanistan.

The doung is also a useful naven intervention rate, effectively the authorities when altering and authorities when altering from the system may now seem liquidity levels, was cut from a little premature but recent currency trends may give rise to calls for some sort of currency realignment.

Gold Buillon (fine ounce) Gold Buillon (fine ounce) Gold Buillon (fine ounce) Gold Carls 3413 415 Gald Stalls (£218-2201s) 3408-411 (£2151-2165s) 3410 (£218-2201s) 3413.75 Afternoon fixing 5414 Gold Coins Krugerrand \$426-427 (£228-2251s) 3410.0 (£2218-249) Gold Coins Krugerrand \$2193-2201s [£116-1161s) \$220.221 [£116-1171s) \$220.221 [£116-1171s) \$220.221 [£116-1171s) \$220.221 [£16-1171s] \$2113 [£291-593-s] \$415.13 [£291-593-s] \$415.13 [£291-593-s] \$415.13 [£291-593-s] \$416-41 [£217-464-151-4181s (£291-593-s) \$110-112 [£218-493-s] \$415-4181s (£219-221) [£219-2201-221] [£221-221-221] [£221-221-221-2] [£221-221-221-2] [£221-221-221-2] [£221-221-221-2] [£2	 	Ju	 ily 3	· —	iy 2	Gruneburgweg 113, 6000 Frankfurt InvestaDM9168 36.45[+0.4] Belta Group
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late given for Argentina is the commercial rate. The financial rate for stering. American Vals. Com. 153 94	igapore Dollar. African Rand	4.0710 4.0810 1.6975 1,6985	3.4125-3.4175 2.1490-2.1510 0.8965-0.8970	Sweden Switzerland United States	: 9.64-9.74 : 3.91-3.95 : 1.884-1.904	P.O. Box 670, Hamilton, Bermuds, B. Goeensway Hse., Queen St., St. Heller, Jersey, C.I. 0534 71696
is 12,165-12,185 and for the dollar 6,400-6,450. *Selling rate. Far East	Rate given for A	Argentina is the 5-12,185 and fo	commercial rate or the dollar 6.40	e. The finencia 0-6.450. *Selli	rate for sterling	American Vals. Com.* \$26.94 Dollar Savings Trust. USS81.07 +0.04

EURO-CURRENCY INTEREST RATES (Market closing Rates)

July 5	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Belgian Franc	Japanese Ye
Short term 7 days' notice. Month Three months Six months One Year	1118-1148 1138 1158 1175-12 12-2-12-2 13-4-1338 1358-1359	19-1812 19-1912 19-1-1912 1813-1856 1714-18 1612-1716	19-20 19-20 19-3-19-3- 19-3-19-3- 18-5-18-3- 17-1-17-3	1159-1178 1159-1134 1134-1178 1179-12 1172-12 1178-12	5%-514 6-612 913-913 918-913 918-913	115g-1154 1154-117g 127k-127c 128g-1212 124g-1213 124g-1214	19-23 19-25 20-22 20-21 ₁₂ 1914-204 181 ₂ -191 ₂	18-22 24-271 ₈ 2514:261 ₂ 2514-261 ₄ 2514-261 ₂ 241 ₂ -251 ₃	15-15 14-16 1812-19 175-1814 175-1778 16-1612	6-61 ₂ 61 ₂ -63 ₄ 61 ₃ -7 7:3-7 1 4 734-8 81 ₈ -83 ₈

FT LONDON INTERBANK FIXING (11.00 a.m. JULY 3)

- 3 months U.S. dollars		6 months V.S. dollars		The month, of the bid and offered rates for \$10m quoted by the market to five reference banks at 11 am each working day. The banks are National Westminster
bid 186/16	offer 187/16	bid 177/8	offer 18	Bank, Bank of Tokyo, Deutsche Bank, Banque Nationale de Pans and Morgan Guaranty Trust.

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Finance Houses Base Rates (published by the Finance Houses Association) 13 per cent from July 1 1981. Clearing Bank Rates for sums at seven days' notice 9 per cent. Clearing Bank Rates for lending 12 per cent. Trazzury Bills: Average tender rates of discount 11.9839 per cent.

CURRENCY RATES

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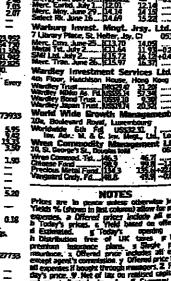
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No, the month before. The chairman has resigned.
No, he's begun a proxy fight. That company's gone bust. No, their earnings socred. Can I trust your memory?
I think I read their profits fell. Oh yes, now i remember it well An item in last week's FI?
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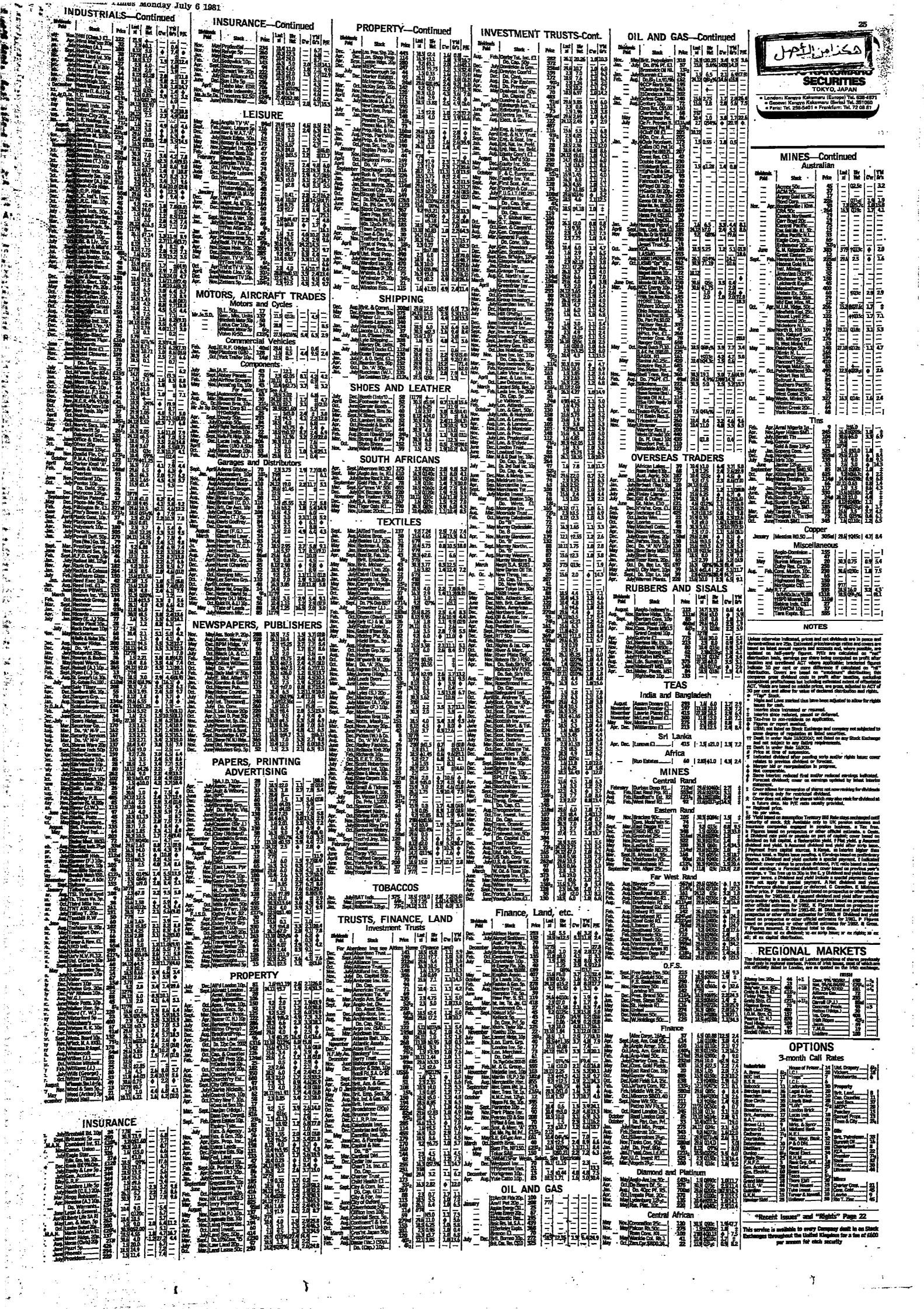
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· CHEMICALS, PLASTICS





FINANCIAL TIMES

Monday July 6 1981



Soviet Union seems cool over Afghanistan talks

Carrington begins Soviet visit

ever, do not augur well for an early response to his proposals for a two-stage international conference to resolve the issue.

Tass, the official Soviet news agency, denounced the "so-called initiative" over the weekend and said the only true path for a settlement is negotiations with Afghanistan's neighbours, Iran and Pakistan. Both

however, have refused to recognise the Kabul regime. The main sticking-point appears to be that the European proposal excludes participation by the Soviet-backed Government in Kabul in the first stage

of a conference. Lord Carrington's plans proof the five permanent members

Moscow to

resume vital

arms sales

Europe,

arms both for immediate deli-

very and on long-term con-

tract. Poland has sent tanks

and ammunition by way of

British Aerospace confirmed

yesterday that an Iraqi team was visiting Britain to evaluate the Hawk jet trainer but

the company emphasised that

the Iraqis were also consider-

ing other trainers. The Franco-

German Alphajet is likely to

If the British Aerospace

deal goes ahead, the Iraqia

would build the Hawks under

great interest in the Rapier

anti-aircraft missile system

manufactured by British Aero-space. The Soviet SAM-7s

currently in use in Iraq have

had little success in shooting

selling arms to Iraq but has stressed that this will not

happen until the war with

● A Kuwaiti military team is in Moscow to purchase

Britain is interested in

down Iranian aircraft.

The Iraqis have also shown

be another contender.

licence

weapons.

The Iraqis have also made strong approaches to Britain.

Saudi Arabia.

ment and ammunition.

to Iraq

LORD CARRINGTON, the of the UN Security Council Italians who feel they have said yesterday there was a Foreign Secretary, arrived in (Britain, France, the Soviet been snubbed. The Italian degree of false optimism in some Moscow last night for talks with Union, China and the U.S.) Foreign Ministry said on Friday quarters over the prospects of Mr Gromyko, his Soviet counterpart, on his EEC-backed initiative to seek Russian withdrawal from Afghanistan.

Signals from Moscow, how-

Representatives from Afghanistan would be invited to the second-stage meeting with the objective of implementing agreements reached at the first conference, and would formulate plans to ensure the creation of an independent and nonaligned Afghanistan.

The EEC communique on the proposals was carefully worded to avoid an early argument over who the representatives should

Meanwhile, Lord Carrington's "private and informal" meeting in London yesterday with M Claude Cheysson and Herr Hans-Dietrich Genscher, his French and West German counterparts, angered the that the meeting was damaging as it is useless."

The statement added: "Italy has responsibilities in the European Community and international affairs that certainly are not inferior to those of the other three western democra-

While British Foreign Office officials would not be drawn last night on the substance of the London talks, it is believed M Cheysson was invited partly because Britain wanted to be sure that the position of the British and French Governments was fully understood. Herr Genscher was invited to brief Lord Carrington on the meeting in Moscow last week between Herr Willy Brandt, the former West German Chancellor, and President Brezhnev.

David Dodwell writes: A senior Foreign Office official.

progress in Moscow.

Speculation that there was a "new flexibility" in Moscow, fuelled by reports based on the talks last week between Herr Brandt and Mr Brezhnev, raised hopes that the Kremlin might be sympathetic to the initiative and might even be considering seriously the possibility of troop withdrawal.

Cooler assessment makes it clear that there is no shift in the Soviet position, notwith-standing the fact that they have decided not to snub the plan out of hand.

K. K. Sharma writes from New Delbi: Mr P. V. Narasimba Rao, the Indian Foreign Minister, is visit Moscow this month to pressure the Russians into reaching an early political settle-ment on Afghanistan and to assure them that Indo-Soviet ties remain undiluted by the recent agreement with China.

Hopes still high for Ulster hunger strike settlement

BY STEWART DALBY IN DUBLIN

THE SOVIET UNION is to last night that some progress resume its supply of arms to Iraq for the first time since being made towards a resolution of the hunger strike have made.

crisis at the Maze prison near

Mrs That the start of the war with Iran. Belfast, Northern Ireland fol-The decision is a direct result of the Israeli air raid on the lowing a second visit to the eight hunger strikers by the The agreement is extremely Irish Commission for Justice important for Irag because and Peace. its armed forces are largely

Neither the British Government, in the form of Mr. weapons. During the nine-Michael Alison, Minister of month war with Iran, Baghdad has had to look to State with responsibility for prisons, who remained in the province over the weekend, nor Poland, for Soviet-type equipthe commission was prepared to say last night whether a The breakthrough has come breakthrough was any nearer. following a visit to Moscow It was not clear whether memlast month by Mr Taha bets of the commission would Yassin Ramadan, who is deputy Prime Minister and be holding a further meeting

with Mr. Alison.

Despite the official silence believed to the most powerful man in Iraq after Presithere is optimism among dent Saddam Hussein. observers on three grounds. He is understood to have First: The meeting yestertold the Russians that Iraq day lasted a long time which suggests the hunger strikers are suspension of Soviet arms deliveries in the wake of the not rejecting the commission's overtures out of hand. The Israeli vaid. In the past the members of the commission Soviet Union had justified the which was established by the Roman Catholic Church, but arms ban by saving that it did not want to get involved also include lay members, enin the Iran-Iraq dispute. tered the Maze at 10.30 am and Since the start of the war, Iraq has been seeking to buy

did not leave until 4.30 pm. Second: The follow-up visit

HOPES REMAINED high last came after publication of one of the H-blocks although they of the most conciliatory statements the H-block protesters

> Mrs Thatcher has refused to grant the demands, saying that to do so would be tantamount to conceding political status to convicted terrorists.

> The conciliatory statement from the H-block prisoners followed a detailed statement from Mr Humphrey Atkins, the Secretary of State for Northern Ireland. He said that there would not be any concession on the principle of political status, but hinted there could be movement in the context of general prison reform.

The hunger strikers' statement said the Government had been "misinformed" about the nature of the dispute.

free association, they appeared to be making some movement. They acept "supervision need not be restricted." They imply there will be no interference with prison officers who maintain their supervisory role.

that association of prisoners would be within only 25 wings

would want visits allowed from one wing to another.

The statement also said that "compatible arrangments" over their refusal to do prison work could be "available without a loss of principle."

Third: members of the commission are understood to have spoken to Mr Brendan McFarland, 28, who is so-called officer commanding all the Provisional IRA protestors in the Maze. This includes not only most of the hunger strikers but also the majority of the 420 so-called

dirty protestors.
The Provisional Sinn Fein, the political wing of the Provi-sional IRA, has said that it would be essential for anybody attempting to end the dispute to talk to Mr McFarland.

The new Irish Fine Gael Government of Dr Garret FitzGerald is known to be extremely concerned about the spokesmen had no comments to make yesterday. But it was revealed that Dr FitzGerald had been in touch with the British Government at the highest level following his meetings with the families of hunger strikers. They now appear to accept Dr FitzGerald cancelled a trop to Cork to stay in touch with the situation.

MR MICHAEL McGAHEY, vicepresident of the National Union of Mineworkers and a former chairman of the Communist

Party of Great Britain, is poised to win a place on the general council of the TUC alongside Mr Arthur Scargill the Yorkshire NUM president, following a voting switch by one of the union's moderate areas.

Mr McGahev is expected to clinch the job this week when the NUM's delegates conference will also try to put the miners at the head of a campaign against Government policies on wages and public sector investment.

today further to underline its advance by urging delegates to commit the NUM's 240,000 votes to Mr Tony Benn in the October election for the deputy leadership of the Labour Party. The key to these moves is Mr Scargill, who is now clear favourite to succeed the moderate Mr Joe Gormley as president of the union before

Mr Scargill has already taken his place as one of the NUM's two TUC general councillors along with Mr Gormley who steps down this September. The vacancy was due to be filled by mother moderate, Mr Ray Chadburn of the Nottinghamshire area, but now Mr Chadburn may never reach Congress House.

nominees a year in advance. At the last conference Mr McGahey issue was decided in Mr Chadburn's favour by the casting

its mind and will be voting for Mr McGahey this week. In theory, Mr McGahey would not go on to the general council until September 1982. But the Left will argue that Mr Chadburn will be a "lame duck" representative and that Mr McGahey's nomination should be brought forward a year. One other possibility is that Mr Lawrence Daley, NUM national

the third Communist on the general council.

The main controversy when the NUM conference opens in Jersey today will be over the Labour Party's leadership. Mr Scargill will challenge the weekend decision by the conference standing orders committee (known as the business committee) not to accept his area's emergency resolution backing Mr Benn for the deputy post. Pay policy breach likely Page 6

McGahey poised to win TUC council post

By Christian Tyler, Labour Editor

The union's Left-wing will try

the next delegate conference.

The union chooses its TUC and Mr Chadburn clashed for one of the nominations and the vote of Mr Gormley.

But since then, the Midlands area of the union has changed for another year.

Mr McGahey would become

THE LEX COLUMN

New tests for the equity market

Six months ago this column looked ahead to the prospects for the UK equity market in 1981 and-came to the conclusion that there need be no great anxiety about the course of the indices—indeed, there was a good chance of a decent second leg for the bull market—but that there would not be any great market boom. This latter comment was

looking distinctly exposed as the market ran into something of a buying panie in April, leading to a high point at which the FT 30-Share Index was showing a rise of 26 per cent since the beginning of the year. However, the All-Share Index was balancing the gains on industrials against the marked weakness of oils and the All-Share high on May 1 showed a

rise of only 14 per cent.
Subsequently the market's enthusiasm boiled over, in the absence of any hard economic facts to sustain the bullishness about the depressed industrial sectors, and in the face of a stream of rights issues culminating in the £624m blockbuster from BP. Even so, the market as a whole has held up much hetter than has been suggested by the narrow 30-Share Index. The All-Share, aided by recent strength in the financials, is only about 3 per cent below its

high.
In one respect, the overall strength of equities has been a little surprising in view of the disappointment of New Year hopes about interest rates. Minimum Lending Rate has come down, but only in a very politically inspired way, and long rates have actually risen by a point or so during the past half-year. The yield gap between gilt-edged and equities has widened to record levels. In terms of the trend in the underlying economy, investors

can be little the wiser now than at the start of the year. The economy has probably hit a bottom, but the latest news from the factories and the shops is that no recovery has yet been seen, and it is still not possible to pinpoint the moment at which the destocking phase will end, secretary who was defeated in the Chadburo-McGahey contest last year, might stay on the TUC exporters' profitability, but ingly steady gentle uptrend with more tax liability th

correspondingly, hopes of single since the immediate aftermath allowances. The initial fall digit inflation during 1981 have of the recovery from the 1974 revenue could be easily enor: mostly been abandoned.

bulls can still extract the justifiable hope that industrial profits are about to turn up sharply, rently provided by the Ali- the complex distribution though only from the rock Share Index has in the long run liability between companies.



bottom levels seen over the past year or so. Not only will UK margins begin to be restored, but overseas earnings will look much healthier when translated at \$1.90, or less, to the £ instead of \$2.40.

But in the end, the market will need to see genuine divi-dend rises to give substance to accounting numbers printed in annual reports. After a number of good years for real dividend growth, the past 12 months have been very poor, with the All-Share's 750 constituents producing only an average 3 per cent growth in money terms (or perhaps minus 71 per cent real). And excluding the compara-tively generous oils and finanmoney dividends have actually fallen—by about 21 per cent for the 488-share Industrial Group.

Of course, the equity market is willing to look ahead significantly more than a year. Despite the poor dividend showing, the Industrial Group Index has outperformed the All-Share by some 8 per cent over the past 12 months. And maybe the major cuts of recent months from the likes of ICI and GKN will not recur. Even so, at is unlikely that dividends will match inflation in the year ahead. And there is now another £1bn tranche of indexed gilts to force fund managers to ask whether a yield of 51 per cent on industrial shares is enough to compensate for the risks.

all that large. The All-Share sell their allowances to Index has maintained an amazcollapse. World-wide, investors corrected. The Government Out of this unpromising mix seem to be coming round to a would just have to decide on of data and speculation, the more favourable view of effective tax rate for the ent equities against bonds.

The 5.6 per cent yield cur-

ment. But it may now be tin to think about a policy of short term caution. The past it months have seen slack mor tary conditions in the UK, wi bank loan demand weak, the money supply overshooting albeit for "temporary" reason the civil servants' dispute pressure on sterling continu and if industrial destocki ends, the monetary climacould change noticeably. May any weakness in equities w just be a matter of a dip belithe trend line rather than a major bear phase. But any m peaks later this year are like to offer opportunities for taki

Tax credits

It is well known that the (is a corporate tax-haven, b less generally appreciated by take full advantage of the cideadline difficult it is for companies cessions lavished on them. Ti difficulty is measured by EEC-style lake of unused maybe unusable -- tax allc ances. £30bn is already sloshi inertly about in balance shee and another £5bn will probal pur rcw be pumped in this year.
Unrelieved advance corpu

tion tax (ACT) is a paralphenomenon. It has been a sc point for years with compan which make most of their p fits abroad but pay their di dends in the UK. More recen — as profits slip — even co panies which operate entire-e within the UK are falling vict to unrequited ACT; over-dist bution commits them to p more ACT than can be off against their diminished ma stream liability.

An ingenious scheme whimight ease same of these t predicaments has now been pippeal posed by Professor Mervyn Ki Birmingham Universi speaking at a conference or; nised by the Institute for Fisc Studies.

The idea is to set up market in tax credits on wh Perhaps the risks in a broadly companies which have all spread equity portfolio are not ances but no tax liability missibates.

seem to be coming round to a would just have to decide on pool of corporate profits, leaving the new market to smooth (

Whitelaw may set up riot probe BY LISA WOOD MR WILLIAM WHITELAW, is being made into allegations views and propaganda." But he added: "I do not the Home Secretary, will study concerning racial attacks, The two incidents yesterday

reports today on the two violent incidents involving black and white youths at Southall. London and Toxteth, Liverpool, this weekend and decide whether to set up another public inquiry.

Calls for an inquiry on the lines of that being conducted by Lord Scarman into the Brixton riots have already been made by the Pakistan Welfare Association in Southall. The Home Office said that it was too early to speculate

whether a public inquiry would be set up.

The Government may take the view that a second inquiry would be unnecessary in view of studies already under way. The conclusions of the Scarman

brought a call from Mr David Lane, chairman of the Commission for Racial Equality, for the Public Order Act to strengthened.

vative MP, said race relations legislation was not effective strengthened to prevent incitement by slogans, leaslets and inflammatory speeches." He said that extremist groups

Mr Lane, a former Conserlegislation was not encourse enough. Speaking on BBC at the Conservative parameters of Radio, he said: "The Public home affairs committee for tighter immigration laws. There tighter immigration laws. There are about the police,

Inquiry may have wider impli-"infecting them with their sort of racialist police dealt with riots. cations and a government study

believe banning the organisations is the answer. answer is strengthening the law which forbids incitement to racial hatred and strengthening the law to give more control over inflammatory processions." It is likely that Mr Whitelaw

will come under pressure today powers to control or ban who have said they need more provocative processions and money for equipment and promust also be tective clothing.

Mr Teddy Taylor, Conserva-tive MP for Southend East, has called for the use of water cannons to deal with rioters. were responsible to some extent. He said this weekend there was for recruiting disaffected young a need for a full Home Office

Weather

UK TODAY Cloudy with rain at times.

London, S.E. England, E. Anglia Bright intervals, rain later

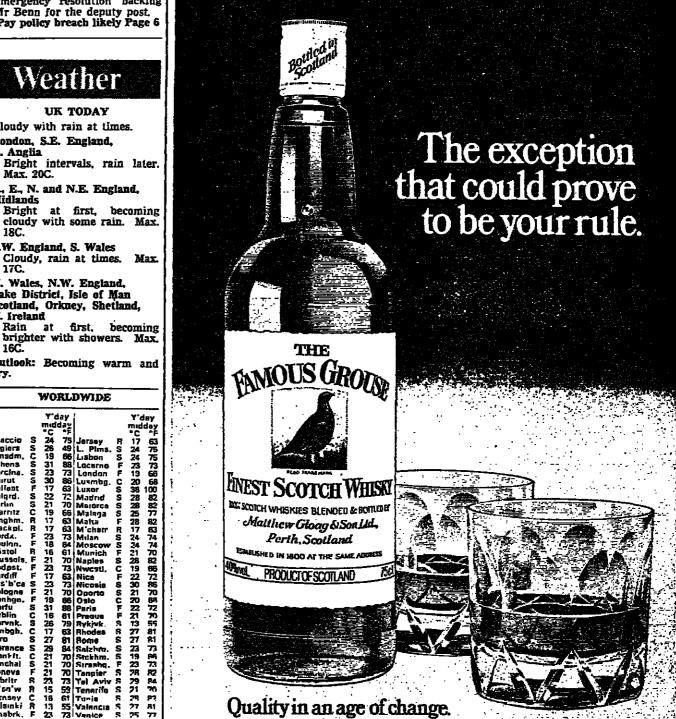
Max. 20C. S., E., N. and N.E. England, Bright at first, becoming

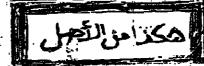
S.W. England, S. Wales Cloudy, rain at times. Max.

N. Wales, N.W. England,

Lake District, Isle of Man Scotland, Orkney, Shetland, Rain at first, becoming brighter with showers. Max.

Outlook: Becoming warm and





Continued from Page 1 **Mexico**

market, but decided to raise them again after the interven-tion of President Jose Lopez

The French Government was informed last week of the Mexicans' "unhappiness" at CFP's decision. But it was clearly taken by surprise at the strength of the Mexican Government's riposte,

Officials had originally thought that the matter had been settled in talks last week between the Mexican Ambassador and M Edmund Herve, the Energy Minister, who said that France had reaffirmed its aim of developing close relations with the Mexicans on energy matters. And last Thursday, the Mexican Industry Ministry said that the country, the world's fourth-largest oil producer, and stable of Merseyside Police. said France would continue to "collaborate widely" despite of authority and discipline, the suspension. The decision by which are anathema to some CFP, in which the Government of these people, and we are has a 34 per cent stake, came hard on the heels of cut-backs by other clients of Mexico. But so far, no retaliatory action has been taken against them.

Toxteth shattered Continued from Page 1

Mr John Arboine, a leader of the local black community, said: It was not a race riot. There were blacks and whites together and no elements from outside. Anyone who says there were is speaking a load of rubbish.

"The situation here is bad. People have put up with it for many years. Now things are breaking down. Nearly all of the youngsters round here are

unemployed. "It's not a question of blacks versus the police. It's a question of the community, the people, versus authority.
"The police

authority, and have the blunt end of the stick for something that is not their problem. Mr Ken Oxford, Chief Conpolice in the area should have

going to be attacked. It is not a racial issue. Different ethnic groups have been part of the indigenous community here for at least 100

He laid the blame for the riot on "a crowd of black hooligans

making life unbearable and indulging in criminal activity." They had been joined by "white people of criminal propensity who latch on to such events."
Police policy, he said, had been directed at containment of the trouble

On the street, however, people did not share Mr Oxford's view. Black and white teenagers who had taken part in the riot said that they believed it was Social discontent was simmer-ing anyway, and they claim a

provocative and visible build-up of police in the area throughout Saturday. Mr Arboine thinks that plainclothes officers should have moved in on Saturday to investigate Friday night's incident. and that numbers of uniformed

kept to the barest Small things, he feels, can tip the balance between order and disorder in an area of general

petrol bombs, but by the time years, and we have good relassocial discontent where "most they were throwing them we tionships in the area with all of the property makes the city were already here."

the community leaders." Mr. Oxford stresses that his first duty is to maintain law and

> area," he said. The reports he had been receiving were that there would be "a bloodbath in Liverpool on Saturday night." The "bloodbath" did in fact put 11 policemen in hospital with fractures and head injuries, and leave 59 nursing lacerations, bruises or broken teeth. As he finished his Press conference yesterday Mr. Oxford hurried off to the hospital to visit his injured

• After visiting the hospital Mr. Oxford repeated that he blamed "thugs and hooligans" for the violence.

munity at large have been very complacent. and we have allowed discipline to be eroded. I have a responsibility for law and order and I will see that the law is enforced, hopefully in a civilised

WORLDWIDE

"We did not over-police that

"I think society and the com-

C—Cloudy. F—Feir. Fg—Fog. H R—Rain. S—Sunny. SI—Slor Sn—Snow. —T—Thunder, †Noon GMT temperatures.